

To Succeed, Better People Make A Huge Difference



Annual Report 2016

OpenSys (M) Berhad (369818-W) (Incorporated in Malaysia)

CONTENTS

- 2 Notice of Annual General Meeting
 - 4 Profile of Directors
 - 6 Profile of Key Senior Management
 - 7 Corporate Information
 - 8 Management Discussion & Analysis
 - 12 Audit Committee Report
 - 15 Statement on Corporate Governance
 - 24 Additional Compliance Information
 - 25 Statement on Risk Management and Internal Control

Financial Statements

- 28 Directors' Report
- 32 Statement by Directors
- 32 Statutory Declaration
- 33 Independent Auditors' Report
- 37 Statements of Profit or Loss and Other Comprehensive Income
- 38 Statements of Financial Position
- 40 Consolidated Statement of Changes in Equity
- 41 Statement of Changes in Equity
- 42 Statements of Cash Flows
- 45 Notes to the Financial Statements
- 79 Supplementary Information Breakdown of Retained Earnings into Realised and Unrealised

Additional Information

- 80 List of Properties
- 81 Analysis of Shareholdings

Proxy Form

Notice of Annual General Meeting

NOTICE IS HEREBY GIVEN that the Twenty-first Annual General Meeting of the Company will be held at Latitude 2 & 3, Level 1, Hotel Armada Petaling Jaya, Lot 6, Lorong Utara C, Seksyen 52, 46200 Petaling Jaya, Selangor Darul Ehsan on Wednesday, 24 May 2017 at 3.00pm for the following purposes:-

AGENDA

AS ORDINARY BUSINESS

- To receive the Audited Financial Statements for the financial year ended 31 December 2016 and the Reports of the Directors and the Auditors thereon. (Please refer to Note 1.)
- 2. To approve the payment of Directors' fees for the financial year ended 31 December 2016.

(ORDINARY RESOLUTION 1)

3. To approve the payment of Directors' fees and benefits up to RM164,500 from 1 January 2017 until the next Annual General Meeting of the Company.

(ORDINARY RESOLUTION 2)

 To re-elect the following Directors retiring in accordance with the Company's Articles of Association:-

Chee Hong Soon Article 98
Dato' Abdul Manap Bin Abdul Wahab Article 98

(ORDINARY RESOLUTION 3) (ORDINARY RESOLUTION 4)

To re-appoint Mr. James Henry Stewart as Director of the Company. (Please refer to Note 2.)

(ORDINARY RESOLUTION 5)

To re-appoint Messrs. HLB Ler Lum as Auditors and to authorise the Board of Directors to fix their remuneration.

(ORDINARY RESOLUTION 6)

AS SPECIAL BUSINESS

To consider and, if thought fit, to pass the following Ordinary Resolutions:-

ORDINARY RESOLUTION AUTHORITY TO ALLOT SHARES PURSUANT TO SECTIONS 75 AND 76 OF THE COMPANIES ACT, 2016

"THAT, subject always to the Companies Act, 2016 ("the Act"), the Articles of Association of the Company and the approvals of the relevant governmental and/or regulatory authorities, the Directors be and are hereby empowered, pursuant to Sections 75 and 76 of the Act, to allot shares in the Company from time to time at such price and upon such terms and conditions and for such purposes as the Directors may deem fit provided that the aggregate number of shares allotted pursuant to this resolution does not exceed 10% of the total number of issued shares of the Company at the time of submission to the authority, and that such authority shall continue in force until the conclusion of the next Annual General Meeting of the Company AND THAT the Directors be and are hereby also empowered to obtain the approval from Bursa Malaysia Securities Berhad for the listing of and quotation of the additional shares so allotted."

(ORDINARY RESOLUTION 7)

8. RETENTION OF MR. JAMES HENRY STEWART AS INDEPENDENT DIRECTOR

"THAT Mr. James Henry Stewart is hereby retained as Independent Non-Executive Director pursuant to the Malaysian Code on Corporate Governance 2012."

(ORDINARY RESOLUTION 8)

To transact any other business which may properly be transacted at an Annual General Meeting for which due notice shall have been given.

Notice of Annual General Meeting (cont'd)

By Order of the Board

LIM SECK WAH (MAICSA 0799845) KONG MEI KEE (MAICSA 7039391)

Company Secretaries

Dated this 28 day of April 2017 Kuala Lumpur

Notes:

- The Audited Financial Statements are for discussion only as the Company's Articles of Association provides that the audited financial statements
 are to be laid in the general meeting.
- 2. Mr. James Henry Stewart, who is above the age of 70, was re-appointed as Director of the Company pursuant to Section 129(6) of the Companies Act 1965 (since repealed) at the Company's last Annual General Meeting to hold office until the conclusion of this Annual General Meeting. The proposed Ordinary Resolution 5, if passed, will enable Mr. James Henry Stewart to continue as a Director of the Company.
 - As the Companies Act 2016, which came into force on 31st January 2017, had removed the age limit for directors, Mr. James Henry Stewart, after this reappointment, shall only be subject to retirement by rotation at future Annual General Meeting in accordance with the Company's Article of Association.
- 3. For the purpose of determining a member who shall be entitled to attend, speak and vote at the Annual General Meeting, the Company shall be requesting the Record of Depositors as at 18 May 2017. Only a depositor whose name appears on the Record of Depositors as at 18 May 2017 shall be entitled to attend the said meeting or appoint proxies to attend, speak and vote in his/her stead.
- 4. A member entitled to attend and vote at the meeting is entitled to appoint up to two (2) proxies to attend and vote in his/her stead. All voting will be conducted by way of poll.
- 5. (i) Where a member is an authorised nominee as defined under the Securities Industry (Central Depositories) Act 1991, he/she may appoint at least one (1) proxy in respect of each securities account it holds with ordinary shares of the company standing to the credit of the said securities account.
 - (ii) Where a member of the Company is an exempt authorized nominee which holds ordinary shares in the Company for multiple beneficial owners in one securities account ("omnibus account"), there is no limit to the number of proxies which the exempt authorized nominee may appoint in respect of each omnibus account it holds.
- 6. Where a member appoints two (2) proxies to attend at the same meeting, the appointment shall be invalid unless he/she specifies the proportions of his/her holdings to be represented by each proxy.
- 7. If the appointer is a corporation, this form must be executed under its Common Seal or under the hand of its attorney duly authorized.
- 8. The Form of Proxy must be deposited at the Registered Office of the Company at Level 15-2, Bangunan Faber Imperial Court, Jalan Sultan Ismail, 50250 Kuala Lumpur not less than 48 hours before the time appointed for holding the meeting or any adjournment thereof.
- 9. Explanatory notes on Special Business
 - 9.1 The proposed Ordinary Resolution 7, if passed, will give the Directors of the Company the flexibility to allot new shares in the Company up to an amount not exceeding in total 10% of the total number of issued shares of the Company for such purposes as the Directors consider would be in the interest of the Company. This authority, unless revoked or varied at a general meeting, will expire at the next Annual General Meeting of the Company.

The Company continues to consider opportunities to broaden its earnings potential. If any of the expansion/diversification proposals involves the allotment of new shares, the Directors, under certain circumstance when the opportunity arises, would have to convene a general meeting to approve the allotment of new shares even though the number involved may be less than 10% of the total number of issued shares.

In order to avoid any delay and costs involved in convening a general meeting to approve such allotment of shares, it is thus considered appropriate that the Directors be empowered to allot shares in the Company, up to any amount not exceeding in total 10% of the total number of issued shares of the Company at the time of submission, for such purposes. The renewed authority for allotment of shares will provide flexibility to the Company for the allotment of shares for the purpose of funding future investment, working capital and/or acquisitions.

No shares have been issued and allotted by the Company since obtaining the said authority from its shareholders at the last Annual General Meeting held on 25 May 2016.

- 9.2 The proposed Ordinary Resolution 8, if passed, will allow the Director, Mr. James Henry Stewart who has served the Company for a cumulative period of more than 9 years, to continue to act as Independent Non-Executive Director of the Company. The Board supports the re-appointment of Mr. James Henry Stewart as Independent Director for:
 - i) He understands the business nature and office culture
 - ii) He provides the Board valuable advice and insight
 - iii) He actively participates in Board deliberations and decision making in an objective manner
 - iv) He upholds independent decision and challenges the management objectively.

Profile of Directors



Sitting from left to right: Tan Kee Chung, James Henry Stewart, Chee Hong Soon Standing from left to right: Dato' Abdul Manap bin Abd Wahad, Datuk Ng Bee Ken, Tune Hee Hian

JAMES HENRY STEWART

(Canadian, Male, Aged 83)

James Henry Stewart was appointed as Independent Non-Executive Director of OpenSys on 6 November 2003. He was appointed as Chairman of the Board on 12 April 2012. He is a member of the Audit Committee and the Chairman of the Nomination Committee and Remuneration Committee.

He has more than 40 years of experience in the IT industry. His management expertise includes sales and marketing, human resource planning, financial management and customer relations. He was the Managing Director of NCR Corporation for South East Asia and responsible for the overall objectives of NCR Corporation subsidiaries in Thailand, Malaysia, Singapore, Philippines, Indonesia and Sri Lanka from 1995 to 1997. He was the Country Manager for NCR Malaysia from 1989 to 1996, Vice President Computer Systems Division for NCR Canada Ltd from 1986 to 1988 and Vice President, Product Development and Marketing for NCR Canada Ltd from 1984 to 1985. Prior to that, he occupied various management positions with NCR Canada Ltd from 1968 to 1984.

TAN KEE CHUNG

(Malaysian, Male, Aged 58)

Tan Kee Chung was appointed as Executive Director of OpenSys on 7 December 1995. He is a co-founder and the President and Chief Executive Officer of OpenSys. He is a member of the Remuneration Committee.

He is responsible for the management of the business operations of the Company, business development and strategic planning.

He obtained his Bachelor of Science degree in Computer Science from the University of Brighton, United Kingdom in 1982 and he was also a Johor State Government Scholar. He has more than 30 years' experience, mainly in management, sales and marketing, in the IT industry. Prior to co-founding OpenSys, he was the Marketing Director of AT&T GIS from January 1993 to December 1995, General Systems Division Manager in NCR from January 1991 to December 1992, Financial Systems District Manager in NCR from January 1990 to December 1990, Major Accounts Manager in Digital Equipment Corporation from 1986 to 1989 and Major Accounts Sales Specialist in Rank Xerox Ltd, United Kingdom from 1982 to 1985. He was also a member of the AT&T GIS Leadership Advisory Council from 1993 to 1995.

Profile of Directors (cont'd)

CHEE HONG SOON

(Malaysian, Male, Aged 57)

Chee Hong Soon was appointed as Executive Director of OpenSys on 7 December 1995. He is a co-founder and the Chief Financial Officer of OpenSys.

He primarily oversees the finance department of the Company. He obtained his Bachelor of Science degree in Physics from Universiti Malaya in 1983. He has more than 20 years' experience in transaction switching systems implementation, software application, database design, system migration and disaster recovery. Prior to cofounding OpenSys, he worked as a regional Enterprise Systems Consultant in AT&T GIS from 1990 to 1995 and Senior Systems Engineer in NCR from 1983 to 1989.

TUNE HEE HIAN

(Malaysian, Male, Aged 58)

Tune Hee Hian was appointed as Executive Director of OpenSys on 9 January 1996. He is a Senior Vice President of Business Development of OpenSys. He is primarily responsible for the management of product development. He is also involved in providing business development support for the overseas market.

He holds a Bachelor of Science degree in Education and a Postgraduate Diploma in Computer Science from Universiti Malaya in 1984. He also holds a Master's Certificate in Project Management from George Washington University, Washington DC, USA, which he obtained in 1995. He was also a Certified Project Management Professional of the PMI and has more than 25 years of experience in software development, project management and implementation of online financial systems.

Prior to co-founding OpenSys, he worked as a Group Manager for Financial Systems in AT&T GIS from 1995 to 1996, as a Technical Consultant in NCR from 1992 to 1995, Systems Engineer in NCR from 1988 to 1991 and Instructor in Customer Education in NCR from 1984 to 1987.

Note: All the above-named Directors of the Company have no family relationship with any director or major shareholder of the Company; and have not been convicted of any offences within the past five (5) years (other than traffic offences, if any) and do not have any conflict of interest with the Company.

DATUK NG BEE KEN

(Malaysian, Male, Aged 63)

Datuk Ng Bee Ken was appointed as Independent Non-Executive Director of OpenSys on 1 July 2010. He is a member of the Audit Committee, Nomination Committee and Remuneration Committee.

He holds a Bachelor of Law (Hons) from the University of Wales, Cardiff; a Master of Laws from King's College, University of London; and a Barrister at- Law from Lincoln's Inn. He also holds a Master of Science (Corporate Communication) from Universiti Putra Malaysia, an Associate of the Association of Costs & Executive Accountants, United Kingdom and is a Certified Mediator at the Malaysian Mediation Centre as accredited by the Malaysian Bar.

He is an Advocate and Solicitor of the High Court of Malaya since 1987, and presently is the Managing Partner of the law firm of Azri, Lee Swee Seng & Co. where he specializes in corporate law. Presently he is the Chairman and an Independent Non-Executive Director of Sinotop Holdings Bhd, an Independent Non-Executive Director of Widetech (Malaysia) Bhd, Talam Transform Bhd and Yong Tai Bhd. He is also the local representative Independent Non-Executive Director of Glencore Recycling Inc. (Malaysia) Sdn. Bhd. whose parent company is listed in London, Hong Kong and Johannesburg. Glencore is one of the world's largest global diversified natural resource companies and a major producer and marketer of more than 90 commodities.

DATO' ABDUL MANAP BIN ABD WAHAB

(Malaysian, Male, Aged 60)

Dato' Abdul Manap Bin Abd Wahab was appointed as Independent Non-Executive Director and Chairman of Audit Committee of OpenSys on 31 October 2013. He is also a member of the Nomination Committee.

He graduated with a Diploma in Accountancy from Universiti Teknologi MARA (UiTM) in 1978. In 1980, he obtained his Bachelor in Business Administration from Ohio University, United States of America. In 1993, he graduated with a Masters in Business Administration (Finance) from the University of Hull, UK. He started his career in 1980 with Malayan Banking Berhad ("Maybank") and served in various capacities throughout his tenure. He was the Head of Group Retail Marketing of Maybank before he left in 2002. From 2003 to 2004, he gave lectures, training and services as an independent consultant. He joined Bank Muamalat Malaysia Berhad as the Chief Executive Officer from 2005 to 2008. During that same period, he was also the President of the Association of Islamic Banks Malaysia. Throughout his banking tenure, he also served as a Director in Malaysian Electronic Payment System Sdn. Bhd. ("MEPS") and MEPS Currency Management Sdn. Bhd. He also sat on the audit committee of MEPS and served as a member of Program Development Panel in the International Centre for Education in Islamic Finance (INCEIF). He is also an Independent Non-Executive Director of Bermaz Auto Berhad.

Profile of Key Senior Management



Sitting from left to right

Tune Hee Hian (Senior Vice President - Business Development)
Tan Kee Chung (President & CEO)
Chee Hong Soon (Chief Financial Officer)
Eric Lim Swee Keah (Chief Operating Officer)

Standing from left to right

Tham Kok Cheng (Senior Vice President – Customer Support)

Koh Lea Cheong (Senior Vice President -Business Process Outsourcing)

Leong Yoke Wai (Senior Vice President -Hardware Development & Integration)

Luke Sebastian (Senior Vice President -Centre of Technology)

Wong Siew Pooi (Senior Vice President -Software Development & Integration)



Sitting from Left to right

Nor Shahrizah Mohd Zawawi (Vice President - Project Management Office)
Winnie Ong (Vice President - Finance and Admin)
Shiyamala A/P Joeganathan (Vice President - Software Development & Integration)

Standing left to right

Denis Koay

(Vice President - Sales)

Ooi Hock Ang

(Vice President - Customer Support)

Heng Ken Wei

(Vice President - Centre of Technology)

Hon Tian Yang

(Vice President - Systems Network Support/Internal Software Support)

Corporate Information

BOARD OF DIRECTORS

James Henry Stewart

- Chairman, Independent Non-Executive Director

Tan Kee Chung

- Executive Director and Chief Executive Officer

Chee Hong Soon

- Executive Director

Tune Hee Hian

- Executive Director

Datuk Ng Bee Ken

- Independent Non-Executive Director

Dato' Abdul Manap Bin Abd Wahab

- Independent Non-Executive Director

COMPANY SECRETARIES

Lim Seck Wah (MAICSA 0799845) Kong Mei Kee (MAICSA 7039391)

AUDIT COMMITTEE

- 1) Dato' Abdul Manap Bin Abd Wahab (Chairman)
- 2) James Henry Stewart
- 3) Datuk Ng Bee Ken

NOMINATION COMMITTEE

- 1) James Henry Stewart (Chairman)
- 2) Datuk Ng Bee Ken
- 3) Dato' Abdul Manap Bin Abd Wahab

REMUNERATION COMMITTEE

- 1) James Henry Stewart (Chairman)
- 2) Datuk Ng Bee Ken
- 3) Tan Kee Chung

REGISTERED OFFICE

Level 15-2, Bangunan Faber Imperial Court Jalan Sultan Ismail 50250 Kuala Lumpur Tel: 03-2692 4271

Fax: 03-2732 5388

BUSINESS OFFICE

Level 7, Menara Axis 2, Jalan 51A/223 46100 Petaling Jaya, Selangor

Tel: 03-7968 6868 Fax: 03-7968 1282

Web Site: www.myopensys.com

SHARE REGISTRAR

Mega Corporate Services Sdn Bhd (187984-H) Level 15-2, Bangunan Faber Imperial Court Jalan Sultan Ismail 50250 Kuala Lumpur

Tel: 03-2692 4271 Fax: 03-2732 5388

AUDITORS

HLB Ler Lum (AF0276) A member of HLB International B-7-7, 7th Floor Megan Avenue II 12, Jalan Yap Kwan Seng 50450 Kuala Lumpur Tel: 03-2161 2113

Fax: 03-2161 2119

PRINCIPAL BANKERS

Hong Leong Bank Berhad (97141-X) Malayan Banking Berhad (3813-K) Public Bank Berhad (6463-H)

STOCK EXCHANGE LISTING

Bursa Malaysia Securities Berhad ACE Market Stock Code: 0040

Management Discussion & Analysis





Financial institutions are under more pressure than ever before to transform to meet ever-changing consumer expectations, in an era when keeping costs low is an equal reality. Amid a prolonged period of rapid improvements in consumer technology, financial institutions are potentially at risk of appearing stagnant and losing customers to their competitors – whether it is a bank next door, a bank across the globe or a financial technology (FinTech) disruptor – if they do not modernize and innovate. A crucial part of any bank's reinvention strategy has been, and will continue to be, the automated teller machine (ATM).

The ubiquitous ATM, which celebrates its golden 50th anniversary this year, is still ranked as the No. 1 self-service channel and interactive touch point with a bank, even among millennials and smart phone users. From its inaugural installation at Barclays Bank in North London in June 1967, the ATM can now be found everywhere – from the most modern cities to the loneliest outposts, including a mountaintop in the Himalayas. In fact, there are 3.2 million ATMs installed globally in 2015 and this number is projected to grow to 4 million by 2021. (1)

The rapid increase in the usage of ATMs runs counter to speculations about the emergence of cashless societies where physical cash is replaced by alternative payment instruments such as credit and debit cards, digital wallets and smart phones. The reality is that in many parts of the world, particularly in the emerging markets, cash is still the preferred payment instrument. Today, the amount of cash in circulation worldwide is estimated at \$5.2 trillion in US Dollars – a pile of money that would stretch to the moon and about halfway back again. Statistics from the World Bank show that the usage of cash is growing in practically every country around the globe for the past four years. (2)

As the number of ATMs increase, they have also stepped up in sophistication to keep up with modern times. Today's ATMs are a far cry from that first installed ATM at Barclays Bank. Undoubtedly they still dispense cash around the clock but many of them are now performing transactions no one imagined 50 years' ago. In addition to dispensing cash, today's advanced machines can accept cash and cheques; issue prepaid cards, stamps and lottery tickets; grant loans and take payments of almost any kind; calculate and convert one nation's currency into another; put an account holder directly in touch with a live remote teller at any time day or night; remit money to a relative halfway around the world; and most impressively, perform these functions with better than 99 percent reliability tirelessly.

Management Discussion & Analysis (cont'd)

While it is brilliant strategy to automate mundane tasks using ATMs so that human resources can be re-deployed more efficiently to assist and educate customers on the banks' products and services, the downside is that it is expensive to set up and operate an ATM infrastructure. In addition to high capital expenditure in hardware, software and network, the cost of cash represents the largest single segment of operating expenses for ATMs.

To mitigate the high cost of cash, the technology trend in recent years is to merge the separate functions of cash-dispensing or cash-deposit into dual-function machines called cash recycling machines (CRM). CRMs can accept cash from depositors and dispense them to withdrawers so that the cash is essentially "recycled" – resulting in lower cost of ownership in the area of unused cash float, cash maintenance, cash handling and space rental. Besides savings of 25-30 percent in capital expenditure and operational cost, CRMs also provide better service levels to the banks' customers because they have higher uptimes due to the automatic replenishment of cash in the machines.

Based on live data analyzed by OpenSys over the last 3 years, most banks branches in Malaysia can replace two separate cash-dispensing and cash-deposit machines with one CRM without compromising the quality of service provided to their customers. In addition to that, some bank branches are recording a 10-20 percent drop in over-the-counter transactions – thus allowing them to rightsize their organizations during weak economic conditions and tight labour market.

OpenSys technology partner in the CRM market is OKI Electric Japan. OKI invented and pioneered the use of cash recycling technology thirty five years' ago in 1982. Due to its first mover advantage, OKI is currently one of the leading suppliers of CRMs in Japan, China, India, Indonesia, Russia, South Korea, Taiwan and Brazil.

Since we introduced our CRMs into the marketplace in 2014, we have installed over 2,000 CRMs in Malaysia hitherto – making us the industry leader with a market share of approximately 80 percent. Our critical success factors can be attributed to having a superior cash recycling technology, better software applications and more reliable after-sale support vis-à-vis our competitors.

Besides our CRM success, OpenSys provides business process outsourcing (BPO) for bill payment kiosks to utility, insurance and telecommunication companies in Malaysia. Our bill payment kiosks allow customers of the service providers to pay bills, reload prepaid cards and renew insurance premiums using cash, cheques, credit and debit cards. In the BPO process, the service providers leave the daily operation of their self-service kiosk infrastructure to OpenSys while they concentrate on their core competencies. OpenSys manages their whole infrastructure by providing hardware and software, modifying business applications, distributing software updates and advertising screens, monitoring the health of the kiosks centrally and providing maintenance support and services. In return for managing the infrastructure for these organizations, OpenSys charges a fee for each payment transaction performed by their customers.

OpenSys is also the leading supplier of cheque-deposit machines and image-based cheque processing systems in Malaysia. Our image-based cheque processing systems are made up of front-end scanner devices and software applications to seamlessly capture cheque images and data and sending them to the central bank for straight-through cheque clearing and settlement. This paperless cheque clearing process that minimizes the physical movement of cheques by converting cheques into electronic fund transfer instruments saves the banking industry hundreds of millions of ringgit per year.

OpenSys has four business revenue models, namely (i) outright sales, (ii) software services, (iii) outsourcing services and (iv) maintenance services. In outright sales, our CRMs and cheque deposit machines are sold directly to the financial institutions with a gross margin of 10-15 percent. In software services, we provide software development services to our customers when they need modification to their application software due to changes in their business or regulatory requirements. In outsourcing services, we provide bill payment kiosks to utility, insurance and telecommunication companies over a contract period of 3-5 years. The customers pay a rental for the machines plus a click charge for each transaction. In maintenance services, the banks pay us an annual maintenance fee of 10-12 percent based on the selling price of the machines that we sold to them. In return, we service and repair the machines to ensure high availability and optimum uptime. The gross margin for software, outsourcing and maintenance services is 45-50 percent. It is pertinent to note that all our customers are blue chip companies. Due to their size, they do not pose a risk to the collection of our trade receivables.

Management Discussion & Analysis (cont'd)

For the financial year ended 31 December 2016, our revenue jumped 30.6 percent to RM94.71 million from a corresponding period in 2015 largely due to robust sales of CRMs and more transaction volume from our outsourcing business. Our profit after tax, however, decreased 18.6 percent to RM6.00 million as compared to the corresponding period in 2015. Our profit after tax for 2016 would have exceeded that of 2015 if the cost of revenue for CRMs had not been impacted by the falling ringgit against the US Dollar and Japanese Yen. While it is disappointing to see that our profit was affected by external factors that were beyond our control, the upside is that we can recover the opportunity cost when we start collecting maintenance revenue from the CRMs after the warranty period expires.





Moving forward ⁽³⁾, there is a huge latent demand for CRMs in Malaysia. Most banks are now fully aware of the technological and cost benefits of CRMs compared with ATMs or cash deposit machines (CDMs). Most of them are planning to replace their ATMs or CDMs with CRMs when their equipment reaches the end of their life-span, which are typically 8 to 10 years. In addition to obsolescence, other factors such as end of vendor support for software operating systems, regulatory changes and compliance to international standards, may shorten the replacement cycle for ATMs and CDMs.

Currently, the total number of ATMs and CDMs in Malaysia is approximately 17,000 units with an annual growth rate of about 5 percent. Over the last 3 years, the penetration rate of CRMs has increased to approximately 15 percent of the total installed base, largely due to the efforts of OpenSys. If the banks in Malaysia start to install CRMs at their new branches, or replace their older ATMs and CDMs with CRMs, OpenSys is in a prime position to profit from it. Considering that we have an excellent track record, we are optimistic that we will continue to win more market share than our competition.

On the downside, our cheque deposit machines business has stagnated after Bank Negara Malaysia (BNM) imposed a new pricing strategy to allow banks to charge a cheque processing fee of 50 sen on the issuer of the cheque since January 2015. Most banks are making do with their existing fleet of cheque deposit machines by paying us a maintenance fee every year. They will only replace or purchase new cheque deposit machines when they are beyond repair or when they open additional bank branches.

If the decline in cheque usage continues at the current trajectory, we predict that more and more banks will outsource the processing of cheques to third parties as it would be more economical to do so. When that happened, OpenSys is in a strong position to benefit from the outsourcing model because we have already built a nationwide infrastructure to process cheques for the largest bank in Malaysia.

Management Discussion & Analysis (cont'd)

Our business process outsourcing in bill payment kiosks to utility, insurance and telecommunication companies continues to gather pace. Not unlike banks, these institutions are transforming their branches to be leaner, friendlier and more efficient by pushing mundane tasks to self-service kiosks. In doing so, they can free up their valuable human resources to perform more sales and marketing related activities with their customers. The companies that are currently using our bill payment kiosks are progressively installing more machines as time progresses.

In the near future, we will be introducing new products and services in two of the fastest growing areas in the technology sector, namely, FinTech and Internet of Things (IOT). FinTech are deployed by businesses that leverage new technology to deliver financial services that are cheaper, faster and more convenient to customers by reducing the use of intermediaries between producers and consumers. IOT is a system of inter-related computing devices, mechanical and digital machines, objects, animals or people that are provided with unique identifiers and the ability to transfer data over a network without requiring human-to-human or human-to-computer interaction. The target market of our FinTech and IOT products, which has been under development for the past two years, is the financial services industry.

Our continued commitment to new product development allows us to be more responsive to changes in technology, industry standards and customer expectations while mitigating any effects of product obsolescence or paradigm shifts. The carrying book value of our development expenditure for the year ended 31 December 2016 is RM0.34million.

We currently own a three storey shop office property at Putra Heights with an estimated value of RM3.0 million. The property at Putra Heights is mainly used for the assembly of our ESMs and CRMs, and as a centre for our cheque outsourcing business. In 2013, we further purchased a property at Level 26, Tower A, Pinnacle Petaling Jaya located at Jalan Utara, Section 52, Petaling Jaya for RM7.8 million. The Pinnacle office will be used as our headquarters replacing our current office at Menara Axis. The keys to the said property were handed over to us in January 2017. We are currently renovating the new office and we expect to move into the new premise by the middle of 2017.

With regard to creating value for our esteemed shareholders, we have consistently paid semi-annual dividends to our shareholders for the last 6.5 years since July 2010. In October 2015, we gave a bonus issue of 74.47 million new ordinary shares on the basis of one bonus share for every three existing OpenSys shares to our shareholders. It is worth noting that even after the share split, we are maintaining a dividend payment of 0.5 sen per share on the enlarged shares. The next dividend payment is on 19 April 2017. As our cashflow is particularly strong, we are confident that our dividend plan is sustainable subject to unforeseen circumstances that might be beyond our control.

The Board of Directors would like take this opportunity to extend our gratitude and appreciation to our shareholders, customers, suppliers and business partners for the invaluable support that you give to OpenSys.

We would also like to thank each and every member of our management and staff for their dedication and commitment to grow with our Company, without which our success would not be possible.

Notes:

- (1) ATM Marketplace "ATM Future Trends 2017"
- (2) Retail Banking Research "Global ATM Market and Forecasts to 2017"
- (3) Forward-looking statements are based on our current beliefs, expectations and assumptions, which may not prove to be accurate, and involve a number of known and unknown risks and uncertainties, many of which are out of OpenSys' control. Forward-looking statements are not guarantees of future performance, and there are a number of important factors that could cause actual outcomes and results to differ materially from the results contemplated by such forward-looking statements.

Audit Committee Report

The principal objective of the Audit Committee is to assist the Board in discharging certain of its statutory duties and responsibilities in relation to financial, accounting and reporting practices and to ensure proper disclosure to the shareholders of the Company.

COMPOSITION AND DESIGNATION OF AUDIT COMMITTEE

The Audit Committee comprises the following members:-

Chairman

Dato' Abdul Manap Bin Abd Wahab - Independent Non-Executive Director

Members

James Henry Stewart - Independent Non-Executive Director
Datuk Ng Bee Ken - Independent Non-Executive Director

TERMS OF REFERENCE OF THE AUDIT COMMITTEE

MEMBERSHIP

The Audit Committee shall be appointed by the Board of Directors among themselves and shall be composed of not fewer than three (3) members, exclusively non-executive directors with a majority being Independent Non-Executive.

The members of the Audit Committee shall elect a chairman from among their members who is an independent director. The Chairman elected shall be subject to endorsement by the Board.

If a member of the Audit Committee resigns, or for any reason ceases to be a member with the results that the number is reduced below three (3), the Board of Directors shall, within three (3) months of that event, appoint such number of new members as maybe required to make up the minimum number of three (3) members.

No alternate director shall be appointed as a member of the Audit Committee.

The terms of office and performance of the Audit Committee and each of its members shall be reviewed by the Nomination Committee annually. However, the appointment terminates when a member ceases to be a Director.

ROLE OF AUDIT COMMITTEE

The Audit Committee has been entrusted to assist the Board in the following key activities:-

- · to review the accounting policy, Group's quarterly financial statements and assess its internal control system;
- to review Related Party Transactions if any (including Recurrent Related Party Transactions) to ensure that they
 are not detrimental to minority shareholders of the Company;
- · to assess the integrity, independence, capability and professionalism of the Group's external auditors; and
- to assess the integrity, independence and objectivity of the Group's internal auditors.



KEY FUNCTIONS AND RESPONSIBILITIES

The key functions and responsibilities of the Audit Committee are:-

- to consider the appointment of the external auditors, the audit fees and any question of resignation or dismissal;
- · to oversee all matters pertaining to audit including the review of the audit plan and report;
- to discuss problems and reservations arising from the quarterly and final financial reports and any matters the external auditors may wish to discuss (in the absence of management where necessary);
- to keep under review the effectiveness of internal control systems to safeguard the assets and interest of the Group and in particular review the external auditors' management letter and management's response;
- to review the adequacy of the scope, functions and resources of the internal audit functions and that it has the necessary authority to carry out its work; and
- to verify the allocation of options to the eligible employees pursuant to the Company's Employee Share Option Scheme at the end of each financial year, if any.

The Terms of Reference of the Audit Committee is made publicly available on the Company's website at www. myopensys.com in line with Rule 15.11 of AMLR.

MEETINGS AND ATTENDANCE

The Audit Committee may require the external auditors and any official of the Company to attend any of its meetings as it determined. The external auditors may request a meeting if they consider one is necessary. The quorum for each meeting shall be at least two (2) members, both of whom present shall be Independent Non-Executive Directors. The Company Secretary is the Secretary of the Audit Committee.

The Audit Committee shall whenever deemed necessary, to meet the external auditors and internal auditors without the presence of executive board members and management staff to encourage the auditors to voice out any issue of concern arising from their course of audit.

There were four (4) Audit Committee meetings held during the year 2016.

Record of attendance for meetings held during the financial year ended 31 December 2016 is as follows:-

Audit Committee Members	Attendance		
Dato' Abdul Manap Bin Abd Wahab (Chairman)	4/4		
James Henry Stewart	4/4		
Datuk Ng Bee Ken	4/4		

The Company Secretary attended all the Audit Committee meetings.

In carrying out its duties, the Audit Committee reported to and updated the Board on any significant issues of concerns and where appropriate, made necessary recommendations to the Board. The Secretary was responsible to record all proceedings and minutes of all meetings of the Audit Committee.

SUMMARY WORK OF THE AUDIT COMMITTEE DURING THE YEAR

The work of the Audit Committee during the financial year ended 31 December 2016 are as follows:-

- review the quarterly results;
- review the adequacy of the audit scope and plan of the external auditors;
- review reports of the internal and external auditors;

SUMMARY WORK OF THE AUDIT COMMITTEE DURING THE YEAR (cont'd)

- assess the integrity, capability and professionalism of the external auditors and review the scope of audit service and their proposed fee;
- review the internal auditors' scope of work;
- to follow up with the internal auditors on any irregularity and findings;
- private session with both the internal and external auditors on any findings which require the Committee's attention; and
- review the internal control policy and internal control system.

To ensure that the external auditors' independence is not impaired, the Audit Engagement Partner in charge of the Company is rotated every five (5) years. Internally, the external auditors conduct an Independent Partner Engagement quality control review in order to preserve their independence and integrity. The external auditors had also provided written assurance to the Audit Committee they had been independent throughout the audit engagement in accordance with the terms of all relevant professional and regulatory requirements.

The Audit Committee has reviewed the performance of the external auditors based on the following criteria:-

- quality of engagement team;
- quality of interaction and communication; and
- independence, objectivity and professionalism.

Based on the review, the Audit Committee found that the external auditors have performed professionally and is independent. The Audit Committee recommended the external auditors' reappointment to the Board to be proposed for shareholders' approval at the next Annual General Meeting.

INTERNAL AUDIT FUNCTIONS

The Company outsourced its internal audit division to a third party professional firm to assist the Audit Committee in discharging their responsibilities and duties. The role of the internal audit functions is to undertake independent regular and systematic reviews of the system of internal controls so as to provide reasonable assurance that such systems continue to operate satisfactorily and effectively.

The fee (inclusive of government tax) paid to the professional firm in respect of the internal audit function for the financial year ended 31 December 2016 was RM27,805.44.

The internal audits cover the review of the adequacy of risk management, operational controls, and compliance with established procedures, guidelines and statutory requirements.

During the financial year under review, the internal auditors reviewed and audited the following areas:-

- (i) Management Control System
- (ii) Cash and Bank Management
- (iii) Accounts Receivable
- (iv) Payment System
- (v) Accounts Payable
- (vi) Follow-up review on Sales System and Collection System, Employee Claims Processing and Control and Inventories Control Management

There were no significant issues in the internal control system during the period under review.

Statement on Corporate Governance

Good governance provides a solid foundation for a company to achieve sustainable growth as well as engenders trust and infuses confidence among its shareholders and other stakeholders. Strong business ethics, sound policies and procedures and effective internal control systems with proper checks and balances are the ingredients of good corporate governance.

The Board of Directors of OpenSys (M) Berhad ("the Company") ("the Board") remains committed towards governing, guiding and monitoring the direction of the Company with the objective of enhancing long term sustainable value creation aligned to the interests of shareholders and other stakeholders. The Board strives and advocates good corporate governance and views this as a fundamental part of discharging its roles and responsibilities. Observance of good corporate governance is also critical to safeguard against unethical conduct, mismanagement and fraudulent activities. Hence, the Board continues to implement the eight (8) principles set out in the Malaysian Code on Corporate Governance 2012 ("MCCG 2012" or "the Code") to its particular circumstances, having regard to the recommendations stated under each principle

This statement sets out the extent of how the Company and its group of companies ("the Group") have applied and complied with the principles and recommendations of the Code and the ACE Market Listing Requirement of Bursa Malaysia Securities Berhad ("Bursa Malaysia") ("AMLR").

PRINCIPLE 1 - ESTABLISH CLEAR ROLES AND RESPONSIBILITIES

The Board recognises the key role it plays in charting the strategic direction of the Company and has assumed the following principal responsibilities in discharging its fiduciary and leadership functions:-

- reviewing and adopting a strategic plan for the Company, addressing the sustainability of the Group's business;
- overseeing the conduct of the Group's business and evaluating whether or not its businesses are being properly managed;
- identify principal business risks faced by the Group and ensuring the implementation of appropriate internal controls and mitigating measures to address such risks;
- ensuring that all candidates appointed to senior management positions are of sufficient calibre, including the orderly succession of senior management personnel;
- overseeing the development and implementation of a shareholder communications policy, including an investor relations programme for the Company; and
- reviewing the adequacy and integrity of the Group's internal control and management information systems.

To assist in the discharge of its stewardship role, the Board has established Board Committees, namely the Audit Committee, Nomination Committee and Remuneration Committee, to examine specific issues within their respective terms of reference as approved by the Board and report to the Board with their recommendations. The ultimate responsibility for decision making, however, lies with the Board.

Board Charter

The Board has established a Board Charter to provide clarity and guidance in the roles and responsibilities to the Board members and management.

The Board Charter addresses, among others, the following matters:-

- Objectives
- The Board
- Independent Chairman and Chief Executive Officer/Managing Director
- Board Committees
- General Meetings
- Investor Relations and Shareholder Communication
- Relationship with other Stakeholders
- Company Secretary

PRINCIPLE 1 - ESTABLISH CLEAR ROLES AND RESPONSIBILITIES (cont'd)

Board Charter (cont'd)

The Board Charter serves as a referencing point for Board's activities to enable Directors carry out their stewardship role and discharge their fiduciary duties towards the Company. The Board Charter was reviewed by the Board on 22 February 2017 and is made publicly available on the Company's website at www.myopensys.com in line with Recommendation 1.7 of MCCG 2012.

The Board Charter will be reviewed and updated periodically to ensure their relevance and compliance.

Code of Ethics

The Board has formulated the Code of Ethics to enhance the standard of corporate governance and behavior with a view to achieve the following objectives:-

- To establish standard of ethical conduct for directors based on acceptable belief and values that one upholds.
- To upholds the spirit of social responsibility and accountability of the Company in line with the legislations, regulations and guidelines governing it.

Whistle Blowing Policy

The Board recognizes the importance to put in place a Whistle Blowing Policy, which provides an avenue for employees to make good-faith disclosure and report instances of unethical, unlawful or undesirable conduct without fear of reprisal. The Board will take necessary steps to formalize its Whistle Blowing Policy.

Sustainability of Business

The Board is mindful of the importance of business sustainability and, in conducting the Group's business, the impact on the environmental, social and governance aspects is taken into consideration. Accordingly, the Board ensures that the Company takes into account of sustainability, the environment, social and governance elements in its business operations.

Supply of, and Access to, Information

The Board is supplied with relevant information and reports on financial, operational, corporate, regulatory, business development and audit matters, by way of Board reports or upon specific requests, for decisions to be made on an informed basis and effective discharge of Board's responsibilities.

Good practices have been observed for timely dissemination of meeting agenda, including the relevant Board and Board Committee papers to all Directors prior to the Board and Board Committee meetings, to give effect to Board decisions and to deal with matters arising from such meetings. The Executive Directors and/or other relevant Board members furnish comprehensive explanation on pertinent issues and recommendations by Management. The issues are then deliberated and discussed thoroughly by the Board prior to decision making.

In addition, the Board members are updated on the Company's activities and its operations on a regular basis. All Directors have unrestricted access to all information of the Company, Company Secretary's advice and from other professional advice to enable them to discharge their duties and responsibilities.

Senior Management of the Group and external advisers are invited to attend Board meetings to provide additional insights and professional views, advice and explanations on specific items on the meeting agenda. Besides direct access to the Management, Directors may obtain independent professional advice at the Company's expense, if considered necessary, in furtherance of their duties.

PRINCIPLE 1 - ESTABLISH CLEAR ROLES AND RESPONSIBILITIES (cont'd)

Supply of, and Access to, Information (cont'd)

The Company Secretary is of a qualified prescribed body. She is responsible for the secretarial functions such as compliance with all statutory and regulatory requirements, providing corporate advisory to the Board, recording the proceedings of all Board meetings and Board Committee meetings and proper maintenance of secretarial records.

PRINCIPLE 2 - STRENGTHEN COMPOSITION OF THE BOARD

During the financial year under review, the Board consisted of six (6) members, comprising three (3) Executive Directors and three (3) Independent Non-Executive Directors. This composition fulfills the requirements as set out under the AMLR which stipulate that at least two (2) Directors or one-third (1/3) of the Board, whichever is higher, must be Independent. The profile of each Director is set out in this Annual Report. The Directors, with their differing backgrounds and specializations, collectively bring with them a wide range of experience and expertise in areas such as finance; accounting and audit; corporate affairs; and marketing and operations.

Nomination Committee - Selection and Assessment of Directors

A Nomination Committee has been established, with specific terms of reference, by the Board, comprising exclusively Independent Non-Executive Directors as follows:-

Chairman

James Henry Stewart - Independent Non-Executive Director

Members

Datuk Ng Bee Ken
 Dato' Abdul Manap Bin Abd Wahab
 Independent Non-Executive Director
 Independent Non-Executive Director

The Terms of Reference of the Nomination Committee is made publicly available on the Company's website at www.myopensys.com in line with Rule 15.08A(2) of AMLR.

The Nomination Committee is primarily responsible for sourcing and recommending the right candidate to the Board, taking into consideration the Board structure, size, composition and the required mix of expertise and experience which the Director should bring to the Board. It assesses the effectiveness of the Board as a whole, the Board Committees and the contribution of each Director, including Non-Executive Directors.

The final decision on the appointment of a candidate recommended by Nomination Committee rests with the whole Board. The Board is entitled to the services of the Company Secretary who would ensure that the process and procedure on appointments are properly observed and adhered to the Code and AMLR.

Pursuant to the Company's Articles of Association, one-third (1/3) of the Directors including the Managing Director, shall retire from office, at least once in three (3) years. Retiring directors can offer themselves for re-election. Directors who are appointed by the Board during the financial year are subject to re-election by shareholders at the next Annual General Meeting held following their appointment.

At the forthcoming Annual General Meeting, Mr. Chee Hong Soon and Dato' Abdul Manap Bin Abdul Wahab will retire by rotation pursuant to Article 98. Mr. James Henry Stewart is seeking to be retained as Independent Non-Executive Director pursuant to the Code. All of them being eligible, offer themselves for re-election.

PRINCIPLE 2 - STRENGTHEN COMPOSITION OF THE BOARD (cont'd)

Nomination Committee - Selection and Assessment of Directors (cont'd)

During the financial year, the Nomination Committee has assessed the balance composition of Board members based on merits, Directors' contribution and Board effectiveness.

The Nomination Committee concluded that each Board member is competent and committed in discharging his duty and responsibility. Non-Executive Directors are independent in rendering their opinion and decision. All assessments and evaluations carried out by the Nomination Committee were properly documented.

The Company has no policy on gender diversity or target set but believes in merits and commitment of its Board members.

Directors' Remuneration

A Remuneration Committee has been established by the Board, comprising a majority of Independent Non-Executive Directors as follows:

James Henry Stewart - Chairman (Independent Non-Executive Director)
 Datuk Ng Bee Ken - Member (Independent Non-Executive Director)

3. Tan Kee Chung - Member (Executive Director and Chief Executive Officer)

The Remuneration Committee has been entrusted by the Board to determine that the levels of remuneration are sufficient to attract and retain Directors of quality required to manage the business of the Group. The Remuneration Committee is entrusted under its terms of reference to assist the Board, amongst others, to recommend to the Board the remuneration of the Executive Directors. In the case of Non-Executive Directors, the level of remuneration shall reflect the experience and level of responsibilities undertaken by the Non-Executive Directors concerned. In all instances, the deliberations are conducted, with the Directors concerned abstaining from discussions on their individual remuneration. During the financial year under review, the Committee met once attended by all members.

Details of Directors' remuneration for the financial year ended 31 December 2016 are as follows:-

	Executive Directors (RM)	Non-Executive Directors (RM)
Directors' fees	-	138,000
Salaries	859,908	-
Other emoluments	1,133,698	6,000
Total	1,993,606	144,000

The number of Directors whose remuneration falls into the following bands is as follows:-

	Company		Subsidiaries	
Range of Remuneration (RM)	Executive	Non-Executive	Executive	Non-Executive
50,000 and below	_	2	_	-
50,001 - 100,000	-	1	-	-
500,001 - 550,000	1	-	_	-
550,001 - 600,000	1	-	_	-
950,001 - 1,000,000	1	-	-	-

Note: Successive bands of RM50,000 are not shown entirely as these are not represented.

PRINCIPLE 3 – REINFORCE INDEPENDENCE OF THE BOARD

The roles of the Chairman and the Chief Executive Officer are separated with a clear division of responsibilities between them to ensure balance of power and authority. In adherence with corporate governance best practice, the Chairman, Mr. James Henry Stewart is an unrelated non-executive independent director.

The Chairman is responsible for ensuring the adequacy and effectiveness of the Board's governance process and acts as a facilitator at Board meetings to ensure that contributions from Directors are forthcoming on matters being deliberated and that no Board member dominates discussion. As the Chief Executive Officer, supported by fellow Executive Directors, he implements the Group's strategies, policies and decision adopted by the Board and oversees the operations and business development of the Group.

The Independent Non-Executive Directors deliberate every pertinent matter objectively. They give independent views, advice and judgment on interests, not only of the Group, but also of shareholders and stakeholders. Independent Non-Executive Directors are essential for protecting the interests of shareholders and can make significant contributions to the Company's decision making by bringing in the quality of detached impartiality.

In the opinion of the Board, the appointment of a Senior Independent Non-Executive Director to whom any concerns should be conveyed is not necessary. The Board operates in an open environment in which opinions and information are freely exchanged and in these circumstances any concerns need not be focused on a single director as all members of the Board fulfill this role individually and collectively.

The Company does not have term limits for both Executive Directors and Independent Non-Executive Directors as the Board believes that continued contribution by Directors provides benefits to the Board and the Group as a whole. The integrity of Independent Director is not compromised by the long period of serving.

The Board recognizes the importance of establishing criteria on independence to be used in the annual assessment of its Independent Non-Executive Directors. In accordance with Recommendation 3.3 of MCCG 2012, the Board must justify and seek shareholders' approval in the event it retains an independent director, a person who has served in that capacity for more than nine (9) years.

The Nomination Committee has reviewed and assessed the independence of the Independent Director, namely, Mr. James Henry Stewart who has served as Independent Non-Executive Directors of the Company for a cumulative term of more than nine (9) years, and recommended him to continue as Independent Non-Executive Director of the Company based on the following justifications:-

- i. He understands the business nature and office culture
- ii. He provides the Board valuable advice and insight
- iii. He actively participates in Board deliberations and decision making in an objective manner
- iv. He upholds independent decision and challenge the management objectively

Following an assessment conducted by the Board through the Nomination Committee, the Board opined that the independence of director cannot be assessed based on the quantitative aspect as stated in AMLR, but the true independence emanates from intellectual honesty, manifested through a genuine commitment to serve the best interests of the Company.

The Independent Director still can continue to remain objective and independence in expressing his respective view and participates in deliberation and decision making of the Board and the Board Committees. The Board is further of the view that the length of service of the Independent Director on the Board does not in any way interfere with his independent judgment and ability to act in the best interest of the Group. Hence, based on the recommendation by the Nomination Committee, the Board recommends that Mr. James Henry Stewart continues to be designated as Independent Non-Executive Director of the Company.

Mr. James Henry Stewart had abstained from deliberation in regards to his continue of office as Independent Director.

PRINCIPLE 4 - FOSTER COMMITMENT OF DIRECTORS

The Board ordinarily meets at least four (4) times a year, scheduled well in advance before the end of the preceding financial year to facilitate the Directors in planning their meeting schedule for the year. Additional meetings are convened when urgent and important decisions need to be made between scheduled meetings. Board and Board Committee papers which are prepared by the Management provide the relevant facts and analysis for the convenience of Directors. The meeting agenda, the relevant reports and Board papers are furnished to the Directors and Board Committee members well before the meeting to allow the Directors sufficient time to peruse for effective discussion and decision making during meetings. At the quarterly Board meetings, the Board reviews the business performance of the Group and discusses major operational and financial issues.

The Chairman of the Audit Committee informs the Directors at each Board meeting of any salient matters noted by the Audit Committee and which require the Board's attention or direction. All pertinent issues discussed at Board meetings in arriving at the decisions and conclusions are properly recorded by the Company Secretary by way of minutes of meetings.

Board Meetings

There were four (4) Board meetings held during the financial year ended 31 December 2016, with details of Directors' attendance set out below:-

Board Of Directors	Attendance		
James Henry Stewart	4/4		
Tan Kee Chung	4/4		
Chee Hong Soon	4/4		
Tune Hee Hian	4/4		
Datuk Ng Bee Ken	4/4		
Dato' Abdul Manap Bin Abd Wahab	4/4		

The Directors observe the recommendation of the Code that they are required to notify the Chairman before accepting any new directorship and to indicate the time expected to be spent on the new appointment. To ensure that the Directors have the time to focus and fulfill their roles and responsibilities effectively, they must not hold directorships at more than five (5) public listed companies and must be able to commit sufficient time to the Company.

The Board is satisfied with the level of time commitment given by the Directors towards fulfilling their roles and responsibilities as Directors of the Company. This is evidenced by the attendance record of the Directors at Board meetings.

Directors' Training - Continuing Education Programmes

The Board is mindful of the importance for its members to undergo continuous training to be apprised on changes to regulatory requirements and the impact such regulatory requirements have on the Group.

All the Directors of the Company have attended the Mandatory Accreditation Programme within the stipulated timeframe required in AMLR.

PRINCIPLE 4 – FOSTER COMMITMENT OF DIRECTORS (cont'd)

Directors' Training - Continuing Education Programmes (cont'd)

Board Members have attended pertinent training on areas relevant to the Group business management, human resource and tax issue as follows:-

	Director	Training attended
(a)	Chee Hong Soon	 11th Advent Tax & Business Management Seminar Reading Body Language as a Sales Tool Disciplinary Procedures and The Ultimate Dismissal through Domestic Inquiry
(b)	Tune Hee Hian	 Reading Body Language as a Sales Tool Disciplinary Procedures and The Ultimate Dismissal through Domestic Inquiry
(c)	Datuk Ng Bee Ken	 Related Party Transactions in relation to Bursa Malaysia's Listing Requirements
(d)	Dato' Abdul Manap Bin Abd Wahab	Directors Corporate Governance Series: Building Effective Finance Function: From Reporting to Analytics to Strategic Input

The other Directors were unable to attend any formal training during the financial year under review due to their busy schedule. Throughout the year, all Directors regularly received updates and briefings, particularly from the Company Secretary, internal and external auditors on changes in regulatory. They continue to remain updated on industrial practice, business environment, IT products and knowledge.

The external auditors also briefed the Board members on any changes to the Malaysian Financial Reporting Standards that would affect the Group's financial statements during the financial year under review.

PRINCIPLE 5 - UPHOLD INTEGRITY IN FINANCIAL REPORTING BY COMPANY

It is the Board's commitment to present a balanced and meaningful assessment of the Group's financial performance and prospects at the end of each reporting period and financial year, primarily through the quarterly announcement of Group's results to Bursa Malaysia, the annual financial statements of the Group and Company as well as the Management Discussion and Analysis of the Group's operations in this Annual Report, where relevant. A statement by the Directors of their responsibilities in the preparation of financial statements is set out in the ensuing paragraph.

Statement of Directors' Responsibility for Preparing Financial Statements

The Board is responsible to ensure that the financial statements are properly drawn up in accordance with the provisions of the Companies Act, 1965 and approved accounting standards in Malaysia so as to give a true and fair view of the state of affairs of the Group as at the end of the financial year and of the results and cash flows of the Group for the financial year.

The Directors are satisfied that in preparing the financial statements of the Group for the year ended 31 December 2016, the Group has adopted suitable accounting policies and applied them consistently, prudently and reasonably. The Directors also consider that all applicable approved accounting standards have been followed in the preparation of the financial statements, subject to any material departures being disclosed and explained in the notes to the financial statements. The financial statements have been prepared on the going concern basis.

PRINCIPLE 5 - UPHOLD INTEGRITY IN FINANCIAL REPORTING BY COMPANY (cont'd)

Statement of Directors' Responsibility for Preparing Financial Statements (cont'd)

The Directors are responsible for ensuring that the Group keeps sufficient accounting records to disclose with reasonable accuracy, the financial position of the Group and which enable them to ensure that the financial statements comply with the Companies Act, 1965.

Audit Committee

In assisting the Board to discharge its duties on financial reporting, the Board has established an Audit Committee, comprising wholly Independent Non-Executive Directors, with Dato' Abdul Manap Bin Abd Wahab as the Committee Chairman. The composition of the Audit Committee, including its roles and responsibilities, are set out in the Audit Committee Report of this Annual Report. One of the key responsibilities of the Audit Committee in its specific terms of reference is to ensure that the financial statements of the Group and Company comply with applicable financial reporting standards in Malaysia. Such financial statements comprise the quarterly financial report announced to Bursa Malaysia and the annual statutory financial statements.

In assessing the independence of external auditors, the Audit Committee requires written assurance by the external auditors, confirming that they are, and have been, independent throughout the conduct of the audit engagement with the Company in accordance with the independence criteria set out by the International Federation of Accountants and the Malaysian Institute of Accountants.

PRINCIPLE 6 - RECOGNISE AND MANAGE RISKS OF THE GROUP

During the financial year under review, the Management has a process in place to identify and evaluate the related business risks. The issues on risks were discussed by the Management with the Chief Executive Officer who would articulate risks associated with projects and investment, including any risk exposure that the Group faced in its operations. It is a continuous process and the Management meets on ad hoc basis to update the monitoring and risk mitigation process.

The internal audit function of the Group is outsourced to an independent professional firm, whose work is performed with impartially, proficiency and due professional care, and in accordance with the International Professional Practices Framework of the Institute of Internal Auditors, Incorporated, which sets out professional standards on internal audit. It undertakes regular reviews of the adequacy and effectiveness of the Group's system of internal controls and risk management process, as well as appropriateness and effectiveness of the corporate governance practices. The Internal Audit reports directly to the Audit Committee. Further details on the internal audit function can be seen in the Audit Committee Report and the Statement on Risk Management and Internal Control in this Annual Report.

PRINCIPLE 7 - ENSURE TIMELY AND HIGH QUALITY DISCLOSURE

The Board is aware of the need to establish corporate disclosure policies and procedures to enable comprehensive, accurate and timely disclosures relating to the Company and its subsidiaries to be made to the regulators, shareholders and stakeholders. On this basis, the Board will not only comply with the disclosure requirements as stipulated in the AMLR, but also instruct the persons authorised and responsible to approve and disclose material information to regulators, shareholders and stakeholders.

The Company also maintains a corporate website, www.myopensys.com to disseminate information and enhance its investor relations. All timely disclosure, material information and announcements made to Bursa Malaysia are published on the website after the same are released by the Company.

PRINCIPLE 8 - STRENGTHEN RELATIONSHIP BETWEEN THE COMPANY AND ITS SHAREHOLDERS

Shareholder participation at general meeting

The Annual General Meeting ("AGM"), which is the principal forum for shareholder dialogue, allows shareholders to review the Group's performance via the Company's Annual Report and pose questions to the Board for clarification. At the AGM, shareholders participate in deliberating resolutions being proposed or on the Group's operations in general. At the last AGM, a question and answer session was held where the Chairman invited shareholders to raise questions with responses from the Board.

The Notice of AGM is circulated at least twenty-one (21) days before the date of the meeting to enable shareholders to go through the Annual Report and papers supporting the resolutions proposed. Shareholders are invited to ask questions both about the resolutions being proposed before putting a resolution to vote as well as matters relating to the Group's operations in general. All the resolutions set out in the Notice of the last AGM were put to vote by show of hands and duly passed. The outcome of AGM was announced to Bursa Malaysia on the same meeting day.

With effect from 1 July 2016, Rule 8.31A of AMLR provides that all resolutions set out in the notice of any general meeting shall be voted by poll where every one share has one vote. It also provides that a scrutineer independent of the polling process shall be appointed to validate the votes cast.

Communication and engagement with shareholders

The Board recognises the importance of being transparent and accountable to the Company's investors and, as such, has various channels to maintain communication with them. The various channels of communications are through the quarterly announcements on financial results to Bursa Malaysia, relevant announcements and circulars, when necessary, the Annual and Extraordinary General Meetings and through the Group's website at where shareholders can access pertinent information concerning the Group.

Additional Compliance Information

1. Audit Fee and Non-Audit Fee

Details of statutory audit, audit-related and non-audit fees paid/payable in the financial year ended 31 December 2016 to the external auditors are set out below:-

Fees paid/payable to HLB LER LUM (RM)				
Description	Company	Subsidiary	Total	
Audit Fees	27,500	1,600	29,100	
Non-Audit Fees	8,500	-	8,500	
Total	36,000	1,600	37,600	

2. Utilisation of Proceeds

The Company did not undertake any corporate exercise during the financial year. Hence, no proceeds were raised.

3. Corporate Social Responsibilities ("CSR")

In May 2016, the Company contributed RM2,000 to the Rotary Club of Bernam Valley towards their World Autism Awareness Through Holi Carnival Colors of Life event. The aim of this event is to bring awareness and educate the public on Autism.

The Company provided at sponsorship of RM5,500 in August 2016 to the Malaysian AEON Foundation for their Livin' the Dream Charity Gala Dinner. The Foundation contributes to various organizations, deserving individuals, schools, education support, medical expenses and disaster relief for the welfare of the underprivileged and the mentally or physically challenged persons.

In 2016, the Company awarded scholarships to two deserving Bumiputra students pursuing full time studies in Computer Science at local universities amounting to RM12,800. The scholarships provide the students with financial assistance for their university fees and living expenses.

4. Material Contracts

There were no material contracts entered into by the Company and/or its subsidiaries involving the Directors and/or major shareholders' interests, either still subsisting at the end of the financial year ended 31 December 2016 or since the end of previous financial year.

Statement on Risk Management and Internal Control

Introduction

Pursuant to Rule 15.26(b) of the AMLR, the Board of Directors is pleased to make a statement on the state of the internal controls and risk management of the Group which has been prepared in accordance with the AMLR and with reference to the Statement on Risk Management and Internal Control: Guidelines for Directors of Listed Issuers.

Responsibilities of the Board

The Board acknowledges its responsibility for maintaining sound systems of internal control and risk management and for reviewing the effectiveness, adequacy and integrity of the system to ensure shareholders' interests and the Group's assets are safeguarded. The systems of internal control cover financial controls, operational controls, compliance controls, and risk management. The Board also acknowledges that a sound system of internal control reduces, but cannot eliminate, the risk of failure to achieve business objectives. Accordingly, a sound system of internal control therefore provides reasonable, but not absolute, assurance against material misstatement, fraud and loss. Due to the ever changing business environment and conditions, the effectiveness of an internal control system may vary over time.

Risk Management

The Board acknowledged that all areas of the Group's business activities involve some degree of risks that may affect the successful achievement of the Group's business objectives and recognises that effective risk management is part of good business management practice.

The Executive Directors together with the management pursues a continuous process of identifying, assessing and managing key business, operational and financial risks that affect the operations and business objectives of the Group. During the periodic management meetings, issues faced by the Group are discussed and action plans formulated to ensure significant risks are appropriately addressed. Significant risks of the Group are highlighted to the Board during the scheduled meetings.

Key Elements of Internal Control

The Group's Management conducts periodic meetings that are attended by key personnel and senior staff members to discuss the Group's current and future business conditions, and to assess the Group's financial and operational exposure. The respective head of departments and business units heads also participate in such meetings to assist the Group in achieving its business performance, corporate plans and strategies with a structured segregation of duties and reporting responsibilities in monitoring operational issues, procedures and performance in a timely manner. The key elements of the Group's internal control system include the following:-

- Giving authority to the Board's committee members to investigate and report on any areas of improvement;
- Performing in-depth study on major variances and deliberating irregularities in the board meetings and Audit Committee meetings so as to identify the causes of the problems and formulate solutions to resolve them;
- Arranging regular interactive meetings to identify and rectify any weaknesses in the system of internal control.
 There would also be informed on the matters brought up in the Audit Committee meetings on a timely basis;
- Delegating necessary authority to the Chief Executive Officer in order for him to play a major role as the link between the Board and Management in implementing the Board's expectation of effective system of internal control;
- Keeping the Management informed on the development of the action plan for enhancing system of internal control allowing various management personnel to have access to important information for better decisionmaking; and
- Monitoring key commercial, operational and financial risks through reviewing the system of internal control and operational structures.

Statement on Risk Management and Internal Control (cont'd)

Internal Audit Function

The internal audit function is presently out-sourced to a third party professional firm who monitors and reports on the system of internal financial, accounting and operational controls. Its main responsibility is to undertake reviews of the system of internal control to ensure that such a system operates satisfactorily and effectively in the Group. It reports to the Audit Committee. The internal audit function adopts a risk-based approach and prepares its audit plans based on the risk profiles of the Group. The fee paid to the professional firm in respect of internal audit functions for the financial year ended 31 December 2016 was RM27,805.44 (inclusive of government tax and disbursements).

Review of statement by External Auditors

The external auditors have reviewed this Statement on Risk Management and Internal Control for the inclusion in this Annual Report of the Group for the financial year ended 31 December 2016, and reported to the Board that nothing has come to their attention that causes them to believe that the Statement on Risk Management and Internal Control is inconsistent with their understanding of the process adopted by the Board in the review of the adequacy and integrity of the system of internal control of the Group.

Conclusion

The Board believes that the current system of internal control and risk management incorporated by the Group is adequate and effective. Notwithstanding this, the Board is cognizant of the fact that the Group's system of internal control must continuously be enhanced and evolved to meet the ever changing and challenging business environment. Therefore, the Board will, when necessary, put in place appropriate action plans to enhance the effectiveness and adequacy of the system of internal control.

The Board has received assurance from the CEO and CFO that the Group's risk management and internal control system, in all material aspects, is operating adequately and effectively. The Board is satisfied that for the financial year under review, there were no material losses, deficiencies or errors arising from any inadequacy or failure of the Group's system of internal control.

This Statement was approved by the Board of Directors.

FINANCIAL STATEMENTS

- 28 Directors' Report
 - 32 Statement by Directors
 - 32 Statutory Declaration
 - 33 Independent Auditors' Report
 - 37 Statements of Profit or Loss and Other Comprehensive Income
 - 38 Statements of Financial Position
 - 40 Consolidated Statement of Changes in Equity
 - 41 Statement of Changes in Equity
 - 42 Statements of Cash Flows
 - 45 Notes to the Financial Statements
 - 79 Supplementary Information Breakdown of Retained Earnings into Realised and Unrealised
 - 80 List of Properties
- 81 Analysis of Shareholdings

Directors' Report

The Directors have pleasure in submitting their Report together with the audited financial statements of the Group and of the Company for the financial year ended 31 December 2016.

DIRECTORS

The Directors who served on the Board of the Company during the financial year and during the period commencing from the end of the financial year and ending on the date of this Report are:-

Tan Kee Chung Chee Hong Soon Tune Hee Hian James Henry Stewart Datuk Ng Bee Ken Dato'Abdul Manap Bin Abd Wahab

PRINCIPAL ACTIVITIES

The principal activities of the Company are :-

- (a) to provide solutions to the financial services industry in the areas of self-service machines and universal delivery systems and IT services such as systems integration, project management, software development, support services and training;
- (b) investment holdings; and
- (c) to develop, assemble, manufacture, sell, import, export, let out, hire, lease, finance, install, alter, maintain, service, repair or otherwise deal in all kinds of computers, self-service machines, software application solutions and provision of related services.

The principal activities of the subsidiaries are set out in Note 11 to the Financial Statements.

There have been no significant changes in the nature of these activities during the financial year.

FINANCIAL RESULTS

	Group RM	Company RM
Profit for the year	6,003,880	6,003,880

RESERVES AND PROVISIONS

All material transfers to or from reserves and provisions during the financial year are shown in the financial statements.

DIRECTORS' BENEFITS

During and at the end of the financial year, no arrangement subsisted to which the Company is a party, with the object or objects of enabling Directors of the Company to acquire benefits by means of the acquisition of shares in or debentures of the Company or any other body corporate.

Since the end of the previous financial year, no Director has received or become entitled to receive any benefit (other than the benefits included in the aggregate amount of remuneration received or due and receivable by Directors as shown in the financial statements of the Group and of the Company) by reason of a contract made by the Company or a related corporation with the Director or with a firm of which he is a member, or with a Company in which he has a substantial financial interest.

DIRECTORS' INTERESTS IN SHARES OR DEBENTURES

The Directors holding office at the end of the financial year and their interests in the share capital of the Company during the financial year were as follows:-

	•			
	Balance			Balance
	at 1.1.2016	Acquired	Disposed	at 31.12.2016
Direct interests				
	00 004 040			00 004 040
Tan Kee Chung	62,921,640	-	-	62,921,640
Chee Hong Soon	8,214,960	-	-	8,214,960
Tune Hee Hian	3,976,909	-	-	3,976,909
Indirect interests				
Tan Kee Chung	1,072,455(1)	-	-	1,072,455(1)
Chee Hong Soon	533,333(2)	-	-	533,333 ⁽²⁾
Tune Hee Hian	1,333,333(3)	-	-	1,333,333(3)

- Deemed interests by virtue of interests held by Omtiara Sdn. Bhd. and Sislogik (M) Sdn. Bhd. pursuant to Section 8 of the Companies Act 2016.
- Deemed interests by virtue of interests held by Sislogik (M) Sdn. Bhd. pursuant to Section 8 of the Companies Act 2016.
- Deemed interests by virtue of interests held by his spouse pursuant to Section 59(11)(c) of the Companies Act 2016.

By virtue of the Directors' interests in the shares of the Company, Directors having interest in the shares of the Company are also deemed interested in the shares of the subsidiaries of the Company to the extent of the Company's interest in the subsidiaries as disclosed under Note 11 to the Financial Statements.

Other than disclosed above, Directors who held office at the end of the financial year did not have any interests in the shares of the Company or related companies during the financial year.

Directors' Report (cont'd)

DIVIDENDS

The amount of dividend paid since the end of the last financial year was as follows:-

In respect of the financial year ended 31 December 2016 :
Tax exempt interim dividend of 5%, paid on 20 April 2016

Tax exempt interim dividend of 5%, paid on 19 October 2016

2,978,931

The first interim tax-exempt dividend of 0.5 sen per ordinary share amounting to RM1,489,460 was declared on 24 February 2017 and will be paid on 19 April 2017 in respect of the year ending 31 December 2017.

The Board of Directors does not recommend any final dividend for the current financial year ended 31 December 2016.

DIRECTORS' REMUNERATION

Details of Directors' remuneration are set out in Note 7 to the Financial Statements.

STATUTORY INFORMATION ON THE FINANCIAL STATEMENTS

- (a) Before the financial statements of the Group and of the Company were prepared, the Directors took reasonable steps:-
 - to ascertain that proper action has been taken in relation to the writing off of bad debts and the making of allowance for doubtful debts and satisfied themselves that all known bad debts have been written off and that adequate allowance has been made for doubtful debts; and
 - (ii) to ensure that any current assets which were unlikely to realise their values as shown in the accounting records of the Group and of the Company in the ordinary course of business including the values of current assets have been written down to an amount which the current assets might be expected so to realise.
- (b) At the date of this Report, the Directors are not aware of any circumstances :-
 - (i) which would render the amount written off for bad debts or the amount of the allowance for doubtful debts in the financial statements of the Group and of the Company inadequate to any substantial extent; or
 - (ii) which would render the values attributed to current assets in the financial statements of the Group and of the Company misleading; or
 - (iii) which have arisen which render adherence to the existing method of valuation of assets or liabilities of the Group and of the Company misleading or inappropriate.
- (c) At the date of this Report, there does not exist :-
 - (i) any charge on the assets of the Group and of the Company which has arisen since the end of the financial year which secures the liability of any other person; or
 - (ii) any contingent liability of the Group and of the Company which has arisen since the end of the financial year.

STATUTORY INFORMATION ON THE FINANCIAL STATEMENTS (cont'd)

- (d) No contingent or other liability has become enforceable or is likely to become enforceable within the period of twelve months after the end of the financial year which, in the opinion of the Directors, will or may affect the ability of the Group and of the Company to meet their obligations as and when they fall due.
- (e) At the date of this Report, they are not aware of any circumstances not otherwise dealt with in this Report or the financial statements of the Group and of the Company which would render any amount stated in the financial statements misleading.
- (f) In their opinion,
 - (i) the results of the operations of the Group and of the Company during the financial year were not substantially affected by any item, transaction or event of a material and unusual nature; and
 - (ii) there has not arisen in the interval between the end of the financial year and the date of this Report any item, transaction or event of a material and unusual nature likely to affect substantially the results of the operations of the Group and of the Company for the financial year in which this Report is made.

SUBSIDIARIES

Details of subsidiaries are set out in Note 11 to the Financial Statements.

AUDITORS' REMUNERATION

Details of auditors' remuneration are set out in Note 6 to the Financial Statements.

AUDITORS

The auditors, Messrs. HLB Ler Lum, Chartered Accountants, have expressed their willingness to accept reappointment as auditors.

Signed on behalf of the Board in accordance with a resolution of the Directors,

Tan Kee Chung

Dated: 7th April 2017 Kuala Lumpur

Chee Hong Soon

Statement by Directors

We, TAN KEE CHUNG and CHEE HONG SOON, being two of the Directors of OPENSYS (M) BERHAD, do hereby state that, in the opinion of the Directors, the accompanying financial statements are drawn up in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act 1965 in Malaysia so as to give a true and fair view of the financial position of the Group and of the Company as of 31 December 2016 and of their financial performance and cash flows for the year then ended.

The supplementary information set out in the financial statements has been prepared in accordance with the Guidance on Special Matter No. 1, Determination of Realised and Unrealised Profits or Losses in the Context of Disclosure Pursuant to Bursa Malaysia Securities Berhad Listing Requirements, as issued by Malaysian Institute of Accountants, and the directive of Bursa Malaysia Securities Berhad.

Signed on behalf of the Board in accordance with a resolution of the Directors,

Tan Kee Chung

Dated: 7th April 2017 Kuala Lumpur

Chee Hong Soon

Statutory Declaration

I, TAN KEE CHUNG, being the Director primarily responsible for the financial management of OPENSYS (M) BERHAD, do solemnly and sincerely declare that to the best of my knowledge and belief the accompanying financial statements are correct, and I make this solemn declaration conscientiously believing the same to be true and by virtue of the provisions of the Statutory Declarations Act 1960.

Tan Kee Chung

Subscribed and solemnly declared by the abovenamed TAN KEE CHUNG at Kuala Lumpur on

Before me:

Commissioner for Oaths

Independent Auditors' Report

to the Members of Opensys (M) Berhad (Company No: 369818-W)

Report on the Audit of the Financial Statements

Opinion

We have audited the financial statements of OPENSYS (M) BERHAD, which comprise the Statements of Financial Position as at 31 December 2016 of the Group and of the Company, and the Statements of Profit or Loss and Other Comprehensive Income, Statements of Changes in Equity and Statements of Cash Flows of the Group and of the Company for the year then ended, and notes to the financial statements, including a summary of significant accounting policies, as set out on pages 37 to 78.

In our opinion, the accompanying financial statements give a true and fair view of the financial position of the Group and of the Company as at 31 December 2016, and of their financial performance and their cash flows for the year then ended in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act 1965 in Malaysia.

Basis for Opinion

We conducted our audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing. Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence and Other Ethical Responsibilities

We are independent of the Group and of the Company in accordance with the By-Laws (on Professional Ethics, Conduct and Practice) of the Malaysian Institute of Accountants ("By-Laws") and the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants ("IESBA Code"), and we have fulfilled our other ethical responsibilities in accordance with the By-Laws and the IESBA Code.

Key Audit Matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the financial statements of the current year. These matters were addressed in the context of our audit of the financial statements of the Group and of the Company as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Revenue recognition

(Refer to Note 3(r) and 4 to the Financial Statements)

Revenue from sale of Efficient Service Machines during the year amounted to RM60 million. Given the nature of the trading operations of the Group and of the Company, we identified revenue recognition in respect of sale of finished goods to be an area of audit focus as we consider the significant increase in the sale for Cash Recycling Machines (CRM) to be a possible cause of higher risk of material misstatements in the timing and amount of revenue recognised. Specifically, we focused our audit efforts to determine the possibility of overstatement of revenue.

Independent Auditors' Report (cont'd) to the Members of Opensys (M) Berhad (Company No.: 369818-W)

How our audit address this matter

Our audit procedures for revenue recognition included testing the Group's and the Company's internal controls over timing and amount of revenue recognised. We inspected the terms of significant sales contracts to determine the point of transfer of significant risk and rewards. We inspected documents which evidenced the delivery of goods to customers. We also focused on testing the recording of sales transactions close to the year end, including credit notes issued after year end, to establish whether the transactions were recorded in the correct accounting period.

Information Other than the Financial Statements and Auditors' Report Thereon

The Directors of the Company are responsible for the other information. The other information comprises the information included in the annual report, but does not include the financial statements of the Group and of the Company and our auditors' report thereon.

Our opinion on the financial statements of the Group and of the Company does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements of the Group and of the Company, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements of the Group and of the Company or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of the Directors for the Financial Statements

The Directors of the Company are responsible for the preparation of financial statements of the Group and of the Company that give a true and fair view in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act 1965 in Malaysia. The Directors are also responsible for such internal control as the Directors determine is necessary to enable the preparation of financial statements of the Group and of the Company that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements of the Group and of the Company, the Directors are responsible for assessing the Group's and the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Directors either intend to liquidate the Group or the Company or to cease operations, or have no realistic alternative but to do so.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements of the Group and of the Company as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with approved standards on auditing in Malaysia and International Standards on Auditing will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements of the Group and of the
 Company, whether due to fraud or error, design and perform audit procedures responsive to those risks, and
 obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting
 a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve
 collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are
 appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the
 Group's and of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Directors.
- Conclude on the appropriateness of the Directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's or the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements of the Group and of the Company or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Group or the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements of the Group and of the Company, including the disclosures, and whether the financial statements of the Group and of the Company represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business
 activities within the Group to express an opinion on the financial statements of the Group. We are responsible for
 the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with the Directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the Directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with the Directors, we determine those matters that were of most significance in the audit of the financial statements of the Group and of the Company for the current year and are therefore the key audit matters. We describe these matters in our auditors' report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Report on Other Legal and Regulatory Requirements

In accordance with the requirements of the Companies Act 1965 in Malaysia, we also report the following:

- (a) In our opinion, the accounting and other records and the registers required by the Act to be kept by the Company and its subsidiaries have been properly kept in accordance with the provisions of the Act.
- (b) We are satisfied that the accounts of the subsidiaries that have been consolidated with the Company's financial statements are in form and content appropriate and proper for the purposes of the preparation of the financial statements of the Group and we have received satisfactory information and explanations required by us for those purposes.
- (c) Our audit reports on the accounts of the subsidiaries did not contain any qualification or any adverse comment made under Section 174(3) of the Act.

Other Reporting Responsibilities

The supplementary information set out in page 79 is disclosed to meet the requirement of Bursa Malaysia Securities Berhad and is not part of the financial statements. The Directors are responsible for the preparation of the supplementary information in accordance with Guidance on Special Matter No. 1, Determination of Realised and Unrealised Profits or Losses in the Context of Disclosure Pursuant to Bursa Malaysia Securities Berhad Listing Requirements, as issued by the Malaysian Institute of Accountants ("MIA Guidance") and the directive of Bursa Malaysia Securities Berhad. In our opinion, the supplementary information is prepared, in all material respects, in accordance with the MIA Guidance and the directive of Bursa Malaysia Securities Berhad.

Other Matters

This report is made solely to the members of the Company, as a body, in accordance with Section 266 of the Companies Act 2016 in Malaysia and for no other purpose. We do not assume responsibility to any other person for the content of this report.

HLB LER LUM
AF 0276
Chartered Accountants

Dated: 7th April 2017 Kuala Lumpur DATO' LER CHENG CHYE 00871/03/2019 J Chartered Accountant

Statements of Profit or Loss and Other Comprehensive Income for the Financial Year ended 31 December 2016

		Group		Company	
	Note	2016 RM	2015 RM	2016 RM	2015 RM
Revenue Cost of sales	4	94,706,381 (74,676,191)	72,506,415 (50,920,313)	94,706,381 (74,676,191)	72,506,415 (50,920,313)
Gross profit Other operating income Selling & distribution costs Administration expenses Other operating expenses Research & development expenses Finance costs	5	20,030,190 383,103 (1,097,039) (5,429,975) (3,004,515) (2,512,578) (481,351)	21,586,102 759,618 (467,473) (5,570,814) (2,899,449) (2,156,370) (606,489)	20,030,190 383,103 (1,097,039) (5,429,975) (3,004,515) (2,512,578) (481,351)	21,586,102 759,618 (467,473) (5,570,814) (2,899,449) (2,156,370) (606,489)
Profit before tax Income tax expense	6 8	7,887,835 (1,883,955)	10,645,125 (3,272,020)	7,887,835 (1,883,955)	10,645,125 (3,272,020)
Profit for the year and total comprehensive income for the year		6,003,880	7,373,105	6,003,880	7,373,105
Total comprehensive income attributable to owners of the parent		6,003,880	7,373,105	6,003,880	7,373,105
Earnings per ordinary share Basic (Sen)	9	2.02	2.48	ı	

Statements of Financial Position

as at 31 December 2016

		Gro	oup Comp		any	
	Note	2016 RM	2015 RM	2016 RM	2015 RM	
ASSETS						
Non-current assets						
Property, plant & equipment	10	33,635,885	29,467,891	33,635,885	29,467,891	
Investment in subsidiaries Development expenditure	11 12	339,355	739,719	339,355	739,719	
Fixed deposits	13	5,396,832	5,228,222	5,396,832	5,228,222	
		39,372,072	35,435,832	39,372,072	35,435,832	
Current assets						
Inventories	14	14,216,857	11,827,112	14,216,857	11,827,112	
Trade receivables	15	15,828,462	9,066,746	15,828,462	9,066,746	
Other receivable, deposits & prepayments	16	5,885,886	870,465	5,885,886	870,465	
Amount due from subsidiaries	11	-	-	-	-	
Income tax assets		524,653	-	524,653	-	
Short term investment	17	100,650	8,147,016	100,650	8,147,016	
Cash & bank balances		8,726,803	4,139,912	8,726,803	4,139,912	
		45,283,311	34,051,251	45,283,311	34,051,251	
Total assets		84,655,383	69,487,083	84,655,383	69,487,083	

Statements of Financial Position (cont'd) as at 31 December 2016

		Group		Company	
		2016	2015	2016	2015
	Note	RM	RM	RM	RM
EQUITY AND LIABILITIES					
Equity attributable to owners of the parent					
Share capital	18	29,789,202	29,789,202	29,789,202	29,789,202
Share premium	19	-	-	- 47.040.700	- 44 000 750
Retained earnings		17,847,005	14,822,056	17,848,702	14,823,753
Total equity		47,636,207	44,611,258	47,637,904	44,612,955
Non-current liabilities					
Finance lease liabilities	20	1,571,326	3,960,501	1,571,326	3,960,501
Term loans	21	7,901,212	5,585,005	7,901,212	5,585,005
Deferred tax liabilities	22	2,567,000	2,821,000	2,567,000	2,821,000
		12,039,538	12,366,506	12,039,538	12,366,506
Current liabilities					
Trade payables	23	15,153,357	841,980	15,153,357	841,980
Other payables & accruals	24	5,819,353	5,561,769	5,817,656	5,560,072
Finance lease liabilities	20	2,389,175	2,900,189	2,389,175	2,900,189
Term loans	21	427,714	709,650	427,714	709,650
Bankers' acceptance	25	970,000	1,442,000	970,000	1,442,000
Post-employment benefit obligations	26	220,039	210,205	220,039	210,205
Income tax liabilities		-	843,526	-	843,526
		24,979,638	12,509,319	24,977,941	12,507,622
Total liabilities		37,019,176	24,875,825	37,017,479	24,874,128
Total equity and liabilities		84,655,383	69,487,083	84,655,383	69,487,083

Consolidated Statement of Changes in Equity

for the Financial Year ended 31 December 2016

	← At	tributable to o	wners of parent Distributable	
	Share capital RM	Share premium RM	Retained earnings RM	Total equity RM
Balance at 1 January 2015	22,342,000	5,917,207	11,341,812	39,601,019
Capitalisation for the bonus issue	7,447,202	(5,917,207)	(1,529,995)	-
Expenses for the bonus issue	-	-	(128,666)	(128,666)
Profit for the year, representing total comprehensive income for the year	-	-	7,373,105	7,373,105
Dividend paid	-	-	(2,234,200)	(2,234,200)
Balance at 31 December 2015	29,789,202	-	14,822,056	44,611,258
Profit for the year, representing total comprehensive income for the year	-	-	6,003,880	6,003,880
Dividend paid	-	-	(2,978,931)	(2,978,931)
Balance at 31 December 2016	29,789,202	-	17,847,005	47,636,207

Statement of Changes in Equity for the Financial Year ended 31 December 2016

← At	tributable to o	wners of parent Distributable	
Share capital RM	Share premium RM	Retained earnings RM	Total equity RM
22,342,000	5,917,207	11,343,509	39,602,716
7,447,202	(5,917,207)	(1,529,995)	-
-	-	(128,666)	(128,666)
-	-	7,373,105	7,373,105
	-	(2,234,200)	(2,234,200)
29,789,202	-	14,823,753	44,612,955
-	-	6,003,880	6,003,880
-	-	(2,978,931)	(2,978,931)
29,789,202	-	17,848,702	47,637,904
	Share capital RM 22,342,000 7,447,202 29,789,202	Share capital RM Share premium RM 22,342,000 5,917,207 7,447,202 (5,917,207) - - - - 29,789,202 - - - - - - - - - - - - - - - - - - - - - - - - -	Share capital RM Share premium RM Retained earnings RM 22,342,000 5,917,207 11,343,509 7,447,202 (5,917,207) (1,529,995) - - (128,666) - - (2,234,200) 29,789,202 - 14,823,753 - - 6,003,880 - - (2,978,931)

Statements of Cash Flows

for the Financial Year ended 31 December 2016

	Group		Company	
	2016	2015	2016	2015
	RM	RM	RM	RM
Cash flows from operating activities				
Profit before tax	7,887,835	10,645,125	7,887,835	10,645,125
Adjustments for :-				
Amortisation	156,626	156,626	156,626	156,626
Depreciation	5,619,649	6,004,488	5,619,649	6,004,488
Development expenditure written off	243,738	133,500	243,738	133,500
Gain on disposal of property, plant & equipment	(353)	(332,910)	(353)	(332,910)
Impairment loss on amount due from subsidiaries	-	-	9,224	9,169
Interest expenses	511,180	942,489	511,180	942,489
Interest income	(366,578)	(395,721)	(366,578)	(395,721)
Inventories written off	96,106	632,452	96,106	632,452
Property, plant & equipment written off	517,598	634	517,598	634
Operating profit before working capital changes	14,665,801	17,786,683	14,675,025	17,795,852
Changes in working capital:-				
Inventories	(7,123,248)	4,342,833	(7,123,248)	4,342,833
Receivables	(11,777,137)	(1,767,956)	(11,777,137)	(1,767,956)
Payables	14,578,795	457,233	14,578,795	457,233
Related parties balances	-	-	(9,224)	(9,169)
Cash generated from operations	10,344,211	20,818,793	10,344,211	20,818,793
Interest paid	(715,910)	(1,119,837)	(715,910)	(1,119,837)
Interest received	366,578	395,721	366,578	395,721
Income tax paid	(3,506,134)	(2,964,504)	(3,506,134)	(2,964,504)
Income tax refunded	-	-	-	<u>-</u>
Net cash from operating activities	6,488,745	17,130,173	6,488,745	17,130,173

Statements of Cash Flows (cont'd) for the Financial Year ended 31 December 2016

	Group		Company	
	2016 RM	2015 RM	2016 RM	2015 RM
Cash flows from investing activities				
Development expenditure paid Purchase of property, plant & equipment Proceeds from disposal of property, plant & equipment	- (2,745,411) 400	(150,612) (681,102) 670,936	- (2,745,411) 400	(150,612) (681,102) 670,936
Net cash used in investing activities	(2,745,011)	(160,778)	(2,745,011)	(160,778)
Cash flows from financing activities				
Dividend paid Expenses on bonus issue Withdrawal/(Placement) of short term investment Placement of fixed deposit Proceeds from bankers' acceptance Repayment of bankers' acceptance Repayment of borrowings Proceeds from finance lease liabilities Repayment of finance lease liabilities	(2,978,931) - 8,046,366 (168,609) 2,778,000 (3,250,000) (683,480) - (2,900,189)	(2,234,200) (128,666) (5,622,023) (166,115) 15,897,536 (23,822,100) (826,925) 1,500,000 (2,549,621)	(2,978,931) - 8,046,366 (168,609) 2,778,000 (3,250,000) (683,480) - (2,900,189)	(2,234,200) (128,666) (5,622,023) (166,115) 15,897,536 (23,822,100) (826,925) 1,500,000 (2,549,621)
Net cash from/(used in) financing activities	843,157	(17,952,114)	843,157	(17,952,114)
Net changes in cash and cash equivalents Cash and cash equivalents brought forward	4,586,891 4,139,912	(982,719) 5,122,631	4,586,891 4,139,912	(982,719) 5,122,631
Cash and cash equivalents carried forward	8,726,803	4,139,912	8,726,803	4,139,912

Statements of Cash Flows (cont'd) for the Financial Year ended 31 December 2016

NOTES TO THE STATEMENTS OF CASH FLOWS

		Group/Company	
		2016 RM	2015 RM
(a)	Cash and cash equivalents comprise :-		
	Fixed deposits Cash & bank balances	5,396,832 8,726,803	5,228,222 4,139,912
	Less : Fixed deposits under lien	14,123,635 (5,396,832)	9,368,134 (5,228,222)
		8,726,803	4,139,912
(b)	Analysis of acquisition of property, plant & equipment :-		
	Cash Borrowings Capitalisation of borrowing costs Finance lease arrangement Transfer from inventories	2,745,411 2,717,750 204,730 - 4,637,397 10,305,288	681,102 388,250 177,348 1,610,049 2,072,186 4,928,935

Notes to the Financial Statements

1. GENERAL INFORMATION

The principal activities of the Company are :-

- (a) to provide solutions to the financial services industry in the areas of self-service machines and universal delivery systems and IT services such as systems integration, project management, software development, support services and training;
- (b) investment holdings; and
- (c) to develop, assemble, manufacture, sell, import, export, let out, hire, lease, finance, install, alter, maintain, service, repair or otherwise deal in all kinds of computers, self-service machines, software application solutions and provision of related services.

The principal activities of the subsidiaries are set out in Note 11 to the Financial Statements.

The Company is a limited liability company, incorporated and domiciled in Malaysia and is listed on the ACE Market of Bursa Malaysia Securities Berhad.

The address of the registered office of the Company is as follows:-

Level 15-2, Bangunan Faber Imperial Court Jalan Sultan Ismail 50250 Kuala Lumpur

The address of the principal place of business of the Company is as follows:-

Level 7, Menara Axis 2, Jalan 51A/223 46100 Petaling Jaya Selangor Darul Ehsan

2. FINANCIAL RISK MANAGEMENT AND OBJECTIVES

The Group's operations are subject to a variety of financial risks, including credit risk, foreign currency risk, interest rate risk, market risk, liquidity and cash flow risk.

The Group's financial risk management policy seeks to ensure that adequate resources are available to manage the above risks and to create value for its shareholders. It is not the Group's policy to engage in speculative transactions.

(a) Credit risk

The Group is exposed to credit risk mainly from receivables. The Group extends credit to its customers based upon established credit evaluation and monitoring guidelines.

The maximum credit risk exposure in respect of trade receivables is limited to the carrying value of the receivables less allowance for impairment, whereas the maximum exposure for other receivables, and cash and cash equivalents are the reported carrying values in the financial statements. Information regarding trade receivables that are neither past due nor impaired, and either past due or impaired, are disclosed accordingly in Note 15 to the Financial Statements.

As at reporting date, 79.6% (2015: 73.5%) of the Company's trade receivables were due from three (2015: four) major customers.

2. FINANCIAL RISK MANAGEMENT AND OBJECTIVES (cont'd)

(b) Foreign currency risk

Foreign currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates.

The Group has transactional currency exposures mainly arising from purchases that are denominated in a currency other than the functional currency of Company, primarily RM. The foreign currency in which these transactions are denominated are mainly US Dollar, Euro and Japanese Yen.

Approximately 88.3% (2015: 69.2%) of the Group's purchases are denominated in the foreign currency of the Group. The currency exposure of trade receivable and trade payable at the reporting date are disclosed in the respective notes to the financial statements.

The Group does not enter into any financial instrument to hedge the movement in the foreign currency exchange rates as at reporting date.

Sensitivity analysis for foreign currency risk

The effect of the foreign currency risk is not significant as the majority of the Group's assets and liabilities are denominated in Ringgit Malaysia. As such, no sensitivity analysis has been conducted as at the reporting date.

(c) Interest rate risk

The Group's income and operating cash flows are substantially independent of changes in market rates. Interest rate exposure arises from the Group's borrowings and deposits with the licensed financial institutions. Both financial instruments are managed through the use of floating rate debt and long term tenure without speculative interest respectively.

The Group's policy in dealing with interest-bearing financial liabilities is to minimise the interest expense by obtaining the most favourable interest rates available. An increase of 5% in interest expense applicable for the Group's entire loans and borrowings would result in approximately 0.4% (2015: 0.6%) variance in the Group's profit for the financial year.

(d) Market risk

The Group manages its exposure to fluctuation in prices of key products purchased used in its operations through floating price levels that the Group considers acceptable and enters into agreements with suppliers in order to establish determinable prices of key products used.

The Group does not face significant exposure to risk from changes in debt and equity prices.

(e) Liquidity and cash flow risk

Liquidity risk is the risk that the Group and the Company will encounter difficulty in meeting financial obligations due to shortage of funds. The Group's and the Company's exposure to liquidity risk arises primarily from mismatches of the maturities of financial assets and liabilities.

The Group and the Company maintain a level of cash and cash equivalents and bank facilities deemed adequate by the management to ensure, as far as possible, that it will have sufficient liquidity to meet its liabilities when they fall due.

2. FINANCIAL RISK MANAGEMENT AND OBJECTIVES (cont'd)

(e) Liquidity and cash flow risk (cont'd)

The table below summarises the maturity profile of the Group's and of the Company's liabilities at the reporting date based on contractual undiscounted repayment obligations.

,	On demand or within one year RM	One to five years RM	More than five years RM	Total RM
Group				
31 December 2016				
Financial liabilities:	00 045 440			00.045.440
Payables Borrowings	20,045,448 4,328,681	- 4,853,359	- 7,398,654	20,045,448 16,580,694
Borrowings	4,320,001	4,000,009	7,396,034	10,560,694
Total	24,374,129	4,853,359	7,398,654	36,626,142
31 December 2015				
Financial liabilities:				
Payables	4,732,782	-	-	4,732,782
Borrowings	5,707,936	6,802,522	4,516,927	17,027,385
Total	10,440,718	6,802,522	4,516,927	21,760,167
Company 31 December 2016				
Financial liabilities:				
Payables	20,043,751	-	-	20,043,751
Borrowings	4,328,681	4,853,359	7,398,654	16,580,694
Total	24,372,432	4,853,359	7,398,654	36,624,445
31 December 2015				
Financial liabilities:				
Payables	4,731,085	-	-	4,731,085
Borrowings	5,707,936	6,802,522	4,516,927	17,027,385
Total	10,439,021	6,802,522	4,516,927	21,758,470

3. SIGNIFICANT ACCOUNTING POLICIES

(a) Basis of preparation

The financial statements of the Group and of the Company have been prepared in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act 1965 in Malaysia.

The preparation of financial statements in conformity with MFRSs and the Companies Act 1965 requires the Directors to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities (if any) at the date of the financial statements and the reported amounts of revenue and expenses during the reported period actual results could differ from those estimates.

The areas involving a higher degree of judgment or complexity or areas where assumptions and estimates are significant to the financial statements are disclosed in Note 3(b) of the Financial Statements.

The financial statements are presented in Ringgit Malaysia, which is the Group's and the Company's functional and presentation currency.

The financial statements have been prepared on the historical cost basis other than as disclosed in the significant accounting policies below.

MFRSs, Amendments to MFRSs and Issues Committee ("IC") Interpretations

(i) Adoption of new and revised MFRSs

The accounting policies adopted by the Group and the Company are consistent with those adopted in the previous year, except as follows:

Amendments to MFRS 10	Investment Entities: Applying the Consolidation Exception
Amendments to MFRS 11	Accounting for Acquisitions of Interest in Joint Operations
Amendments to MFRS 12	Investment Entities: Applying the Consolidation Exception
MFRS 14	Regulatory Deferral Accounts
Amendments to MFRS 101	Disclosure Initiative
Amendments to MFRS 116	Clarification of Acceptable Methods of Depreciation and Amortisation
Amendments to MFRS 116	Agriculture: Bearer Plants
Amendments to MFRS 127	Equity Method in Separate Financial Statements
Amendments to MFRS 128	Investment Entities: Applying the Consolidation Exception
Amendments to MFRS 138	Clarification of Acceptable Methods of Depreciation and Amortisation
Amendments to MFRS 141	Agriculture: Bearer Plants

Annual Improvements to MFRSs 2012-2014 Cycle

The adoption of the above pronouncements did not have any impact on the financial statements of the Group and of the Company.

Notes to the Financial Statements (cont'd)

3. SIGNIFICANT ACCOUNTING POLICIES (cont'd)

(a) Basis of preparation (cont'd)

(ii) Standards issued but not yet effective (cont'd)

As at the date of authorisation of these financial statements, the following Amendments to Standards and IC Interpretations have been issued by the Malaysian Accounting Standards Board (MASB) but are not yet effective and have not been adopted by the Group and the Company:

Effective for financial periods beginning on or after 1 January 2017

Amendments to MFRS 107 Statement of Cash Flows: Disclosure Initiative

Amendments to MFRS 112 Income Taxes: Recognition of Deferred Tax Assets for Unrealised

Losses

Annual Improvements to MFRSs 2014-2016 Cycle

Effective for financial periods beginning on or after 1 January 2018

Amendments to MFRS 2 Classification and Measurement of Share-based Payment Transactions

MFRS 9 Financial Instruments

MFRS 15 Revenue from Contracts with Customers

Effective for financial periods beginning on or after 1 January 2019

MFRS 16 Leases

Effective date deferred

Amendments to MFRS 10 Sale or Contribution of Assets between an Investor and its Associate or

Joint Venture

Amendments to MFRS 128 Sale or Contribution of Assets between an Investor and its Associate or

Joint Venture

The Group and the Company will adopt the above pronouncements when they become effective in the respective financial periods. The Group and Company are in the process of assessing the financial effect of these pronouncements upon their initial application.

(b) Significant accounting estimates and judgments

The key assumptions concerning the future and other key sources of estimation uncertainty at the reporting date that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year is discussed below:-

(i) Impairment of property, plant & equipment

Determining whether the property, plant & equipment are impaired requires an estimation of value-in-use of the property, plant & equipment. The value-in-use calculation requires the management to estimate the future cash flows and an appropriate discount rate in order to calculate the present value of future cash flows. Projected future cash flows are based on the Group's estimates calculated based on historical, sector and industry trends, general market and economic conditions, changes in technology and other available information.

(b) Significant accounting estimates and judgments (cont'd)

(i) Impairment of property, plant & equipment (cont'd)

The management has evaluated such estimates and is confident that no allowance for impairment is necessary.

The Group and the Company follow its accounting policy set out in Note 3(d) in determining when property, plant and equipment are considered impaired.

(ii) Estimated residual values and useful lives of property, plant & equipment

The Group's business is fairly capital intensive. The depreciation charges form a significant component of total costs of profit or loss. The Group reviews the residual values and useful lives of property, plant & equipment at each reporting date in accordance with the accounting policy. The review is based on factors such as expected level of usage, business plans and strategies and future regulatory changes. The estimation of the residual values and useful lives involves significant judgment. A 5% difference in depreciation charge would results in approximately 4.7% (2015: 4%) variance in the Group's profit for the financial year.

(iii) Impairment of loans and receivables

The Group assesses at the end of each reporting period whether there is objective evidence that a financial asset is impaired. Impairment loss is calculated based on a review of the current status of existing receivables and historical collections experience. Such provisions are adjusted periodically to reflect the actual and anticipated impairment.

(c) Property, plant & equipment and depreciation

Property, plant & equipment are stated at cost less accumulated depreciation and accumulated impairment losses. Cost includes expenditure that is directly attributable to the acquisition of the items.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the Company and the cost of the item can be measured reliably. The carrying amount of the replaced part is derecognised. All other repairs and maintenance are charged to profit or loss during the financial year in which they are incurred.

Assets under construction are stated at cost and are not depreciated. Upon completion, assets under construction are transferred to categories of property, plant and equipment depending on nature of assets and depreciation commences when they are ready for their intended used.

Depreciation on property, plant & equipment is calculated on the straight line basis at rates required to write off the cost of the property, plant & equipment over their estimated useful lives.

The principal annual rates used are as follows:-

Freehold and leasehold building	2%
Computers	33.33%
Furniture & fittings	20%
Motor vehicles	16%
Renovations	10 - 20%
ESM equipment	10%
Office equipment	20%
Reworkable parts	8.33% - 12.5%

(c) Property, plant & equipment and depreciation (cont'd)

Residual value, useful life and depreciation method of assets are reviewed at each reporting date to ensure that the amount, method and period of depreciation are consistent with previous estimates and the expected pattern of consumption of the future economic benefits embodied in the items of property, plant & equipment.

Gains and losses on disposals are determined by comparing net disposal proceeds with net carrying amount and are recognised in profit or loss.

(d) Impairment of non-financial assets

The carrying amounts of assets, other than inventories, are reviewed at each reporting date to determine whether there is any indication of impairment. If any such indication exists, the asset's recoverable amount is estimated to determine the amount of impairment loss.

An impairment loss is recognised for the amount by which the carrying amount of the asset exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less cost to sell and value-in-use. For the purposes of assessing impairment, assets are grouped at the lowest levels for which there is separately identifiable cash flows (cash-generating units). Non-financial assets other than goodwill that suffered an impairment are reviewed for possible reversal of the impairment at each reporting date.

An impairment loss is charged to profit or loss immediately, unless the asset is carried at revalued amount. Any impairment loss of a revalued asset is treated as a revaluation decrease to the extent of previously recognised revaluation surplus for the same asset.

Impairment losses on goodwill are not reversed. In respect of other assets, any subsequent increase in the recoverable amount of an asset is treated as reversal of the previous impairment loss and is recognised to the extent of the carrying amount of the asset that would have been determined (net of amortisation and depreciation) had no impairment loss been recognised. The reversal is recognised in profit or loss immediately, unless the asset is carried at revalued amount. A reversal of an impairment loss on a revalued asset is credited directly to revaluation surplus. However, to the extent that an impairment loss on the same revalued asset was previously recognised as an expense in profit or loss, a reversal of that impairment loss is recognised as income in profit or loss.

(e) Basis of consolidation

The consolidated financial statements comprise the financial statements of the Company and its subsidiaries as at the reporting date. The financial statements of the subsidiaries used in the preparation of the consolidated financial statements are prepared for the same reporting date as the Company. Control is achieved when the Group is exposed, or has rights, to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee.

The Group controls an investee if and only if the Group has all the following:-

- Power over the investee (i.e existing rights that give it the current ability to direct the relevant activities of the investee);
- Exposure, or rights, to variable returns from its investment with the investee; and
- The ability to use its power over the investee to affect its returns.

(e) Basis of consolidation (cont'd)

When the Group has less than a majority of the voting rights of an investee, the Group considers the following in assessing whether or not the Group's voting rights in an investee are sufficient to give it power over the investee:-

- The contractual arrangement with the other vote holders of the investee;
- · Rights arising from other contractual arrangements; and
- The Group's voting rights and potential voting rights.

The Group re-assesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control. Consolidation of a subsidiary begins when the Group obtains control over the subsidiary and ceases when the Group loses control of the subsidiary. Assets, liabilities, income and expenses of a subsidiary acquired or disposed of during the year are included in the statements of comprehensive income from the date the Group gains control until the date the Group ceases to control the subsidiary.

Profit or loss and each component of other comprehensive income are attributed to the equity holders of the parent of the Group and to the non-controlling interests, even if this results in the non-controlling interests having a deficit balance. When necessary, adjustments are made to the financial statements of subsidiaries to bring their accounting policies in line with the Group's accounting policies. All intra-group assets and liabilities, equity, income, expenses and cash flows relating to transactions between members of the Group are eliminated in full on consolidation.

A change in the ownership interest of a subsidiary, without a loss of control, is accounted for as an equity transaction. If the Group loses control over a subsidiary, it:

- · derecognises the assets (including goodwill) and liabilities of the subsidiary;
- derecognises the carrying amount of any non-controlling interests;
- derecognises the cumulative translation differences recorded in equity;
- · recognises the fair value of the consideration received;
- recognises the fair value of any investment retained;
- recognises any surplus or deficit in profit or loss;
- reclassifies the parent's share of components previously recognised in other comprehensive income
 to profit or loss or retained earnings, as appropriate, as would be required if the Group had directly
 disposed of the related assets or liabilities

Acquisitions of subsidiaries are accounted for by applying the acquisition method. Identifiable assets acquired and liabilities and contingent liabilities assumed in a business combination are measured initially at their fair values at the acquisition date. Adjustments to those fair values relating to previously held interests are treated as a revaluation and recognised in other comprehensive income.

The cost of a business combination is measured as the aggregate of the fair values, at the date of exchange, of the assets given, liabilities incurred or assumed, and equity instruments issued, plus any costs directly attributable to the business combination. Any excess of the cost of business combination over the Group's share in the net fair value of the acquired subsidiary's identifiable assets, liabilities and contingent liabilities is recorded as goodwill on the statement of financial position. Any excess of the Group's share in the net fair value of the acquired subsidiary's identifiable assets, liabilities and contingent liabilities over the cost of business combination is recognised as income in profit or loss on the date of acquisition. When the Group acquires a business, embedded derivatives separated from the host contract by the acquiree are reassessed on acquisition unless the business combination results in a change in the terms of the contract that significantly modifies the cash flows that would otherwise be required under the contract.

(f) Transactions with non-controlling interests

The Group treats transactions with non-controlling interests as transactions with equity owners of the Group. For purchases from non-controlling interests, the difference between any consideration paid and the relevant share acquired of the carrying value of net assets of the subsidiary is recorded in equity. Gains or losses on disposals to non-controlling interests are also recorded in equity.

(g) Investment in subsidiaries

A subsidiary is an entity over which the Group has all the following:-

- Power over the investee (i.e existing rights that give it the current ability to direct the relevant activities
 of the investee);
- Exposure, or rights, to variable returns from its investment with the investee; and
- The ability to use its power over the investee to affect its returns.

In the Company's separate financial statements, investments in subsidiaries are accounted for at cost less accumulated impairment losses. On disposal of investments in subsidiaries, the difference between disposal proceeds and the carrying amounts of the investments are recognised in profit or loss.

(h) Development expenditure

The cost of development expenditure comprises purchase, direct labour, other direct costs and an appropriate proportion of depreciation.

Development expenditure incurred is capitalised when it meets certain criteria that indicate it is probable that the costs will give rise to future economic benefits and are amortised over useful life of 5 years once the project is commercialized. They are written down to their recoverable amounts when there is insufficient certainty that future economic benefits will flow to the enterprise.

Development costs previously recognised as an expense are not recognised as an asset in a subsequent period.

Capitalised development expenditure is stated at cost less accumulated amortisation and accumulated impairment losses.

The policy for the recognition and measurement of impairment losses is in accordance with Note 2(d).

(i) Financial assets

A financial asset is any asset that is cash, a contractual right to receive cash or another financial asset from another enterprise, a contractual right to exchange financial instruments with another enterprise under conditions that are potentially favourable, or an equity instrument of another enterprise.

When the financial assets are recognised initially, they are measured at fair value, plus, in the case of financial assets not at fair value through profit or loss, directly attributable transaction costs.

The Group and the Company determine the classification of their financial assets at initial recognition, and the categories include loans and receivables. The Group and the Company do not have any held-to-maturity financial assets and available-for-sale financial assets.

(i) Financial assets (cont'd)

(i) Financial assets at fair value through profit or loss ("FVTPL")

Financial assets are classified as financial assets at fair value through profit or loss if they are held for trading or are designated as such upon initial recognition. Financial assets held for trading are derivatives (including separated embedded derivatives) or financial assets acquired principally for the purpose of selling.

Subsequent to initial recognition, financial assets at fair value through profit or loss are measured at fair value. Any gains or losses arising from changes in fair value are recognised in profit or loss. Net gains or net losses on financial assets at fair value through profit or loss do not include exchange differences, interest and dividend income. Exchange differences, interest and dividend income on financial assets at fair value through profit or loss are recognised separately in profit or loss as part of other losses or other income.

Financial assets at fair value through profit or loss could be presented as current or non-current. Financial assets that are held primarily for trading purposes are presented as current whereas financial assets that are not held primarily for trading purposes are presented as current or non-current based on the settlement date.

(ii) Loans and receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market.

Subsequent to initial recognition, loans and receivables are measured at amortised cost using the effective interest rate method. Gains and losses are recognised in profit or loss when the loans and receivables are derecognised or impaired, as well as through the amortisation process.

Loans and receivables are classified as current assets, except for those having maturity dates later than 12 months after the reporting date which are classified as non-current.

A financial asset is derecognised when the contractual right to receive cash flows from the asset has expired. On derecognition of a financial asset in its entirety, the difference between the carrying amount and the sum of the consideration received and any cumulative gain or loss that had been recognised in other comprehensive income is recognised in profit or loss.

(j) Impairment of financial assets

The Group and the Company assess at each reporting date whether there is any objective evidence that a financial asset is impaired.

Trade and other receivables and other financial assets carried at amortised cost

To determine whether there is objective evidence that an impairment loss on financial assets has been incurred, the Group considers factors such as the probability of insolvency or significant financial difficulties of the receivables and default or significant delay in payments. For certain categories of financial assets, such as trade receivables, assets that are assessed not to be impaired individually are subsequently assessed for impairment on a collective basis based on similar risk characteristics. Objective evidence of impairment for a portfolio of receivables include the Group's past experience of collecting payments, and reduced collection rates for specific ageing brackets.

(j) Impairment of financial assets (cont'd)

Trade and other receivables and other financial assets carried at amortised cost (cont'd)

If any such evidence exists, the amount of impairment loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows discounted at the financial asset's original effective interest rate. The impairment loss is recognised in profit or loss.

The carrying amount of the financial asset is reduced by the impairment loss directly for all financial assets with the exception of trade receivables, where the carrying amount is reduced through the use of an allowance account. When a trade receivable becomes uncollectible, it is written-off against the allowance account.

If in a subsequent period, the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognised, the previously recognised impairment loss is reversed to the extent that the carrying amount of the asset does not exceed its amortised cost at the reversal date. The amount of reversal is recognised in profit or loss.

(k) Financial liabilities

Financial liabilities are classified according to the substance of the contractual arrangement entered into and the definitions of a financial liability.

Financial liabilities within the scope of MFRS139, are recognized in the Statements of Financial Position when, and only when, the Group and the Company become a party to the contractual provisions of the financial instrument. Financial liabilities are classified as other financial liabilities.

Other financial liabilities

The Group's other financial liabilities include trade and other payables, and loans and borrowings.

Trade and other payables are initially measured at fair value plus directly attributable transaction costs, and are subsequently measured at amortised cost, using the effective interest rate method.

Loans and borrowings are initially measured at fair value, and are subsequently measured at amortised cost, using the effective interest rate method. Any difference between the proceeds (net of transaction costs) and the settlement or redemption of borrowings is recognised in profit or loss over the period of the borrowing using the effective interest method.

For other financial liabilities, gains and losses are recognised in profit or loss when the liabilities are derecognised, and through the amortisation process.

A financial liability is derecognised when the obligation under the liability is extinguished. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as a derecognition of the original liability and the recognition of a new liability, and the difference in the respective carrying amounts is recognised in profit or loss.

(I) Inventories

Inventories are stated at the lower of cost and net realisable value.

Costs incurred in bringing the inventories to their present location and condition are accounted for as follows:-

- Consumables and parts: purchase costs on a weighted average cost basis.
- Finished goods and work in progress: costs of direct materials and other costs incurred based on normal operating capacity. These costs are assigned on a first-in first-out basis.

Net realisable value is the estimated selling price in the ordinary course of business, less the costs of completion and applicable variable selling expenses.

(m) Borrowing costs

Borrowing costs consist of interest and other costs that the Group incurred in connection with the borrowing of funds. Borrowing costs are capitalised as part of the cost of a qualifying asset if they are directly attributable to the acquisition, construction or production of that asset. Capitalisation of borrowing costs commences when the activities to prepare the asset for its intended use or sale are in progress and the expenditures and borrowing costs are incurred. Borrowing costs are capitalised until the assets are substantially completed for their intended use or sale.

All other borrowing costs are recognised as an expense in profit or loss in the period in which they are incurred.

(n) Leases

(i) Finance leases - the Group as lessee

Leases of property, plant and equipment where the Group assumes substantially all the benefits and risks of ownership are classified as finance leases.

The asset is treated as if they had been purchased and the corresponding capital cost is shown as an obligation. Leasing payments are treated as consisting of a capital element and finance costs, the capital element reducing the obligation to the lessor and the finance charge being written off to profit or loss over the period of the lease in reducing amounts in a constant rate in relation to the outstanding obligations.

Leasehold land which in substance is a finance lease is classified as property, plant and equipment.

(ii) Operating leases - the Group as lessee

Leases of assets where significant portion of the risks and rewards of ownership retained by the lessor are classified as operating leases. Payments made under operating leases (net of any incentives received from the lessor) are charged to profit or loss on a straight line basis over the lease period.

When an operating lease is terminated before the lease period expired, any payment required to be made to the lessor by way of penalty is recognised as an expense in the period in which termination takes place.

(n) Leases (cont'd)

(iii) Operating leases - the Group as lessor

Assets leased out under operating leases are included in the property, plant and equipment in the Statement of Financial Position. They are depreciated over their expected useful lives on a basis consistent with similar owned property, plant and equipment. Rental income from operating leases (net of any incentives given to the lessees) is recognised in the profit or loss on the straight-line basis over the lease term.

(o) Advance billing

Advance billing represents the billing in advance to customer and transfer of asset from customer in respect of services which are yet to be provided. Such amounts are recorded as liabilities in the Statements of Financial Position and are only recognised in the profit or loss upon the rendering of services to customers.

(p) Share capital

Ordinary shares are recorded at the nominal value and proceeds in excess of the nominal value of share issued, if any, are accounted for as share premium. Both ordinary shares and share premium are classified as equity.

Costs directly attributable to the issue of instruments classified as equity are recognised as a deduction from equity

Dividends to shareholders are recognised in equity in the period in which they are declared.

(q) Foreign currencies

(i) Functional and presentation currency

Items included in the financial statements of the Group are measured using the currency of the primary economic environment in which the entity operates (the "functional currency"). The financial statements are presented in Ringgit Malaysia, which is the Company's functional and presentational currency.

(ii) Foreign currency transactions

Foreign currency transactions are translated into the functional currency using the exchange rates prevailing at the dates of the transactions. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation at financial year-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in profit or loss.

(r) Revenue recognition

Revenue is recognised to the extent that it is probable that economic benefits will flow to the Group and the Company and the revenue can be reliably measured. The specific recognition criteria for revenue are as follows:-

(i) Sale of goods

Revenue is recognised when the significant risks and rewards of ownership of the goods have passed to the buyers.

(ii) Licensing software

Revenue is recognised when the use of software is granted to the buyers.

(iii) Services rendered

Revenue is recognised when the services are rendered.

(iv) Interest income

Revenue is recognised as the interest income accrues, taking into account the effective yield on the asset.

(s) Income tax

Income tax on profit or loss for the financial year comprises current and deferred tax.

Current tax is the expected amount of income taxes payable in respect of the taxable profit for the financial year and is measured using the tax rates that have been enacted or substantively enacted at the reporting date

Deferred tax is recognised in full, using the liability method, on temporary differences arising between the amounts attributable to assets and liabilities for tax purposes and their carrying amounts in the financial statements. However, deferred tax is not accounted for if it arises from initial recognition of an asset or liability in a transaction other than a business combination that at the time of the transaction affects neither accounting nor taxable profit or loss.

Deferred tax assets are recognised only to the extent that it is probable that taxable profit will be available against which the deductible temporary differences or unabsorbed tax losses can be utilised.

Deferred tax is determined using tax rates (and tax laws) that have been enacted or substantively enacted by the balance sheet date and are expected to apply when the related deferred tax asset is realised or the deferred tax liability is settled.

(t) Employee benefits

(i) Short term employee benefits

Wages, salaries, social security contributions, paid annual leave, paid sick leave, bonuses and non-monetary benefits are recognised as an expense in the financial year when employees have rendered their services to the Group and the Company.

Short term accumulating compensated absences such as paid annual leave are recognised as expenses when employees render services that increase their entitlement to future compensated absences. Short term non-accumulating compensated absences such as sick leave are recognised when the absences occur.

Bonuses are recognised as an expense when there is a present, legal or constructive obligation to make such payments, as a result of past events and when a reliable estimate can be made of the amount of the obligation.

(ii) Post-employment benefits

Defined contribution plan

A defined contribution plan is a pension plan under which the Group and the Company pay fixed contributions into a separate entity (a fund) and will have no legal or constructive obligations to pay further contributions if the fund does not hold sufficient assets to pay all employee benefits relating to employee service in the current and prior periods.

As required by law, companies in Malaysia make contributions to the state pension scheme, the Employees Provident Fund ("EPF"). Such contributions are recognised as an expense in profit or loss as incurred. Once the contributions have been paid, the Group and the Company have no further payment obligations.

(u) Cash and cash equivalents

Cash and cash equivalents consist of cash in hand, bank overdraft and deposits held at call with financial institutions and highly liquid investments which have an insignificant risk of changes in value.

4. REVENUE

Sale of goods
Software solution & services rendered

Group/Company

2016	2015
RM	RM
60,652,109	38,514,641
34,054,272	33,991,774
94,706,381	72,506,415

5. FINANCE COSTS

2016 RM	2015 RM
-	1,122
374,665	458,467
311,416	324,248
686,081	783,837
(204,730)	(177,348)
481,351	606,489
	374,665 311,416 686,081 (204,730)

Group/Company

6. PROFIT BEFORE TAX

Profit before tax is stated after charging/(crediting) (other than those disclosed in Note 4 & 5):-

	Gro	oup	Company		
	2016 RM	2015 RM	2016 RM	2015 RM	
Auditors' remuneration - statutory - others Impairment loss on amount due from subsidiaries	29,100 8,500	27,100 9,500	27,500 8,500 9,224	25,500 9,500 9,169	

	Group/Company		
	2016 RM	2015 RM	
Depreciation Directors' remuneration	1,427,529	1,323,575	
- emoluments	1,435,404	1,552,868	
- fees	138,000	138,000	
Gain on disposal of property, plant & equipment	(353)	(332,910)	
Interest income			
- fixed deposits	(169,174)	(166,597)	
- other	(197,404)	(229,124)	
Lease rentals	12,550	15,000	
Property, plant & equipment written off	517,598	634	
Rental of premises	761,552	712,844	
Realised gain on foreign exchange	(16,172)	(30,987)	
Staff costs (excluding Directors' remuneration)			
- Salaries, wages, bonus & others	2,798,738	2,666,027	
- Defined contribution plan expense	205,777	223,422	



6. PROFIT BEFORE TAX (cont'd)

	2016	2015
	RM	RM
	LIVI	LINI
Included in the cost of sales are as follows:-		
Bankers' acceptance/ Letter of credit interest	29,829	336,000
Cost of inventories	54,943,824	32,867,771
Depreciation	4,192,120	4,680,913
Director's emoluments	512,952	538,042
Inventories written off	96,106	632,452
Staff costs (excluding Director's emoluments)		
- Salaries, wages, bonus & others	9,161,392	8,327,137
- Defined contribution plan expense	1,033,425	959,863
Included in the research &		
development expenses are as follows :-		
Amortization	156,626	156,626
	1	,
Development expenditure written off	243,738	133,500
Staff costs (excluding Director's emoluments)		
- Salaries, wages, bonus & others	1,877,930	1,656,213
- Defined contribution plan expense	234,284	209,179

7. DIRECTORS' REMUNERATION

The aggregate remuneration of Directors of the Group and of the Company categorised into appropriate components for the financial year ended are as follows:-

	Fees	Salaries	Others	BIK*	Total
	RM	RM	RM	RM	RM
2016 Executive Directors Non executive Directors	-	859,908	1,082,448	51,250	1,993,606
	138,000	-	6,000	-	144,000
2015 Executive Directors Non executive Directors	-	848,460	1,236,450	51,250	2,136,160
	138,000	-	6,000	-	144,000

^{*}Benefits-in-kind.

Group/Company

7. DIRECTORS' REMUNERATION (cont'd)

The number of Directors of the Group and of the Companye following bands for the financial year ended are as follows:-

2016

Dange of remuneration	Group/ No. of	Company Directors Non executive	Group/Company No. of Directors Executive Non execu		
Range of remuneration	Executive	Non executive	Executive	Nonexecutive	
Below RM50,001	-	2	-	2	
RM50,001 - RM300,000	-	1	-	1	
RM300,001 – RM400,000	-	-	-	-	
RM400,001 – RM500,000	-	-	-	-	
RM500,001 - RM600,000	2	-	2	-	
RM600,001 - RM700,000	-	-	-	-	
RM700,001 – RM800,000	-	-	-	-	
RM800,001 – RM900,000	-	-	-	-	
RM900,001 - RM1,000,000	1	-	1	-	
Above RM1,000,000	-	-	-	-	

Included in the remuneration of Directors of the Group and of the Company is contribution to a defined contribution plan expense amounting to RM310,153 (2015: RM332,925) charged to profit or loss.

8. INCOME TAX EXPENSE

Malaysian income tax based on results for the financial year	Malavsian ir	ncome tax	based on	results for	the finar	ncial vear
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- Current tax
- Under-provision in prior financial years

Deferred tax (Note 22)

- Origination and reversal of temporary differences
- (Over)/Under provision in prior financial years

Group/Company

2015

2016	2015
RM	RM
2,075,353	3,473,532
62,602	12,488
2,137,955	3,486,020
(205,000)	(601,466)
(49,000)	387,466
(254,000)	(214,000)
1,883,955	3,272,020

8. INCOME TAX EXPENSE (cont'd)

A reconciliation of income tax expense applicable to profit before tax at the statutory income tax rate to income tax expense at the effective income tax rate of the Group and of the Company is as follows:-

	Group/Company		
	2016 RM	2015 RM	
Profit before tax	7,887,835	10,645,125	
Income tax using Malaysian tax rate of 24% (2015: 25%) Income not subject to tax Non-deductible expenses Under-provision of income tax in prior years (Over)/Under-provision of deferred tax in prior years	1,893,080 (47,377) 24,650 62,602 (49,000)	2,661,281 (57,281) 268,066 12,488 387,466	
	1,883,955	3,272,020	

Subject to agreement with the Inland Revenue Board, the Company has pioneer exempt income and exempt income pursuant to Section 12 of the Income Tax (Amendment) Act 1999 estimated at RM6,417,055 (2015: RM9,395,986) and RM50,666 (2015: RM50,666) respectively, from which tax exempt dividends can be declared.

9. EARNINGS PER SHARE ("EPS")

Basic earnings per ordinary share is calculated by dividing the profit attributable to the owners of the Company by the weighted average number of ordinary shares in issue during the financial year.

	Group	o/Company
	2016	2015
Basic EPS Profit attributable to equity holders (RM'000)	6,004	7,373
Number of shares in issue at beginning of the financial year ('000) Effect of bonus issue	297,892	223,420 74,472
Weighted average number of shares in issue for basic EPS ('000)	297,892	297,892
Basic EPS (sen)	2.02	2.48

10. PROPERTY, PLANT & EQUIPMENT

Group/Company - 2016

		Furniture	Motor		ESM	Office		Work I	Reworkable	
	Computers	& fittings	vehicles	Renovations	equipment	equipment	Building	in progress	parts	Total
	RM	RM	RM	RM	RM	RM	RM	RM	RM	RM
Cost										
At 1.1.2016	4,843,881	1,082,774	2,709,509	1,001,808	49,065,581	964,455	3,000,000	5,339,088	-	68,007,096
Additions	338,592	18,386	-	21,210	3,377,045	31,884	-	2,922,479	3,595,692	10,305,288
Disposal	(215,772)	-	-	-	-	(6,045)	-	-	-	(221,817)
Transfer	-	-	-	-	-	-	8,261,567	(8,261,567)	-	-
Written off	(29,935)	-	-	-	(9,093,229)	-	-	-	(38,408)	(9,161,572)
At 31.12.2016	4,936,766	1,101,160	2,709,509	1,023,018	43,349,397	990,294	11,261,567	-	3,557,284	68,928,995
Accumulated Depreciation										
At 1.1.2016	3,495,259	915,021	785,869	614,053	31,996,247	547,756	185,000	-	-	38,539,205
Charge for the										
financial year	726,254	64,028	284,728	64,871	4,124,649	124,191	60,413	-	170,515	5,619,649
Disposals	(215,741)	-	-	-	-	(6,029)	-	-	-	(221,770)
Transfer	-	-	-	-	-	-	-	-	-	-
Written off	(29,930)	-	-	-	(8,612,444)	-	-	-	(1,600)	(8,643,974)
At 31.12.2016	3,975,842	979,049	1,070,597	678,924	27,508,452	665,918	245,413	-	168,915	35,293,110
Net Book Value At 31.12.2016	960,924	122,111	1,638,912	344,094	15,840,945	324,376	11,016,154	-	3,388,369	33,635,885

Group/Company - 2015

0-4	Computers RM	Furniture & fittings RM	Motor vehicles RM	Renovations RM	ESM equipment RM	Office equipment RM	Building RM	Work in progress RM	Total RM
Cost	4.005.400	4 000 705	0.540.000	4 004 000	47.007.040	704.045	0.000.000	4 770 400	04.040.000
At 1.1.2015	4,025,403	1,060,765	2,549,082	1,001,808	47,627,013	781,345	3,000,000	4,773,490	64,818,906
Additions	818,478	22,009	1,149,960	-	2,189,780	183,110	-	565,598	4,928,935
Disposals	-	-	(989,533)	-	(431,490)	-	-	-	(1,421,023)
Written off	-	-	-	-	(319,722)	-	-	-	(319,722)
At 31.12.2015	4,843,881	1,082,774	2,709,509	1,001,808	49,065,581	964,455	3,000,000	5,339,088	68,007,096
Accumulated Depreciation									
At 1.1.2015	2,842,153	851,807	1,282,467	542,451	27,862,744	430,180	125,000	-	33,936,802
Charge for the financial									
year	653,106	63,214	359,843	71,602	4,679,147	117,576	60,000	_	6,004,488
Disposals	-	-	(856,441)		(226,556)	-	-	_	(1,082,997)
Written off	-	-	-	-	(319,088)	-	-	-	(319,088)
At 31.12.2015	3,495,259	915,021	785,869	614,053	31,996,247	547,756	185,000	-	38,539,205
Net Book Value									
At 31.12.2015	1,348,622	167,753	1,923,640	387,755	17,069,334	416,699	2,815,000	5,339,088	29,467,891

Notes to the Financial Statements (cont'd)

10. PROPERTY, PLANT & EQUIPMENT (cont'd)

The net book value of the property, plant & equipment of the Group and of the Company held under finance lease arrangement is as follows:-

	2016 RM	2015 RM
Computers	350,122	806,065
Motor vehicles	1,599,591	1,923,640
Furniture & fittings	22,493	68,435
Renovations	5,643	94,280
ESM equipment	3,702,276	4,228,794
Office equipment	96,273	203,275
	5,776,398	7,324,489

Depreciation charge for the financial year is allocated as follows:-

Security

The carrying amount of the property, plant & equipment that have been charged to financial institutions for facilities granted to the Group and the Company are as follows:-

	Group/Company	
	2016 RM	2015 RM
Building ESM equipment Work in progress	11,016,154 - -	2,815,000 1,213,549 5,339,088
	11,016,154	9,367,637

Capitalisation of borrowing costs

The Group's and the Company's work in progress includes borrowing costs arising from bank loans borrowed specifically for the purchase of property which is currently under construction. During the financial year, the borrowing costs capitalised amounted to RM204,730 (2015: RM177,348).

Group/Company

11. SUBSIDIARIES

(a) Investment in subsidiaries

Unquoted shares - at cost Less: Accumulated impairment losses

C	ompany
2016	2015
RM	RM
2,000	2,000
(2,000)	(2,000)
-	-

The Group had the following subsidiaries at 31 December 2016 and 31 December 2015. Unless otherwise stated, the subsidiaries as listed below have share capital consisting solely of ordinary shares and incorporated in Malaysia. The country of incorporation is also their place of principal place of business.

Name of Company	Principal Activities	Proportion of ordinary shares held by the parent/group (%)	Proportion of ordinary shares held by non-controlling interest (%)
OpenSys Technologies Sdn. Bhd.	Dormant	100	-
OpenSys Engineering Sdn. Bhd.	Dormant	100	-

All subsidiary undertakings are included in the consolidation. The proportion of the voting rights in the subsidiary undertakings held directly by the parent company do not differ from the proportion of ordinary shares held. The parent company further does not have any shareholdings in the preference shares of subsidiary undertakings included in the group.

There was no accumulated non-controlling interest as at 31 December 2016 (2015: Nil).

There were no changes during the year (2015: Nil) in the Group's ownership interest in its subsidiaries.

(b) Amount due from subsidiaries

	Company	
	2016 RM	2015 RM
Amount due from subsidiaries	66,838	57,614
Less: Accumulated impairment losses At beginning of the financial year Impairment losses	(57,614) (9,224)	(48,445) (9,169)
At end of the financial year	(66,838)	(57,614)
Carrying amount at end of financial year	-	-

The amount due from subsidiaries pertained mainly to advances and payments on behalf. The outstanding amounts were unsecured, interest free and payable on demand.

Notes to the Financial Statements (cont'd)

12. DEVELOPMENT EXPENDITURE

This is mainly in respect of expenditure incurred for the development and design of ESM equipment and software development.

	2016 RM	2015 RM
At beginning of the financial year Capitalised during the financial year Written off	1,026,866 - (243,738)	1,009,754 150,612 (133,500)
At end of the financial year	783,128	1,026,866
	Group	o/Company
	Group 2016 RM	o/Company 2015 RM
Cost Less: Accumulated amortisation	2016	2015

Included in the development expenditure are the following current year's charges :-

	Group/Company	
	2016 RM	2015 RM
Staff costs (excluding Directors' remuneration)		
- Salaries, wages, bonus & others	-	116,820
- Defined contribution plan expense	-	14,112

13. FIXED DEPOSITS

The fixed deposits have been pledged to licensed banks for banking facilities granted to the Group and the Company.

The interest rate of deposits of the Group and of the Company as at reporting date ranged from 3.1% to 3.2% (2015: 3.3% to 3.35%) per annum.

Deposits of the Group and the Company have maturity of 366 days (2015: 365 days).

Group/Company

14. INVENTORIES - at cost

Consumables and parts Assembly components Finished goods

Grou	o/Company
2016	2015
RM	RM
1,500,519	3,015,764
4,967,168	5,865,554
7,749,170	2,945,794
14,216,857	11,827,112

15. TRADE RECEIVABLES

The table below is an analysis of trade receivables as at 31 December :-

Group/Company

2016 RM RM
15,697,983 9,003,516
130,479 63,230
15,828,462 9,066,746

Not past due and not impaired
Past due but not impaired (0 – 120 days)

Total trade receivables, net

The normal credit term of the Group and of the Company granted to trade receivables ranged from 30 days to 90 days (2015: 30 days to 90 days). Other credit terms are assessed and approved on a case-by-case basis. They are recognised at their original invoiced amounts which represent their fair values on initial recognition.

Trade receivables are non-interest bearing. When a trade receivable is ascertained to be uncollectible, it is written off directly to profit or loss.

The Group's and the Company's historical experience in collection of trade receivable falls within the recorded allowances. Trade receivables that are past due but not impaired are creditworthy receivables with good payment records with the Group and the Company.

The currency exposure profile of trade receivables is as follows:-

Group/Company

2016 RM RM 15,529,392 9,039,404 299,070 27,342 15,828,462 9,066,746

Ringgit Malaysia US Dollar

Notes to the Financial Statements (cont'd)

16. OTHER RECEIVABLE, DEPOSITS & PREPAYMENTS

Other receivable Deposits Prepayments

Group/Company		
2016	2015	
RM	RM	
424,338	_	
270,777	249,851	
5,190,771	620,614	
5,885,886	870,465	

Included in the prepayments are advanced payments made for purchase of inventories amounting RM4,551,114 (2015: 3,289).

17. SHORT TERM INVESTMENTS

Financial assets at fair value through profit or loss -unquoted unit trusts in Malaysia

o/Company	Grou
2015	2016
RM	RM
8,147,016	100,650

The fair value of all unit trusts is based on their net assets value as at the end of the reporting period.

18. SHARE CAPITAL

Group/Company

2016		2015	
Number of		Number of	
share	Amount	share	Amount
Unit	RM	Unit	RM
500,000,000	50,000,000	500,000,000	50,000,000
297,892,019	29,789,202	223,420,000	22,342,000
-	-	74,472,019	7,447,202
297,892,019	29,789,202	297,892,019	29,789,202
	Number of share Unit 500,000,000	Number of share Unit Amount RM 500,000,000 50,000,000 297,892,019 29,789,202	Number of share Unit Amount RM Number of share Unit 500,000,000 50,000,000 500,000,000 297,892,019 29,789,202 223,420,000 74,472,019

The holders of ordinary share are entitled to receive dividends as and when declared by the Company. All ordinary share carry one vote per share without restrictions and rank equally with regard to the Company residual assets.

19. SHARE PREMIUM

	Group/Company	
	2016 RM	2015 RM
At beginning of the year Capitalisation for the bonus issue	-	5,917,207 (5,917,207)
At end of the year	-	-

20. FINANCE LEASE LIABILITIES

	Group/Company	
Minimum loope normante :	2016 RM	2015 RM
Minimum lease payments :-		
Repayable not later than 1 year Repayable later than 1 year and not later than 2 years Repayable later than 2 years and not later than 5 years Repayable later than 5 years	2,563,045 946,616 724,199	3,274,854 2,563,045 1,562,435 108,380
Less : Finance charges	4,233,860 (273,359)	7,508,714 (648,024)
Present value of minimum lease payments	3,960,501	6,860,690
Breakdown of present value of minimum lease payments:- Repayable not later than 1 year Repayable later than 1 year and not later than 2 years Repayable later than 2 years and not later than 5 years Repayable later than 5 years	2,389,175 886,728 684,598	2,900,189 2,389,175 1,464,452 106,874
	3,960,501	6,860,690
Represented by :- Current Non-current	2,389,175 1,571,326 3,960,501	2,900,189 3,960,501 6,860,690

The finance lease liabilities of the Group and of the Company carried interest at the reporting date which ranged from 4.35% to 8.38% (2015: 4.35% to 8.38%) per annum.



21. TERM LOANS

	Group/Company	
	2016 RM	2015 RM
Repayable not later than 1 year	427,714	709,650
Repayable later than 1 year and not later than 2 years	447,441	418,270
Repayable later than 2 years and not later than 5 years	1,470,070	1,377,848
Repayable later than 5 years	5,983,701	3,788,887
	8,328,926	6,294,655
Represented by:-		
Current	427,714	709,650
Non-current Section 2015	7,901,212	5,585,005
	8,328,926	6,294,655

The carrying amounts of term loans of the Group and of the Company at the reporting date approximated their fair values.

The effective interest rate of term loans of the Group and of the Company at the reporting date is 4.52% (2015: 4.65% to 7.0%) per annum.

The term loans are secured by :-

- (a) a fixed and floating debenture charge over all the present and future assets and undertakings of the Company;
- (b) a pledge of fixed deposit amounting to RM0.8 million; and
- (c) a fixed charge over the buildings.

22. DEFERRED TAX LIABILITIES

	Group/Company	
	2016 RM	2015 RM
At beginning of the financial year Recognised in profit or loss (Note 8)	2,821,000 (254,000)	3,035,000 (214,000)
At end of the financial year	2,567,000	2,821,000

22. DEFERRED TAX LIABILITIES (cont'd)

Deferred tax assets and liabilities are offset when there is a legally enforceable right to set off current tax assets against current tax liabilities and when the deferred taxes relate to the same tax authority. The following amounts determined after appropriate offsetting are shown in the Statements of Financial Position:-

Deferred tax liabilities
Property, plant & equipment
- capital allowances in excess of depreciation
Development expenditure

Group	b/ Company
2016	2015
RM	RM
2,485,555	2,648,000
81,445	173,000
2,567,000	2,821,000

Group/Company

23. TRADE PAYABLES

The normal credit terms of trade payables granted to the Group and the Company vary from 30 days to 90 days (2015: 30 days to 90 days). Other credit terms are assessed and approved on a case-by-case basis.

24. OTHER PAYABLES & ACCRUALS

Other payables Accruals - others Accruals - staff costs Advance billing

Group			Comp	any
	2016	2015	2016	2015
	RM	RM	RM	RM
	606,647	398,061	606,647	398,061
	1,477,086	558,956	1,475,389	557,259
	2,588,319	2,723,580	2,588,319	2,723,580
	1,147,301	1,881,172	1,147,301	1,881,172
	5,819,353	5,561,769	5,817,656	5,560,072

25. BANKERS' ACCEPTANCE

The bankers' acceptance are secured by fixed deposits of RM5,278,256 (2015: RM5,138,734).

The interest charges on the bankers' acceptance of the Group and of the Company during the financial year ranged from 4.8% to 5.4% (2015: 4.88% to 7.18%) per annum.

Notes to the Financial Statements (cont'd)

26. POST-EMPLOYMENT BENEFIT OBLIGATIONS

Group/Company

2015	2016
RM	RM
210,205	220,039

Defined contribution plan - current

The Group and the Company contribute to the Employees Provident Fund, the national defined contribution plan. Once the contributions have been paid, the Group and the Company have no further payment obligations.

27. OPERATING SEGMENTS

The Group is organised into the following main business segments:-

- (i) Efficient Service Machine ("ESM")
 - Included purchasing, manufacturing and distributing of ESM machines.
- (ii) Software Solution and Services ("SSS")

Included sale of licencing software and rental of ESM machines.

Management has determined the operating segments based on the reports reviewed by the chief operating decision-maker ("CODM") (i.e. the Group's Chief Executive Officer, Chief Financial Officer and Senior VP of Business Development) that are used to make strategic decisions.

The geographical segment information is not presented as the Group's activities are carried out predominantly in Malaysia.

Segment assets and segment liabilities

Segment assets and segment liabilities information is neither included in the internal management reports nor provided regularly to the Group's Chief Executive Offices. Hence no disclosure is made on segment assets and liabilities.

Segment capital expenditure

Segment capital expenditure is the total cost incurred during the financial year to acquire property, plant & equipment and development expenditure.

27. OPERATING SEGMENTS (cont'd)

The segment information provided to the CODM for the reportable segments is as follows:-

2016	Efficient Service Machine (ESM) RM	Software Solution and Services RM	Total RM
2010			
External revenue Intersegment transactions	60,652,109	34,054,272	94,706,381
Total revenue	60,652,109	34,054,272	94,706,381
Segment results	6,269,811	13,760,379	20,030,190
Unallocated other income Unallocated operating expenses			383,103 (12,525,458)
Profit before tax			7,887,835
2015			
External revenue Intersegment transactions	38,514,641	33,991,774 -	72,506,415 -
Total revenue	38,514,641	33,991,774	72,506,415
Segment results	6,082,733	15,503,369	21,586,102
Unallocated other income Unallocated operating expenses			759,618 (11,700,595)
Profit before tax			10,645,125

Major customers

There are four (2015: two) major customers with revenue equal or more than 10 per cent of the Group's total revenue.

28. SIGNIFICANT RELATED PARTY TRANSACTIONS

For the purposes of these financial statements, parties are considered to be related to the Group of the Group or the Company has the ability, directly or indirectly, to control the party or exercise significant influence over the party in making financial and operating decisions, or vice versa, or where the Group or the Company and the party are subject to common control or common significant influence. Related parties may be individuals or other entities.

28. SIGNIFICANT RELATED PARTY TRANSACTIONS (cont'd)

(a) Key management personnel compensation

The key management personnel compensation during the financial year was inrespect of the Directors' remuneration of the Group and of the Company asstated in Note 7 to the Financial Statements.

(b) Company in which a Director has interest

The significant related party transaction of the Group and of the Company, otherthan key management personnel compensation, is as follows:

	Group/Company	
Type of transaction	2016 RM	2015 RM
type of transaction	LIVI	LIVI
Provision of legal service	-	15,791

The Directors are of the opinion that the above transactions have been entered into in the normal course of business and have been established on terms and conditions negotiated and agreed by the related parties.

29. CAPITAL MANAGEMENT

The Group manages its capital to ensure that entities in the Group will be able to continue as a going concern while maximising the return to stakeholders.

The Group monitors and reviews its capital structure based on its business and operating requirements. There were no changes in the Group's approach to capital management during the financial year.

The Group monitors capital using a gearing ratio, which is net debt divided by total capital. The Group included within net debt, total financial liabilities less fixed deposits, cash and cash equivalents. Capital includes equity attributable to the owners.

Group	2016	2015
	RM	RM
Trade payables	15,153,357	841,980
Other payables & accruals	4,672,052	3,680,597
Finance lease liabilities	3,960,501	6,860,690
Term loans	8,328,926	6,294,655
Bankers' acceptance	970,000	1,442,000
Post-employment benefit obligations	220,039	210,205
Less: Fixed deposits	(5,396,832)	(5,228,222)
Less: Short term investment	(100,650)	(8,147,016)
Less: Cash & bank balances	(8,726,803)	(4,139,912)
Net debt	19,080,590	1,814,977
Equity attributable to owners of parent	47,636,207	44,611,258
Debt to equity ratio	0.40	0.04

Under the requirement of Bursa Malaysia Guidance Notes 3, the Company is required to maintain a consolidated shareholders' equity equal to or not less than the 25 percent of the issued and paid-up capital. The Company has complied with this requirement.

Graup/Campany

30. FINANCIAL INSTRUMENTS

(a) Categories of financial instruments

The table below provides an analysis of financial instruments categorised as follows:

	Loans a	and receivable		FVTPL		Total
	2016 RM	2015 RM	2016 RM	2015 RM	2016 RM	2015 RM
Group/ Company Financial Assets						
Non-current						
Fixed deposits	5,396,832	5,228,222	-	-	5,396,832	5,228,222
Current Trade and other						
receivables	16,523,577	9,316,597	-	-	16,523,577	9,316,597
Short term investments	-	-	100,650	8,147,016	100,650	8,147,016
Cash and bank balances	8,726,803	4,139,912	-	-	8,726,803	4,139,912
Total	30,647,212	18,684,731	100,650	8,147,016	30,747,862	26,831,747

Other financial liabilities at amortised cost

	2016 RM	2015 RM
Group		
Financial Liabilities		
Non-current		
Borrowings	9,472,538	9,545,506
Current		
Borrowings	3,786,889	5,051,839
Trade and other payables	20,045,448	4,732,782
Total	33,304,875	19,330,127
Company		
Financial Liabilities		
Non-current		
Borrowings	9,472,538	9,545,506
Current		
Borrowings	3,786,889	5,051,839
Trade and other payables	20,043,751	4,731,085
Total	33,303,178	19,328,430

Notes to the Financial Statements (cont'd)

30. FINANCIAL INSTRUMENTS (cont'd)

(b) Fair value of financial instruments

The carrying amounts of cash and cash equivalents, short term receivables and payables and short term borrowings approximate fair values due to the relatively short term nature of these financial instruments.

It was not practicable to estimate the fair value of the Group's and the Company's investment in unquoted shares due to the lack of comparable quoted market prices and the inability to estimate fair value without incurring excessive costs.

(c) Fair value hierarchy

The fair value measurement hierarchies used to measure financial assets carried at fair value in the Statements of Financial Position as at 31 December 2016 are as follows:

- i) Level 1: Quoted prices (unadjusted) in active markets for identical assets or liabilities
- ii) Level 2: Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. prices) or indirectly (i.e. derived from prices).
- iii) Level 3: Inputs for the asset or liability that is not based on observable market data (unobservable inputs).

The Group and the Company do not have any financial instruments carried at fair value other than the short term investments.

The Group and the Company do not have any financial instruments classified as Level 2 and Level 3 as at 31 December 2016.

31. DIVIDENDS

Group/Company

		2	2016 2015		
		Gross dividend per share	Amount of dividend,	Gross dividend per share	Amount of dividend,
		()	net of tax	()	net of tax
Divid	end paid in respect of :-	(sen)	RM	(sen)	RM
(a)	Financial year ended 31 December 2016				
	- first interim , tax exempt	0.5	1,489,466	-	-
	- second interim , tax exempt	0.5	1,489,465	-	-
(b)	Financial year ended 31 December 2015				
	- first interim , tax exempt	-	-	0.5	1,117,100
	- second interim , tax exempt	-	-	0.5	1,117,100
Divid	end recognised as distribution to				
ordi	nary equity holders of the Company	1.0	2,978,931	1.0	2,234,200

The Board of Directors does not propose any final dividend in respect of the year ended 31 December 2016.

32. COMMITMENTS AND OPERATING LEASE ARRANGEMENTS

(a) Capital commitments

2016 2015
RM RM

Contracted but not provided for - 2,717,750

The above commitments relate to purchase of property, plant and equipment.

(b) Operating lease arrangements

The Group as lessee

The future minimum lease payments under non-cancellable operating leases contracted for as at the reporting date but not recognised as liabilities are analysed as follows:-

	Grou	p/Company
	2016 RM	2015 RM
Not later than 1 year Later than 1 year and not later than 5 years	674,146 105,585	265,235 8,800
	779,731	274,035

The Group as lessor

The future minimum lease receivables under non-cancellable operating leases contracted for as at the reporting date but not recognised as assets are analysed as follows:-

	Group	o/Company
	2016 RM	2015 RM
Not later than 1 year Later than 1 year and not later than 5 years	12,453,300 17,766,984	6,922,000 4,427,500
	30,220,284	11,349,500

33. AUTHORISATION FOR ISSUE OF FINANCIAL STATEMENTS

The financial statements have been authorised for issue in accordance with a resolution of the Board of Directors on 7th April 2017.

Lodged by: Mega Corporate Services (M) Sdn. Bhd. (Company No: 187984-H)

Address : Level 15-2, Bangunan Faber Imperial Court

Jalan Sultan Ismail 50250 Kuala Lumpur

Tel. No. : 03-2692 4271

Supplementary Information — Breakdown of retained earnings into realised and unrealised

SUPPLEMENTARY INFORMATION - DISCLOSURE OF REALISED AND UNREALISED PROFITS

On 25 March 2010, Bursa Malaysia Securities Berhad ("Bursa Malaysia") issued a directive to all listed corporations pursuant to Paragraphs 2.07 and 2.23 of Bursa Malaysia ACE Market Listing Requirements. The directive requires all listed corporations to disclose the breakdown of the retained earnings or accumulated losses as at the end of the reporting period, into realised and unrealised profits and losses.

On 20 December 2010, Bursa Malaysia further issued guidance on the disclosure and the format required.

The breakdown of retained earnings of the Group and of the Company as at the reporting date, into realised and unrealised profits, pursuant to the directive, is as follows:-

	Gro	oup	Company	
	2016 RM	2015 RM	2016 RM	2015 RM
Total retained earnings of the Company and its subsidiaries:				
- Realised - Unrealised	20,345,167 (2,567,000)	17,583,442 (2,821,000)	20,415,702 (2,567,000)	17,644,753 (2,821,000)
	17,778,167	14,762,442	17,848,702	14,823,753
Consolidation adjustments	68,838	59,614	-	-
Total group retained earnings as per consolidated accounts	17,847,005	14,822,056	17,848,702	14,823,753

The determination of realised and unrealised profits is based on the Guidance of Special Matter No.1, Determination of Realised and Unrealised Profits or Losses in the Context of Disclosures Pursuant to the Bursa Malaysia Securities Berhad Listing Requirements, issued by the Malaysian Institute of Accountants on 20 December 2010.

The disclosure of realised and unrealised profits above is solely for complying with the disclosure requirements stipulated in the directive of Bursa Malaysia and should not be applied for any other purpose.

List of Properties

A summary of the Group's properties as at 31 December 2016 is as follows:

Location	Approximate Built-up Area (square feet)	Brief Description and Existing Use	Tenure/Date of Expiry of Leasehold Land	Date of Acquisition/ Revaluation	Age of Building (years)	Net Book Value as at 31.12.2016 (RM'000)
No. 1, 1-1 & 1-2, Jalan Putra Mahkota 7/7B, Seksyen 7, Putra Heights, 47650 Subang Jaya, Selangor Darul Ehsan.	9,059	3 storey shop-office building for own use	Freehold	26 July 2012	9.5	2,755
Level 26, Tower A, Pinnacle Petaling Jaya, Jalan Utara, Seksyen 52, 46100 Petaling Jaya, Selangor Darul Ehsan.	9,163	Office unit for own use	Leasehold for 99 years expiring on 15 January 2102	22 May 2013	Completed in December 2016	8,261



Analysis of Shareholdings as at 31 March 2017

Issued and Paid-Up Capital : RM29,789,201.90 divided into 297,892,019 ordinary shares.

Class of Shares : There is only one class of shares in the Company.

Voting Rights : One vote per share.

ANALYSIS BY SIZE OF SHAREHOLDINGS

Size of Holdings	No. of Shareholders	Total Holdings	%
Less Than 100 Shares	389	18,060	0.00
100 To 1,000 Shares	372	212,715	0.07
1,001 To 10,000 Shares	1,913	11,520,391	3.87
10,001 To 100,000 Shares	2,370	80,120,604	26.90
100,001 To Less Than 5% Of Issued Shares	327	142,665,154	47.89
5% And Above Of Issued Shares	1	63,355,095	21.27
Total	5,372	297,892,019	100.00

SUBSTANTIAL SHAREHOLDERS

	Direct Into	Deemed Interest		
No. Shareholder	Shares	%	Shares	%
1. Tan Kee Chung	63.355.095	21.27	_	_

DIRECTORS' SHAREHOLDINGS

		Direct In	Deemed Interest		
No	. Shareholder	Shares	%	Shares	%
1.	Tan Kee Chung	63,355,095	21.27	-	
2.	Chee Hong Soon	8,214,960	2.76	-	-
3.	Tune Hee Hian	3,976,909	1.34	1,333,333***	0.45

^{***} Deemed interests by virtue of interests held by his spouse pursuant to Section 59(11)(c) of the Companies Act 2016

LIST OF THIRTY (30) LARGEST SHAREHOLDERS

No.	Name	No. Of Shares Held	%
1.	Tan Kee Chung	63,355,095	21.27
2.	Chee Hong Soon	8,214,960	2.76
3.	Haw Wan Chong	6,022,442	2.02
4.	Ooi Sing Hwat	6,000,000	2.01
5.	Tan Gaik Keow	5,310,242	1.78
6.	Koh Lea Cheong	5,110,142	1.72
7.	HSBC Nominees (Tempatan) Sdn Bhd For RHB Small Cap Opportunity Unit Trust	5,065,000	1.70
8.	Lim Swee Keah	4,576,909	1.54
9.	Goh Siew Tee	4,031,857	1.35
10.	Tune Hee Hian	3,976,909	1.34
11.	Low Suet Cheng	1,953,842	0.66
12.	Soong Sor Pow	1,915,000	0.64
13.	Tham Kok Cheng	1,812,765	0.61
14.	Tee So Guat	1,800,000	0.60
15.	Leong Yoke Wai	1,522,509	0.51
16.	Tsen Kui Lan @ Margaret Tsen	1,484,500	0.50
17.	AllianceGroup Nominees (Tempatan) Sdn Bhd For Wong Tet Fui	1,467,500	0.49
18.	Maybank Nominees (Tempatan) Sdn Bhd For Soh Chaw Hoe	1,432,000	0.48
19.	HSBC Nominees (Tempatan) Sdn Bhd For RHB Emerging Opportunity Unit Trust	1,400,000	0.47
20.	Liew Swee Lian	1,333,333	0.45
21.	Chuah Tai Eu	1,300,000	0.44
22.	Lim Kok Lye	1,260,000	0.42
23.	Maybank Nominees (Tempatan) Sdn Bhd For Ooi Boon Chai	1,100,000	0.37
24.	Yong Sui Kiow	1,078,400	0.36
25.	Platigold Sdn Bhd	1,066,666	0.36
26.	Sabastian Tong Hung Yew	1,066,666	0.36
27.	Chung Chien Yee	1,000,000	0.34
28.	Chuan Boon Kang	840,500	0.28
29.	Ong Kim Hong	800,000	0.27
30.	Ooi Kean Huat	800,000	0.27

OPENSYS (M) BERHAD

(Company No. 369818-W) Incorporated in Malaysia

Nu	mber of ordinary shares held

PROXY FORM

(Before completing this form please refer to the notes below)

I/We			
	(Full name in block letters)		
of	(5 H add)		
being a member/membe	(Full address) ers of OPENSYS (M) BERHAD hereby appoint the following person(s):-		
Name of proxy, NRI	C No. & Address No. of shares represented b		
2			
	eral Meeting of the Company to be held at Latitude 2 & 3, Level 1, Hotel Armada Pei 200 Petaling Jaya, Selangor Darul Ehsan on Wednesday, 24 May 2017 at 3.00 p.m. a ted below:-	and at every	adjournmen
		FOR	AGAINST
Ordinary Resolution 1	To approve the payment of Directors' fees for the financial year ended 31 December 2016		
Ordinary Resolution 2	To approve the payment of Director's fees and benefits from 1 January 2017 until the next Annual General Meeting		
Ordinary Resolution 3	To re-elect the director, Mr. Chee Hong Soon		
Ordinary Resolution 4	To re-elect the director, Dato' Abdul Manap Bin Abdul Wahab		
Ordinary Resolution 5	To re-appoint the Director, Mr. James Henry Stewart		
Ordinary Resolution 6	To re-appoint the retiring auditors, Messrs. HLB Ler Lum		
Ordinary Resolution 7	Authority to allot shares		
Ordinary Resolution 8	Retention of Mr. James Henry Stewart as Independent Director		
•	"x" in the space provided above on how you wish your vote to be cast. If you do ing at his/her discretion).	not do so, t	he proxy wil
As witness my hand this	day of2017.		
0	 		
Signature/Common Sea			
* Strike out whicheve	er is not desired.		

. . .

- 1. For the purpose of determining a member who shall be entitled to attend, speak and vote at the Annual General Meeting, the Company shall be requesting the Record of Depositors as at 18 May 2017. Only a depositor whose name appears on the Record of Depositors as at 18 May 2017 shall be entitled to attend the said meeting or appoint proxies to attend, speak and vote in his/her stead.
- 2. A member entitled to attend and vote at the meeting is entitled to appoint up to two (2) proxies to attend and vote in his/her stead. All voting will be conducted by way of poll.
- 3. Where a member appoints two (2) proxies to attend at the same meeting, the appointment shall be invalid unless he/she specifies the proportions of his/her holdings to be represented by each proxy.
- 4. (i) Where a member is an authorised nominee as defined under the Securities Industry (Central Depositories) Act 1991, it may appoint at least one (1) proxy in respect of each securities account it holds with ordinary shares of the company standing to the credit of the said securities account.
 - (ii) Where a member of the Company is an exempt authorized nominee which holds ordinary shares in the Company for multiple beneficial owners in one securities account ("omnibus account"), there is no limit to the number of proxies which the exempt authorized nominee may appoint in respect of each omnibus account it holds.
- 5. If the appointer is a corporation, this form must be executed under its Common Seal or under the hand of its attorney duly authorized.
- 6. The Form of Proxy must be deposited at the Registered Office of the Company at Level 15-2, Bangunan Faber Imperial Court, Jalan Sultan Ismail, 50250 Kuala Lumpur not less than 48 hours before the time appointed for holding the meeting or any adjournment thereof.

AFFIX STAMP

Company Secretary
Mega Corporate Services Sdn Bhd
Level 15-2, Bangunan Faber Imperial Court
Jalan Sultan Ismail
50250 Kuala Lumpur

1st fold here

www.**myopensys**.com

