STATEMENTS OF

CASH FLOWS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2021

	Note	Gr 2021 RM′000	oup 2020 RM'000	Cor 2021 RM'000	npany 2020 RM'000
CASH FLOWS FROM OPERATING ACTIVITIES					
Profit before tax and zakat		87,923	57,258	15,985	176,431
Adjustments for:					
Amounts due to subsidiaries written back		-	-	(7,148)	-
Amortisation of intangible assets Depreciation of:	18	5,366	4,729	-	-
- property, plant and equipment	13	31,613	34,041	549	657
- right-of-use assets	14	14,321	12,587	164	180
- investment properties	15	2,208	2,738	2,208	2,185
Dividend income from subsidiaries	3	-	-	(46,414)	(208,754)
(Income)/Expense arising from					
termination of lease contracts	14	(19)	65	-	-
Gain on:					
- disposal property, plant and equipment					
and right-of-use assets		(14,739)	(318)	(6)	-
- fair value of short term funds		(3,148)	(2,043)	(3,148)	(2,008)
- disposal of a subsidiary	16	(1)	-	(1)	-
Income arising from Covid-19 related					
lease concession	14	-	(196)	-	-
Impairment loss on:					
- property, plant and equipment	13	2,001	177	-	-
- right-of-use assets	14	-	395	-	-
- investment properties	15	-	1,857	-	-
- investment in a subsidiary	16	-	-	8,443	2,400
- goodwill	19	126	723	-	-
Inventories (written back)/written down and off	21	(913)	2,305	-	-
Loss on fair value of club membership	20	-	50	-	1E 107
Profit payment/interest expense Profit rate/interest income	6	24,139	30,420	11,471	15,196 (918)
Property, plant and equipment written off	7	(4,355) 870	(6,798) 402	(66) 20	15
Provision of post-employment benefits	27	(1,060)	1,374	20	13
(Reversal of impairment losses)/Impairment	<i>∠1</i>	(1,000)	1,574	-	_
losses on financial assets, net		(880)	6,417	1,016	62

STATEMENTS OF CASH FLOWS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2021 (continued)

	Note	Gr 2021 RM'000	oup 2020 RM'000	Con 2021 RM'000	npany 2020 RM'000
CASH FLOWS FROM OPERATING ACTIVITIES (continued)					
Adjustments for (continued): Share of profit of associates Net (gain)/loss on unrealised foreign	17	(7,277)	(36,641)	-	-
exchange Write back of accrued liabilities		(385)	6,873 (1,265)		-
Operating profit/(loss) before working capital changes		135,790	115,150	(16,927)	(14,554)
Increase in inventories (Increase)/Decrease in receivables Decrease in payables Net movement in intercompany balances		(38,636) (8,616) (19,858) 51,936	(23,413) 55,486 (14,395) (33,964)	(16) (337)	(510) (56,479)
Cash generated from/(used in) operations		120,616	98,864	(17,280)	(71,543)
Contribution paid for post-employment benefits	27	(181)	(138)	-	-
Dividends received from: - subsidiaries - associates Zakat paid Tax paid, net of refunds received	3 17	8,000 (2,500) (21,580)	200,229 (1,520) (15,278)	46,414 - (2,235) -	208,754 - (1,417)
Net cash from operating activities		104,355	282,157	26,899	135,794
CASH FLOWS FROM INVESTING ACTIVITIES					
Dissolution of a subsidiary Profit rate/interest income received Purchase of:	16	- 5,606	(119) 5,223	40	- 5,058
property, plant and equipmentinvestment propertiesintangible assetsPayment of right-of-use assets	13 15 18	(61,334) (645) (953) (12,621)	(25,866) (1,019) (1,044) (2,018)	(65) (645) - -	(322) (1,019) - -
Addition of interest in a subsidiary Acquisition of subsidiaries, net of cash and cash equivalents	16	-	(1,259)	(128)	-

FINANCIAL STATEMENTS

STATEMENTS OF CASH FLOWS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2021 (continued)

	Note	G 2021 RM'000	roup 2020 RM'000	Cor 2021 RM'000	mpany 2020 RM'000
CASH FLOWS FROM INVESTING ACTIVITIES (continued)					
Proceeds from disposal of: - property, plant and equipment and right- of-use assets		23,733	3,733	9	-
- assets held for sale - a subsidiary	24 16	40,500 1	-	1	-
(Placement)/Withdrawal of short term funds		(50,824)	(145,143)	103,840	(114,710)
Net cash (used in)/from investing activities		(56,537)	(167,512)	103,052	(110,993)
CASH FLOWS FROM FINANCING ACTIVITIES					
Dividends paid to shareholders Dividends paid to non-controlling interest Dividend paid to a preference shareholder	12 16	(24,182) (2,455) (2,167)	(2,086)	(24,182) - -	-
of a subsidiary Loans and borrowings: - drawdowns	25		83,092	25.000	21 500
- repayments	25	94,557 (119,034)	(137,899)	35,000 (30,000)	21,500 (51,500)
Payments of lease liabilities Payments of lease interest	14 14	(13,964) (1,958)	(11,470) (1,704)	(13) (1)	(32) (2)
Profit payment/interest expense paid Net movement in intercompany balances Net movement in deposits pledged with licensed banks for more than three (3)		(22,181) 6,381	(25,844) 72	(11,470) (129,963)	(14,780) 10,085
months and sinking trust fund		4,775	13,429	(23)	41,228
Net cash (used in)/from financing activities		(80,228)	(82,410)	(160,652)	6,499
Net (decrease)/increase in cash and cash equivalents		(32,410)	32,235	(30,701)	31,300
Effect of exchange rate changes on cash and cash equivalents		7,855	(5,070)	-	-
Cash and cash equivalents at beginning of financial year		186,979	159,814	32,748	1,448
Cash and cash equivalents at end of financial year	23	162,424	186,979	2,047	32,748

The accompanying notes form an integral part of the financial statements