

Financial Year Ending 31 December 2021 Results Announcement Third Quarter ended 30 September 2021

18 November 2021

Financial Highlights

Sime Darby

Net profit more than tripled in Q3 FY2021 owing to prevailing high palm oil prices

in RM'mn	Quarter En	nded 30 S FY2020	eptember <i>YOY</i>	9M Ende	ed 30 Sep	tember <i>YOY</i>
CONTINUING OPERATIONS						
Revenue	5,061	3,182	59%	13,145	9,442	39%
PBIT	925	332	>100%	2,651	1,521	74%
PATAMI	635	190	>100%	1,844	962	92%
DISCONTINUED OPERATIONS*						
PATAMI	-25	-	>-100%	-55	74	>-100%
TOTAL						
PATAMI	610	190	>100%	1,789	1,036	73%
Basic EPS (RM'sen)	8.8	2.8	>100%	25.9	15.0	73%
Continuing Operations		9.2	2.8 >100%	26	5.7 13	.9 92%
Discontinued Operations *The shareholding in joint ventures, Emery Oleochemical (M) Sdn Bhd and Emery		0.4	- >-100%	-0).8 1	.1 >-100%

Financial Performance by Segment – Continuing Operations



Significantly higher profits recorded by the Upstream segment more than compensated for the lower

contribution from the Downstream segment

TOTAL PBIT

in RM'mn Q3 FY2021 Q3 FY2020 9M FY2021 9M FY2020 2,651 925 332 1,521 >+100% YoY +74% YoY 1,077 2,549 936 347 444 102 (15) (11) ■ Non-recurring Recurring

Note: * Others refers to Sime Darby Agri-Bio Sdn Bhd, Sime Darby Research Sdn Bhd, Sime Darby	,
Technology Sdn Bhd, Sime Darby Biotech Lab Sdn Bhd, Sime Darby Seeds Sdn Bhd, as well	!
as investment holding companies, associates and JVs	

Recurring PBIT (RM'mn)	Q3 FY2021	9M FY2021
Upstream	913	2,245
	Q3 FY2020: 273 (>100%)	9M FY2020: 877 (>100%)
Upstream Malaysia	327	717
_	Q3 FY2020: 231 (42%)	9M FY2020: 606 (18%)
Upstream Indonesia	331	842
-	Q3 FY2020: 75 (>100%)	9M FY2020: 207 (>100%)
Upstream PNG/SI	255	686
_	Q3 FY2020: -33 (>100%)	9M FY2020: 64 (>100%)
Downstream	7	260
	Q3 FY2020: 71 (-90%)	9M FY2020: 184 (41%)
Others*	16	44
	Q3 FY2020: 3 (>100%)	9M FY2020: 16 (>100%)
Total Recurring PBIT	936	2,549
_	Q3 FY2020: 347 (>100%)	9M FY2020: 1,077 (>100%)

Recurring Profits – Continuing Operations

Higher earnings largely due to higher realised prices as well as improved OER which outweighed the impact Flantation from lower FFB production and lower Downstream contribution as well as higher cost to customer

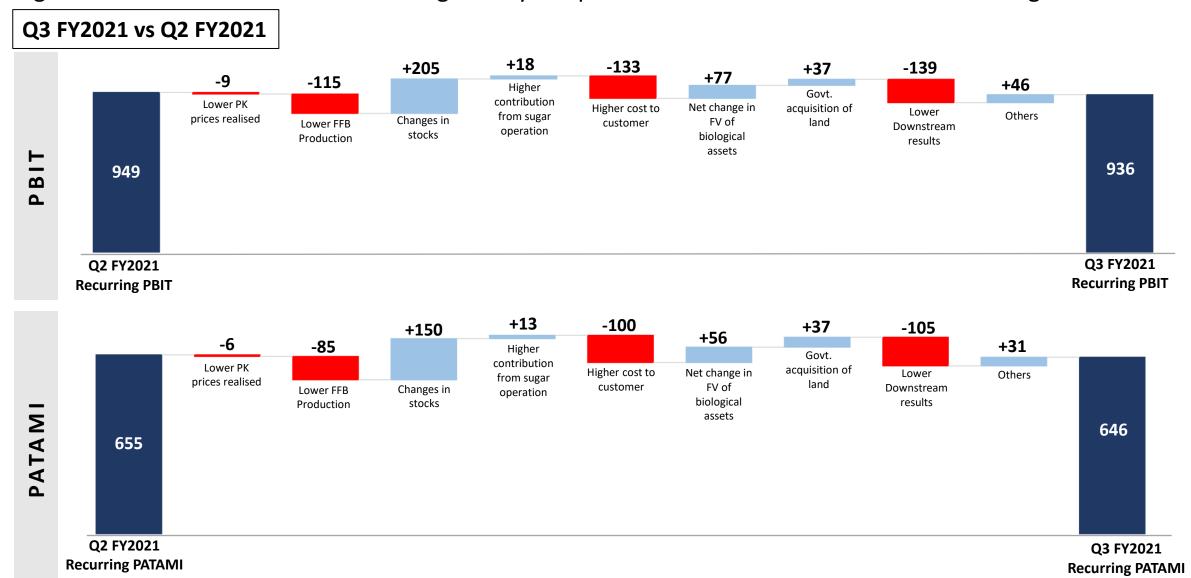
Q3 FY2021 vs Q3 FY2020



Recurring Profits – Continuing Operations



Marginally lower QoQ profits mainly due to lower Downstream contribution and FFB production as well as higher cost to customer which was mitigated by the positive variance in stocks and FV of biological assets

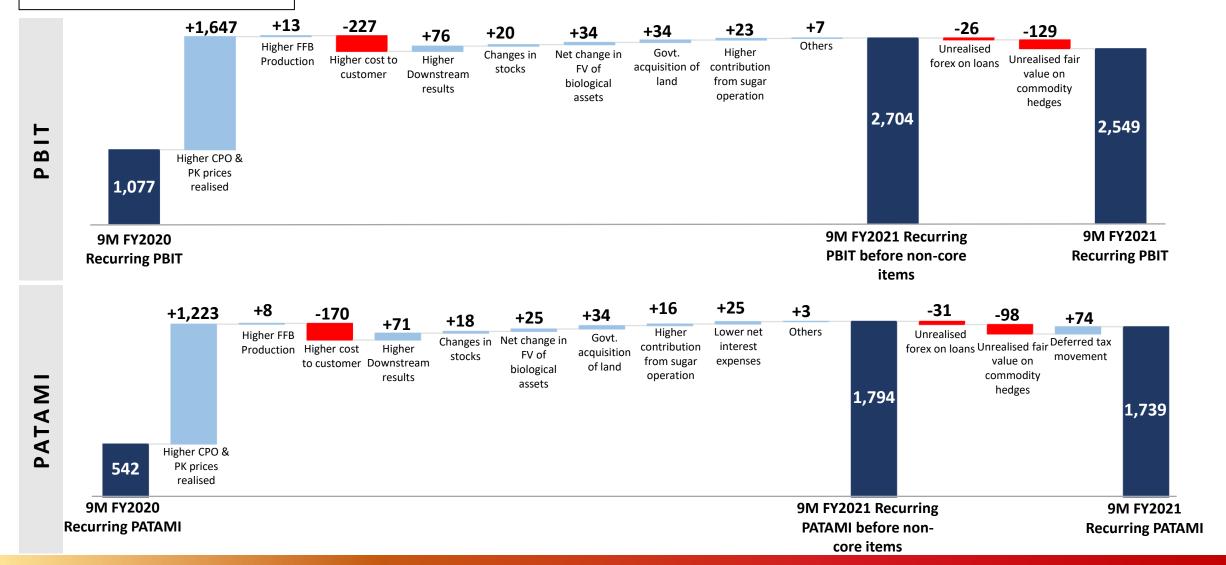


Recurring Profits – Continuing Operations



Higher earnings largely driven by significantly higher realised prices which more than outweighed the impact from higher cost to customer





Borrowings & Gearing Ratios

Net gearing continues to improve owing to higher cash balances



Net Gearing¹ (in RM'mn)	39%	39%	38%	36%	32 %
Borrowings	6,920	6,682	6,793	7,047	7,096
Bank balances, deposits & cash	695	309	648	801	1,522
Net Borrowings	6,224	6,373	6,145	6,246	5,574
7,000					
6,000					
5,000					
4,000					
3,000					
2,000					
1,000 —					
	As at 30 Sep 2020	As at 31 Dec 2020	As at 31 Mar 2021	As at 30 June 2021	As at 30 Sep 2021
_	■ Net Borrowi	ngs			
_	-Capitalised in	mmature plantin	g cost & capital	work in progress	(RM'mn)

THIRD QUARTER ENDED 30 SEPTEMBER 2021

+RM1,273mn
NET CASH GENERATED
FROM OPERATING
ACTIVITIES

-RM364mn
NET CASH USED IN
INVESTING ACTIVITIES

(CAPEX: -RM367mn)

-RM99mn

NET CASH USED IN FINANCING ACTIVITIES

Net Borrowings as at 30 September 2021 decreased by RM672mn compared to 30 June 2021 mainly due to:

- Increase in cash balances of RM721mn.
- Net loans drawdown totaling RM25mn.
- Appreciation of USD against RM by 1% resulting in an impact of RM25mn.

Note: ² Apart from CAPEX also consists of Proceeds from Disposals of RM36mn as well as Finance & Dividend income of RM6mn

Operational Performance – Upstream



Better weather experienced in Indonesia and change in crop pattern witnessed in PNG/SI resulted in higher FFB production in these jurisdictions which compensated for the decline faced in Malaysia

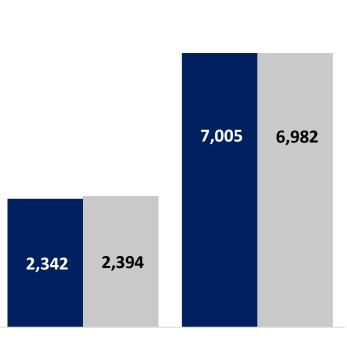
FFB PRODUCTION

TOTAL UPSTREAM

in '000 MT

-2% YoY

+0.3% YoY



	Q3	9M
FFB Production ('000 MT,	FY2021	FY2021
Upstream Malaysia	1,232	3,558
_	Q3 FY2020: 1,367 (-10%)	9M FY2020: 3,828 (-7%)
Upstream Indonesia	641	2,004
	Q3 FY2020: 591 (8%)	9M FY2020: 1,731 (16%)
Upstream PNG/SI	469	1,443
	Q3 FY2020: 436 (7%)	9M FY2020: 1,422 (1%)
Total	2,342	7,005
	Q3 FY2020: 2,394 (-2%)	9M FY2020: 6,982 (0.3%)

- Malaysia: Continues to be impacted by the prevailing acute labour shortage (as of 30 September 2021: shortage of approximately 7,000 workers).
- Indonesia: Benefited from good weather with only one month of dry spell faced in the last 21month period resulting in significant improvement in FFB production in the current year.
- PNG/SI: Witnessed a change in crop pattern with higher FFB production seen in Q3 FY2021 with crop apportionment now expected to be higher in 2H FY2021 deviating from the typical historical trend.

Q3 FY2021 Q3 FY2020

9M FY2021 9M FY2020

Operational Performance – Upstream



OER continues to improve owing to favourable weather conditions allowing for timely crop recovery and

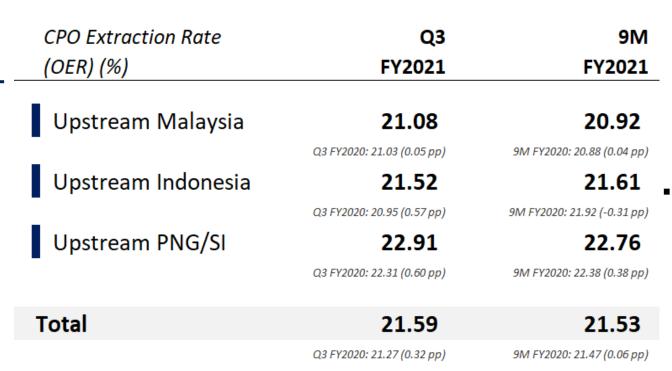
better crop quality

CPO EXTRACTION RATE

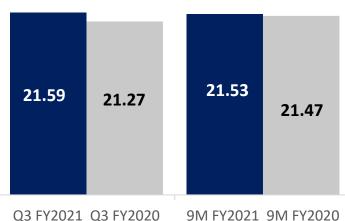
TOTAL UPSTREAM

in %

+0.32 p.p. YoY +0.06 p.p. YoY



- Malaysia: Relatively better rainfall pattern in Peninsular Malaysia in Q3 FY2021 as compared to the same period last year which allowed for accelerated crop recovery and better crop quality.
- Indonesia: Improvement driven by better weather conditions especially in the Sumatera Region. For the 9M FY2021 period, OER was affected by flooding in certain areas during the early part of the year.
- PNG/SI: Improved crop evacuation and crop quality owing to the continuous efforts of expanding areas under mechanisation and improving road conditions.



Note: p.p. – Percentage points

Operational Performance – Upstream



Higher average CPO prices realised as edible oil prices continues to remain elevated

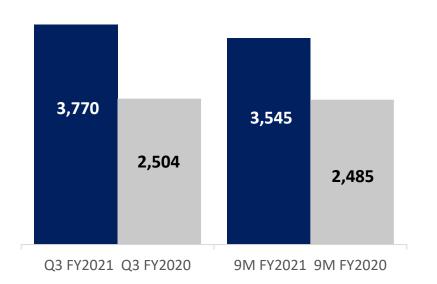
AVERAGE CPO PRICES REALISED

GROUP AVERAGE

in RM/MT

+51% YoY

+43% YoY



Average CPO Prices Realised (RM/MT)	Q3 FY2021	9M FY2021
Upstream Malaysia	3,611	3,441
_	Q3 FY2020: 2,548 (42%)	9M FY2020: 2,446 (41%)
Upstream Indonesia	3,483	3,161
_	Q3 FY2020: 2,563 (36%)	9M FY2020: 2,481 (27%)
Upstream PNG/SI	4,475	4,262
_	Q3 FY2020: 2,366 (89%)	9M FY2020: 2,567 (66%)
Total	3,770	3,545
	Q3 FY2020: 2,504 (51%)	9M FY2020: 2,485 (43%)

Financial Performance – Downstream



Overall Q3 results impacted by unrealized loss on commodity hedges due to rising CPO market prices



- In Asia Pacific, while both the bulk and differentiated segments recorded higher sales volume the overall results was impacted by the unrealised loss on commodity hedges in its bulk segment as well as lower margins in its differentiated segment.
- In Europe and Africa, both sales volume and margins improved translating into lower losses contributed from operations in these regions.

*Note: * After deducting corporate expenses*

Operational Performance – Downstream



Higher utilization recorded in Q3 due to higher sales volume particularly from the Asia Pacific operations

PRODUCT RATIO

in %

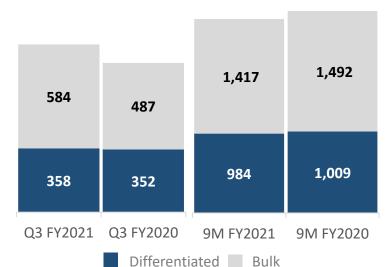
62 58 59 60 38 42 41 40 Q3 FY2021 Q3 FY2020 9M FY2021 9M FY2020

Differentiated Bulk

SALES VOLUME

in '000 MT



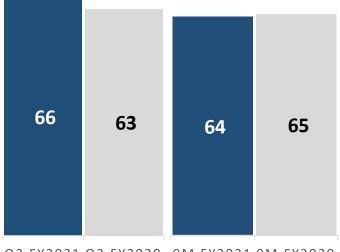


Note: Total figures includes sales volume under tolling



in %





Q3 FY2021 Q3 FY2020 9M FY2021 9M FY2020

Latest Biogas Plants Initiative

Proposed collaboration with Cenergi SEA Berhad (Cenergi)









BACKGROUND

- On 9 October 2021, Sime Darby Plantation Renewable Energy Sdn Bhd (SDPRE), a subsidiary of SDP signed a Term Sheet with Cenergi to codevelop two new biogas power plants at SDP's Sungai Dingin estate in Kedah and Kok Foh estate in Negeri Sembilan.
- To date, Cenergi has developed three biogas power plants for SDP's palm oil mills which are currently operational, while two others are under construction with targeted completion in November 2021 and mid-2022.
- The Biogas plants will capture methane, a high-impact GHG which is a by-product of POME stored in anaerobic wastewater treatment ponds in palm oil operations. Methane released from POME is the single largest emission source in palm oil operations, contributing to 69% of total emissions.

On Track to 40% Carbon Emission Reduction by 2030

- By 2030, SDP aims to have a total of 31 biogas plants.
- Besides the two new plants, SDP has 11 biogas plants across its operations with another nine scheduled to be up and running in 2022.
- To date, SDP has achieved a relative carbon emission reduction of 18% through biogas initiatives alone. With the current biogas plan it is putting in place, SDP expects to achieve an estimated total reduction of 28% by the end of 2022.

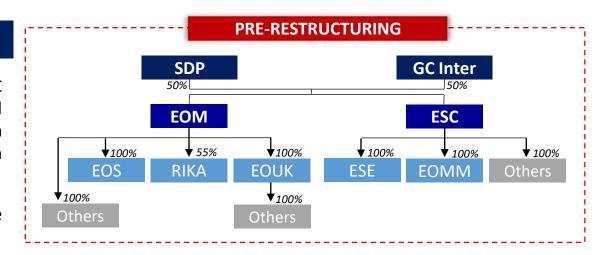
Divestment of the Asia Pacific Business of Emery Group

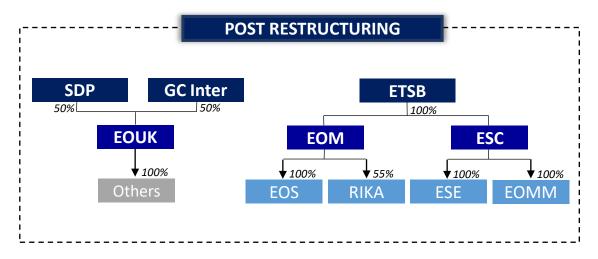
Emery Oleochemicals (M) Sdn Bhd (EOM) and Emery Specialty Chemicals Sdn Bhd (ESC)



BACKGROUND

- On 1 November 2021 SDP together with PTTGC International Private Limited (GC Inter) completed the divestment of their collective 100% equity interest in EOM and ESC together with its subsidiaries which are principally involved in Emery's Asia Pacific business to Edenor Technology Sdn Bhd (ETSB) for a total cash consideration of RM38.0 million.
- The equity consideration of RM38.0million is derived based on an enterprise value of RM243.0million less the target net debt of RM205.0million.
- The final sales consideration will be subject to price adjustments based on the net working capital of EOM and ESC at completion, target for finalization by December 2021. However, the Divestment is not expected to have material effect on the earnings for the financial year ending 31 December 2021.
- Following the divestment, EOM and ESC have ceased to be joint venture companies of SDP. SDP continues to hold Emery's North America and Europe oleochemical businesses via its 50:50 joint venture with GC Inter in Emery Oleochemicals UK Limited (EOUK).
- The divested Emery AP entities have restricted use of the name "Emery", the logo related with "Emery" and the prefix "Emer-" for a period of up to twelve (12) months from the completion date.





Legend:

EOS - Emeryoleo Specialties (M) Sdn Bhd RIKA - Emery Oleochemicals Rika (M) Sdn Bhd Others - Emery North America and Europe entities **ESE** - Emery Specialty Esters (M) Sdn Bhd **EOMM** - Emery Oleochemicals Marketing (M) Sdn Bhd



APPENDIX

Summary of Operational Statistics

As at 30 September 2021

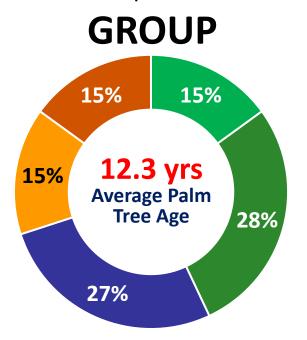


For the 9 Months Ended	Malay	ysia	V- V 0/	Indonesia		W V-V-	PNG			GROUP (All Operations)		W W 24
	30 Sep 2021	30 Sep 2020	YoY %	30 Sep 2021	30 Sep 2020	YoY %	30 Sep 2021	30 Sep 2020	YoY %	30 Sep 2021	30 Sep 2020	YoY %
FFB Production ('000 MT)	3,558	3,828	-7%	2,004	1,731	16%	1,443	1,422	1%	7,005	6,982	0.3%
FFB Yield per mature ha (MT/Ha)	14.31	15.59	-8%	12.67	11.25	13%	16.83	16.88	-0.3%	14.22	14.44	-2%
CPO Production (Own) ('000 MT)	751	804	-7%	435	380	15%	328	318	3%	1,514	1,502	1%
CPO Production (Total) ('000 MT)	858	909	-6%	537	451	19%	425	412	3%	1,820	1,772	3%
PK Production (Own) ('000 MT)	178	197	-9%	90	77	16%	82	81	1%	350	355	-2%
PK Production (Total) ('000 MT)	204	222	-8%	112	92	21%	106	105	1%	421	419	0.6%
CPO Extraction Rate (%)	20.92	20.88	0.04	21.61	21.92	-0.31	22.76	22.38	0.38	21.53	21.47	0.06
PK Extraction Rate (%)	4.97	5.10	-0.13	4.49	4.48	0.01	5.67	5.68	-0.01	4.98	5.07	-0.09
Average CPO Selling Price (RM/MT)	3,441	2,446	41%	3,161	2,481	27%	4,262	2,567	66%	3,545	2,485	43%
Average PK Selling Price (RM/MT)	2,564	1,502	71%	1,844	1,126	64%	-	-	-	2,299	1,386	66%

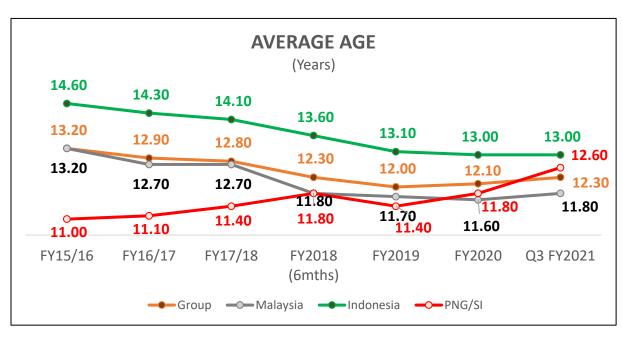
Breakdown of Age Profile

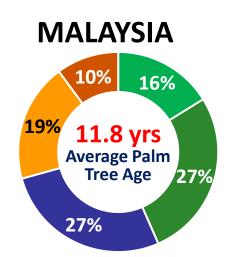
As at 30 September 2021



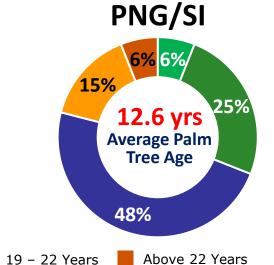


As at September 2021, SDP has 579,774 ha of oil palm planted of which 85% is mature and 15% is immature.









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