CORPORATE GOVERNANCE REPORT

STOCK CODE : 0171

COMPANY NAME: PETERLABS HOLDINGS BERHAD

FINANCIAL YEAR : December 31, 2018

OUTLINE:

SECTION A – DISCLOSURE ON MALAYSIAN CODE ON CORPORATE GOVERNANCE Disclosures in this section are pursuant to Paragraph 15.25 of Bursa Malaysia Listing Requirements.

SECTION B - DISCLOSURES ON CORPORATE GOVERNANCE PRACTICES PERSUANT CORPORATE GOVERNANCE GUIDELINES ISSUED BY BANK NEGARA MALAYSIA

Disclosures in this section are pursuant to Appendix 4 (Corporate Governance Disclosures) of the Corporate Governance Guidelines issued by Bank Negara Malaysia. This section is only applicable for financial institutions or any other institutions that are listed on the Exchange that are required to comply with the above Guidelines.

SECTION A - DISCLOSURE ON MALAYSIAN CODE ON CORPORATE GOVERNANCE

Disclosures in this section are pursuant to Paragraph 15.25 of Bursa Malaysia Listing Requirements.

Intended Outcome

Every company is headed by a board, which assumes responsibility for the company's leadership and is collectively responsible for meeting the objectives and goals of the company.

Practice 1.1

The board should set the company's strategic aims, ensure that the necessary resources are in place for the company to meet its objectives and review management performance. The board should set the company's values and standards, and ensure that its obligations to its shareholders and other stakeholders are understood and met.

Application	: Applied
Explanation on application of the practice	: The Board is responsible for the oversight and overall management of the Company. In order to ensure the effective discharge of its functions and responsibilities, it has established where specific powers of the Board are delegated to the relevant Board Committees and the Managing Director ("MD"). The Board Committees comprise three Governance Committees (i.e. Audit Committee ("AC"), Nomination Committees ("NC") and Remuneration Committee ("RC")), which is available on PeterLabs's website at http://www.peterlabs.com.my
	1) The Board, together with the Management, is committed to promoting good corporate governance ("CG") culture within the organisation which reinforces ethical, prudent and professional behaviour.
	In discharging its duties and responsibilities, the Board is governed by the Authority Limit which clearly delineates relevant matters and applicable limits, including those reserved for the Board's approval, and those which the Board may delegate to the Board Committees, the MD and the Management.
	2) The Board plays an active role in the development of the Company's strategy, and monitoring of its performance and implementation. In every quarter Board Meeting, the Board consistently conducted a quarterly review of the Budget 2018 as compared to actual quarterly result including financial performance, where the performance targets set by the Board were compared against the actual performance for every quarter and year to date.
	3) The MD is responsible for the day-to-day management of the business and operations of the Group. He is supported by a Management Team and other committees established under the

	Group's corporate governance practice. The Management's performance under the leadership of the MD is monitored by the Board through a quarterly financial overview report which is tabled to the Board and includes a comprehensive summary of the Group's operating drivers and financial performance during each reporting period. The Board is also kept informed of key strategic initiatives, significant operational issues and the Group's performance. The relevant members of the Management were in attendance at Board meetings to support the MD in presenting the updates on the progress of key initiatives, business targets and achievements to date, and to provide clarification on the queries and issues raised by the Board. The Board through the NC is responsible to ensure that there is an
	effective and orderly succession planning in PeterLabs Group. The Terms of Reference of the NC provides that it is responsible for formulating the nomination, selection and succession policies for the Group's key management positions including the MD.
	4) The Board of Directors is responsible for determining the nature and extent of the significant risks that the Group is willing to take to achieve its strategic objectives and for maintaining sound risk management and internal control systems. With the support of the Audit Committee, it carries out a review of the effectiveness of the Group's risk management and internal control systems and reports to the Board of Directors on quarterly basis that it has done so. Such review covers all materials controls including financial, operations, management information systems and compliance controls and risk management systems.
	5) The Investor Relation function is established to enable continuous communication between the Company and its stakeholders. The stakeholders are encouraged to channel their concerns to the public.relation@peterlabs.com.my, contact person : Ms Evone Yap
Explanation for : departure	
Large companies are received encouraged to complete the	quired to complete the columns below. Non-large companies are e columns below.
Measure :	
Timeframe :	

Every company is headed by a board, which assumes responsibility for the company's leadership and is collectively responsible for meeting the objectives and goals of the company.

Practice 1.2

A Chairman of the board who is responsible for instilling good corporate governance practices, leadership and effectiveness of the board is appointed.

A		Analiad			
Application	:	Applied			
Explanation on application of the practice	:	The roles and responsibilities of the Chairman of the Board have been clearly specified in Paragraph 4.5 of the Board Charter, which is available on PeterLabs's website at http://www.peterlabs.com.my .			
		1) The independent non-executive Chairman leads the Board by setting the tone at the top, and managing the Board's effectiveness by focusing on strategy, governance and compliance. In turn, the Board monitors the functions of the Board Committees in accordance with their respective Terms of Reference to ensure its own effectiveness.			
		2) The Chairman with the assistance of the Company Secretary sets the board agenda for each meeting based on the dates of scheduled Board meetings in the annual meeting calendar, and the same is circulated to the Board Members accordingly.			
		3) The Chairman leads the meeting pace and discussions in an effective manner.			
		4) The Chairman promotes a Boardroom environment that allows for expression of views in the spirit of 'constructive challenge', effective debate and contribution from the Board members to facilitate informed decision-making by the Board.			
		5) During deliberations at Board meetings, the Chairman provides his objective views and decisions to resolve situations when there are differing views between the Board Members and the Management.			
Explanation for departure	:				
Large companies	are red	quired to complete the columns below. Non-large companies are			
encouraged to com	plete th	e columns below.			
Measure	:				
Timeframe	:				

Every company is headed by a board, which assumes responsibility for the company's leadership and is collectively responsible for meeting the objectives and goals of the company.

Practice 1.3The positions of Chairman and CEO are held by different individuals.

Application :	Applied
Explanation on application of the practice	The positions of Chairman and MD are held by two different individuals. The Chairman, Dato' Hon Choon Kim leads and manages the Board by focusing on strategy, governance and compliance whereas the MD, Lim Tong Seng manages the business and operations of the Company and implements the Board's decisions. The distinct and separate roles of the Chairman and MD, with their clear division of responsibilities, ensure a balance of power and authority, such that no one individual has unfettered decision-making powers.
Explanation for : departure	
Large companies are re encouraged to complete t	equired to complete the columns below. Non-large companies are he columns below.
Measure :	
Timeframe :	

Every company is headed by a board, which assumes responsibility for the company's leadership and is collectively responsible for meeting the objectives and goals of the company.

Practice 1.4

The board is supported by a suitably qualified and competent Company Secretary to provide sound governance advice, ensure adherence to rules and procedures, and advocate adoption of corporate governance best practices.

Application :	Applied
Explanation on application of the practice	Peterlabs' Board is supported by an External Company Secretary. The Company Secretary of Peterlabs is qualified to act as Company Secretary under Section 235 of the Companies Act 2016, of which she is an Associate Member of the Malaysian Institute of Chartered Secretaries & Administrators. The Company Secretary provide the required support to the Board in carrying out its duties and stewardship role, providing the necessary advisory role with regards to the Company's constitution, Board's policies and procedures as well as compliance with all regulatory requirements, guidance and legislation All Directors also have full and unrestricted access to the advice and services of the Company Secretary and may obtain independent professional advice at the Company's expense in order to discharge their duties effectively. The Board is regularly updated on new guidelines, directions and new regulatory issues affecting the Group by the Company Secretary as well as external consultants. The Company Secretary together with the Executive Directors and Chief Financial Officer assist the Chairman of the Board and Chairmen of Board Committees to deal with the Board agenda and to provide the relevant information and documents to directors on a timely basis. The Board is satisfied with the support and performance provided by the Company Secretary in assisting the Board to discharge its duties The Board are of the view that the Company Secretary has been competent and kept herself abreast with the evolving regulatory changes and developments through continuous education programmes and attendance of relevant conferences, seminars and training programmes. The Board is satisfied with the performance and support rendered by the Company Secretary to the Board.
	the company secretary to the Board.
Explanation for : departure	

Large companies are encouraged to complete	•	· ·	the columns	below.	Non-large	companies	are
Measure	:						
Timeframe	:						

Every company is headed by a board, which assumes responsibility for the company's leadership and is collectively responsible for meeting the objectives and goals of the company.

Practice 1.5

Directors receive meeting materials, which are complete and accurate within a reasonable period prior to the meeting. Upon conclusion of the meeting, the minutes are circulated in a timely manner.

Application :	Applied				
Explanation on : application of the practice	To facilitate the Directors' time planning, the annual meeting calendar is prepared and circulated in advance of each new year. The calendar provides Directors with scheduled dates for meetings of the Board and Board Committees and the Annual General Meeting				
	It is provided in the Guidelines on Submission of Board Paper that the deadline for submission of meeting materials is one week prior to the dates of meetings. This is to ensure that the Directors have sufficient preparation time and information to make an informed decision at each Board meeting.				
	The Notice of Board meetings are sent to the Directors via email at least seven (7) working days prior to a meeting. The same notification is sent to the Management, which includes the deadlines for submission of meeting materials for the Management's easy reference.				
	The deliberations and decisions at Board and Board Committee meetings are well documented in the minutes, including matters where Directors abstained from voting or deliberation.				
	The Company Secretary will communicate to the relevant Management the Board's decisions/recommendations via circulation of draft minutes of meetings for appropriate actions to be taken. The Company Secretary will also follow up with the Management on status of actions taken with reference to the previous minutes of meetings for updating the Board. Action items would stay as matters arising in the minutes of meetings until they are resolved.				
Explanation for : departure					
Large companies are re-	quired to complete the columns below. Non-large companies are				
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Measure :					
Timeframe :					

There is demarcation of responsibilities between the board, board committees and management.

There is clarity in the authority of the board, its committees and individual directors.

Practice 2.1

The board has a board charter which is periodically reviewed and published on the company's website. The board charter clearly identifies—

- the respective roles and responsibilities of the board, board committees, individual directors and management; and
- issues and decisions reserved for the board.

Application :	Applied				
Explanatio :	The Board Charter was adopted	by the Board	on 27 August 2013	1	
n on application of the practice	(1) Any subsequent amendmen Board. Apart from setting out Board Charter also outlines the directors, company secretary, the of the Chairman and Managin commitees, Director training, and The Board Charter would be possible with the needs of the Company on the discharge of the Board's in the Board Charter is www.peterlabs.com.my. In this respect, the Board education/training for the Direct skills through attendance at relative participation in Board PeterLabs attended at least one various external programmes in the Directors' Courses Attendance	the to the Chathe roles and he code of end be Board's relained Director, the distilly revenue and any new responsibilities available of the code is also retors to update evant programment deliberations (1) training processions and deliberations (1) training processions (1) training processio	rter can only be a responsibilities of thics, board structionship with stake the Board meeting properate disclose priewed and update and updates. In the corporate their knowledge and the corporate their knowledge and their kn	approved by the of the Board, the acture, tenure of eholders, the role of g, role of Board policy ted in accordance ay have an impact that website - actually a surface continuing and enhance their ethem to sustain ct, all Directors of 18. Below are the	
	Subject Date Organiser Attendee(s)				
	MIRA Workshop: Corporate	Date	Organiser	Attendee(s)	
	Liability & Provision: Exposure of Directors,	25 July 2018	Malaysian Investor	Mr Lim Tong Seng	
	Partners & Management on offences Relations Mr Teo Chin Association Heng				

committed by employees or others			Ms Yap Siaw Peng
Advocacy Programme on CG Assessment Using The Revised Asean CG Scorecard Methodology	10 August 2018	Bursa Malaysia Berhad Minority Shareholders Watch Group	Mr Lim Tong Seng Ms Yap Siaw Peng
The Return of SST	20 August 2018	AutoCount	Ms Yap Siaw Peng
National Regulatory Conference 2018	02 - 04 October 2018	National Pharmaceutical Regulatory Agency	Mr Azman bin Abdul Jalil
Poultry Symposium 2018 : Hands-on Strategies for Antibiotic Free Production	03 October 2018	PeterLabs Sdn Bhd Natural Remedies Pvt Ltd	Mr Lim Tong Seng Ms Yap Siaw Peng Mr Teo Chin Heng
Analysis of Findings from GMP Inspections of Pharmaceutical Manufacturers & Introduction to 'Guidance Document of Pre-Approval GMP Inspection'	17 October 2018	ISPE Malaysia	Mr Azman bin Abdul Jalil
Reaching Shareholders Through Digital Channels	23 October 2018	Bursa Malaysia Berhad	Ms Yap Siaw Peng
National Budget Seminar 2018 : Upclose with 2019 Budget	15 November 2018	Alliance Bank Malaysia Berhad K-Konsult Taxation Sdn Bhd	Ms Yap Siaw Peng
Module 7 - Corporate Governance (Part One)	28 November 2018	Paul Cheng & Co. Chartered Accountants	Dr. Vijaya Raghavan A/L M P Nair Mr. Lim Tong

			(Malaysia)	Seng
				Mr. Lau Yeng
				Khuan
				Mr. Teo Chin
				Heng
				Dato' Hon
				Choon Kim
				Mr. Azman Bin
				Abdul Jalil
				Ms. Yap Siaw
				Peng
				Datuk Wira Dr
				Goy Hong
				Boon
				Mr Lau Kin Wai
Fundamentia .				
Explanatio : n for				
departure				
departure				
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	omplete the columns below.	the columns	below. Non-large	: companies are
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Measure :				
Timeframe :				

The board is committed to promoting good business conduct and maintaining a healthy corporate culture that engenders integrity, transparency and fairness.

The board, management, employees and other stakeholders are clear on what is considered acceptable behaviour and practice in the company.

Practice 3.1

The board establishes a Code of Conduct and Ethics for the company, and together with management implements its policies and procedures, which include managing conflicts of interest, preventing the abuse of power, corruption, insider trading and money laundering.

The Code of Conduct and Ethics is published on the company's website.

Application	:	Applied			
Explanation on application of the practice	÷	The Group has in place codes of ethics for Directors and employees which is based on four elements, which are sincerity, integrity, responsibility and corporate responsibility. In the performance of the directors' duties, the Board should at all times observe the following codes:			
		a. Should have a clear understanding of the aims and purpose, capabilities and capacity of the Group;			
		b. Should devote time and effort to attend meetings and to know what is required of the Board and each of its Directors, and to discharge those functions;			
		c. Should ensure at all times that the Group is properly managed and effectively controlled;			
		d. Should stay abreast of the affairs of the Group and be kept informed of the Group's compliance with the relevant legislation and contractual requirements;			
		e. Should insist on being kept informed on all matters of importance to the Group in order to be effective in corporate management;			
		f. Should have access to the advice and services of the Company Secretary, who is responsible to the Board to ensure proper procedures, rules and regulations are complied with;			
		g. Should at all times exercise his powers for the purposes they were conferred, for the benefit and prosperity of the Group;			
		h. Should disclose immediately all contractual interests whether directly or indirectly with the Group;			

	i.	Should neither divert to his own advantage any business opportunity that the Group is pursuing, nor may he use confidential information obtained by reason of his office for his own advantage or that of others;
	j.	Should at all times act with utmost good faith towards the Group in any transaction and to act honestly and responsibly in the exercise of his powers in discharging his duties;
	k.	Should be conscious of the interest of shareholders, employees, creditors and customers of the Group;
	1.	Should at all times promote professionalism and improve the competency of management and employees;
	m.	Should ensure adequate safety measures and provide proper protection to workers and employees at the workplace; and
	n.	Should ensure the effective use of natural resources, and improve quality of life by promoting corporate social responsibilities
	The co	ode of ethics is included in the Board Charter and is available at company website: www.peterlabs.com.my
Explanation for : departure		
Large companies are re encouraged to complete th	•	to complete the columns below. Non-large companies are nns below.
Measure :		
Timeframe :		

The board is committed to promoting good business conduct and maintaining a healthy corporate culture that engenders integrity, transparency and fairness.

The board, management, employees and other stakeholders are clear on what is considered acceptable behaviour and practice in the company.

Practice 3.2

The board establishes, reviews and together with management implements policies and procedures on whistleblowing.

Application	:	Departure	
Explanation on application of the practice	:		
Explanation for departure	:	The Board is in the midst of preparation of whistleblowing policies and procedures for the Company	
		The Company has in place code of ethics for Director and employee to follow which is based on four elements, which are sincerity, integrity, responsibility and corporate responsibility.	
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.			
Measure	:	Please explain the measure(s) the company has taken or intend to take to adopt the practice.	
Timeframe	:	Choose an item.	

Board decisions are made objectively in the best interests of the company taking into account diverse perspectives and insights.

Practice 4.1

At least half of the board comprises independent directors. For Large Companies, the board comprises a majority independent directors.

Application :	Departure		
Explanation on : application of the practice			
Explanation for : departure	The Board of PeterLabs, comprises ten (10) Directors i.e. four (4) Independent Non-Executive Directors, five (5) Executives Directors and one (1) Non-Independent and Non-Executive Director. On 9 January 2018, Mr Lau Kin Wai was appointed to the Board as Executive Director and subsequently on 8 March 2019 redesignated as Non-Independent and Non-Executive Director. Therefore the Company will continue to balance up the number of Non-Executive Directors and the Executive Directors.		
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.			
Measure :	Please explain the measure(s) the company has taken or intend to take to adopt the practice.		
Timeframe :	Choose an item.		

Board decisions are made objectively in the best interests of the company taking into account diverse perspectives and insights.

Practice 4.2

The tenure of an independent director does not exceed a cumulative term limit of nine years. Upon completion of the nine years, an independent director may continue to serve on the board as a non-independent director.

If the board intends to retain an independent director beyond nine years, it should justify and seek annual shareholders' approval. If the board continues to retain the independent director after the twelfth year, the board should seek annual shareholders' approval through a two-tier voting process.

Application :	Applied - Annual shareholders' approval for independent directors serving beyond 9 years
Explanation on application of the practice	The tenure of an Independent Director is stipulated in the Board Charter , whereby it shall not exceed a cumulative term limit of nine years
	In the event that said Director is to remain designated as an Independent Director, the Board shall, upon the recommendation by the Nomination Committee, justify and obtain shareholders' approval for the Director concerned to be retained as an Independent Director.
	As of the date of the forthcoming Ninth Annual General Meeting , all the current Independent Directors have been in office for more than nine years. The Board through its NC had conducted an assessment of the independence of all its Independent Directors and is satisfied that the Independent Directors have fulfilled the criteria under the definition of Independent Director as stated in the BMSB AMLR and are able to provide objective and independent judgment in deliberation of the Board's agenda. Based on the Board's assessment, the Board is recommending to put forward a resolution at the forthcoming Annual General Meeting ("AGM") to retain them as Independent Directors notwithstanding that their tenure as Independent Directors has exceeded the nine (9) years limit as recommended under the MCCG.
Explanation for : departure	
Large companies are re encouraged to complete t	equired to complete the columns below. Non-large companies are he columns below.
Measure :	

Timeframe	:	

Board decisions are made objectively in the best interests of the company taking into account diverse perspectives and insights.

Practice 4.3 - Step Up

The board has a policy which limits the tenure of its independent directors to nine years.

Application	:	Not Adopted
Explanation on adoption of the practice	:	

Board decisions are made objectively in the best interests of the company taking into account diverse perspectives and insights.

Practice 4.4

Appointment of board and senior management are based on objective criteria, merit and with due regard for diversity in skills, experience, age, cultural background and gender.

Application	:	Applie	d		
Explanation on	:	The Bo	pard has established	a Nomination Comn	nittee, consisting of
application of the practice				Independent Non-	Executive Directors of
		the Co	mpany as follows:		
			Name	Designation	Directorship
			Azman bin		Independent Non-
			Abdul Jalil	Chairman	Executive Director
			Dr. Vijaya Raghavan A/L M		Independent Non-
			P Nair	Member	Executive Director
			Dato' Hon		Independent Non-
			Choon Kim	Member	Executive Chairman
			recommend new Committees. The No required mix of exp to assess the effect Committees and the	nominees to the Cassists the Board in the Board in the Board iveness of the Board e contribution of e	to identify, assess and the Board and Board in reviewing the Board's ences, qualifications and dias a whole, the Board each individual Director.
			the appointment of considered and ev	any new Directors. aluated by the Bo e that all appointme	ng recommendations on New appointees will be eard and the Company ents are properly made, s are met.
			shareholders in the personal profile, me	eir decision, sufficie eetings attendance a	on separately. To assist ent information such as and the shareholdings in election are furnished.
					opted on 29 November Company's website at

	http://www.peterlabs.com.my.
	The Board believes in a right composition of Board members with balance of qualifications, skills, experiences and diversity among its Board members.
	As defined as one of the function of the NC, NC is periodically reviewing and making recommendation to the Board on Board composition matters and recommendations, which includes identification and selection of high caliber candidates who will be able to meet the present and future needs of the company.
	For the year under review, the Board is satisfied with its current mix of qualification, skills, experiences, expertise and strength, in discharging its duties effectively.
Explanation for : departure	
Large companies are recently encouraged to complete the	quired to complete the columns below. Non-large companies are e columns below.
Measure :	
Timeframe :	

Board decisions are made objectively in the best interests of the company taking into account diverse perspectives and insights.

Practice 4.5

The board discloses in its annual report the company's policies on gender diversity, its targets and measures to meet those targets. For Large Companies, the board must have at least 30% women directors.

Application :	Departure		
Explanation on : application of the practice			
Explanation for departure	The Board acknowledges the importance of boardroom diversity and workforce gender diversity policy. The Board currently has one female director who has been appointed on 01 March 2016. The Group does not adopt any formal gender diversity policy in the selection of new Board candidates and does not have specific policies on setting target for female candidates in the workforce. The evaluation of the suitability of candidates as the new Board member or as a member of the workforce is solely based on the candidates' competency, skills, character, time commitment, knowledge, experience and other qualities in meeting the needs of the Group, regardless of gender.		
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.			
Measure :	Please explain the measure(s) the company has taken or intend to take to adopt the practice.		
Timeframe :	Choose an item.		

Board decisions are made objectively in the best interests of the company taking into account diverse perspectives and insights.

Practice 4.6

In identifying candidates for appointment of directors, the board does not solely rely on recommendations from existing board members, management or major shareholders. The board utilises independent sources to identify suitably qualified candidates.

Application :	Applied
Explanation on : application of the practice	PeterLabs practice formal and transparent procedures on sourcing and appointment of new directors - either via internal nominations or independent sources. All appointments of new Directors are subject to screening and appropriate recommendation of the NCs prior to consideration and approval of the Boards. The NCs deliberated the proposal to appoint Mr Lau Kin Wai as Executive Director of PeterLabs Board on 9 January 2018. The NC's recommendation was subsequently approved by the Boards on the same day. The Board on 8 March 2019 had approved the redesignation of Mr Lau Kin Wai to Non-Independent and Non-Executive Director.
Explanation for : departure	
Large companies are re encouraged to complete th	quired to complete the columns below. Non-large companies are ne columns below.
Measure :	
Timeframe :	

Board decisions are made objectively in the best interests of the company taking into account diverse perspectives and insights.

Practice 4.7

The Nominating Committee is chaired by an Independent Director or the Senior Independent Director.

Application	:	Applied
Explanation on	:	The NC of PeterLabs is chaired by Encik Azman Bin Abdul Jalil, who is
application of the practice		also designated as the Independent Director.
practice		During the year, Encik Azman Bin Abdul Jalil had led deliberations on
		succession planning and appointment of the Director in PeterLabs
		Boards as detailed in Practice 4.6 of the MCCG above.
		Encik Azman Abdul Jalil had also led the annual review of Board
		effectiveness for FY2018, in order that independent assessment of the
		performance of each individual Director as well as of Board as a whole
		are carried out amongst all the Board Members.
Explanation for	:	
departure		
Large companies are	rec	quired to complete the columns below. Non-large companies are
encouraged to complete	? th	e columns below.
Measure	:	
Timeframe	:	

Stakeholders are able to form an opinion on the overall effectiveness of the board and individual directors.

Practice 5.1

The board should undertake a formal and objective annual evaluation to determine the effectiveness of the board, its committees and each individual director. The board should disclose how the assessment was carried out and its outcome.

For Large Companies, the board engages independent experts periodically to facilitate objective and candid board evaluations.

Application	:	Applied
Explanation on application of the practice	:	The NC reviews annually the required mix of skills and experience of the Board, including core competencies which non-executive directors should bring to the Board and assesses the effectiveness of the Board as a whole, the committees of the Board and the contribution of each individual director. The evaluation process is led by the Chairman of the NC and supported by the Company Secretary annually. The Directors complete the relevant questionnaires regarding the effectiveness of the Board and its Board committees. The assessment by all Directors are summarised and disclosed at the NC's meeting and reported at a Board meeting by the Chairman of the NC. For 2018, the NC has reviewed and assessed the mix of skills and experience of the Board including the core competencies of both Executive and Non-Executive Directors, size of the Board, contribution of each director and effectiveness of the Board and Board Committees and also evaluated the level of independence of the Directors. Based on the assessment, the NC was satisfied with the existing Board composition in terms of gender, ethnicity and age, and was of the view that all the Directors and Board Committees of the Company have discharged their responsibilities in a commendable manner and have
		performed competently and effectively.
Explanation for departure	:	
Large companies are encouraged to comple		quired to complete the columns below. Non-large companies are secolumns below.
Measure	:	
Timeframe	:	

The level and composition of remuneration of directors and senior management take into account the company's desire to attract and retain the right talent in the board and senior management to drive the company's long-term objectives.

Remuneration policies and decisions are made through a transparent and independent process.

Practice 6.1

The board has in place policies and procedures to determine the remuneration of directors and senior management, which takes into account the demands, complexities and performance of the company as well as skills and experience required. The policies and procedures are periodically reviewed and made available on the company's website.

Application	:	Applied
Explanation on application of the practice	:	The remuneration of the Executive Directors is structured so as to link rewards to corporate and individual performance. In the case of Non-Executive Directors, the level of remuneration reflects the experience, expertise and level of responsibility undertaken by the particular Non-Executive Director concerned. The Board as a whole determines the remuneration of Non-Executive Directors, and each individual Director abstains from the Board decision on his own remuneration
Explanation for departure	:	
Large companies are encouraged to complete		quired to complete the columns below. Non-large companies are e columns below.
Measure	:	
Timeframe	:	

The level and composition of remuneration of directors and senior management take into account the company's desire to attract and retain the right talent in the board and senior management to drive the company's long-term objectives.

Remuneration policies and decisions are made through a transparent and independent process.

Practice 6.2

The board has a Remuneration Committee to implement its policies and procedures on remuneration including reviewing and recommending matters relating to the remuneration of board and senior management.

The Committee has written Terms of Reference which deals with its authority and duties and these Terms are disclosed on the company's website.

A !! !!				
Application	: De	parture		
Explanation on	:			
application of the				
practice				
Explanation for	: Th	e Board has established	l a Remuneration Co	mmittee, consisting of
departure	tw	o (2) Independent Non-	Executive Directors	and one (1) Executive
	Di	rector as follows:		
		Name	Designation	Directorship
		Dr. Vijaya		
		Raghavan A/L M		Independent Non-
		P Nair	Chairman	Executive Director
		Dato' Hon		Independent Non-
		Choon Kim	Member	Executive Chairman
		Mr. Teo Chin		
		Heng	Member	Executive Director
	Re		e recommendation	or already fixed as per but subject to approval 5.2019.
		e Committee has writt thority and duties.	ten Term of referen	nce which deals with its
		e Committee comprises ecutive director and ma		

		Company is aware the committee executive director, the company or restructure the committee in order	will taking necessary step to
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.			
Measure	:	Please explain the measure(s) that take to adopt the practice.	he company has taken or intend to
Timeframe	:	Choose an item.	

Stakeholders are able to assess whether the remuneration of directors and senior management is commensurate with their individual performance, taking into consideration the company's performance.

Practice 7.1

There is detailed disclosure on named basis for the remuneration of individual directors. The remuneration breakdown of individual directors includes fees, salary, bonus, benefits in-kind and other emoluments.

Application	: Departure	
Explanation on application of the practice		
Explanation for departure	The Board of Directors of the opinion that separate disclosure will impinge upon the directors' right of privacy and would not add value significantly to the understanding and evaluation of the Company's governance. The remuneration of individual directors is reviewed and approved by Remuneration Committee. The Board were noted on the recommended approval.	
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.		
Measure	Please explain the measure(s) the company has taken or intend to take to adopt the practice.	
Timeframe	: Choose an item.	

Stakeholders are able to assess whether the remuneration of directors and senior management is commensurate with their individual performance, taking into consideration the company's performance.

Practice 7.2

The board discloses on a named basis the top five senior management's remuneration component including salary, bonus, benefits in-kind and other emoluments in bands of RM50,000.

Application :	Departure	
Explanation on : application of the practice		
Explanation for : departure	The Board of Directors of the opinion that separate disclosure will impinge upon the directors' right of privacy and would not add value significantly to the understanding and evaluation of the Company's governance. The top five senior management's remuneration is consist of executive directors or directors of subsidiaries of the group but not disclosed on named basis due to confidentiality and sensitivity of each remuneration package.	
	The remuneration of individual directors is reviewed and approved by Remuneration Committee. The Board were noted on the recommended approval.	
Large companies are re encouraged to complete th	quired to complete the columns below. Non-large companies are ne columns below.	
Measure :	Please explain the measure(s) the company has taken or intend to take to adopt the practice.	
Timeframe :	Choose an item.	

Stakeholders are able to assess whether the remuneration of directors and senior management is commensurate with their individual performance, taking into consideration the company's performance.

Practice 7.3 - Step Up

Companies are encouraged to fully disclose the detailed remuneration of each member of senior management on a named basis.

Application	:	Not Adopted
Explanation on adoption of the practice	:	

There is an effective and independent Audit Committee.

The board is able to objectively review the Audit Committee's findings and recommendations. The company's financial statement is a reliable source of information.

Practice 8.1
The Chairman of the Audit Committee is not the Chairman of the board.

Application	:	Applied
Explanation on application of the practice	: The Audit Committee of the Company comprises the following members:	
practice		Prof. Dr. Paul Cheng Chai Liou
		Chairman, Senior Independent Non-Executive Director
		Dato' Hon Choon Kim
		Member, Independent Non-Executive Chairman
		Encik Azman bin Abdul Jalil
		Member, Independent Non-Executive Director
		The Audit Committee is comprised of three (3) members who are
		Directors of the Company. In compliance with the AMLR and the
		MCCG 2017, the Audit Committee is comprised of not less than three
		members, all of whom are Independent Non-Executive Directors.
		Prof. Dr. Paul Cheng Chai Liou meets the requirement of Rule 15.09 (1)(c)(i) of AMLR in that he is a Chartered Accountant and a member of the Malaysian Institute of Accountants.
Explanation for departure	:	
Large companies are encouraged to complete		quired to complete the columns below. Non-large companies are e columns below.
Measure	:	
Timeframe	:	

There is an effective and independent Audit Committee.

The board is able to objectively review the Audit Committee's findings and recommendations. The company's financial statement is a reliable source of information.

Practice 8.2

The Audit Committee has a policy that requires a former key audit partner to observe a cooling-off period of at least two years before being appointed as a member of the Audit Committee.

Application	:	Applied
Explanation on application of the practice	:	PeterLabs has always recognised the need to uphold independence. None of the members of the Board were former key audit partners within the cooling-off period of two (2) years. Hence, there is no such person being appointed as a member of the AC.
Explanation for departure	:	
Larae companies are	rec	quired to complete the columns below. Non-large companies are
encouraged to complete		•
Measure	:	
Timeframe	:	

There is an effective and independent Audit Committee.

The board is able to objectively review the Audit Committee's findings and recommendations. The company's financial statement is a reliable source of information.

Practice 8.3

The Audit Committee has policies and procedures to assess the suitability, objectivity and independence of the external auditor.

Application	:	Applied	
Explanation on application of the practice	:	In the fourth quarter of 2018, the External Auditors, Messrs. Grant Thornton Malaysia ("GT") presented for the Audit Committee ("AC")'s review its 2018 Audit Planning Memorandum which outlined its engagement team, audit timeline, the areas of audit emphasis, and their focus on key audit matter. This formed part of the AC's assessment of the suitability, objectivity and independence of GT on an annual basis.	
		Based on the outcome of its assessment, the AC decides whether or not to recommend to the Board for the shareholders' approval to be sought on the re-appointment of external auditors at the forthcoming 9_{th} Annual General Meeting ("AGM").	
		The AC had in March 2019 undertaken an annual assessment of the quality of audit which encompassed the performance of GT, the quality of GT's communications with the AC and PeterLabs, and GT's independence, objectivity and professionalism.	
		The AC also took into account the openness in communication and interaction with the lead audit engagement partner and engagement team through discussions at private meetings, which demonstrated their independence, objectivity and professionalism.	
Explanation for departure	:		
Large companies a	re red	quired to complete the columns below. Non-large companies are	
encouraged to compl			
Measure	:		
Timeframe	:		

There is an effective and independent Audit Committee.

The board is able to objectively review the Audit Committee's findings and recommendations. The company's financial statement is a reliable source of information.

Practice 8.4 - Step Up

The Audit Committee should comprise solely of Independent Directors.

Application	Adopted
Explanation on adoption of the	The Audit Committee of the Company comprises the following members:
practice	Prof. Dr. Paul Cheng Chai Liou
produce	Chairman, Senior Independent Non-Executive Director
	Dato' Hon Choon Kim
	Member, Independent Non-Executive Chairman
	Encik Azman bin Abdul Jalil
	Member, Independent Non-Executive Director
	As a conclusion, AC only comprise solely of independent Directors

There is an effective and independent Audit Committee.

The board is able to objectively review the Audit Committee's findings and recommendations. The company's financial statement is a reliable source of information.

Practice 8.5

Collectively, the Audit Committee should possess a wide range of necessary skills to discharge its duties. All members should be financially literate and are able to understand matters under the purview of the Audit Committee including the financial reporting process.

All members of the Audit Committee should undertake continuous professional development to keep themselves abreast of relevant developments in accounting and auditing standards, practices and rules.

Application :	Applied			
Application .	Аррпеи			
Explanation : on application of the practice	Existing members of the Audaccounting and finance as we are highly-qualified to revie financial statements prior tapprovals. Training attended by the Audit	ell as other relow the accurate or recommend	evant fields of exp acy consolidated I ding the same to	PeterLabs Group's the Boards for
	Subject	Date	Organiser	Attendee(s)
	National Regulatory Conference 2018	02 - 04 October 2018	National Pharmaceutical Regulatory Agency	Mr Azman bin Abdul Jalil
	Analysis of Findings from GMP Inspections of Pharmaceutical Manufacturers & Introduction to 'Guidance Document of Pre-Approval GMP Inspection'	17 October 2018	ISPE Malaysia	Mr Azman bin Abdul Jalil
	Module 7 - Corporate Governance (Part One)	28 November 2018	Paul Cheng & Co. Chartered Accountants (Malaysia)	Dato' Hon Choon Kim Mr. Azman Bin Abdul Jalil
Explanation : for				
departure				
	es are required to complete omplete the columns below.	the columns	s below. Non-larg	ge companies are
Measure :				
Timeframe :				

Companies make informed decisions about the level of risk they want to take and implement necessary controls to pursue their objectives.

The board is provided with reasonable assurance that adverse impact arising from a foreseeable future event or situation on the company's objectives is mitigated and managed.

Practice 9.1The board should establish an effective risk management and internal control framework.

Application :	Applied
Explanation on application of the practice Explanation for adeparture	The Board of Directors is aware of the limitations that are inherent in any systems of internal control and risk management, as such systems being designed to manage, rather than eliminate, the risk that may impede the achievement of the Group's business objectives. Accordingly, it can only provide a reasonable combination of preventive, detective and corrective measures but not absolute assurance against material misstatement or losses, fraud or breaches of laws or regulations. The Group's risk management and internal control framework is an ongoing process, and has been in place for identifying, evaluating and managing significant risks faced or potentially to be encountered by the Group.
Large companies are re encouraged to complete t	equired to complete the columns below. Non-large companies are the columns below.
Measure :	
Timeframe :	

Companies make informed decisions about the level of risk they want to take and implement necessary controls to pursue their objectives.

The board is provided with reasonable assurance that adverse impact arising from a foreseeable future event or situation on the company's objectives is mitigated and managed.

Practice 9.2

The board should disclose the features of its risk management and internal control framework, and the adequacy and effectiveness of this framework.

Application :	Applied
Explanation on application of the practice	Risk Management Framework The Group has an embedded process for the identification, evaluating, reporting, treatment, monitoring and reviewing of the major strategic, business and operation risks within the Group, covering both wholly and partially owned subsidiaries. Risk registers, based on a standardised methodology, are used at the Group to identify, assess and monitor the key risks faced by the Group. Information based on prevailing trends, for example whether a risk is considered to be increasing or decreasing over time, is provided in relation to each risk and all identified risks are assessed at four levels (significant/high/moderate/low) by reference to their impact and likelihood. Mitigation plans are required to be in place to manage the risks identified. The mitigation plans are reviewed on a regular basis. Internal Audit Structure The Group has outsourced its internal audit function to a professional service team. The internal audit function reports directly to the Audit Committee. Four (4) reports on the internal audit findings were issued to the Audit Committee during the year. The internal audit function reviews critical business processes and identifies internal controls gaps, assesses the effectiveness and adequacy of the existing state of internal control and recommends possible improvements to the
	internal control process. The internal audit plays a critical role in the objective assessment of the Group's business processes by providing the Audit Committee with reasonable independent assurance on the effectiveness and integrity of the Group's system of risk management and internal control.
Explanation for : departure	of the Group saystem of risk management and internal control.

_	companies raged to con	•	•	the	columns	below.	Non-large	companies	are
Meas	ure	:							
Timef	rame	:							

Companies make informed decisions about the level of risk they want to take and implement necessary controls to pursue their objectives.

The board is provided with reasonable assurance that adverse impact arising from a foreseeable future event or situation on the company's objectives is mitigated and managed.

Practice 9.3 - Step Up

The board establishes a Risk Management Committee, which comprises a majority of independent directors, to oversee the company's risk management framework and policies.

Application	:	Not Adopted
Explanation on adoption of the practice		

Companies have an effective governance, risk management and internal control framework and stakeholders are able to assess the effectiveness of such a framework.

Practice 10.1

The Audit Committee should ensure that the internal audit function is effective and able to function independently.

Application	:	Applied
Explanation on application of the practice	:	The Group has outsourced its internal audit function to a professional service team i.e. the internal auditor.
		The internal auditor reports directly to the Audit Committee on a quarterly basis by presenting its Internal Audit Reports during the Audit Committee meetings, whereby relevant issues identified in the Internal Audit Reports will be discussed with the Management in the meeting. Rectification work, if necessary will be performed and follow-up will be carried out by internal auditor for the purpose of reporting at the subsequent Audit Committee meeting.
		During the financial year ended 31 December 2018, the internal auditor reviewed the adequacy and integrity of the Group's system of internal control covering both financial as well as non-financial controls. The audits focused on key controls to manage risks, safeguard assets, secure the accuracy and reliability of records, comply with policies, procedures, laws and regulations and promote efficiency of operations. For year 2018, the cost incurred for internal audit function was RM26,400.
Explanation for departure	:	
Large companies of encouraged to comp		quired to complete the columns below. Non-large companies are e columns below.
Measure	:	
Timeframe	:	

Companies have an effective governance, risk management and internal control framework and stakeholders are able to assess the effectiveness of such a framework.

Practice 10.2

The board should disclose-

- whether internal audit personnel are free from any relationships or conflicts of interest, which could impair their objectivity and independence;
- the number of resources in the internal audit department;
- name and qualification of the person responsible for internal audit; and
- whether the internal audit function is carried out in accordance with a recognised framework.

Application :	Applied
Explanation on application of the practice	None of the internal audit personnel has any relationships or conflict of interest that could impair their objectivity and independence in conducting their internal audit functions. The Company's internal Auditor has adopted the COSO (Committee of Sponsoring Organisations of the Treadway Commission) control framework throughout their audit implementation as a basis for assessing the adequacy and effectiveness of the Company's risk and control processes. This approach is also in compliance with the Bursa Malaysia's Listing Requirement para 15.27 (b) on the issuance of Statement of Risk Management & Internal Control. The COSO framework components comprises of the following 5 interrelated control elements: 1)Organisational Control Environment - provides an atmosphere in which people conduct their activities and carry out their control responsibilities. It serves as the foundation for the other components. 2)Risk Assessment - within this environment, management assesses risks to the achievement of specific objectives. 3)Control Activities - are implemented to help ensure that management directives to address the risks are carried out. 4)Information & Communication - meanwhile, relevant information is captured and communicated throughout the organisation. 5)Monitoring - the entire process is monitored and modified as conditions warrant.
Explanation for : departure	
Large companies are re encouraged to complete th	quired to complete the columns below. Non-large companies are ne columns below.
Measure :	
Timeframe :	

There is continuous communication between the company and stakeholders to facilitate mutual understanding of each other's objectives and expectations.

Stakeholders are able to make informed decisions with respect to the business of the company, its policies on governance, the environment and social responsibility.

Practice 11.1

The board ensures there is effective, transparent and regular communication with its stakeholders.

Application	:	Applied
Explanation on application of the practice	••	PeterLabs ensures that its communication with the shareholders and various stakeholders is transparent, timely and with quality disclosure. PeterLabs also actively engages all its stakeholders through various platforms including the announcements via Bursa LINK, disclosures on Bursa Malaysia's website and engagement through the investor relations function.
		PeterLabs via its website, includes an Investor Relation(IR) section which provides all relevant information on the Company, and it is accessible to the public. This Investor Relation section function including all announcements made by Bursa Malaysia, share price information, annual reports and the corporate and governance structure of PeterLabs.
		The IR function is established to enable continuous communication between the Company and its stakeholders. The stakeholders are encouraged to channel their concerns to the public.relation@peterlabs.com.my, contact person : Ms Evone Yap
Explanation for departure	:	
Large companies are encouraged to complete		quired to complete the columns below. Non-large companies are e columns below.
Measure	:	
Timeframe	:	

There is continuous communication between the company and stakeholders to facilitate mutual understanding of each other's objectives and expectations.

Stakeholders are able to make informed decisions with respect to the business of the company, its policies on governance, the environment and social responsibility.

Practice 11.2

Large companies are encouraged to adopt integrated reporting based on a globally recognised framework.

Application :	Departure
Explanation on : application of the practice	
Explanation for : departure	Not adopted
	The Company has not put in place any measure to meet the intended outcome.
Large companies are re encouraged to complete t	equired to complete the columns below. Non-large companies are the columns below.
Measure :	Please explain the measure(s) the company has taken or intend to take to adopt the practice.
Timeframe :	Choose an item.

Shareholders are able to participate, engage the board and senior management effectively and make informed voting decisions at General Meetings.

Practice 12.1

Notice for an Annual General Meeting should be given to the shareholders at least 28 days prior to the meeting.

Application	:	Applied	
Explanation on application of the practice	: The 2018 AGMs for PeterLabs was held on 30 May 2018. The notice for AGM was issued more than 28 days prior to the date of the AGM allowing sufficient time for the holders of PeterLabs shares to consider the proposed resolutions tabled at the AGM.		
		In addition to that, the notice PeterLabs AGMs also included details and relevant explanatory notes to the resolutions proposed to enable the holders of PeterLabs share to make informed decisions in exercising their voting rights.	
Explanation for departure	:		
Large companies are encouraged to complete		quired to complete the columns below. Non-large companies are e columns below.	
Measure	:		
Timeframe	:		

Shareholders are able to participate, engage the board and senior management effectively and make informed voting decisions at General Meetings.

Practice 12.2

All directors attend General Meetings. The Chair of the Audit, Nominating, Risk Management and other committees provide meaningful response to questions addressed to them.

Application :	Applied		
Explanation on : application of the practice	All Directors, including members of AC, RC and NC, attended and participated at PeterLabs AGM in 2018.		
	The presence of all directors presented opportunities for the holders of PeterLabs Share to engage with each Director and also allowed the holders of PeterLabs share to raise questions and concerns directly to the Directors.		
Explanation for : departure			
Large companies are re encouraged to complete t	equired to complete the columns below. Non-large companies are the columns below.		
Measure :			
Timeframe :			

Shareholders are able to participate, engage the board and senior management effectively and make informed voting decisions at General Meetings.

Practice 12.3

Listed companies with a large number of shareholders or which have meetings in remote locations should leverage technology to facilitate—

- including voting in absentia; and
- remote shareholders' participation at General Meetings.

Application :	Departure
Explanation on : application of the practice	
Explanation for : departure	PeterLabs currently has 1,041 shareholders as at 29 March 2019 and its AGM will be held at Springs I, Nilai Springs Resort Hotel, PT4770, Nilai Springs, 71800 Putra Nilai, Negeri Sembilan. As the number of shareholders are not overly large and the venue of the meeting place is easily accessible to all shareholders, the need to leverage and adopt the latest technology is not viable at this juncture. Shareholders are entitled to appoint proxies/attorneys to attend and vote on their behalf should they be unable to do so in person. PeterLabs will only consider leveraging in such technology when it is commercially viable to do so.
Large companies are re	quired to complete the columns below. Non-large companies are
encouraged to complete th	ne columns below.
Measure :	Please explain the measure(s) the company has taken or intend to take to adopt the practice.
Timeframe :	Choose an item.

SECTION B - DISCLOSURES ON CORPORATE GOVERNANCE PRACTICES PERSUANT CORPORATE GOVERNANCE GUIDELINES ISSUED BY BANK NEGARA MALAYSIA

Disclosures in this section are pursuant to Appendix 4 (Corporate Governance Disclosures) of the Corporate Governance Guidelines issued by Bank Negara Malaysia. This section is only applicable for financial institutions or any other institutions that are listed on the Exchange that are required to comply with the above Guidelines.

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