



# Corporate Presentation

September 2022



# Disclaimer

This document may contain projections, estimates, forecasts, targets, opinions, prospects, results, returns and forward-looking statements (“forward-looking statements”) with respect to Yinson Holdings Berhad (“Yinson” or the “Group”) future performance, position and financial results. Examples of forward-looking statements include statements made or implied about the Group’s strategy, estimates of sales growth, financial results, cost savings and future developments in its existing business as well as the impact of future acquisitions and the Group’s financial position.

Statements of future events or conditions in this document, including projections, plans to reduce emissions and emissions intensity, sensitivity analyses, expectations, estimates, the development of future technologies, and business plans, are forward-looking statements. Actual future results or conditions, including: demand growth and relative energy mix across sources, economic sections and geographic regions; the impacts of waves of COVID-19; the impact of new technologies; production rates and reserve or resource changes; efficiency gains and cost savings; emission or emission intensity reductions; reductions in flaring; and the results of investments, could differ materially due to, for example, changes in the supply and demand for crude oil, natural gas, and petroleum and petrochemical products and resulting price impacts; the outcome of exploration and development projects; the outcome of research projects and the ability to scale new technologies on a cost-effective basis; changes in law or government policy, including drilling regulations, greenhouse gas regulations, carbon taxes or regulations, and international treaties; the actions of competitors and customers; changes in the rates of population growth, economic development, and migration patterns; trade patterns and the development and enforcement of global, regional and national mandates; military build-ups or conflicts; unexpected technological developments; general economic conditions, including the occurrence and duration of economic recessions; unforeseen technical or operational difficulties; the pace of regional or global recovery from the COVID-19 pandemic and actions taken by governments or consumers resulting from the pandemic.

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Energy demand modelling aims to replicate system dynamics of the global energy system, requiring simplifications to limit a great deal of complexity. In addition, energy demand scenarios require assumptions on a variety of parameters. As such, the outcome of any given scenario using an energy demand model comes with a high degree of uncertainty. Third-party scenarios discussed in this document reflect the modelling assumptions and outputs of their respective authors, not Yinson, and their use or inclusion herein is not an endorsement by Yinson of their underlying assumptions, likelihood or probability. Any reference to Yinson’s support of a third-party organization within this document does not constitute or imply an endorsement by Yinson of any or all of the positions or activities of such organization.

Yinson has no obligation to update the statements contained in this document, unless required by the relevant law and/or regulations. The English language version of this document is leading.

A more comprehensive discussion of the risk factors that may impact Yinson’s business can be found in the Group’s latest Annual Report, a of copy which can be found on the Group’s corporate website, [www.yinson.com](http://www.yinson.com).



# Yinson At A Glance



**USD1.39 billion**

Market capitalisation  
(listed on Bursa Malaysia)



**18 countries**

Presence across the globe



**~ USD16 billion**

Contracted revenue



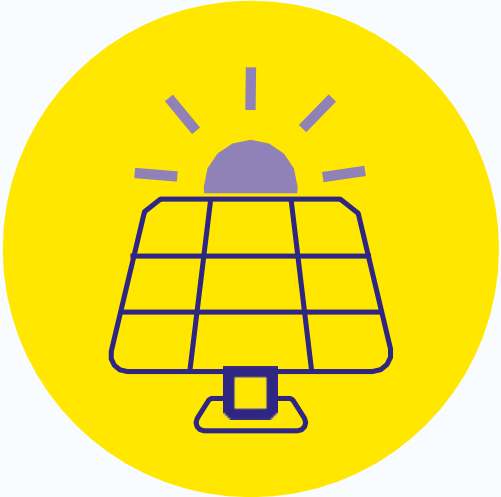
**A1 / A + ratings**

From RAM and MARC



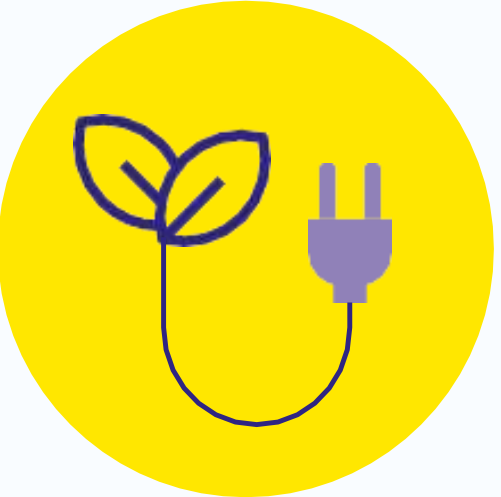
**Top tier**

FPSO contractor



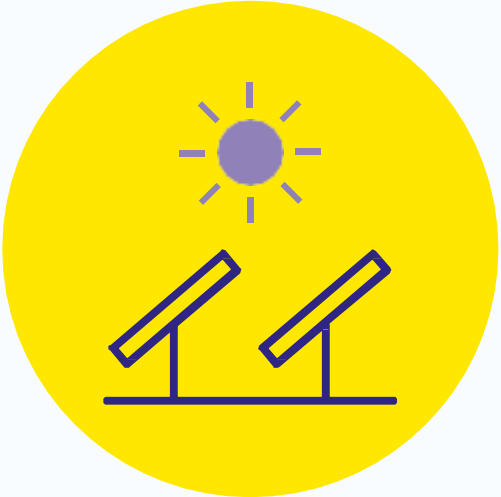
**460 MW**

Renewables assets  
operational and under  
construction



**Green Technologies**

Active investments and business  
developments in Marine, Mobility  
and Energy segments



**> 5000 MW**

Renewables pipeline



# Business Divisions

YINSON  
PRODUCTION

OFFSHORE PRODUCTION  
DIVISION



YINSON  
RENEWABLES

RENEWABLES  
DIVISION



YINSON  
GREENTECH

GREEN TECHNOLOGIES  
DIVISION



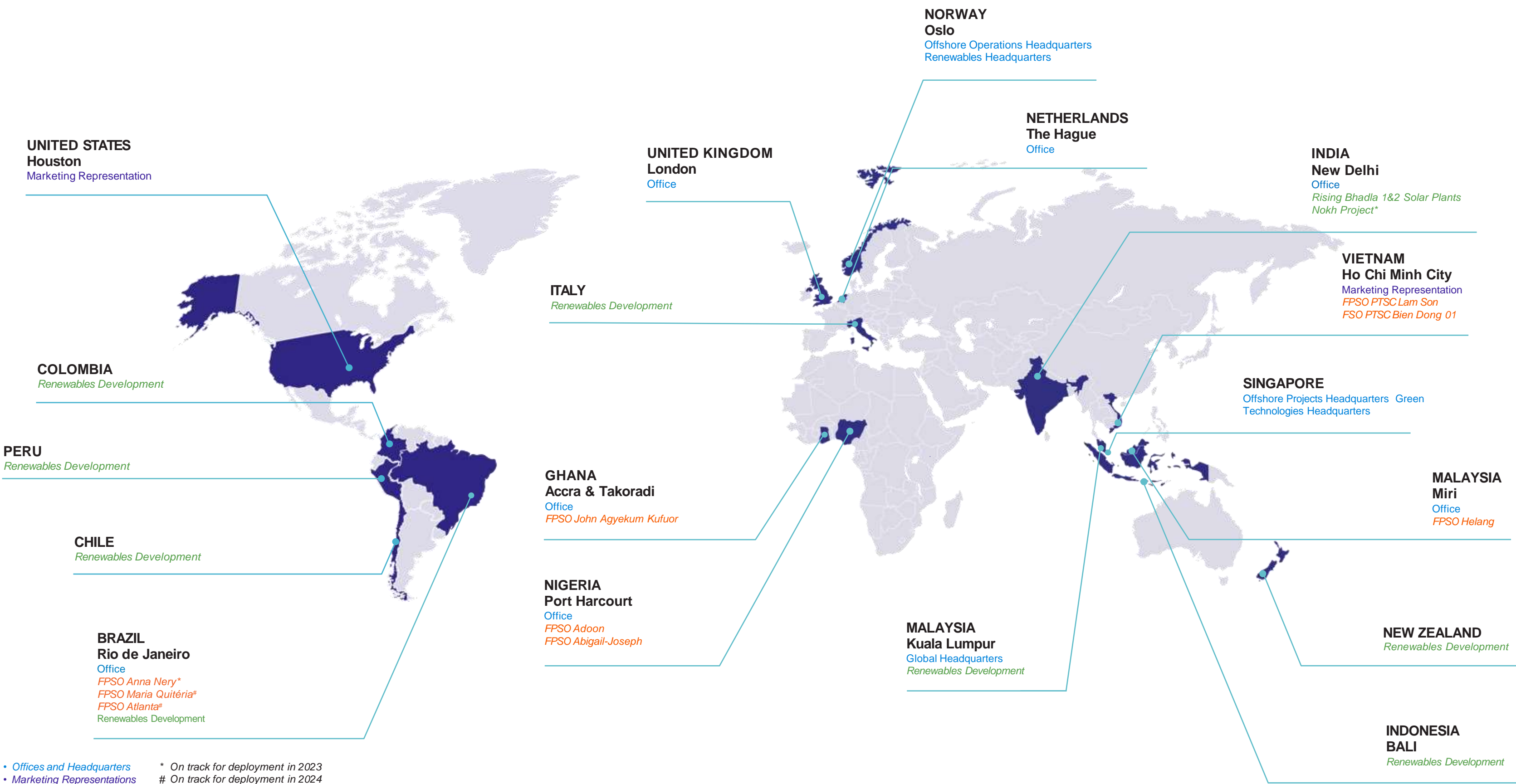
REGULUS  
OFFSHORE

OFFSHORE MARINE  
DIVISION





# Our Global Presence



• Offices and Headquarters      \* On track for deployment in 2023  
• Marketing Representations      # On track for deployment in 2024  
• Offshore Production Assets  
• Renewable Developments & Assets

# Our Transformation

1

1983 - 2010

## TRANSPORT AND LOGISTICS

Began as a transport agency in Johor Bahru, Malaysia. Grew to become one of Malaysia's largest transport companies.



2

2011 - 2013

**OFFSHORE  
PRODUCTION**  
Ventured into offshore production through joint venture with PTSC Vietnam to build an FPSO and FSO.

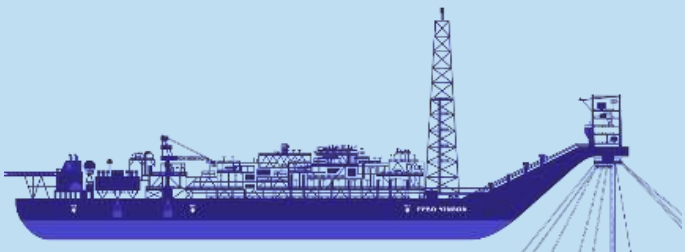


3

2014 - 2018

## FULL SCALE EXECUTION AND SERVICE FPSO PROVIDER

Acquired Fred. Olsen  
Production ASA and divested non-O&G subsidiaries.  
Increased fleet size to become one of the largest independent FPSO leasing companies globally.

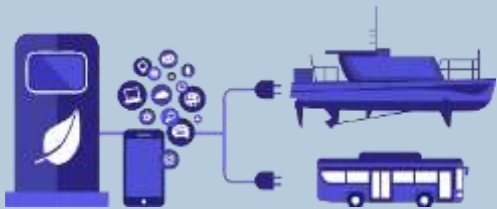


4

2019 TO PRESENT

## ENERGY INFRASTRUCTURE AND TECHNOLOGY COMPANY

Established Renewables and Green Technologies Divisions. Ventured into new territories for Offshore Production. Established strategic collaborations for Offshore Marine.





## Vision

To be a global energy solutions provider that is known for being reliable, open, adaptable, decisive and sustainable

## Mission

Passionately delivering **powerful** solutions

## Core Values

R.O.A.D.S.



### SUSTAINABLE

We seriously consider the economic, social and environmental impact of everything we do.



### DECISIVE

We take ownership of every situation by finding solutions to move forward.



### ADAPTABLE

We understand our stakeholders and collaborate to realise our common goals.



### RELIABLE

We always deliver on our commitments.



### OPEN

We foster an environment that promotes trust and learning through honest communication.

GROUP  
OVERVIEW

CAPITAL  
STRATEGY &  
FINANCIAL  
PERFORMANCE

ESG &  
SUSTAINABILITY

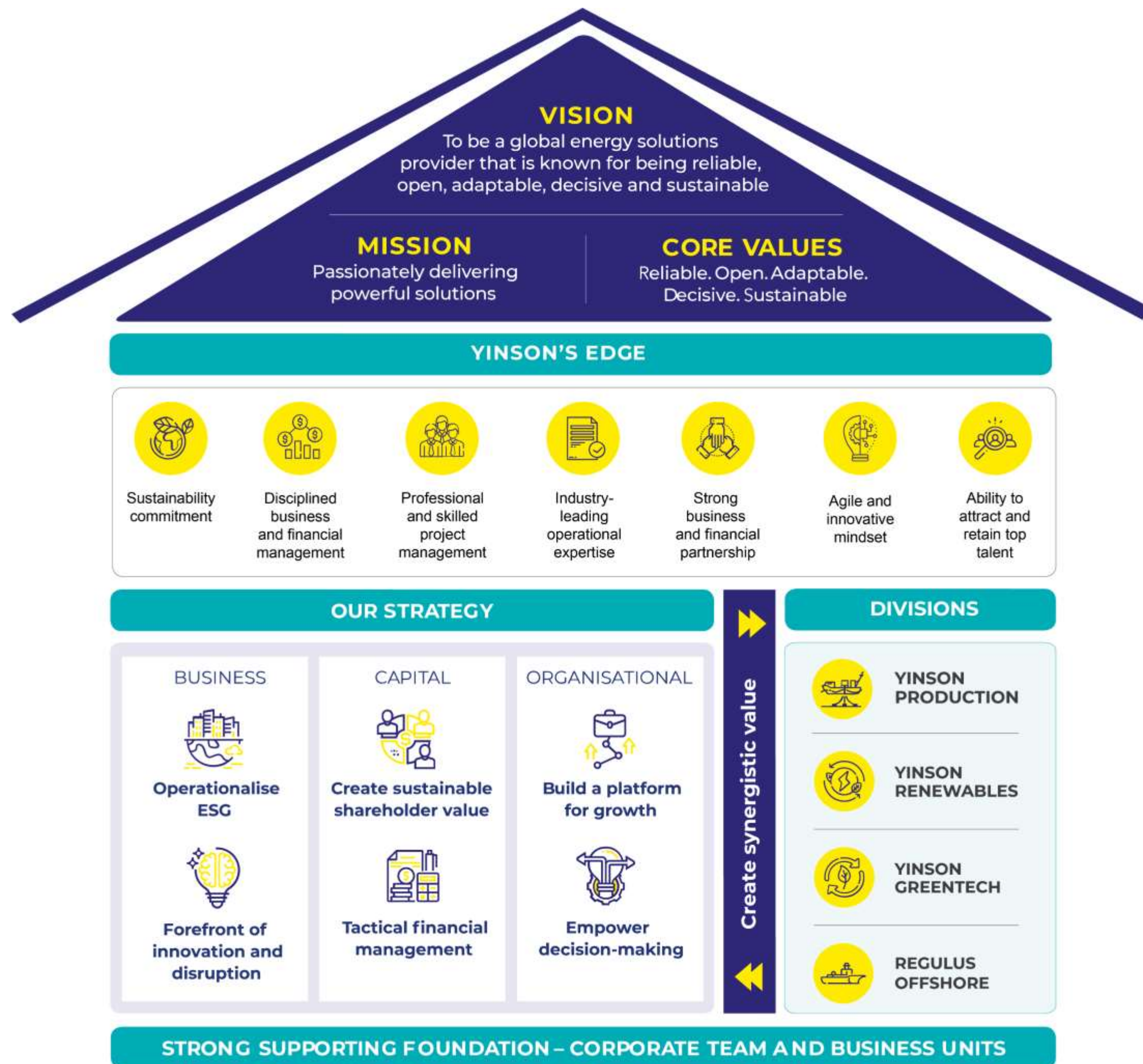
YINSON  
PRODUCTION

YINSON  
RENEWABLES

YINSON  
GREENTECH

REGULUS  
OFFSHORE



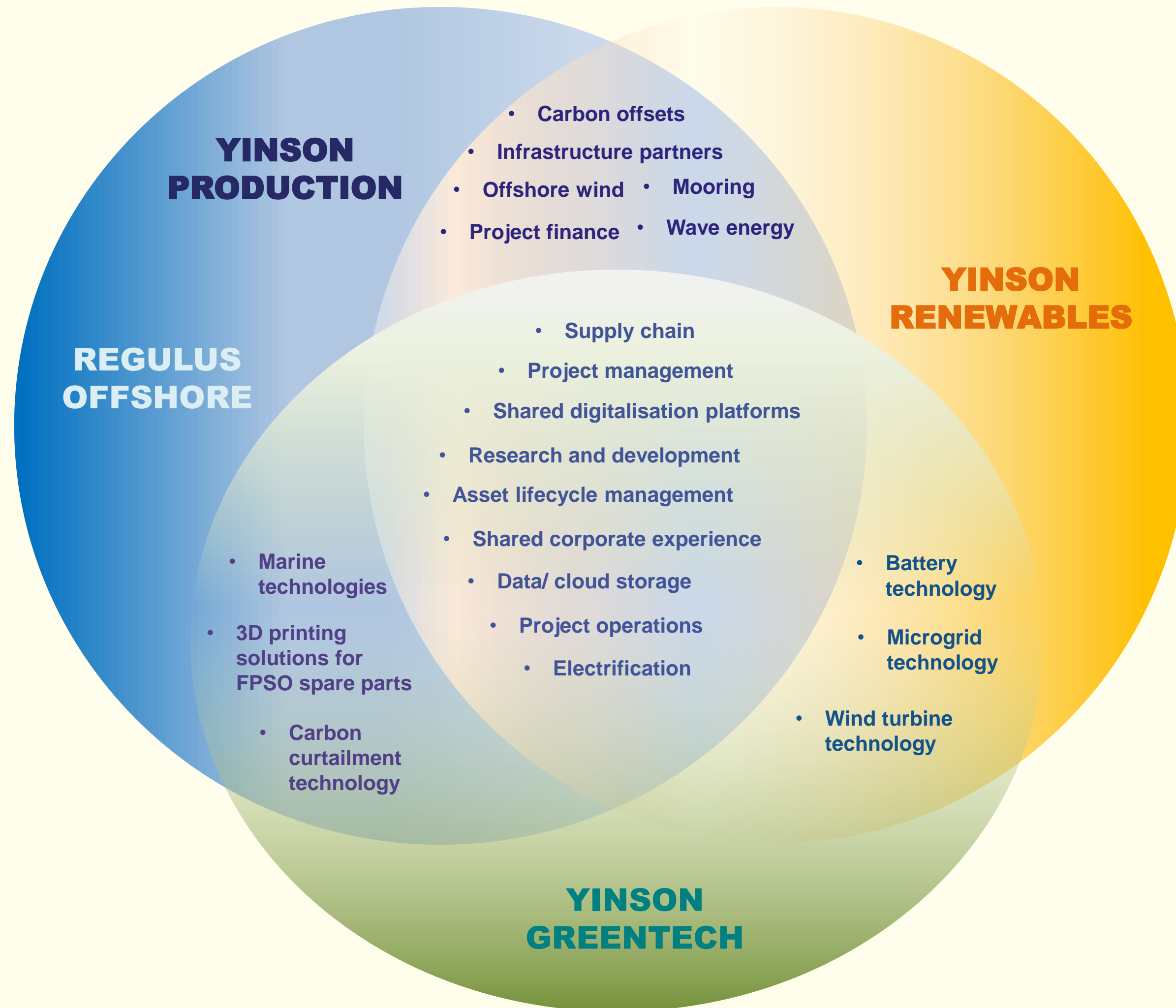


# Yinson's Strategic Framework and Edge





# Potential synergies between Yinson's business divisions



GROUP  
OVERVIEW

CAPITAL  
STRATEGY &  
FINANCIAL  
PERFORMANCE

ESG &  
SUSTAINABILITY

YINSON  
PRODUCTION

YINSON  
RENEWABLES

YINSON  
GREENTECH

REGULUS  
OFFSHORE

# Board of Directors

GROUP  
OVERVIEW

CAPITAL  
STRATEGY &  
FINANCIAL  
PERFORMANCE

ESG &  
SUSTAINABILITY

YINSON  
PRODUCTION

YINSON  
RENEWABLES

YINSON  
GREENTECH

REGULUS  
OFFSHORE



**Lim Han Weng**  
Group Executive  
Chairman and Non-  
Independent Executive  
Director



**Lim Chern Yuan**  
Group Chief Executive  
Officer and Non-  
Independent Executive  
Director



**Dato' (Dr.) Wee  
Hoe Soon @ Gooi  
Hoe Soon**  
Senior Independent  
Non-Executive Director



**Bah Kim Lian**  
Non-Independent  
Executive Director



**Dato' Mohamad  
Nasir  
Bin AB Latif**  
Independent  
Non-Executive Director



**Rohaya Binti  
Mohammad Yusof**  
Non-Independent  
Non-Executive Director



**Datuk Abdullah  
Bin Karim**  
Independent Non-Executive  
Director



**Raja Datuk  
Zaharaton Binti Raja  
Zainal Abidin**  
Independent  
Non-Executive Director



**Sharifah Munira Bt.  
Syed Zaid Albar**  
Independent  
Non-Executive Director



**Lim Han Joeh**  
Non-Independent Non-  
Executive Director



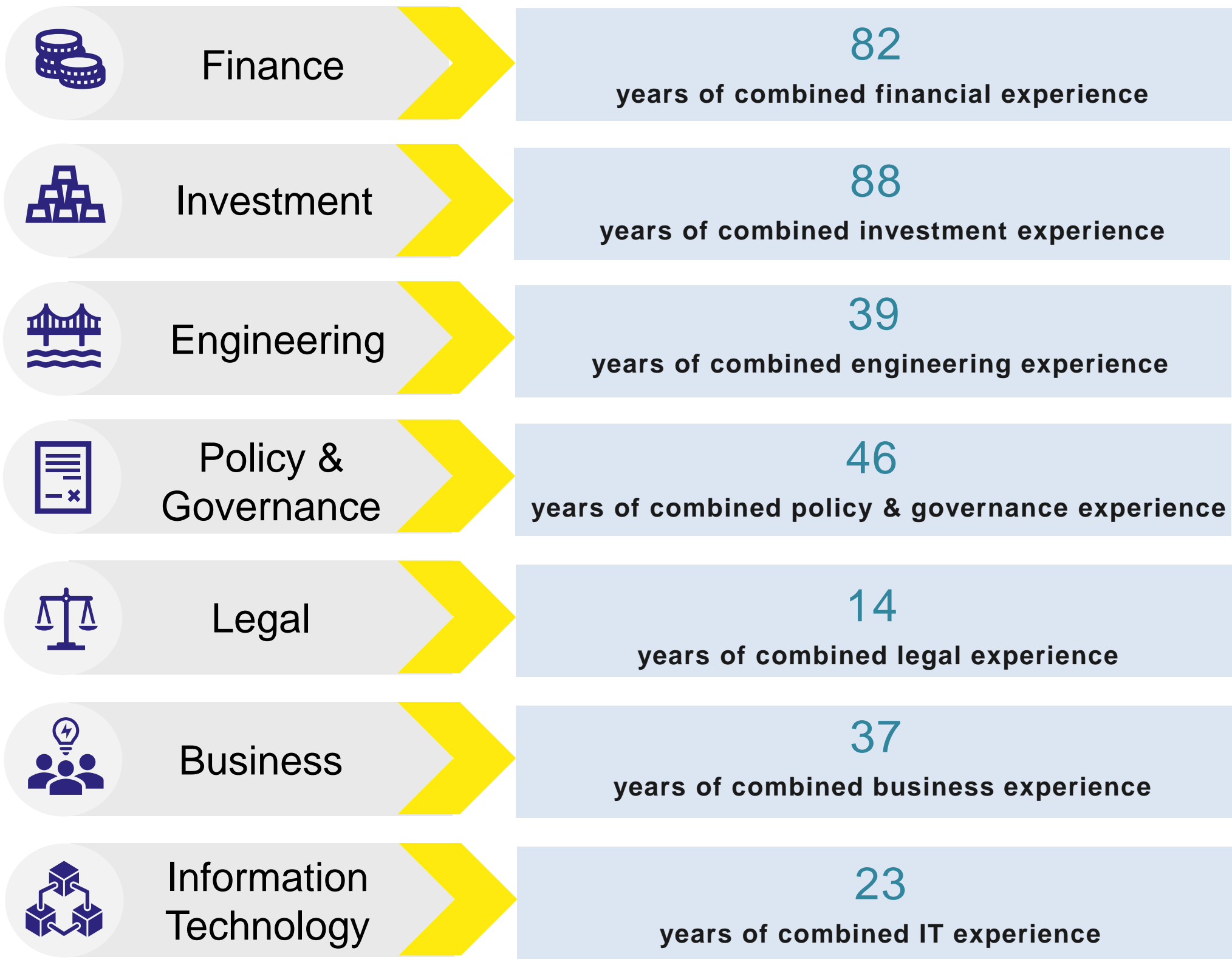
**Gregory Lee**  
Independent  
Non-Executive Director

Independent director



# Strong And Experienced Non-Executive Board Members

GROUP  
OVERVIEW



Dato' Wee Hoe Soon @ Gooi Hoe Soon	EPF investment panel member
	Director of Securities Commission
	Chairman of Perstima Berhad
	Chairman of Red Ideas Holdings Berhad
Dato' Mohamad Nasir bin AB Latif	Chairman of Investment Panel, KWAP
	Former Deputy Chief Executive Officer (Investment), EPF
Rohaya binti Mohammad Yusof	Chief Investment Officer, EPF
	Chairman of Institutional Investors Council Malaysia
Datuk Abdullah bin Karim	Former President/ CEO of Petronas Carigali
	Former Vice President and Venture Director of Domestic LNG projects, Petronas Carigali
Raja Datuk Zaharaton binti Raja Zainal Abidin	Former Director General of Economic Planning Unit
Sharifah Munira bt. Syed Zaid Albar	Legal and corporate experience in various industries
Lim Han Joeh	Executive Director, Yinson Corporation
Gregory Lee	Former President and CEO, Samsung Mobile and Samsung Electronics North America & Global Chief Marketing Officer Samsung Electronic

CAPITAL  
STRATEGY &  
FINANCIAL  
PERFORMANCE

ESG &  
SUSTAINABILITY

YINSON  
PRODUCTION

YINSON  
RENEWABLES

YINSON  
GREENTECH

REGULUS  
OFFSHORE

# Senior Management

GROUP  
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CAPITAL  
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PERFORMANCE

ESG &  
SUSTAINABILITY

YINSON  
PRODUCTION

YINSON  
RENEWABLES

YINSON  
GREENTECH

REGULUS  
OFFSHORE



**Lim Chern Yuan**  
Group Chief Executive  
Officer  
and Executive Director



**Daniel Bong**  
Group Chief Strategy Officer  
and Head of Group  
Corporate Advisory



**Eirik Barclay**  
Group Executive Vice  
President, New Ventures and  
Technology



**Andrew Choy**  
General Counsel,  
Group Legal



**Guillaume Jest**  
Group Chief Financial Officer



**Louisa Brady**  
Group HR Director



**Flemming  
Grønnegaard**  
Chief Executive Officer,  
Offshore Production



**Rolf Marthin Normann**  
Chief Operations Officer,  
Offshore Production



**David Brunt**  
Chief Executive Officer,  
Renewables



**Dato' Mohamed  
Sabri Zain**  
Chief Executive Officer,  
Yinson Energy



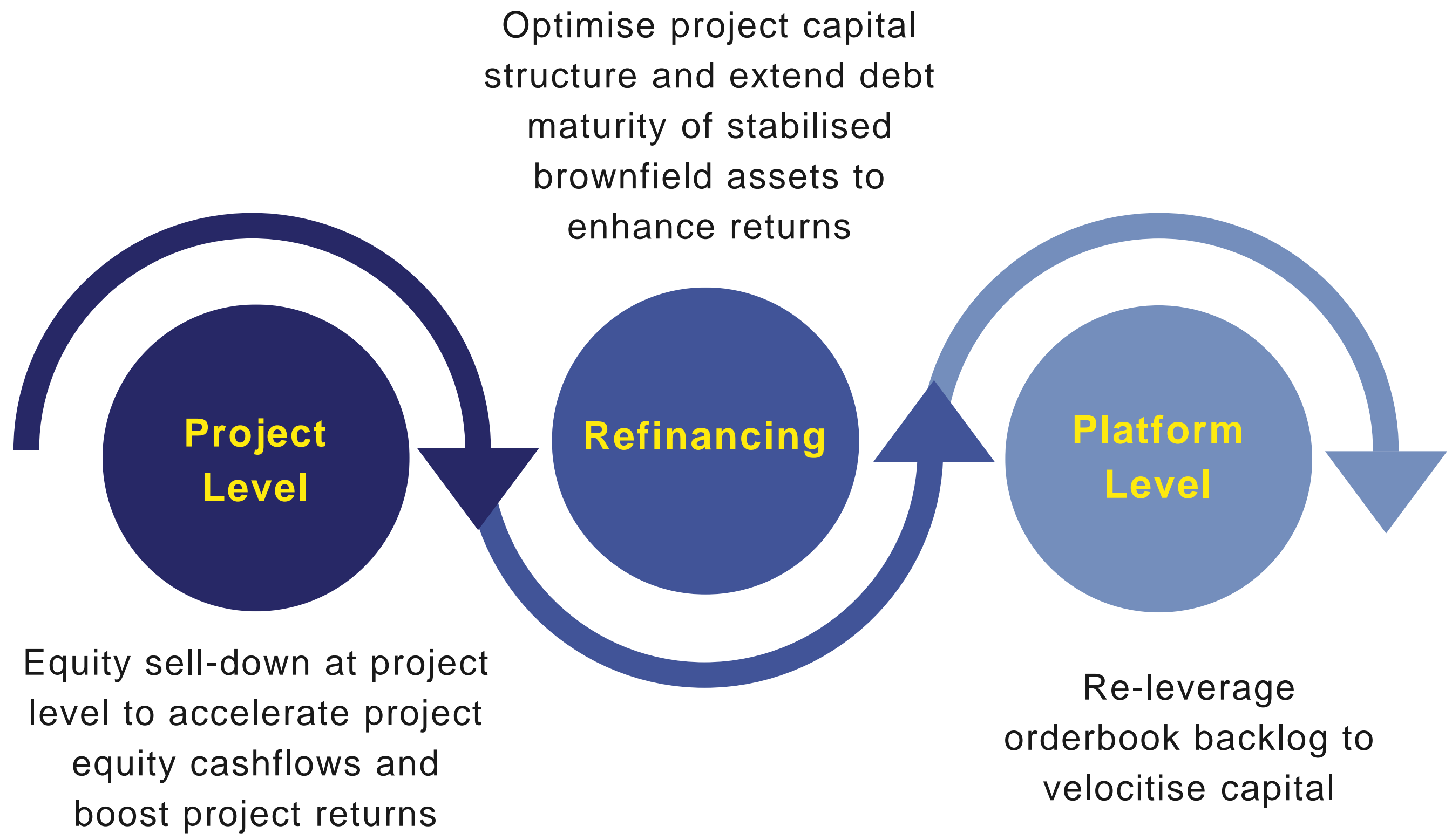
**Lim Chern Wooi**  
Chief Executive Officer,  
Offshore Marine



# Latest Developments

September 2022	August 2022	July 2022
<ul style="list-style-type: none"> <li>• <b>7th</b> Yinson recognised as one of Malaysia's Best Managed Companies 2022 by Deloitte.</li> <li>• <b>19th</b> Yinson Renewables entered Indonesia market through acquisition of Inecosolar.</li> <li>• <b>20th</b> Yinson won Best Sustainability Sukuk of the Year at the Global Islamic Finance Awards 2022.</li> <li>• <b>21st</b> Yinson recognised at Asiamoney 2022 Asia's Outstanding Companies Poll.</li> <li>• <b>27th</b> eMooVit and Rapid Bus signed MoU to collaborate on autonomous electric bus trial at BRT Sunway.</li> <li>• <b>28th</b> Yinson GreenTech commenced construction of the Hydromover, an all-electric cargo vessel with Goal Zero consortium.</li> </ul>	<ul style="list-style-type: none"> <li>• <b>8th</b> Yinson signed MoU with GoCar to provide chargEV solutions and services to GoCar users.</li> <li>• <b>10th</b> Yinson Ghana organised Yinson Reading and Spelling Bee Competition.</li> <li>• <b>15th</b> Yinson Ghana provided new canteen for the Apowa Methodist Basic School.</li> <li>• <b>16th</b> Yinson collaborated with Dinamikjaya Motors as EV leasing partners.</li> <li>• <b>18th</b> Yinson signed MoU with Cyberview for the development of Smart Mobility ecosystem.</li> <li>• <b>19th</b> Yinson named 'Most Innovative FPSO Provider' at the International Finance Awards 2022.</li> <li>• <b>29th</b> Yinson and AEON Group signed MoC to develop Malaysia's largest retail EV charging network.</li> </ul>	<ul style="list-style-type: none"> <li>• <b>1st</b> Charter contract extension for FPSO PTSC Lam Son.</li> <li>• <b>14th</b> Yinson held 29<sup>th</sup> Annual General Meeting.</li> <li>• <b>18th</b> Yinson recognised at Australasian Reporting Awards 2022.</li> <li>• <b>21st</b> Yinson GreenTech launched Hyprdrive services (E-mobility ecosystem).</li> <li>• <b>26th</b> Yinson recognised at The Asset Triple A Treasury, Trade, Sustainable Supply Chain And Risk Management Awards 2022.</li> <li>• <b>28th</b> Yinson entered exclusivity agreement with bp to reserve FPSO Nganhurra for PAJ project in Angola.</li> <li>• <b>28th</b> Yinson achieved an improved ESG Rating from FTSE4Good.</li> </ul>
June 2022	May 2022	April 2022
<ul style="list-style-type: none"> <li>• <b>8th</b> Yinson held a grand naming ceremony for FPSO Anna Nery together with Sumitomo.</li> <li>• <b>21st</b> Rights Issue announcement: oversubscribed by 22.31%. RM1.19 billion capital raised from the corporate exercise.</li> <li>• <b>28th</b> Completion of rights shares listing on the Main Market of Bursa Malaysia Securities Berhad.</li> <li>• <b>30th</b> Awarded 'Most Honored Company' in Institutional Investor's 2022 All-Asia Executive Team Rankings and received first place ranking in all 5 categories under the Asia Small &amp; Midcap table.</li> </ul>	<ul style="list-style-type: none"> <li>• <b>12th</b> Formed joint venture with Plus Xnergy to develop and implement commercial and industrial and industrial rooftop solar photovoltaic projects in Malaysia.</li> <li>• <b>18th</b> Recognised for sustainability efforts at The Global Good Governance Awards 2022.</li> <li>• <b>31st</b> Released Annual Report 2022: Purpose Driven.</li> </ul>	<ul style="list-style-type: none"> <li>• <b>14th</b> Completed 1-for-1 Bonus Issue.</li> <li>• <b>20th</b> Won Silver in The 7th Asia Integrated Reporting Awards 2021.</li> </ul>

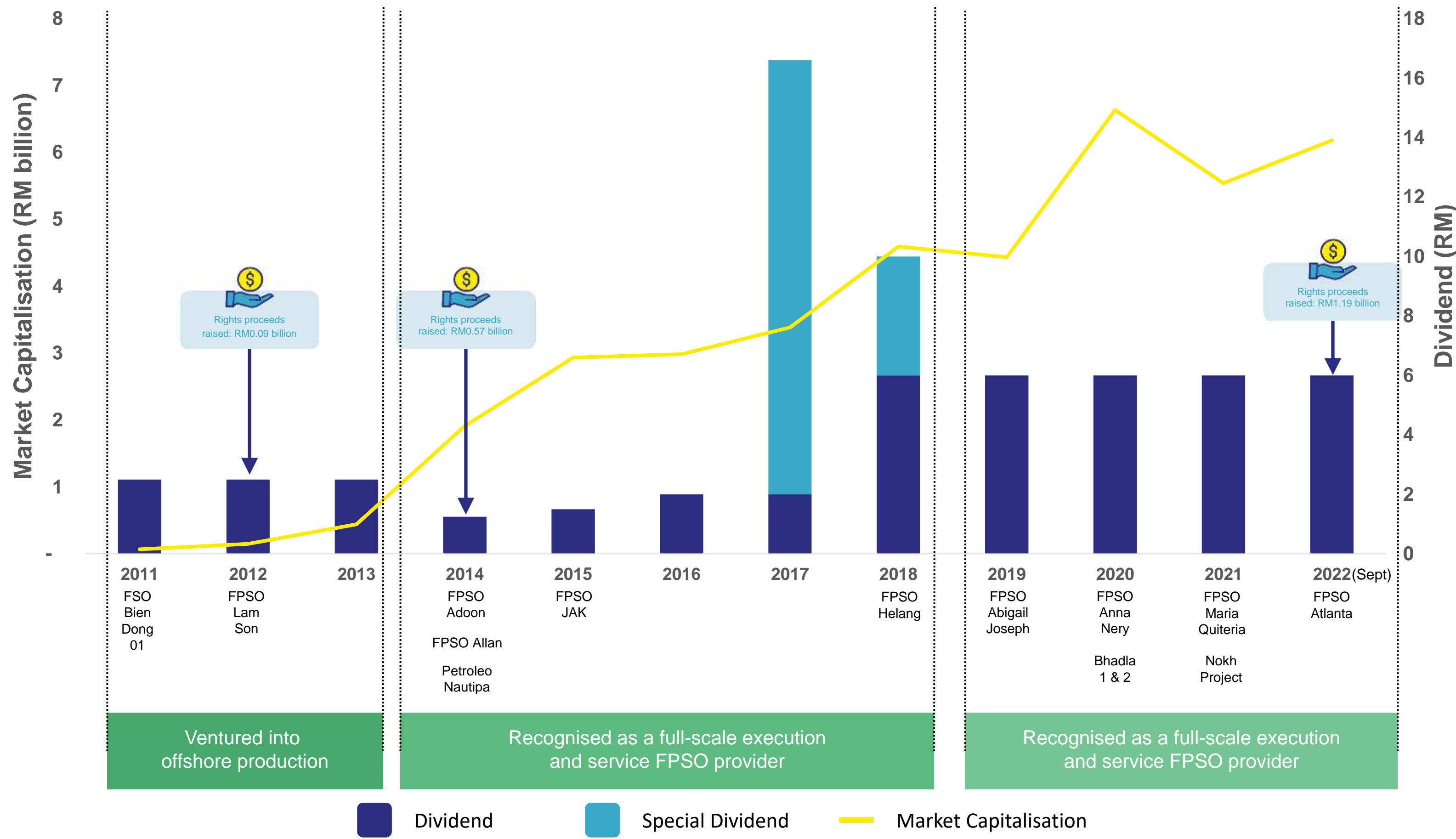
# Capital Strategy



GROUP OVERVIEW
CAPITAL STRATEGY & FINANCIAL PERFORMANCE
ESG & SUSTAINABILITY
YINSON PRODUCTION
YINSON RENEWABLES
YINSON GREENTECH
REGULUS OFFSHORE



# 92.1x Market capitalisation appreciation since 2011

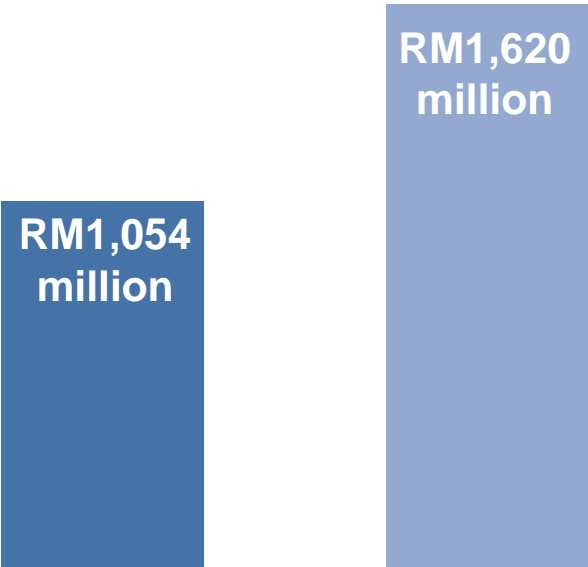


# Financial Performance (Q2'FYE2023)

## REVENUE

■ Q2'FYE2022 ■ Q2'FYE2023

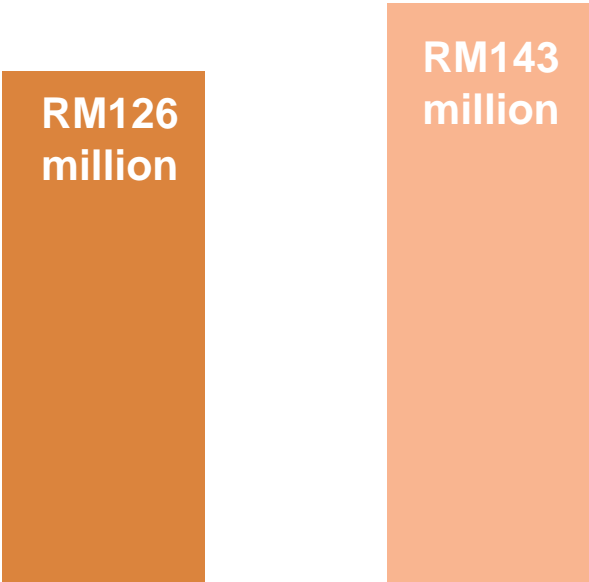
↑ 54%



## PATAMI

■ Q2'FYE2022 ■ Q2'FYE2023

↑ 13%



## CORE PAT

■ Q2'FYE2022 ■ Q2'FYE2023

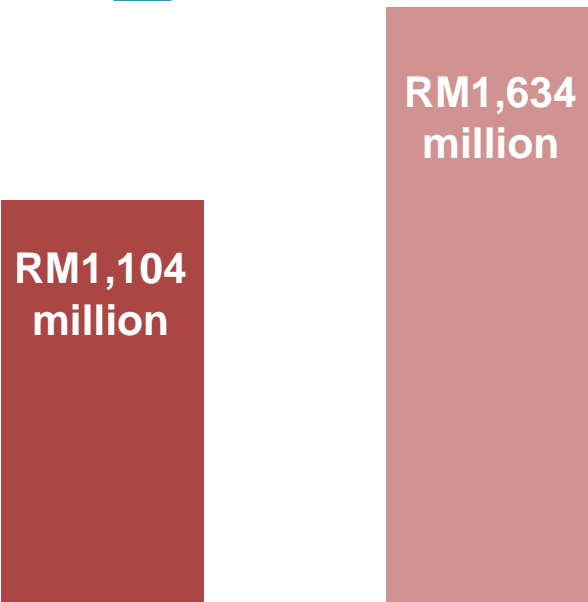
↑ 7%



## ADJUSTED REVENUE

■ Q2'FYE2022 ■ Q2'FYE2023

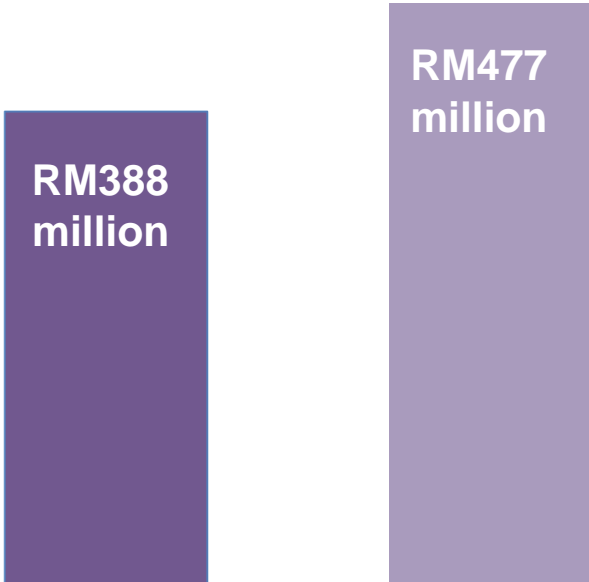
↑ 48%



## ADJUSTED CORE EBITDA

■ Q2'FYE2022 ■ Q2'FYE2023

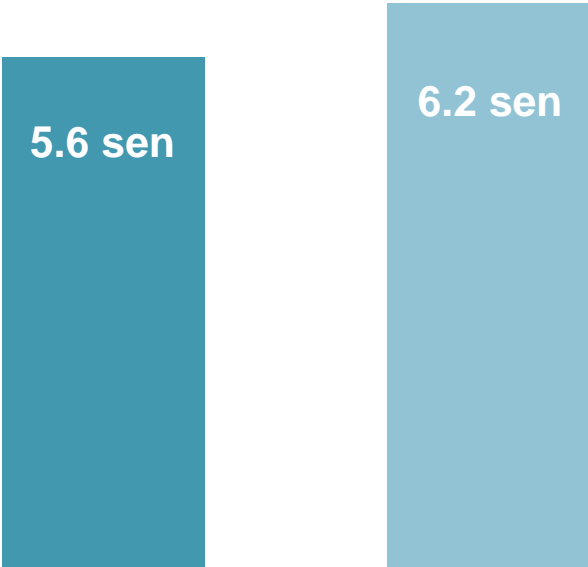
↑ 23%



## BASIC EPS

■ Q2'FYE2022 ■ Q2'FYE2023

↑ 11%



GROUP  
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CAPITAL  
STRATEGY &  
FINANCIAL  
PERFORMANCE

ESG &  
SUSTAINABILITY

YINSON  
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YINSON  
RENEWABLES

YINSON  
GREENTECH

REGULUS  
OFFSHORE



# Financial Performance (Q2'FYE2023)

(All figures in RM million, unless otherwise stated)

	Q2 FYE 2022	Q2 FYE 2023
Revenue	1,054	1,620
EBITDA	371	470
Profit After Tax	159	163
Total Assets	13,662	19,028
Cash and Liquid Investments	2,045	3,861
Total Borrowings	7,147	10,021
Total Liabilities	9,175	12,513
Total Equity	4,487	6,515
Net Assets Per Share <sup>2</sup> (RM)	2.0	3.7
Basic EPS (sen) <sup>5</sup>	11.8	6.2
	Q2 FYE 2022	Q2 FYE 2023
Adjusted Revenue <sup>3</sup>	1,104	1,634
Adjusted Core EBITDA <sup>3</sup>	388	477
Adjusted Core EBITDA Margin <sup>3</sup>	35.1%	29.2%

	FYE 2022 <sup>1</sup>	Q2 FYE 2023
Orderbook / Net Debt (times)	11.39	11.40
Quick Ratio (times)	2.17	1.63
Net Debt to EBITDA (times)	4.20	3.59
Adjusted Net Debt to EBITDA <sup>3</sup> (times)	3.88	3.42
Gross Gearing (times)		
- Total borrowings	1.85	1.54
- Excluding non-recourse borrowings <sup>4</sup>	1.00	0.91
Net Gearing (times)		
- Total borrowings	1.24	0.95
- Excluding non-recourse borrowings <sup>4</sup>	0.39	0.32

Notes:

- Balances or ratios as at 31 January 2022
- Computed based on number of ordinary shares issued as at financial period/year-end.
- Figures have been adjusted to include results from joint ventures and associates.
- Computed based on total borrowings of the Group less non-recourse project financing loans.
- Adjusted to reflect the bonus issue of 1 bonus share for every 1 existing ordinary share which was completed on 14 April 2022 and the rights issue of 2 rights shares for every 5 existing ordinary shares which was completed on 28 June 2022 for comparative purposes.

Source: Company website at <https://www.yinson.com/financial-highlights/>

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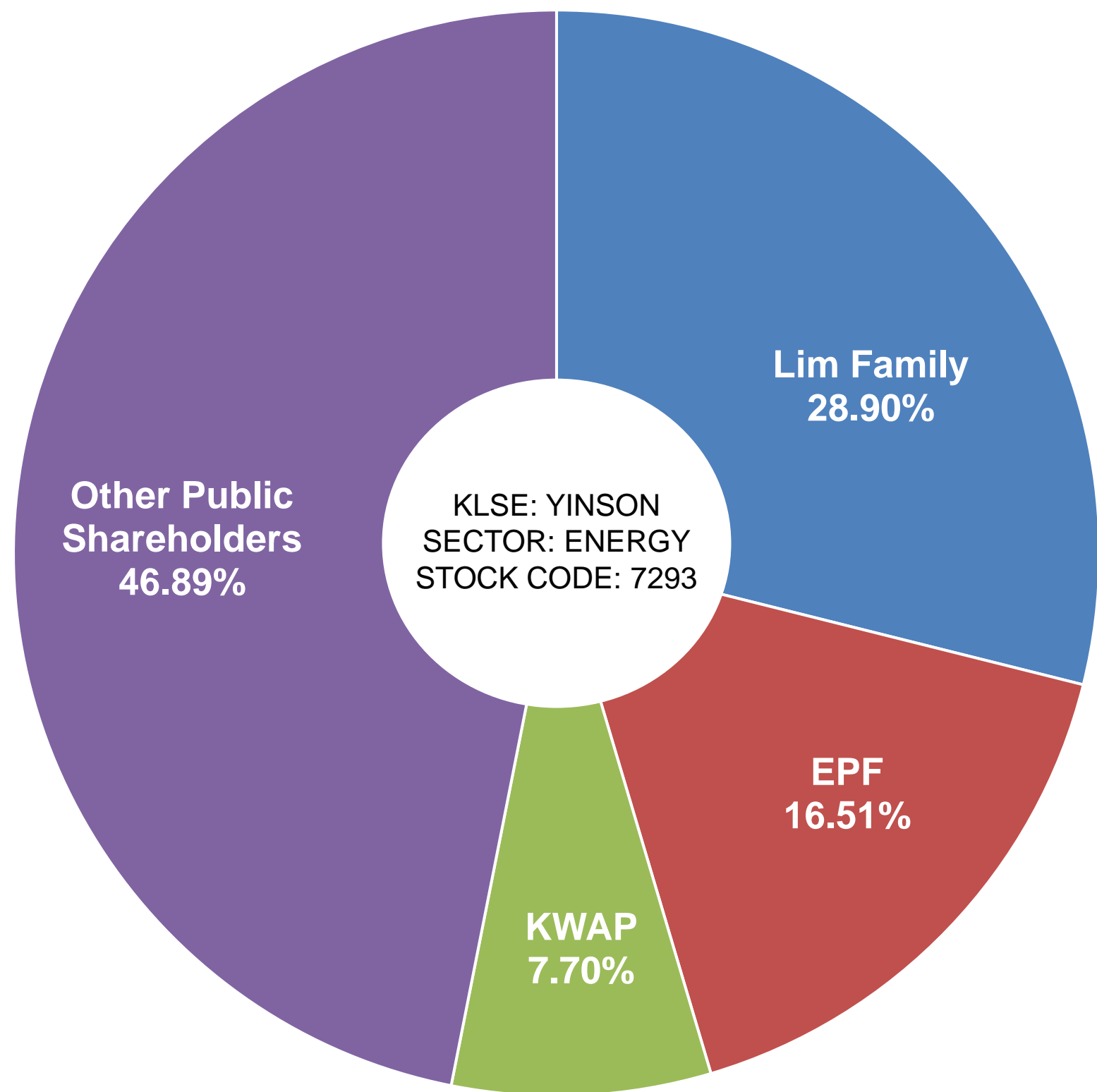
YINSON  
PRODUCTION

YINSON  
RENEWABLES

YINSON  
GREENTECH

REGULUS  
OFFSHORE

# Strong And Supportive Shareholders

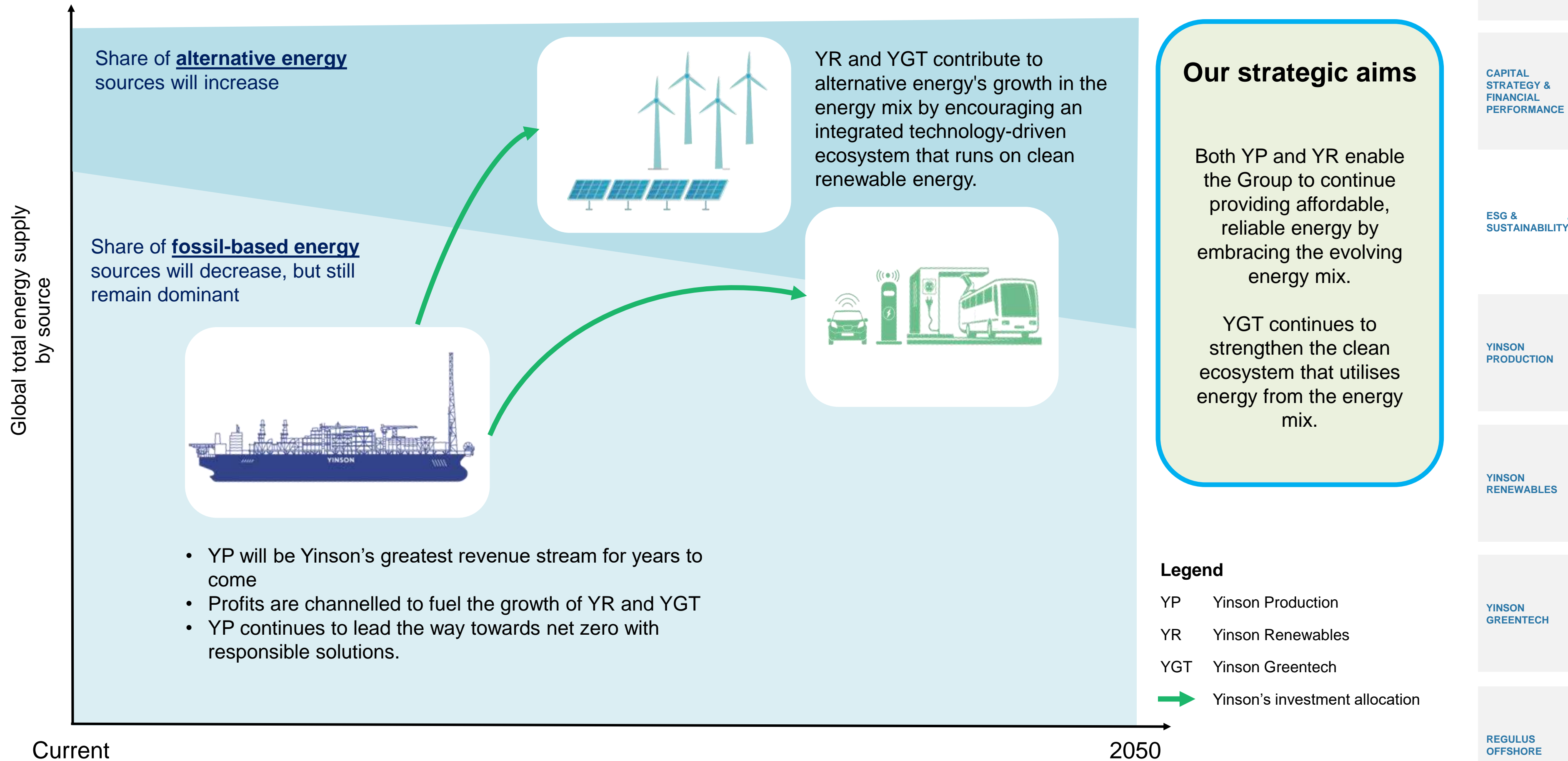


- Yinson’s top three shareholders own 53.11% of stock
- Yinson’s founder serves as Group Executive Chairman, while both EPF’s Chief Investment Officer and KWAP’s Chairman of the Investment Panel sit on Yinson’s Board.
- The founding Lim family has subscribed to all rights issues raised. In 2015, EPF fully subscribed to Yinson’s private placement of RM169.8 million.

Note:  
1: According to the Record of Depositors as at 30 August 2022.



# Yinson's investment into the energy transition



# YINSON'S CLIMATE GOALS

## CARBON NEUTRAL BY 2030 NET ZERO BY 2050

### OUR COMMITMENTS

#### CARBON NEUTRAL BY 2030

- Measure and verify our GHG emissions
- Deploy emission reduction measures where reasonably practicable
- Use high quality offsets to balance residual GHG emissions by 2030

#### NET ZERO BY 2050

- Focus on investments into nature-based and technology-based carbon removal projects
- Actively invest into zero or low-carbon technologies
- Commit business operations in alignment with the Paris Agreement

OUR CLIMATE GOALS ARE OPERATIONALISED  
THROUGH A THREE-PRONGED FRAMEWORK



#### CARBON REDUCTION

- Reduce GHG emissions from Scope 1, 2 and 3
- Limit carbon emission intensity of FPSOs
- Utilise renewable energy in our operations where feasible



#### CARBON REMOVAL

- Invest into nature-based carbon removal solutions such as afforestation and reforestation
- Utilise technology-based carbon removal solutions such as Direct Air Capture ("DAC") and Carbon Capture, Utilisation and Storage ("CCUS")



#### CARBON COMPENSATION

- Invest in zero or low-carbon technologies
- Increase capacity of renewable energy generation

GROUP  
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YINSON  
PRODUCTION

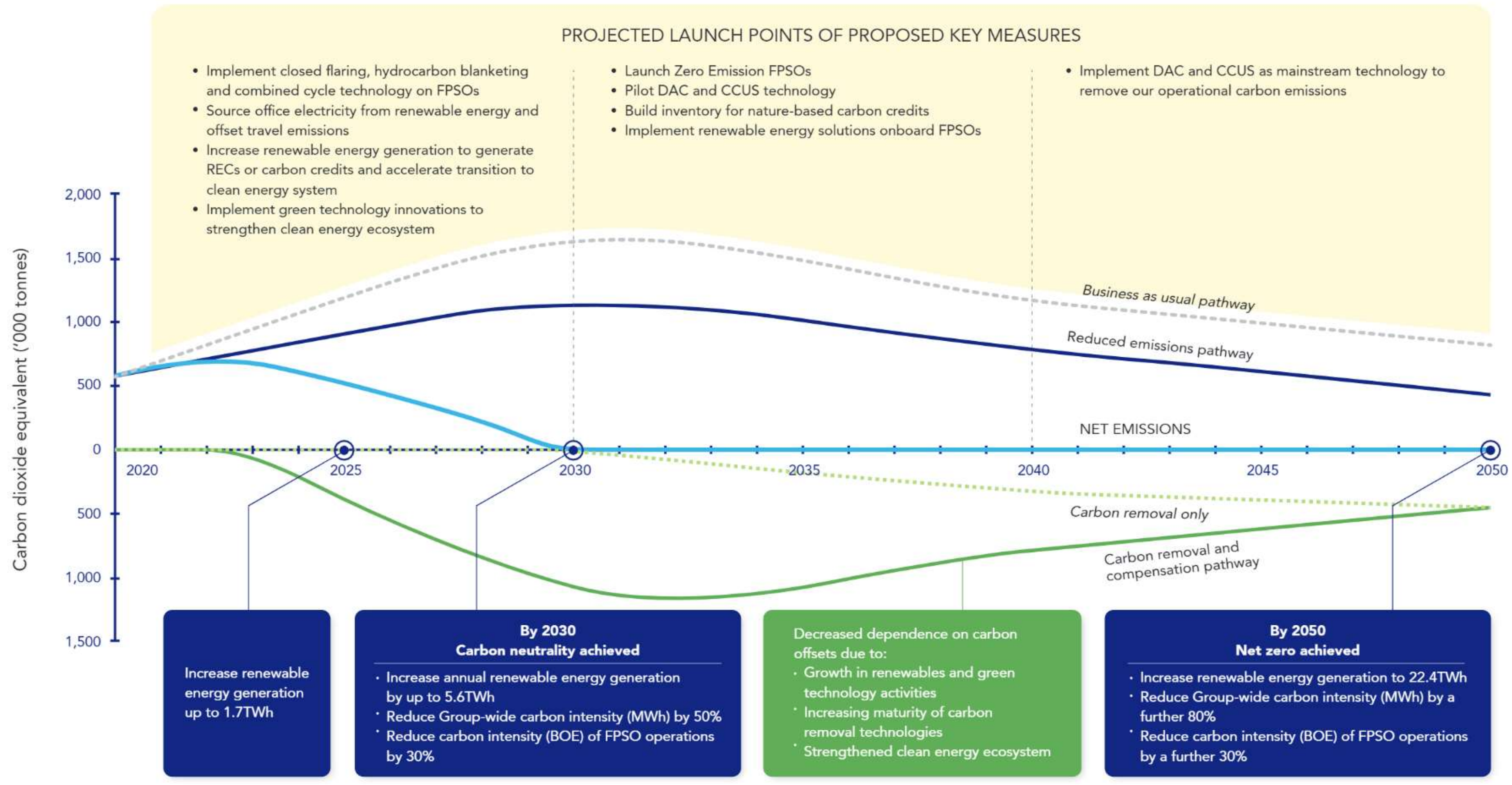
YINSON  
RENEWABLES

YINSON  
GREENTECH

REGULUS  
OFFSHORE



# YINSON'S CLIMATE GOALS ROADMAP



GROUP  
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CAPITAL  
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PRODUCTION

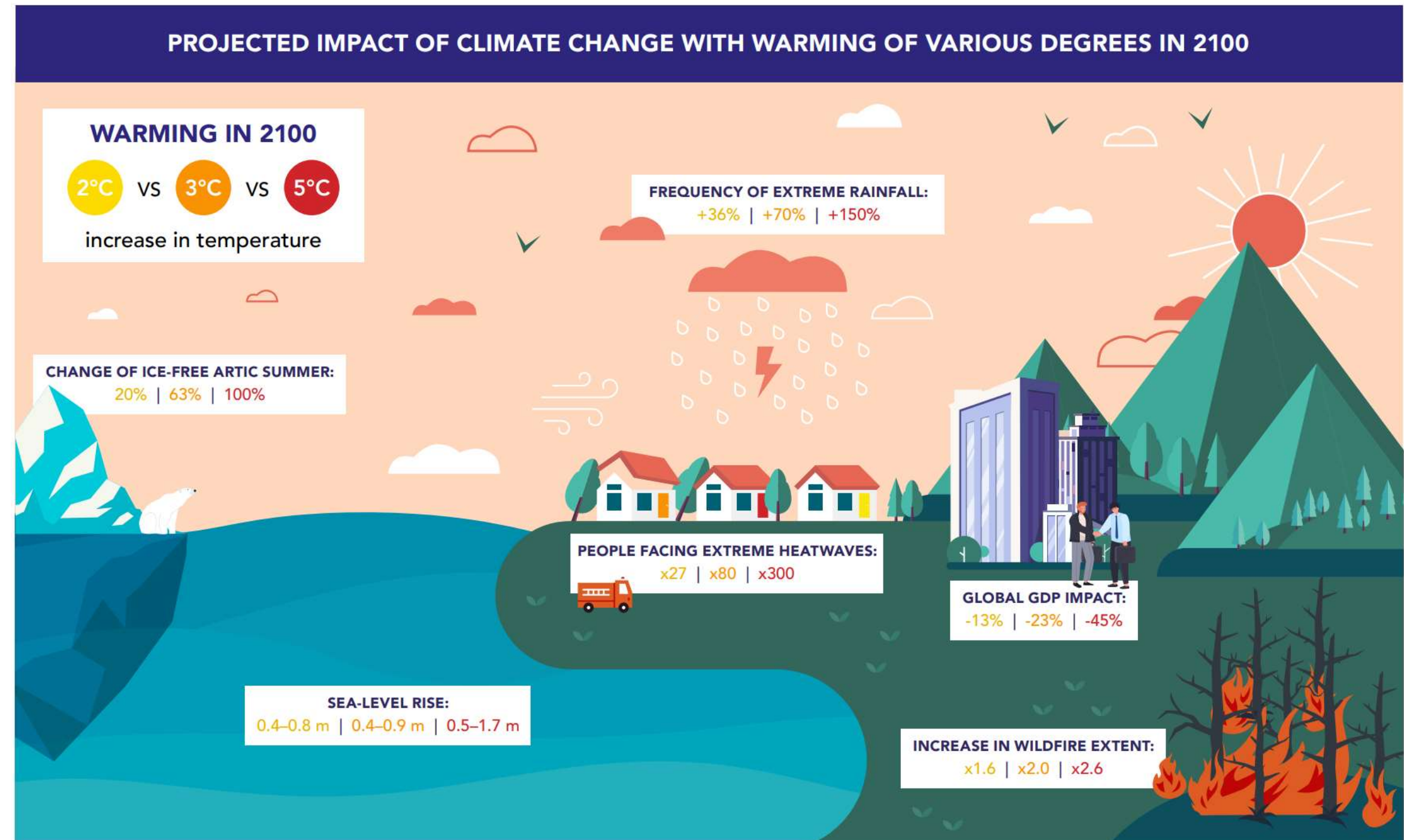
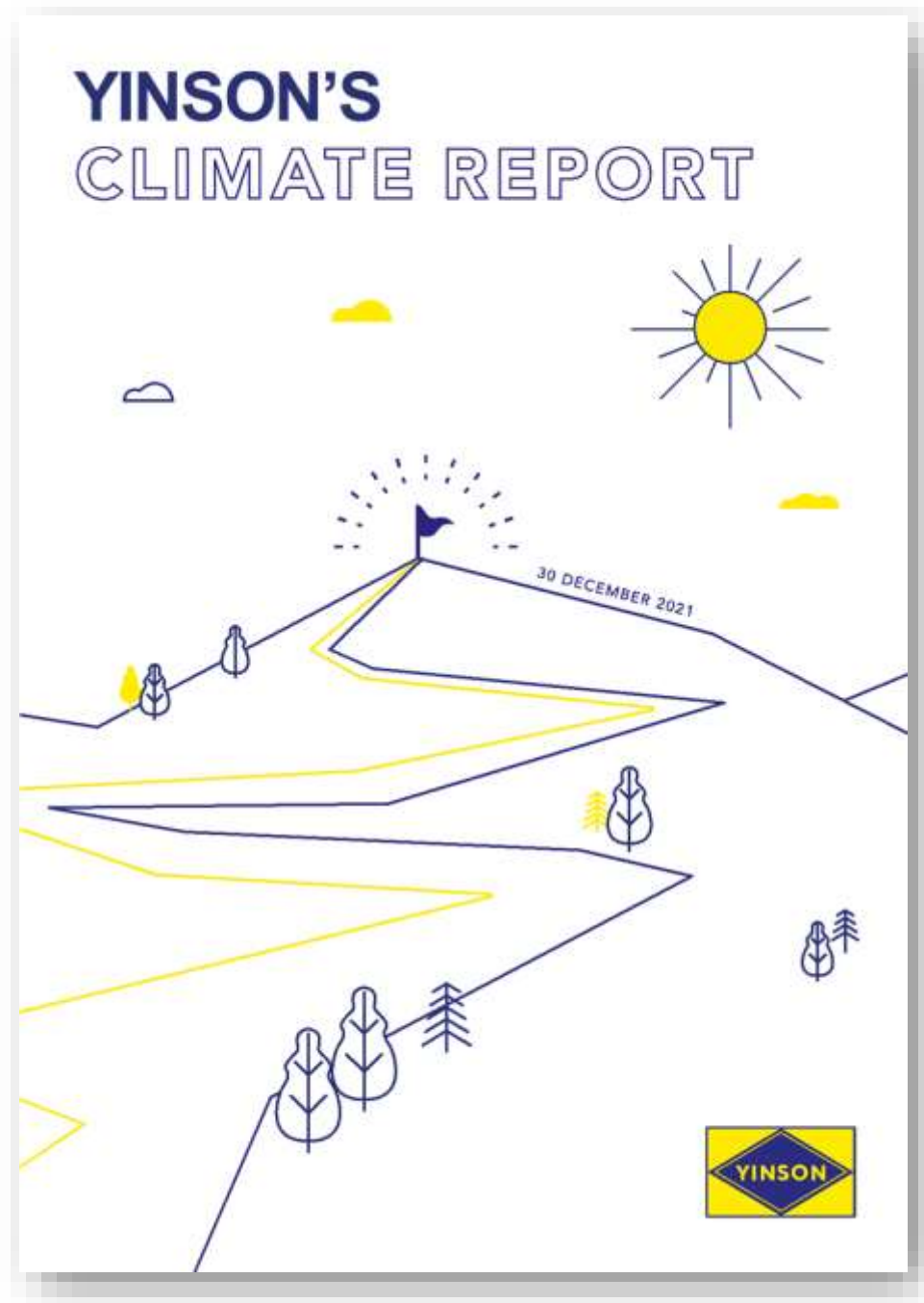
YINSON  
RENEWABLES

YINSON  
GREENTECH

REGULUS  
OFFSHORE



# Launched Malaysia's First TCFD-Aligned Climate Report



Data in this figure is adapted from the TCFD's Guidance on Risk Management Integration and Disclosure, October 2020

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CAPITAL  
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# Recent Progress in ESG Excellence

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YINSON  
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YINSON  
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REGULUS  
OFFSHORE

Became TCFD Supporter



Improved ESG Risk  
Rating



Achieved: 21.7  
Was: 29.7

BPAM Bond Market Awards  
2022



ESG (Environmental, Social and  
Governance) Top Issuance category  
for year 2021

Associations of  
Sustainability Leadership



CEO Action Network  
(CAN)



The Business Council for  
Sustainable Development  
(BCSD) Malaysia

Sustainability recognition



3G Leadership in Sustainability Award 2022  
3G Excellence in Green Innovation and  
Solutions Award 2022  
Australasian Reporting Awards 2022

Climate-related  
enhancements

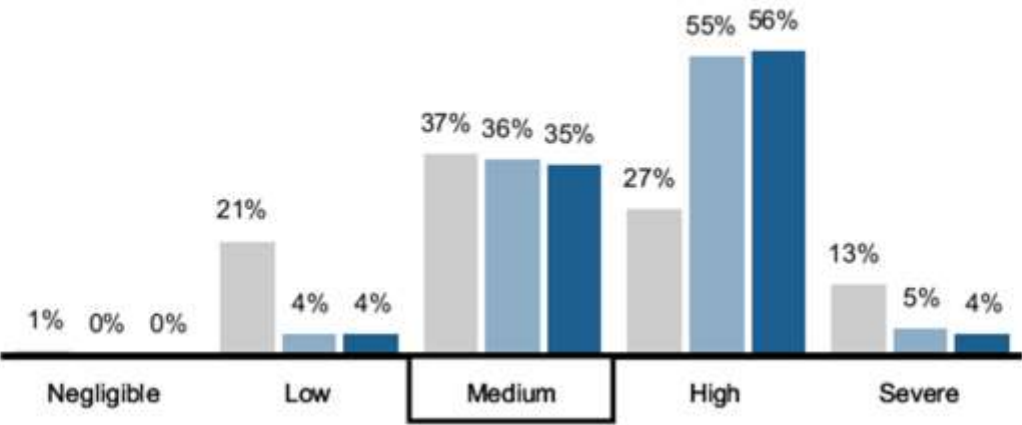


Ongoing initiative to improve internal  
governance, strategy, risk management to  
better capture climate-related risks and  
opportunities

# Yinson is the among the top performers in ESG Risk Ratings as assessed by Sustainalytics



## ESG Risk Rating Distribution



## ESG Risk Rating Ranking

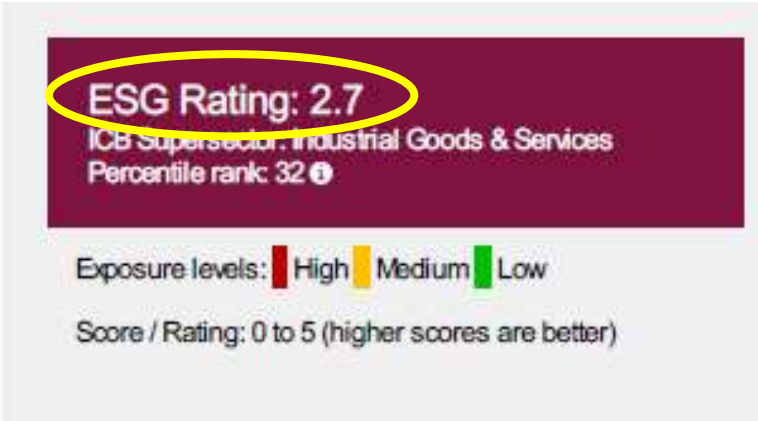
UNIVERSE	RANK (1 <sup>st</sup> = lowest risk)	PERCENTILE (1 <sup>st</sup> = lowest risk)
Global Universe	4202/14983	29th
Energy Services INDUSTRY	14/113	12th
Oil & Gas Equipment SUBINDUSTRY	12/89	13th

(Previous Risk Rating Ranking based on FY2019 Annual Report)	
Rank (1 <sup>st</sup> = lowest risk)	Percentile (1 <sup>st</sup> = lowest risk)
6459 out of 12220	53rd
35 out of 146	24th
29 out of 116	25th

# Yinson improved position in the FTSE4Good Index

Based on the recent assessment by FTSE4GOOD in June 2022, Yinson has improved its position in the FTSE4Good Index from a rating of **2.7** to **3.8**. Yinson has also managed to avoid the risk of deletion from the index series by achieving the minimum rating of **3 on the climate change** category.

*(Previous rating based on FY21 Annual Report)*



## Yinson Holdings

FTSE Industry Classification Benchmark( ICB ): Industrials - Industrial Goods & Services - Industrial Transportation - Marine Transportation

ESG Rating - Theme Scores

ESG Rating date: 20 Jun 2022



Exposure levels: High Medium Low  
Score / Rating: 0 to 5 (higher scores are better)

Environment Score: 3.0 ICB Supersector decile rank: 7 ⓘ	Social Score: 3.8 ICB Supersector decile rank: 9	Governance Score: 5.0 ICB Supersector decile rank: 10
Pollution & Resources Score: 3	Labour Standards Score: 4	Corporate Governance Score: 5
Climate Change Score: 3	Health & Safety Score: 3	Anti-Corruption Score: 5
	Human Rights & Community Score: 5	

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Yinson's Corporate Social Responsibility activities are a reflection of our commitments to seven United Nations Sustainable Development Goals



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Classroom block and library renovations



Yinson Scholars Programme



Off-grid rooftop solar system



Dive clean-up, Barracuda Point, Miri



Covid-19: PPE Donation



Futurestars



Yinson Welding Training Centre



Covid-19: Equipment Donation



Sustainable Garden Project



University Scholarship Donations



ICT Literacy Improvement Initiative



Teach for Malaysia



School Furniture Donations



Covid-19: Laptop Donation



# Yinson Production

## PURPOSE

To design, construct, and operate industry-leading production assets for the offshore oil and gas industry towards improving global access to stable and affordable energy.

## STRATEGY

SHORT TO MEDIUM  
TERM (1-5 YEARS)



Build sustainable project pipeline, including through mergers and acquisitions



Drive ESG initiatives towards reducing Group carbon intensity by 30% by 2030



Invest in asset lifecycle management via proactive digitalisation strategy



Enhance learning, leadership, safety and corporate culture

LONG TERM  
(6-10 YEARS)



Continuous development of asset portfolio to create strong order book and stable cashflows



Optimise capital structure and expand liquidity pool to capture market opportunities



Continuously evaluate effectiveness of supply chain and project execution philosophy

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# Yinson Production Assets, Track Record and Orderbook

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Scan here to view



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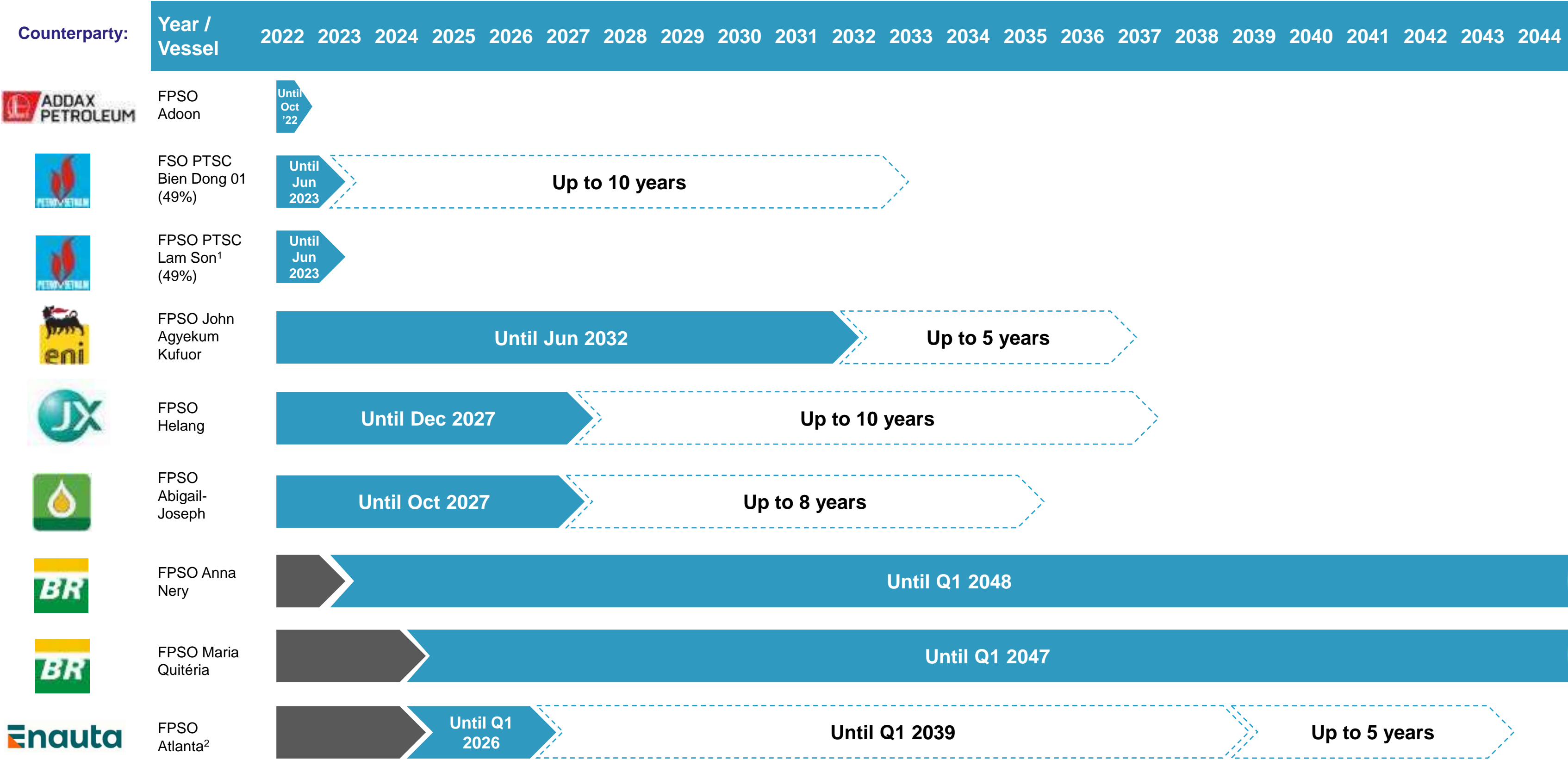
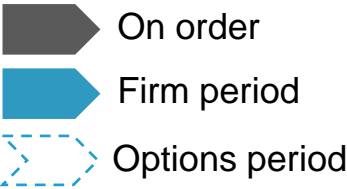
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# Long-Term Charter Contracts

Strong existing order book underpinned by long term contracts across FPSO & FSO units.  
FPSO & FSO Orderbook over firm and option period ~USD 16.50 billion<sup>3</sup> as of 30 September 2022.



<sup>1</sup> On 30 June 2022, PTSC AP entered into an addendum no. 02 to the BBC Charter Contract with PTSC to extend the tenure of the BBC Charter Contract for a further period of twelve (12) months from 1 July 2022 to 30 June 2023.

<sup>2</sup> FPSO to be renamed in the future. The EPCI and 2-year O&M LOI signed with Enauta on 17 December 2021 contains a call option, exercisable by Yinson, for a 15-year Time Charter contract with a further extension period of up to 5

<sup>3</sup> Should Yinson NOT exercise the call option with Enauta, the orderbook will be ~USD 15.02 billion as of 30 September 2022.

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# Strong Counterparties



- **A1** Moody's (Sinopec)
- **A+** S&P and Fitch (Sinopec)
- Addax Petroleum is a subsidiary of Sinopec



- **Baa1** Moody's (Eni SpA)
- **A-** S&P and Fitch (Eni SpA)
- Eni Ghana is a subsidiary of Eni SpA



- Recognised by the Federal Ministry of Petroleum Resources as 'Most Compliant Nigeria Content Oil Company'



- Recognised as the second-best Brazilian company in the oil and gas sector by Anuário Valor 1000 in 2019



- **BB+** Fitch (PVN)
- PTSC is a member of Vietnam Oil & Gas Group ("PVN")



**ENEOS Group**

- **Baa2** Moody's (ENEOS)
- JX Nippon is a subsidiary of ENEOS Holdings



- **Ba1** Moody's
- **BB-** S&P and Fitch

# Overview

Yinson specialises in the provision of integrated services for Floating, Production, Storage, Offloading (FPSO) and Floating, Storage and Offloading (FSO) units to meet the demands of the oil and gas industry.

We design and construct vessels, then lease them, while also providing operations and maintenance services.



Scan here to find out  
'How an FPSO works' by taking a tour  
onboard FPSO Abigail-Joseph





# Industry-Leading Safety And Operational Performance

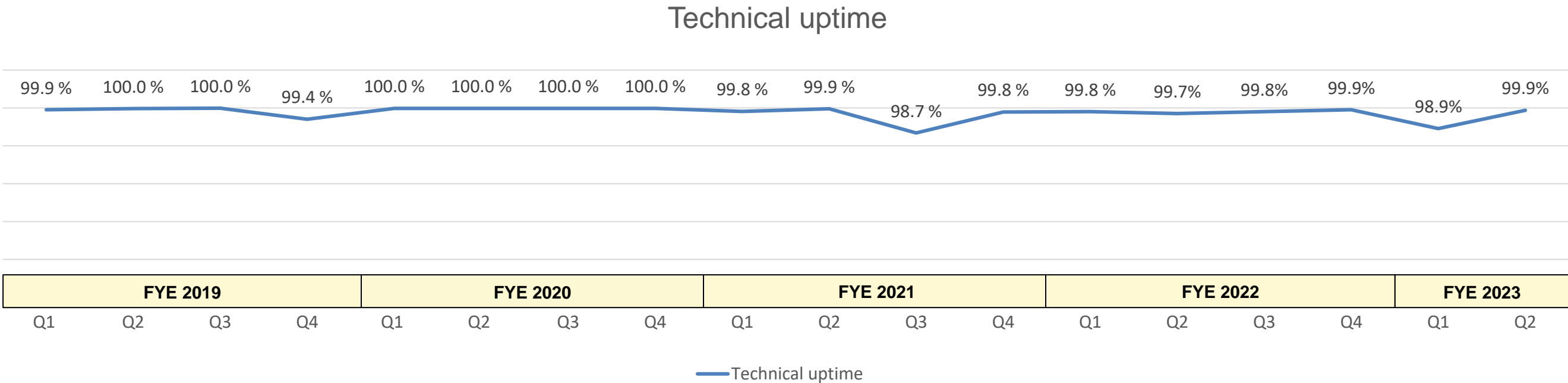
	FYE 2021	FYE 2022	FYE 2023.Q2
Fatalities	0	0	0
Lost Time Injury	0	0	0
Medical Treatment Case	1	2	1
Restricted Work Case	2	2	0
First Aid Case	2	4	0
Lost Time Injury Frequency (LTIF)	0.00	0.00	0.00
Total Recordable Injury Frequency (TRIF)	0.44	0.21	0.16

Safety performance  
across Yinson Production  
for FYE 2023 (as at Q2)

LTIF: 0.00  
TRIF: 0.16

Average 5-year  
fleet technical  
uptime

99.7%



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# Yinson Renewables

## PURPOSE

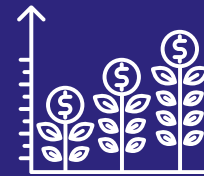
To be a leading global developer and IPP, contributing to the global energy transition towards a sustainable energy system and delivering long term value to our stakeholders.

## STRATEGY

SHORT TO MEDIUM  
TERM (1-5 YEARS)



Significant presence in 3 markets, 3GW pipeline by end 2022



Growth organically or through acquisitions, focusing on core markets



Build a lean and experienced team



Leverage internal local and global teams, invest in learning and development

LONG TERM  
(6-10 YEARS)



Operations in 5-7 markets, 5-10GW operating portfolio by 2029



Optimised operations through digitalisation and innovation



Efficient capital recycling through strong equity partnerships and refinancing



Development of robust portfolio of assets across full value chain

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# Strong contracted revenue underpinned by long-term contracts

- Contracted revenues from power purchase agreements:
- Rising Bhadla 1 & 2 ~ **USD325 million (~INR24 billion)** as of 30 September 2022.
  - Nokh ~ **USD364 million (~INR27 billion)** as of 30 September 2022.



## COUNTERPARTY



- India’s largest power utility, majority owned by the Government of India
- Baa3 Moody’s
- BBB- S&P and Fitch

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# Renewables Global Pipeline Activity

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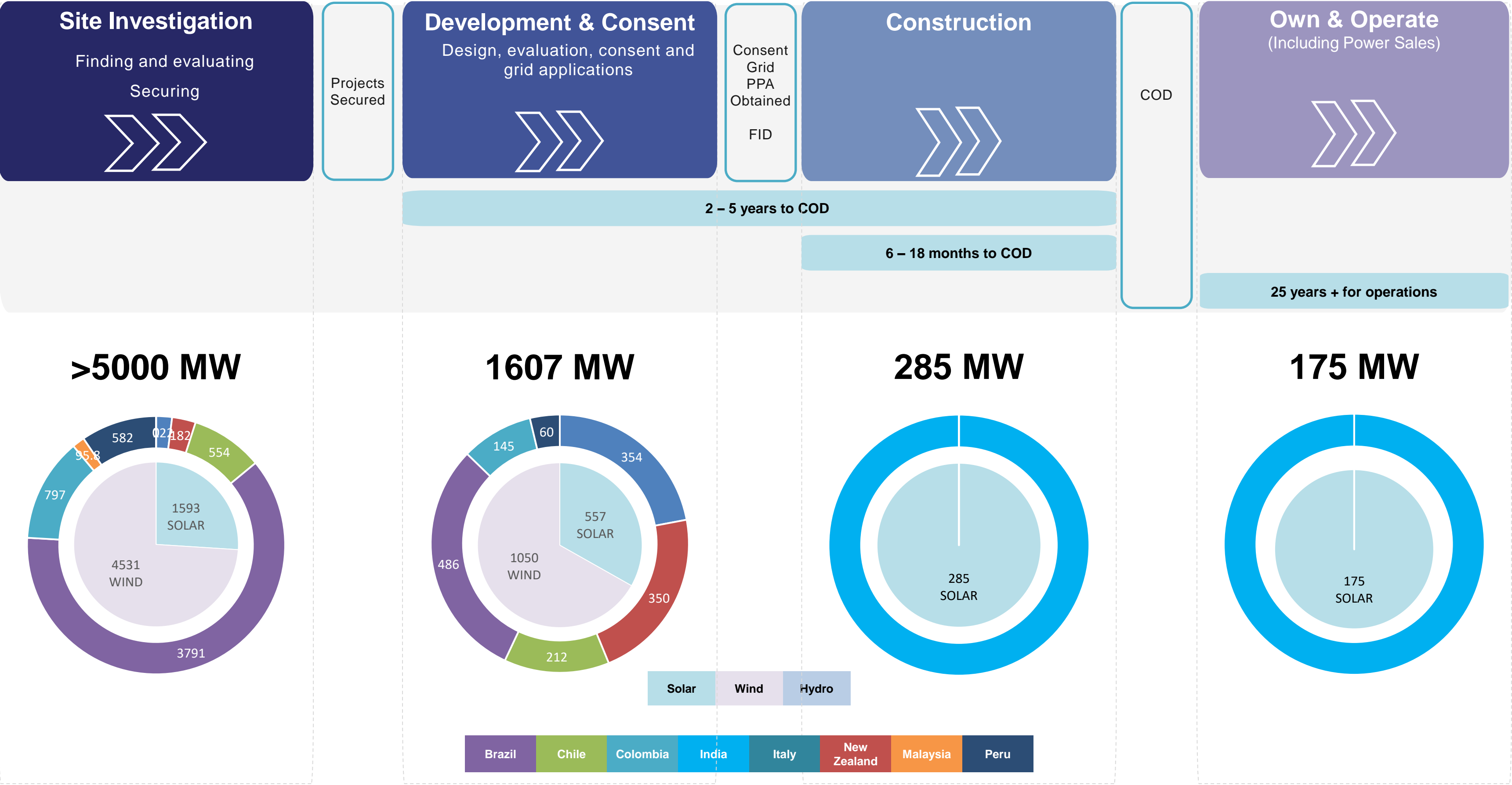
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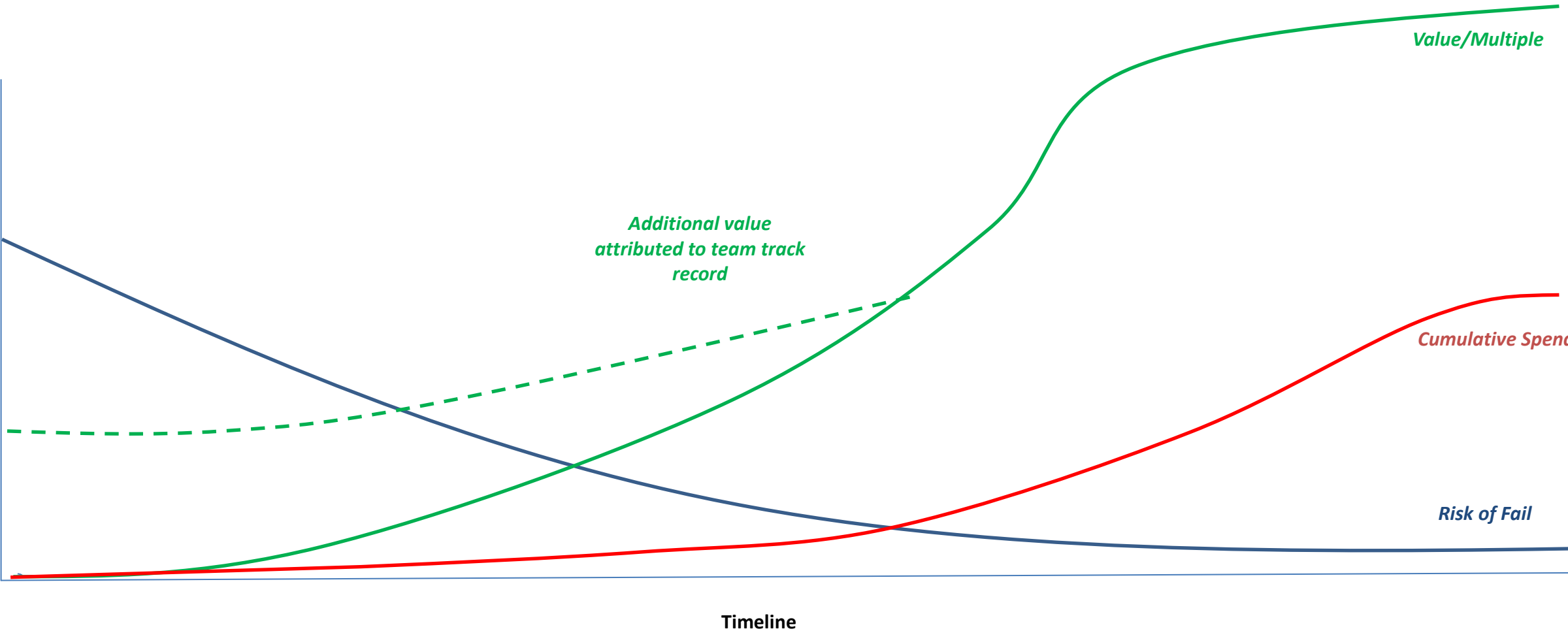
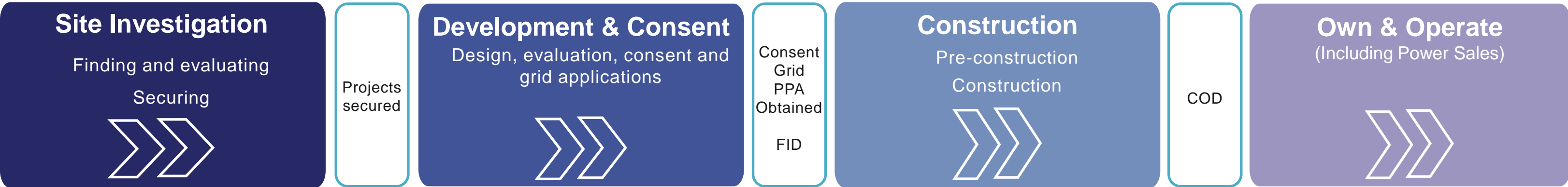
Scan here to view our  
Renewables Assets  
under operations and  
construction

# Renewables Projects Pipeline



# Renewables Projects Pipeline

Indicative measures of value, spend and risk of a typical renewables project over time



- GROUP OVERVIEW
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# Yinson GreenTech

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## PURPOSE

To build a profitable global business, which, through investments in green technologies, accelerates the transition to a net zero world.

## STRATEGY

SHORT TO MEDIUM  
TERM (1-5 YEARS)



Invest in strategic green tech companies to develop assets within the marine, mobility and energy segments



Relentlessly drive innovation, aligned with government incentives and industry trends



Serve commercial and industrial customers supporting their own net zero ambitions

LONG TERM  
(6-10 YEARS)



Work with like-minded partners to accelerate growth and attract investment capital



Establish Yinson as a recognised brand within net zero tech and businesses



Develop a net zero solutions platform capable of adapting and incorporating novel technologies

## Business segments



Scan for video  
on Yinson Green  
Technologies



MARINE



MOBILITY



ENERGY

## Technology segments



Scan for video  
on Yinson  
Green  
Technologies



DIGITAL MARKETPLACE  
PLATFORM



DIGITAL SERVICES FOR EV  
CHARGING NETWORKS



3D PRINTING  
SOLUTIONS

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Strategic Investments



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Technologies  
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ADVANCED HYDROFOIL  
SYSTEM FOR ELECTRIC  
VESSELS



E-BIKE AND SWAPPABLE  
BATTERIES



AUTONOMOUS AND  
ROBOTIC TECHNOLOGY



AUTONOMOUS SYSTEMS  
FOR ELECTRIC VEHICLES



MARINE ENERGY  
STORAGE SOLUTIONS



ELECTRIC VEHICLE  
CHARGING SOLUTIONS

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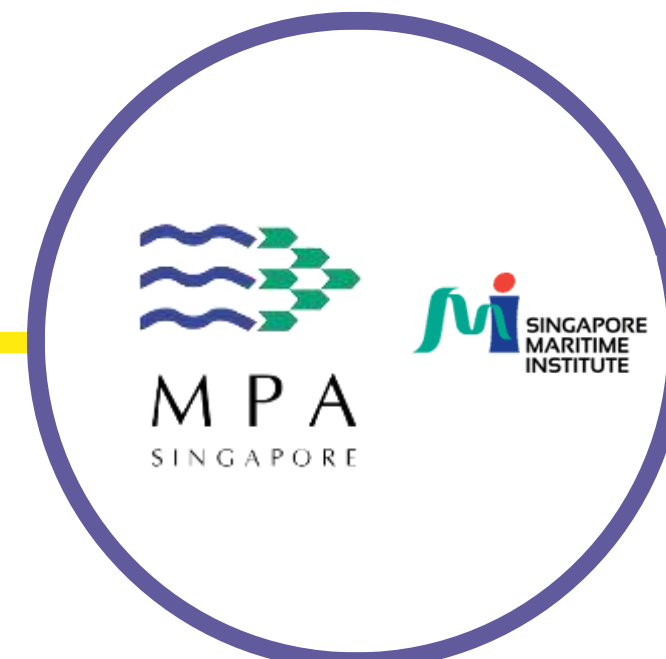
## R&D Programmes



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Yinson GreenTech  
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**NUS – YGT Joint  
Programme  
(Autonomous Bus)**



**MPA – SMI Grant Call  
(Electric Harbour Craft)**



**DIGITAL TWIN (Electric Vess  
FCP Grant (5G e-Mobility))**

In Progress...



**AUTONOMOUS VEHICLES  
(Certification)**



**SANDBOX & TEST BED  
(Electric Vehicles)**



**CYBERJAYA MALAYSIA  
(Living Lab and Office)**

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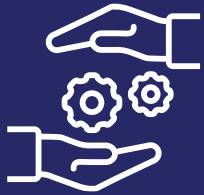
# Regulus Offshore

## PURPOSE

To own, operate and charter a fleet of high performance OSVs to support services to the energy industry.

## STRATEGY

SHORT TO MEDIUM  
TERM (1-5 YEARS)



Achieve strong utilization rate through active client engagement



Adopt industry best practices to meet safety and operational targets

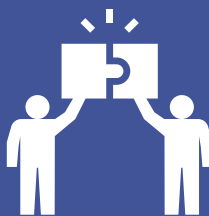


Streamline business and seek synergistic mergers for value creation

LONG TERM  
(6-10 YEARS)



Establish industry-leading improvements in safety and performance processes



Execute synergistic mergers for overall value creation of the Group



# Regulus Offshore Assets

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Scan here to  
view our assets



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Thank you

Brazil | Chile | Colombia | Ghana | India | Indonesia | Italy  
| Malaysia | Netherlands | New Zealand | Nigeria |  
Norway | Peru | Singapore | UK | USA | Vietnam

[www.yinson.com](http://www.yinson.com)

