



Corporate Presentation

March 2023

Disclaimer

This document may contain projections, estimates, forecasts, targets, opinions, prospects, results, returns and forward-looking statements ("forward-looking statements") with respect to Yinson Holdings Berhad ("Yinson" or the "Group") future performance, position and financial results. Examples of forward-looking statements include statements made or implied about the Group's strategy, estimates of sales growth, financial results, cost savings and future developments in its existing business as well as the impact of future acquisitions and the Group's financial position.

Statements of future events or conditions in this document, including projections, plans to reduce emissions and emissions intensity, sensitivity analyses, expectations, estimates, the development of future technologies, and business plans, are forward-looking statements. Actual future results or conditions, including: demand growth and relative energy mix across sources, economic sections and geographic regions; the impacts of waves of COVID-19; the impact of new technologies: production rates and reserve or resource changes: efficiency gains and cost savings: emission or emission intensity reductions: reductions in flaring: and the results of investments. could differ materially due to, for example, changes in the supply and demand for crude oil, natural gas, and petroleum and petrochemical products and resulting price impacts; the outcome of exploration and development projects; the outcome of research projects and the ability to scale new technologies on a cost-effective basis; changes in law or government policy, including drilling regulations, greenhouse gas regulations, carbon taxes or regulations, and international treaties: the actions of competitors and customers: changes in the rates of population growth. economic development. and migration patterns: trade patterns and the development and enforcement of global. regional and national mandates: military build-up or conflicts: unexpected technological developments: general economic conditions. including the occurrence and duration of economic recessions: unforeseen technical or operational difficulties: the pace of regional or global recover from the COVID-19 pandemic and actions taken by governments or consumers resulting from the pandemic.

The material contained in this document may include information derived from public available sources that have not been independently verified. Certain information in this presentation is based on management estimates. Such estimates have been made in good faith and represent the current beliefs of members of management. Those management members believe that such estimates are founded on reasonable grounds. However, by their nature, estimates may not be correct or complete. Where this presentation quotes an information or statistics from an external source, it should not be interpreted that Yinson or the Group has adopted or endorsed such information or statistics as being accurate. No representation or warrant whatsoever, express or implied, is made as to the accuracy, completeness, consistency or the reliability of the information contained in this presentation and nothing contained in this presentation is, or should be relied upon as, a promise, warranty or representation.

Energy demand modelling aims to replicate system dynamics of the global energy system, requiring simplifications to limit a great deal of complexity. In addition, energy demand scenarios require assumptions on a variety of parameters. As such, the outcome of a given scenario using an energy demand model comes with a high degree of uncertainty. Third-party scenarios discussed in this document reflect the modelling assumptions and outputs of their respective authors, not Yinson, and their use or inclusion herein is not an endorsement by Yinson of their underlying assumptions, likelihood or probability. An reference to Yinson's support of a third-party organization within this document does not constitute or imply an endorsement by Yinson of an or all of the positions or activities of such organization.

Yinson has no obligation to update the statements contained in this document, unless required by the relevant law and/or regulations. The English language version of this document is leading.

A more comprehensive discussion of the risk factors that may impact Yinson's business can be found in the Group's latest Annual Report, a copy of which can be found on the Group's corporate website, www.yinson.com.

Yinson at a glance



USD1.68 billion

Market capitalisation
(listed on Bursa Malaysia)



18 countries

Presence across the globe



~ USD22.9 billion

Contracted revenue



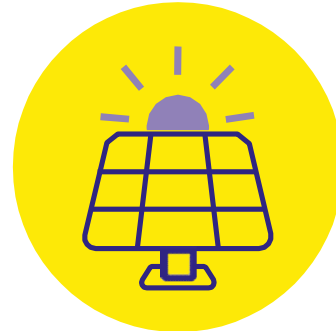
A1 / A + ratings

From RAM and MARC



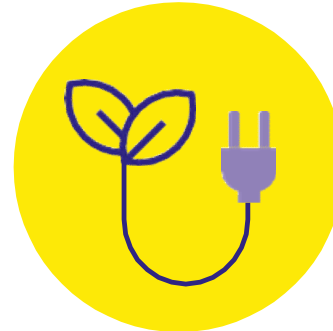
Top tier

FPSO contractor



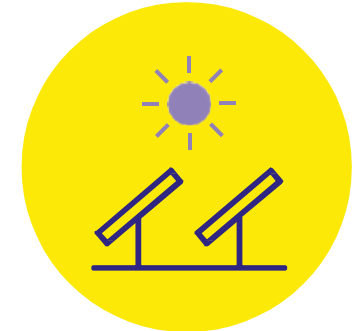
951 MW

Renewables assets
operational and under
construction



Green Technologies

Active investments and
business developments in
Marine, Mobility and Energy segments



> 5000 MW

Renewables pipeline

As of 23 March 2023

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YINSON
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Business divisions

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YINSON PRODUCTION
YINSON RENEWABLES
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FPSO and FSO services



Focusing on wind and solar



Sustainable energy & net zero focused



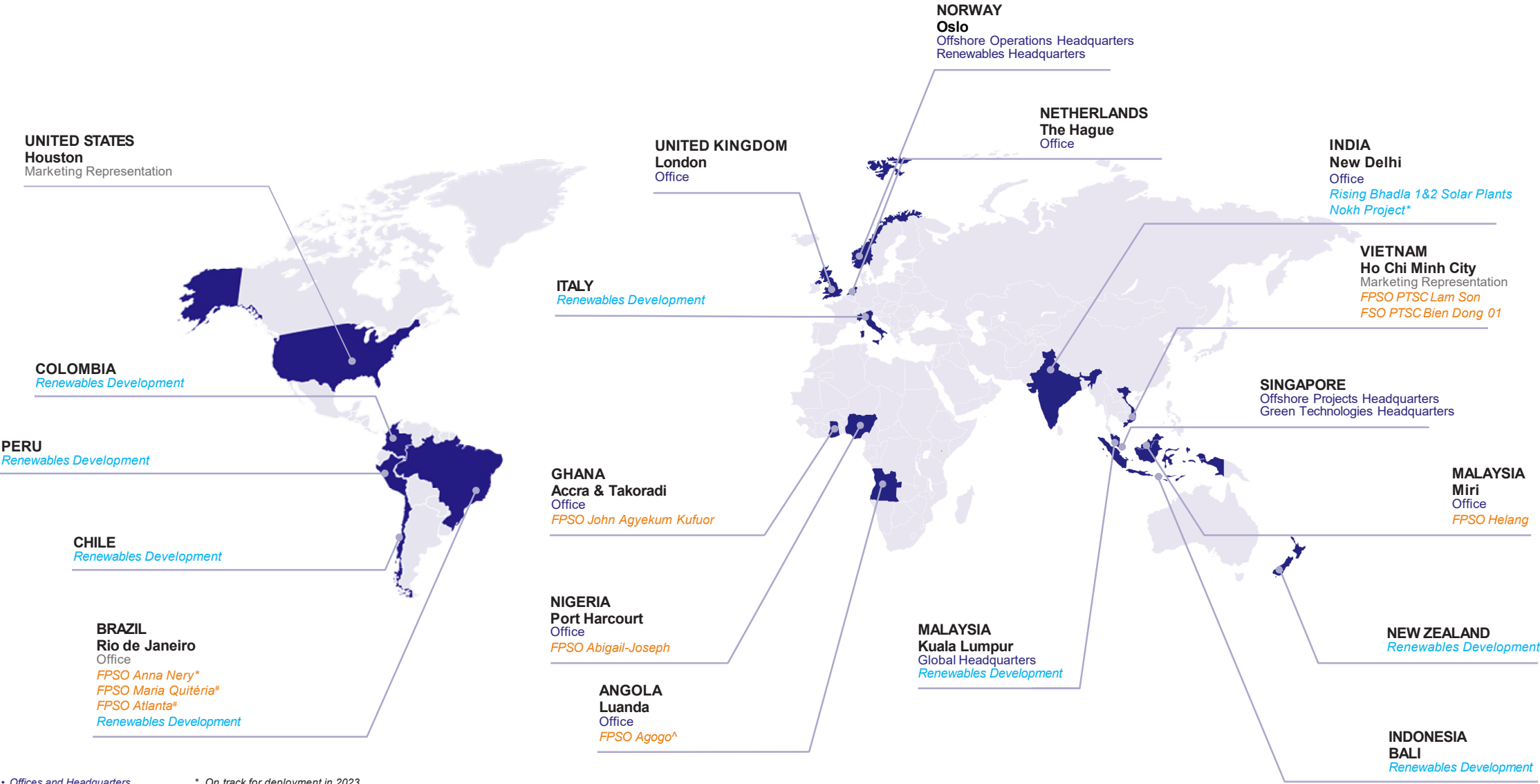
Advisory, Investment and Asset Management



Integrated OSV services



Our global presence



• Offices and Headquarters
• Marketing Representations
• Offshore Production Assets
• Renewables Developments & Assets

* On track for deployment in 2023
On track for deployment in 2024
^ On track for deployment in 2025

Our transformation

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1

1983 - 2010

TRANSPORT AND LOGISTICS

Began as a transport agency
in Johor Bahru, Malaysia.

Grew to become one of
Malaysia's largest transport
companies.



2

2011 - 2013

OFFSHORE PRODUCTION

Ventured into Offshore Production
through a joint venture with
PTSC Vietnam to build an
FPSO and FSO.



3

2014 - 2018

FULL SCALE EXECUTION AND SERVICE FPSO PROVIDER

Acquired Fred. Olsen
Production ASA and divested
non-O&G subsidiaries.
Increased fleet size to
become one of the largest
independent FPSO leasing
companies globally.

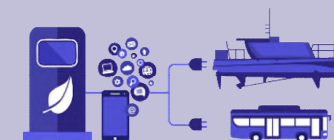


4

2019 TO PRESENT

SUSTAINABILITY- FOCUSED ENERGY INFRASTRUCTURE AND TECHNOLOGY COMPANY

In line with the energy transition,
diversified into renewables, green
technologies and asset
management while focusing on the
decarbonisation of our FPSO fleet.



Vision

To be a global energy solutions provider that is known for being reliable, open, adaptable, decisive and sustainable

Mission

Passionately delivering **powerful** solutions

Core Values

R.O.A.D.S.



SUSTAINABLE

We seriously consider the economic, social and environmental impact of everything we do.



DECISIVE

We take ownership of every situation by finding solutions to move forward.



ADAPTABLE

We understand our stakeholders and collaborate to realise our common goals.



RELIABLE

We always deliver on our commitments.



OPEN

We foster an environment that promotes trust and learning through honest communication.

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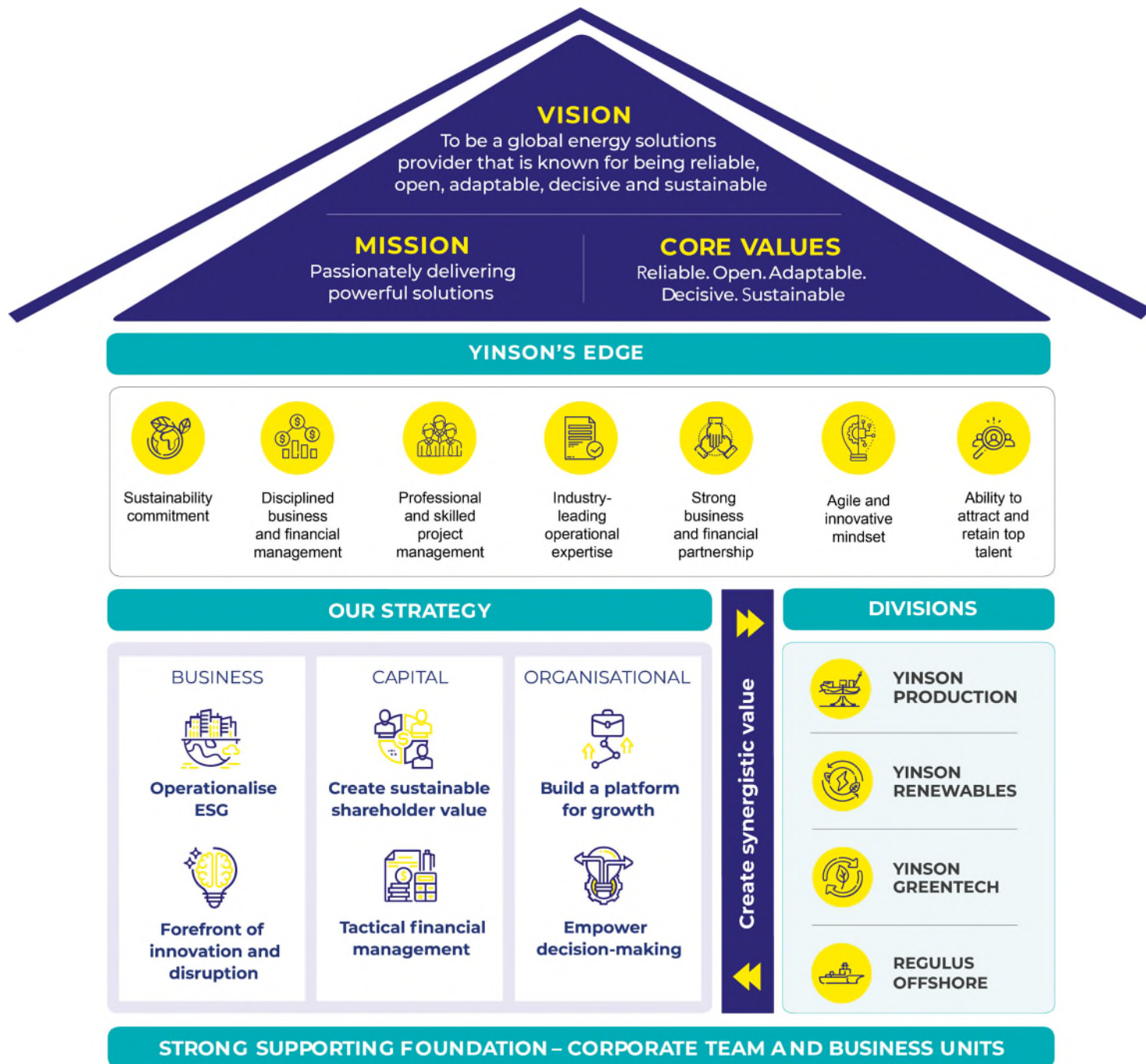
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Yinson's Strategic Framework and Edge

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Board of directors



Lim Han Weng
Group Executive Chairman
Non-Independent Executive Director



Lim Chern Yuan
Group Chief Executive Officer
Non-Independent Executive Director



**Dato' (Dr.) Wee Hoe
Soon @ Gooi Hoe Soon**
Senior Independent
Non-Executive Director



Bah Kim Lian
Non-Independent
Executive Director



**Dato' Mohamad Nasir
Bin Ab Latif**
Independent
Non-Executive Director



**Rohaya Binti
Mohammad Yusof**
Non-Independent
Non-Executive Director



**Datuk Abdullah
Bin Karim**
Independent
Non-Executive Director



**Raja Datuk Zaharaton
Binti Raja Zainal Abidin**
Independent
Non-Executive Director



**Sharifah Munira Bt.
Syed Zaid Albar**
Independent
Non-Executive Director



Lim Han Joeeh
Non-Independent
Non-Executive Director



Gregory Lee
Independent
Non-Executive Director

 Independent director

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Strong and experienced non-executive Board members

	Finance	84 years of combined financial experience
	Investment	90 years of combined investment experience
	Engineering	40 years of combined engineering experience
	Policy & Governance	47 years of combined policy & governance experience
	Legal	15 years of combined legal experience
	Business	39 years of combined business experience
	Information Technology	24 years of combined IT experience

Dato' (Dr.) Wee Hoe Soon @ Gooi Hoe Soon	EPF investment panel member
	Director of Securities Commission
	Chairman of Perusahaan Sadur Timah Malaysia (Perstima) Berhad
Dato' Mohamad Nasir bin AB Latif	Director of Red Ideas Holdings Berhad
	Chairman of Investment Panel, KWAP
Rohaya binti Mohammad Yusof	Former Deputy Chief Executive Officer (Investment), EPF
	Chief Investment Officer, EPF
Datuk Abdullah bin Karim	Chairman of Institutional Investors Council Malaysia
	Former President/ CEO of Petronas Carigali
Raja Datuk Zaharaton binti Raja Zainal Abidin	Former Vice President and Venture Director of Domestic LNG projects, Petronas Carigali
	Former Director General of Economic Planning Unit
Sharifah Munira bt. Syed Zaid Albar	Legal and corporate experience in various industries
Lim Han Joeh	Executive Director, Yinson Corporation
Gregory Lee	Former President and CEO, Samsung Mobile and Samsung Electronics North America & Global Chief Marketing Officer Samsung Electronics

Senior management

Group



Lim Chern Yuan
Group Chief Executive Officer and
Non-Independent
Executive Director



Guillaume Jest
Group Chief Financial Officer



Chai Jia Jun
Group Chief Strategy Officer



Andrew Choy
Group General Counsel



Louisa Brady
Group Chief
Human Resources Officer



**Dato' Mohamed
Sabri Zain**
Chief Executive Officer,
Yinson Energy

Business unit CEOs



Flemming Grønnegaard
Chief Executive Officer,
Yinson Production



David Brunt
Chief Executive Officer,
Yinson Renewables



Eirik Barclay
Chief Executive Officer,
Yinson GreenTech



Daniel Bong
Chief Executive Officer,
Farosson

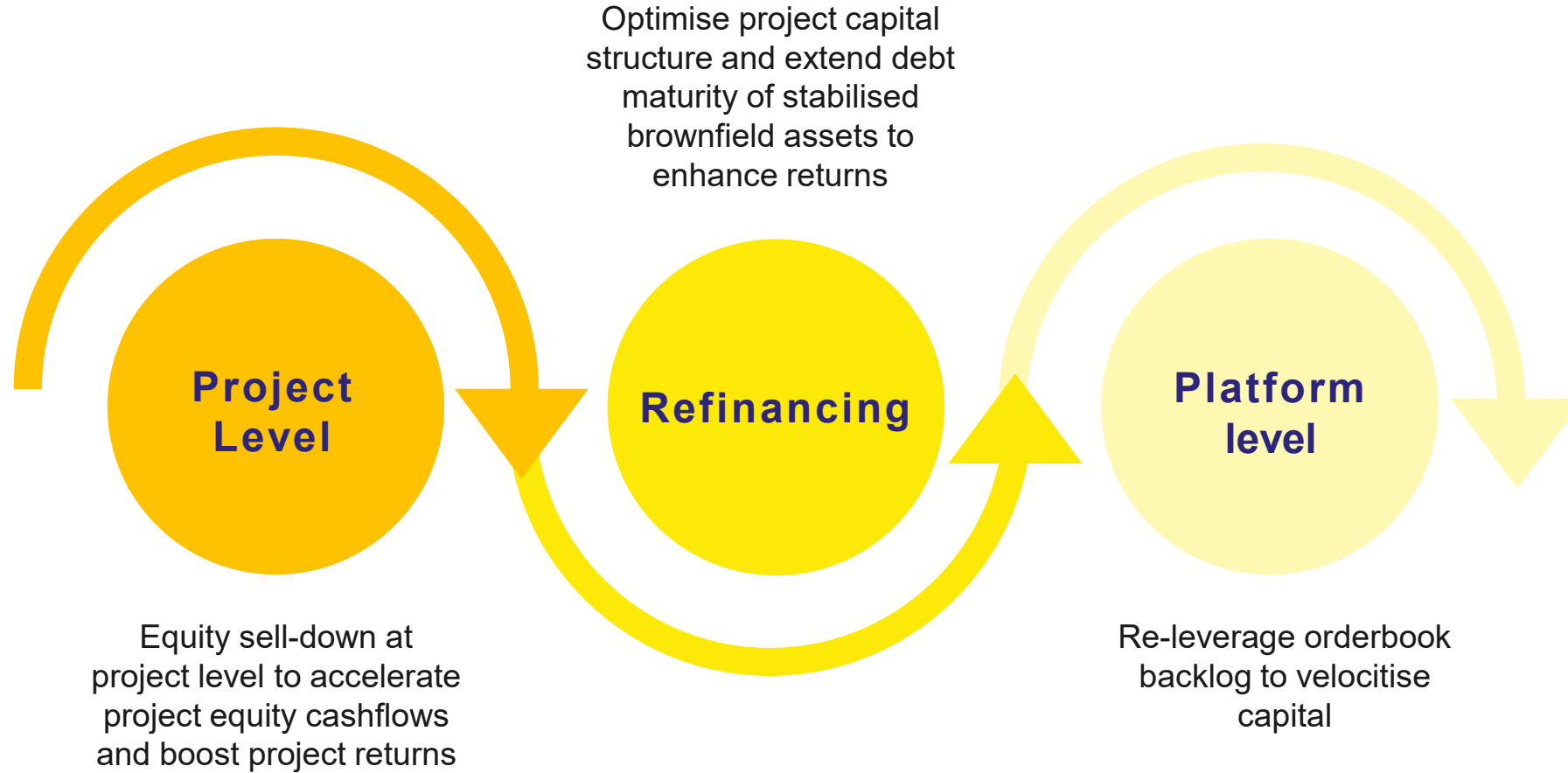


Lim Chern Wooi
Chief Executive Officer,
Regulus Offshore

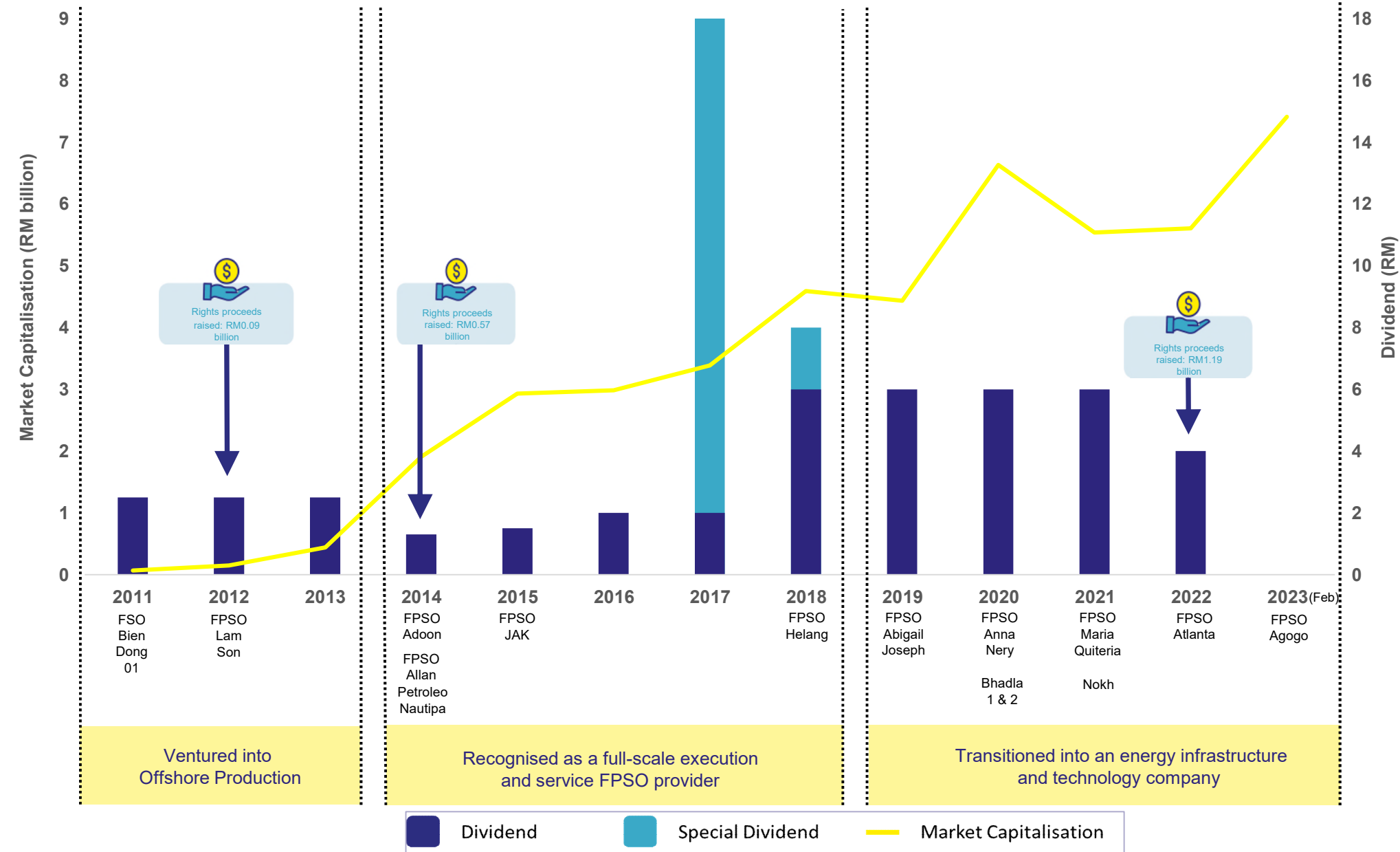
Latest developments

March 2023	February 2023	January 2023	CAPITAL STRATEGY & FINANCIAL PERFORMANCE
<ul style="list-style-type: none"> 1st Launched Farosson, a new business unit that provides advisory solutions, investments and asset management. 8th Launched 'Yinson Lean In' in conjunction with International Women's Day. 16th YGT entered into collaboration agreement with Gentari and EVC for greater charging infrastructure convenience. 16th Successfully participated in Bursa Malaysia's inaugural carbon credit auction. 16th Recognised as an 'ESG Industry Top Rated Company' by Sustainalytics. 28th Won Diversity Champion category at the LinkedIn Talent Awards 2022. 30th Won Silver for Integrated Thinking and CEO Message, and Bronze for Value Creation at AIRA 2022. 	<ul style="list-style-type: none"> 2nd Supported Starbucks Coffee Malaysia with 5 EVs for their corporate fleet 7th Won 'Pioneer Sustainable Development Action Recognition' at UNGCMYB Sustainable Performance Awards 2022. 9th Fully acquired London Marine Group Limited. 13th Extended Yinson Scholars Programme in Ghana to include undergraduate scholarships. 20th YGT invested in Zeabuz to develop autonomous solutions for YGT's future fleet of electric vehicles. 27th Signed firm contracts for FPSO Agogo in Angola. 	<ul style="list-style-type: none"> 12th Successfully completed the 16-year contract for FPSO Adoon at Block OML 123 offshore Nigeria. 30th Participated in the Global Markets Economic Forum 2023. 31st Supported three orphanages in Rivers State, Nigeria. 	
December 2022	November 2022	October 2022	ESG & SUSTAINABILITY
<ul style="list-style-type: none"> 1st Won Best Treasury Transformation Project at Adam Smith Awards Asia 2022. 4th Won at The Edge ESG Awards 2022. 5th Entered into Agreement for Preliminary Activities for Agogo Project in Angola. 9th Joined the United Nations Global Compact initiative. 9th Signed MoU with AVEVA to develop sustainable and autonomous FPSO solutions. 13th Sponsored the Intel Aspire Minds Innovation Space Challenge, Kota Kinabalu. 21st Partnered with TFM to launch tutoring programme for disadvantaged students. 28th Singapore and Malaysia offices recognised once again as one of the Best Companies to Work for in Asia. 	<ul style="list-style-type: none"> 2nd Sponsored mooring lines installation at Miri-Sibuti Coral Reefs National Park. 3rd Won three awards at The Asset Triple A Islamic Finance Awards 2022. 4th Honoured at The Edge Billion Ringgit Club 2022 Awards. 23rd Achieved 1st percentile ranking in Sustainalytics. 25th Participated in Local Content Conference 2022. 29th Recognised at MSWG-ASEAN Corporate Governance Award 2021. 	<ul style="list-style-type: none"> 3rd Participated in One Young World 2022 Manchester Summit. 6th Secured USD720 million mini perm financing for FPSO Maria Quitéria. 11th Participated in Rio Oil & Gas 2022. 13th Participated in Africa Oil Week 2022. 18th Launched first phase of EV-friendly Starbucks stores. 21st Installed PV systems at Port Harcourt, Nigeria office. 25th Raised RM66,000 for The Lost Food Project. 31st Supported local biodiversity programme with Free Tree Society. 	
			YINSON PRODUCTION
			YINSON RENEWABLES
			YINSON GREENTECH
			REGULUS OFFSHORE

Capital strategy

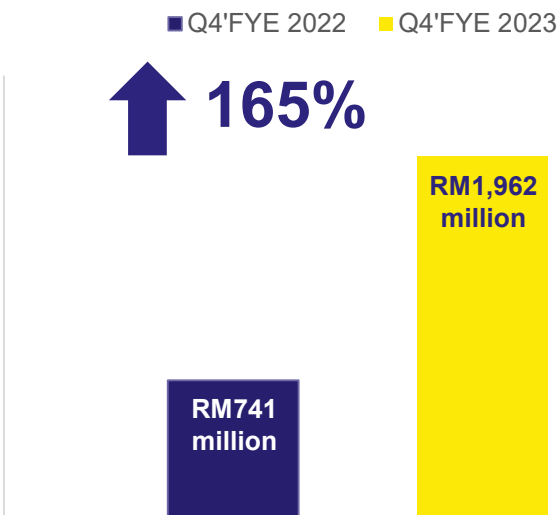


Over 110x market capitalisation appreciation since 2011

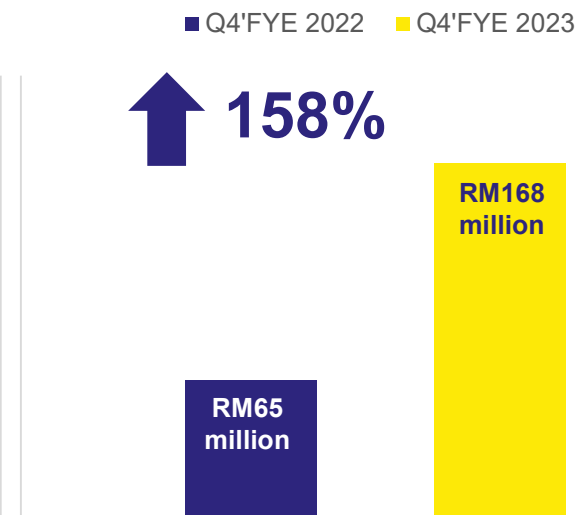


Financial performance (Q4'FYE 2023)

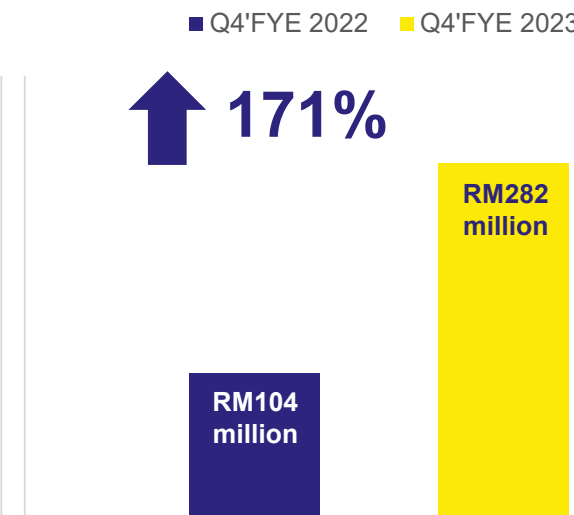
REVENUE



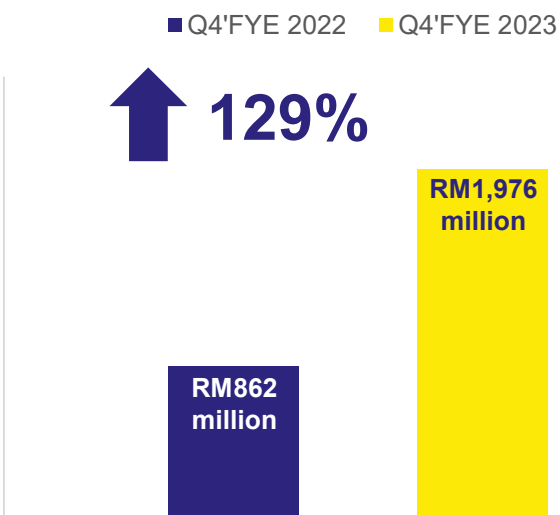
PATAMI



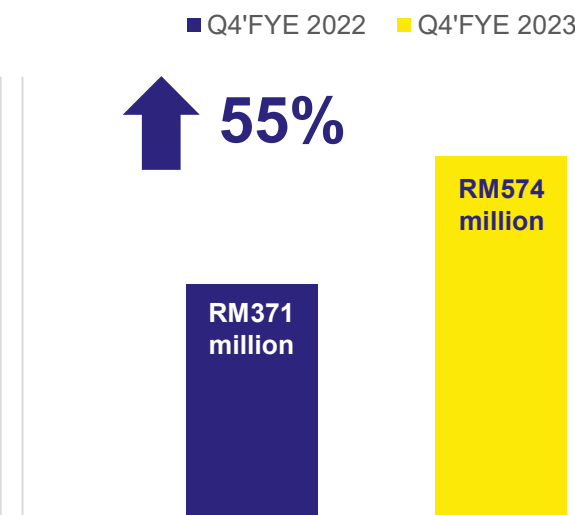
CORE PAT



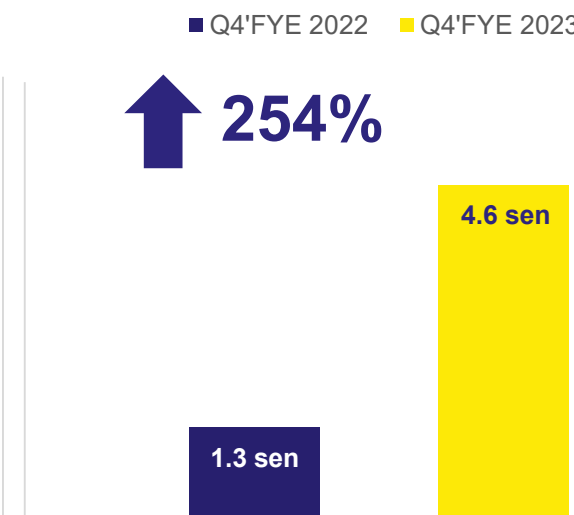
ADJUSTED REVENUE



ADJUSTED CORE EBITDA



BASIC EPS



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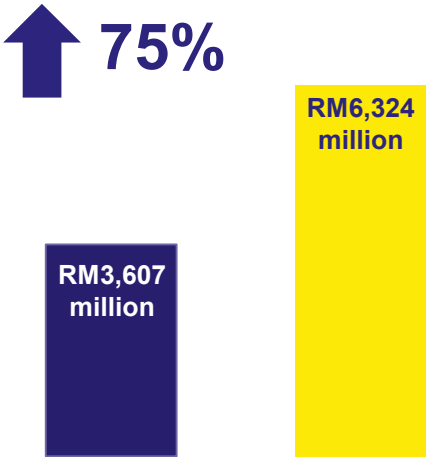
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Financial performance (YTD'FYE 2023)

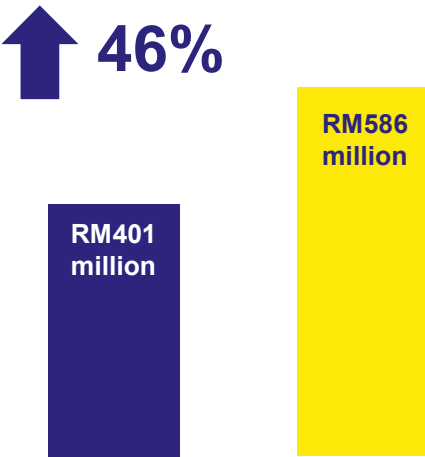
REVENUE

■ FYE 2022 ■ FYE 2023



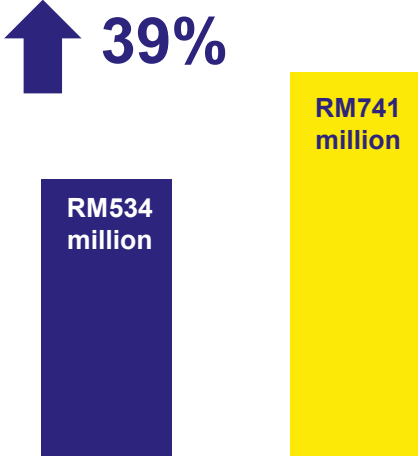
PATAMI

■ FYE 2022 ■ FYE 2023



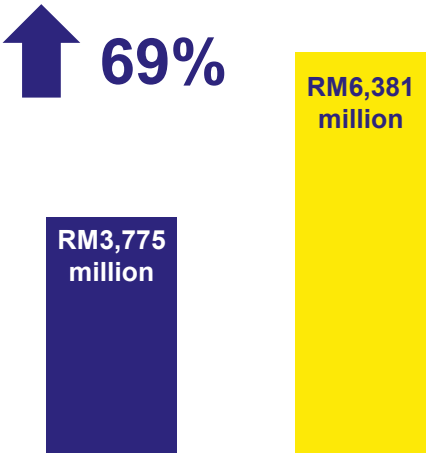
CORE PAT

■ FYE 2022 ■ FYE 2023



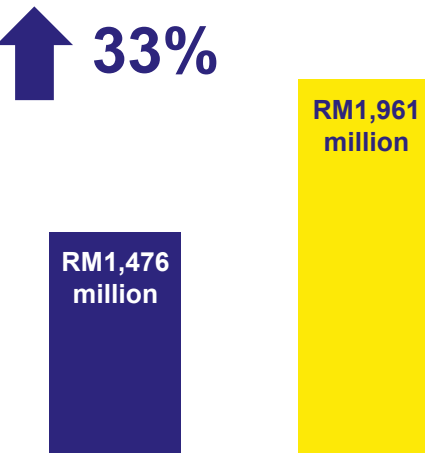
ADJUSTED REVENUE

■ FYE 2022 ■ FYE 2023



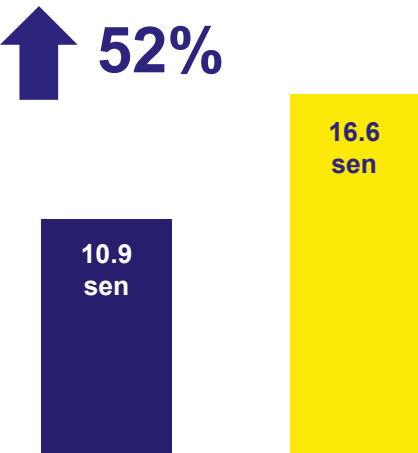
ADJUSTED CORE EBITDA

■ FYE 2022 ■ FYE 2023



BASIC EPS

■ FYE 2022 ■ FYE 2023



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Financial performance (FYE 2023)

(All figures in RM million, unless otherwise stated)

	Q4 FYE 2022	Q4 FYE 2023	YTD Q4 FYE 2022	YTD Q4 FYE 2023
Revenue	741	1,962	3,607	6,324
EBITDA	351	404	1,402	1,771
Profit After Tax	94	109	524	588
Adjusted Revenue ¹	782	1,978	3,775	6,381
Adjusted Core EBITDA ¹	371	574	1,476	1,961
Adjusted Core EBITDA Margin ¹	47.4%	29.7%	39.1%	30.7%
Basic EPS (sen) ²	1.3	4.6	10.9	16.6

Notes:

- Figures have been adjusted to include results from joint ventures and associates.
- For comparative purpose, the basic and diluted earnings per share for the period/year ended 31 January 2022 had been adjusted to reflect the bonus issue of 1 bonus share for every 1 existing ordinary share which was completed on 14 April 2022, the bonus element of the rights issue of 2 rights shares for every 5 existing ordinary shares which was completed on 28 June 2022, and distributions declared to holders of perpetual securities in determining the profits attributable to ordinary equity shareholders.

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Financial performance (FYE 2023)

(All figures in RM million, unless otherwise stated)

	FYE 2022 ¹	FYE 2023
Total Assets	15,205	19,259
Cash and Liquid Investments	2,873	1,660
Total Borrowings	8,758	9,584
Total Liabilities	10,465	12,797
Total Equity	4,740	6,462

Notes:

- Balances or ratios as at 31 January 2022.
- Computed based on number of ordinary shares issued as at financial year-end. For comparative purpose, the net assets per share attributable to owners of the Company for the year ended 31 January 2022 had been adjusted to reflect the bonus issue of 1 bonus share for every 1 existing ordinary share which was completed on 14 April 2022, the bonus element of the rights issue of 2 rights shares for every 5 existing ordinary shares which was completed on 28 June 2022.
- Computed based on total borrowings of the Group less non-recourse project financing loans.

Source: Company website at <https://www.yinson.com/financial-highlights/>

	FYE 2022 ¹	FYE 2023
Net Assets Per Share ² (RM)	1.0	1.4
Orderbook / Net Debt (times)	11.39	12.85
Quick Ratio (times)	2.17	0.95
Net Debt to EBITDA (times)	4.20	4.47
Adjusted Net Debt to EBITDA ³ (times)	3.88	4.30
Gross Gearing (times)		
- Total borrowings	1.85	1.48
- Excluding non-recourse borrowings ³	1.00	0.91
Net Gearing (times)		
- Total borrowings	1.24	1.23
- Excluding non-recourse borrowings ³	0.39	0.65

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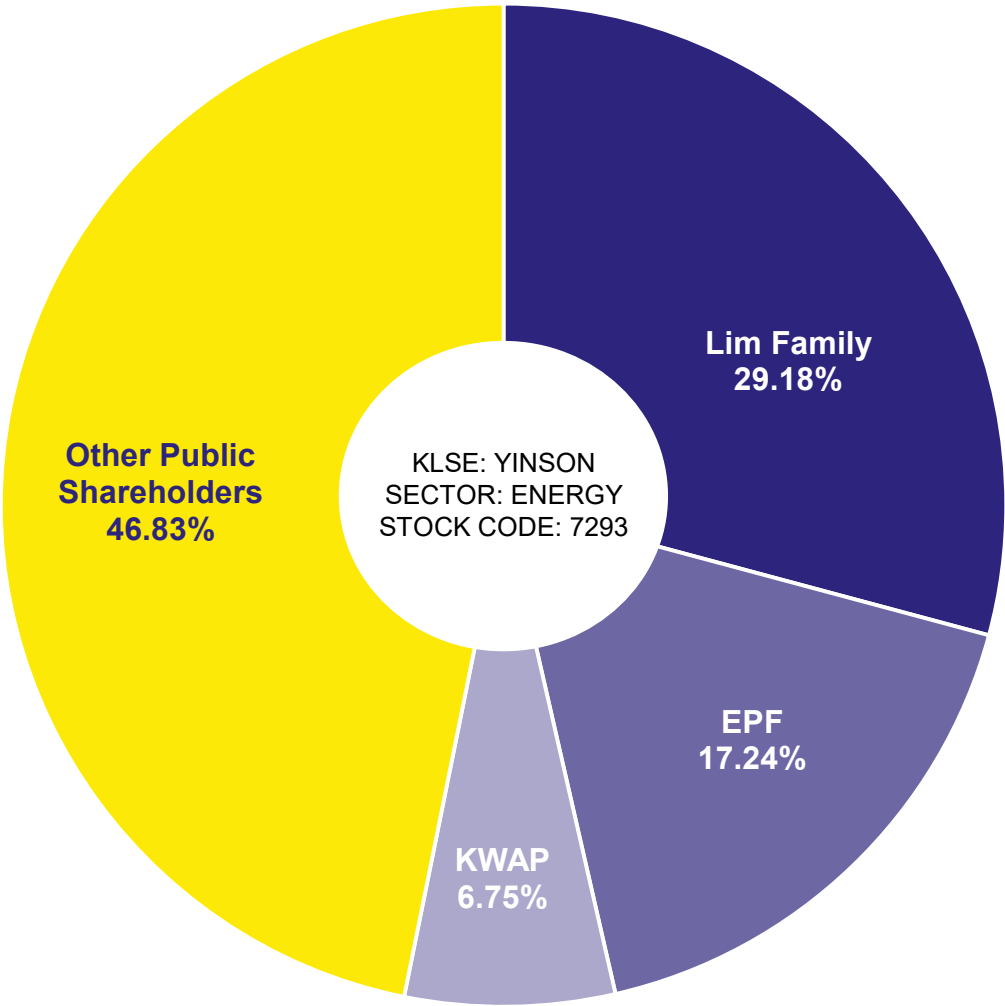
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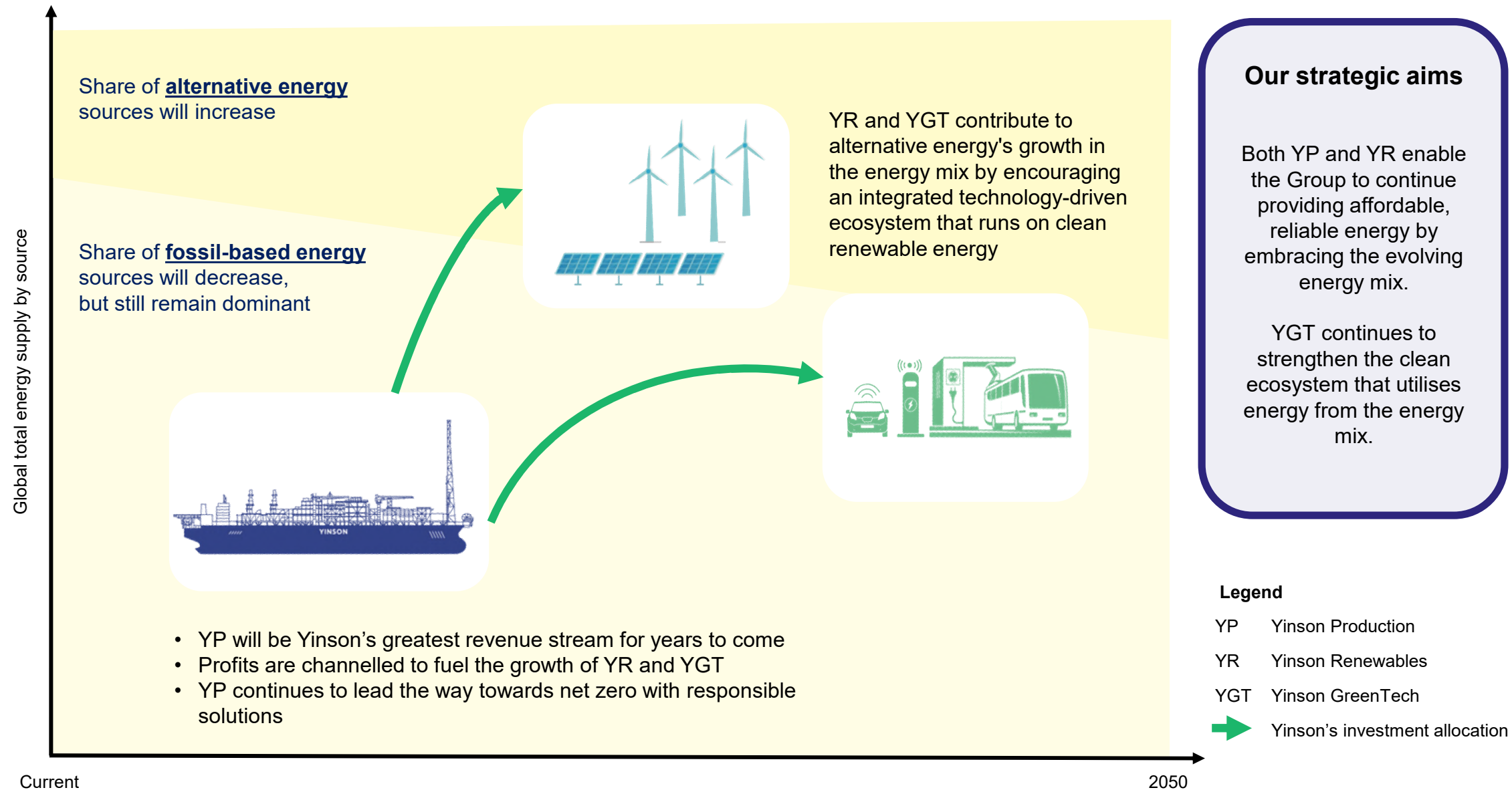
Strong and supportive shareholders



- Yinson’s top three shareholders own 53.17% of shares.
- Yinson’s founder serves as Group Executive Chairman, while both EPF’s Chief Investment Officer and KWAP’s Chairman of the Investment Panel sit on Yinson’s Board.
- The founding Lim family has subscribed to all rights issues raised. In 2015, EPF fully subscribed to Yinson’s private placement of RM169.8 million.

Note:
1: According to the Record of Depositors as at 28 February 2023.

Yinson's investment into the energy transition



YINSON'S CLIMATE GOALS

CARBON NEUTRAL BY 2030 NET ZERO BY 2050

OUR COMMITMENTS

CARBON NEUTRAL BY 2030

- Measure and verify our GHG emissions
- Deploy emission reduction measures where reasonably practicable
- Use high quality offsets to balance residual GHG emissions by 2030

NET ZERO BY 2050

- Focus on investments into nature-based and technology-based carbon removal projects
- Actively invest into zero or low-carbon technologies
- Commit business operations in alignment with the Paris Agreement

OUR CLIMATE GOALS ARE OPERATIONALISED
THROUGH A THREE-PRONGED FRAMEWORK



CARBON REDUCTION

- Reduce GHG emissions from Scope 1, 2 and 3
- Limit carbon emission intensity of FPSOs
- Utilise renewable energy in our operations where feasible



CARBON REMOVAL

- Invest into nature-based carbon removal solutions such as afforestation and reforestation
- Utilise technology-based carbon removal solutions such as Direct Air Capture ("DAC") and Carbon Capture, Utilisation and Storage ("CCUS")



CARBON COMPENSATION

- Invest in zero or low-carbon technologies
- Increase capacity of renewable energy generation

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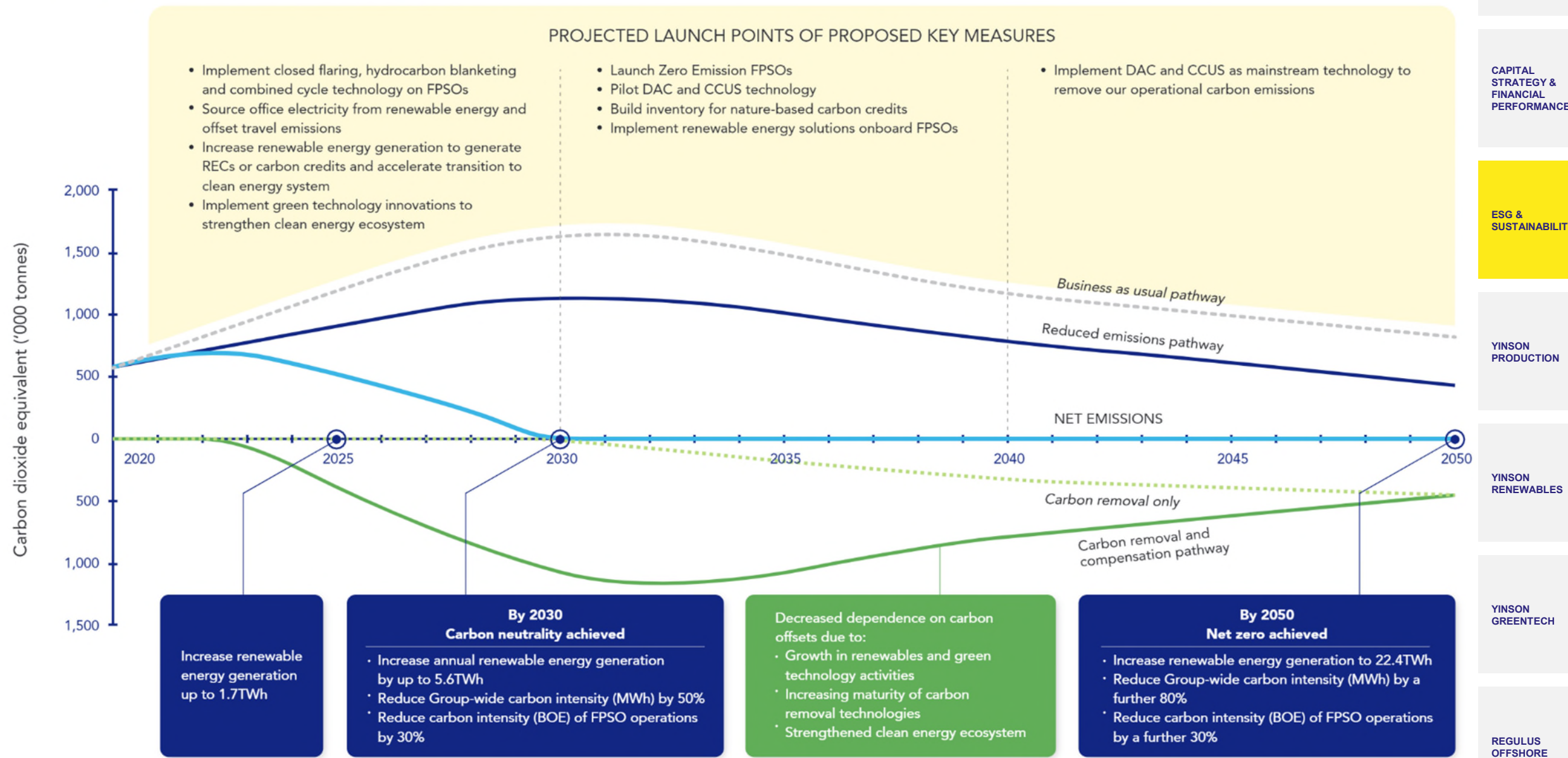
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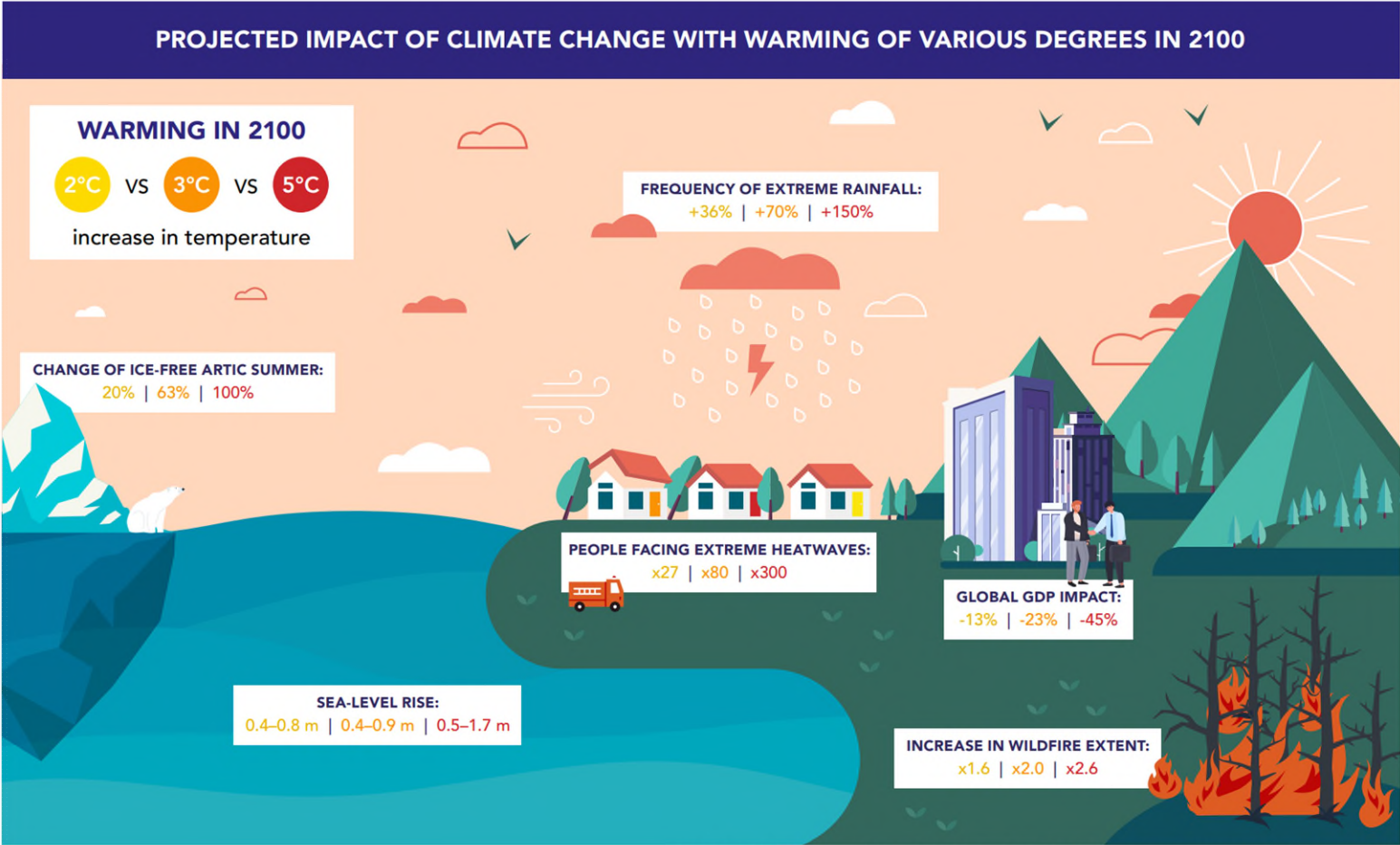
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YINSON'S CLIMATE GOALS ROADMAP



Launched Malaysia's first TCFD-aligned climate report



Data in this figure is adapted from the TCFD's Guidance on Risk Management Integration and Disclosure, October 2020

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Improvement in ESG ratings & recognitions



17.4 ESG Risk Rating (Low risk)
*Improved by **18.7%** from 2021*

As at Nov 2022



FTSE4Good

3.8 ESG Rating
*Up by **40.7%** from 2021*

As at June 2022



**Sustainability
Performance
Awards | 2022**

UNGC Pioneering Award 2022
*'Pioneer Sustainable Development
Action Recognition'*

Feb 2023



LinkedIn Talent Awards 2022
*'Diversity Champion' for
companies with employee size
between 1,000 and 5,000*

Mar 2023

S&P Global

47 ESG score overall
*Up by **46.9%** from 2021*

As at Dec 2022

MSCI



BB Rating

*Up from **B rating** in 2021*

As at Dec 2022



The Edge ESG Award 2022
*Gold for the Best Performing
Company in the Energy Sector
under the Equities Category*

Dec 2022



HR Asia Awards 2022
*'Best Companies to Work for in
Asia'*

Jan 2023

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Yinson's Corporate Social Responsibility activities are a reflection of our commitments to seven United Nations Sustainable Development Goals



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Classroom block and library renovations



Yinson Scholars Programme



Off-grid rooftop solar system



Dive clean-up, Barracuda Point, Miri



Christmas Donations



Futurestars



Yinson Welding Training Centre



Free Tree Society



Sustainable Garden Project



University Scholarship Donations



ICT Literacy Improvement Initiative



Teach for Malaysia



School Furniture Donations



Retrieval of ghost nets, Miri

PURPOSE

To design, construct, and operate industry-leading production assets for the offshore oil and gas industry towards improving global access to stable and affordable energy.

STRATEGY

SHORT TO MEDIUM TERM
(1-5 YEARS)



Build sustainable project pipeline, including through mergers and acquisitions



Drive ESG initiatives towards reducing Group carbon intensity by 30% by 2030



Invest in asset lifecycle management via proactive digitalisation strategy



Enhance learning, leadership, safety and corporate culture

LONG TERM
(6-10 YEARS)



Continuous development of asset portfolio to create strong order book and stable cashflows



Optimise capital structure and expand liquidity pool to capture market opportunities



Continuously evaluate effectiveness of supply chain and project execution philosophy



Yinson Production Assets, Track Record and Orderbook

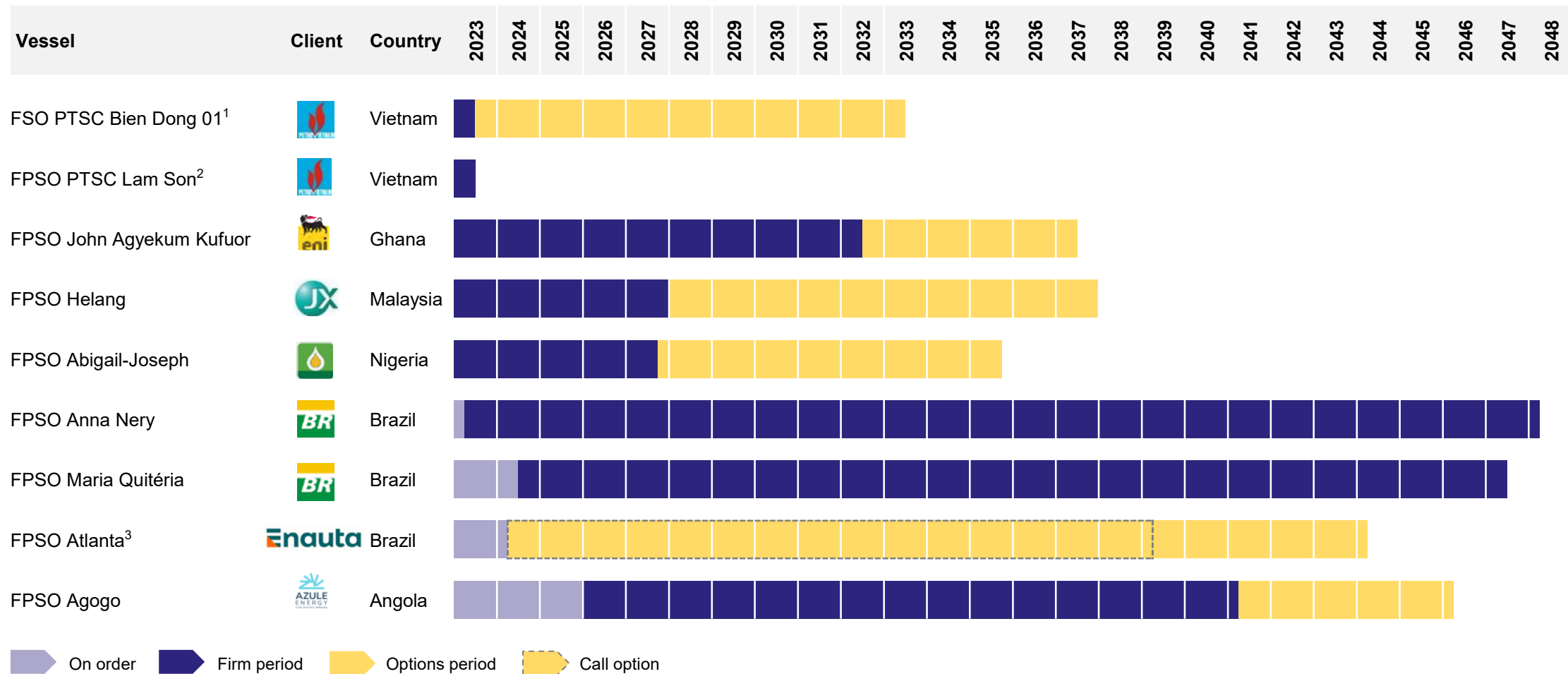
Scan here to view



GROUP OVERVIEW
CAPITAL STRATEGY & FINANCIAL PERFORMANCE
ESG & SUSTAINABILITY
YINSON PRODUCTION
YINSON RENEWABLES
YINSON GREENTECH
REGULUS OFFSHORE

Focus on long-term lease and operate contracts

Total orderbook over firm and option periods ~ USD22.3 billion⁴ up till 2048 as of 23 Mar 2023



Notes: ¹ 49% ownership; on 30 June 2022, PTSC AP entered into an addendum no. 02 to the BBC Charter Contract with PTSC to extend the tenure of the BBC Charter Contract for a further period of twelve (12) months from 1 July 2022 to 30 June 2023.

² 49% ownership

³ FPSO to be renamed in the future; the EPCI and 2-year O&M LOI signed with Enauta on 17 December 2021 contains a call option, exercisable by Yinson, for a 15-year Time Charter contract with a further extension period of up to 5 years;

^{3,4} Should Yinson Production not exercise the call option with Enauta, the orderbook will be c.USD 20.40 billion as of 23 March 2023.

Strong counterparties



- 50/50 joint venture between BP p.l.c and ENI S.p.A
- Expected to be Angola's largest producer, holding stakes in 16 licensed blocks



- Recognised as the second-best Brazilian company in the oil and gas sector by Anuário Valor 1000 in 2019



- **Baa1** Moody's (Eni SpA)
- **A-** S&P and Fitch (Eni SpA)
- Eni Ghana is a subsidiary of Eni SpA



FIRST E&P
FIRST EXPLORATION & PETROLEUM
DEVELOPMENT COMPANY LIMITED

- Recognised by the Federal Ministry of Petroleum Resources as 'Most Compliant Nigeria Content Oil Company'



ENEOS Group

- **Baa2** Moody's (ENEOS)
- JX Nippon is a subsidiary of ENEOS Holdings



PETROBRAS

- **Ba1** Moody's
- **BB-** S&P and Fitch



- **BB+** Fitch (PVN)
- PTSC is a member of Vietnam Oil & Gas Group ("PVN")

Industry-leading safety and operational performance

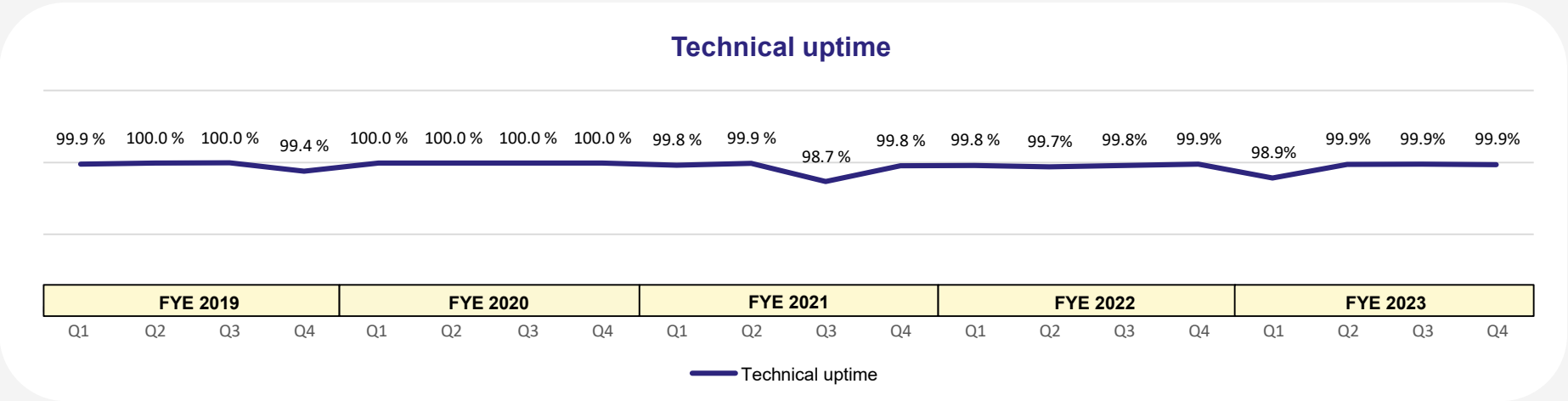
	FYE 2021	FYE 2022	FYE 2023
Fatalities	0	0	0
Lost Time Injury	0	0	0
Medical Treatment Case	1	2	0
Restricted Work Case	2	2	2
First Aid Case	2	4	0
Lost Time Injury Frequency (LTIF)	0.00	0.00	0.00
Total Recordable Injury Frequency (TRIF)	0.44	0.21	0.14

Safety performance across
Yinson Production for
FYE 2023

LTIF: 0.00
TRIF: 0.14

Average 5-year
fleet technical
uptime

99.8%



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Overview

Yinson specialises in the provision of integrated services for Floating, Production, Storage, Offloading (FPSO) and Floating, Storage and Offloading (FSO) units to meet the demands of the oil and gas industry.

We design and construct vessels, then lease them, while also providing operations and maintenance services.



Scan here to find out 'How an FPSO works' by taking a tour onboard FPSO Abigail-Joseph



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PURPOSE

To be a leading global developer and IPP, contributing to the global energy transition towards a sustainable energy system and delivering long term value to our stakeholders.

STRATEGY

SHORT TO MEDIUM TERM
(1-5 YEARS)



Significant presence in 3 markets,
3GW pipeline by end 2022



Growth organically or through
acquisitions, focusing on
core markets



Build a lean and
experienced team



Leverage internal local and
global teams, invest in
learning and development

LONG TERM
(6-10 YEARS)



Operations in 5-7 markets,
5-10GW operating portfolio
by 2029



Optimised operations through
digitalisation and innovation



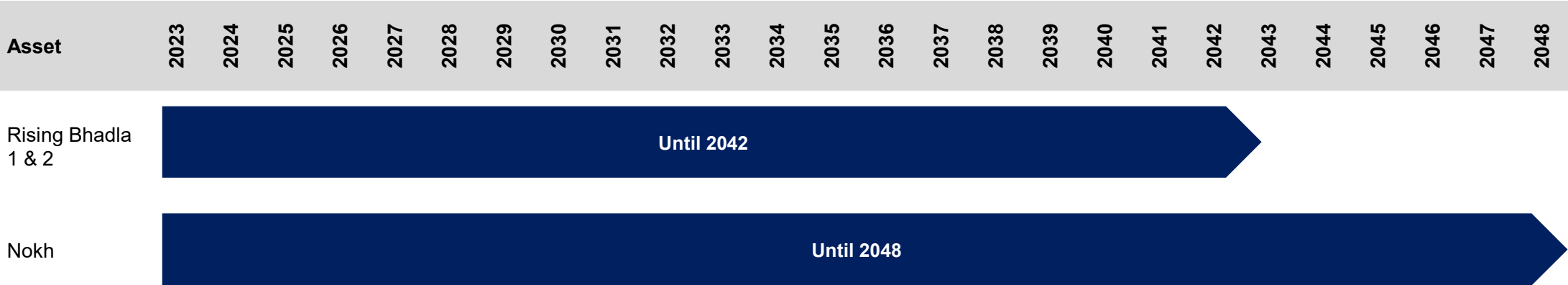
Efficient capital recycling through
strong equity partnerships
and refinancing



Development of robust
portfolio of assets
across full value chain

Strong contracted revenue underpinned by long-term contracts

- Contracted revenues from power purchase agreements:
- Rising Bhadla 1 & 2 ~ **USD288 million (~INR24 billion)** as of 31 January 2023.
 - Nokh ~ **USD330 million (~INR27 billion)** as of 31 January 2023.



COUNTERPARTY



- India’s largest power utility, majority owned by the Government of India
- Baa3 Moody’s
- BBB- S&P and Fitch

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Renewables global pipeline activity

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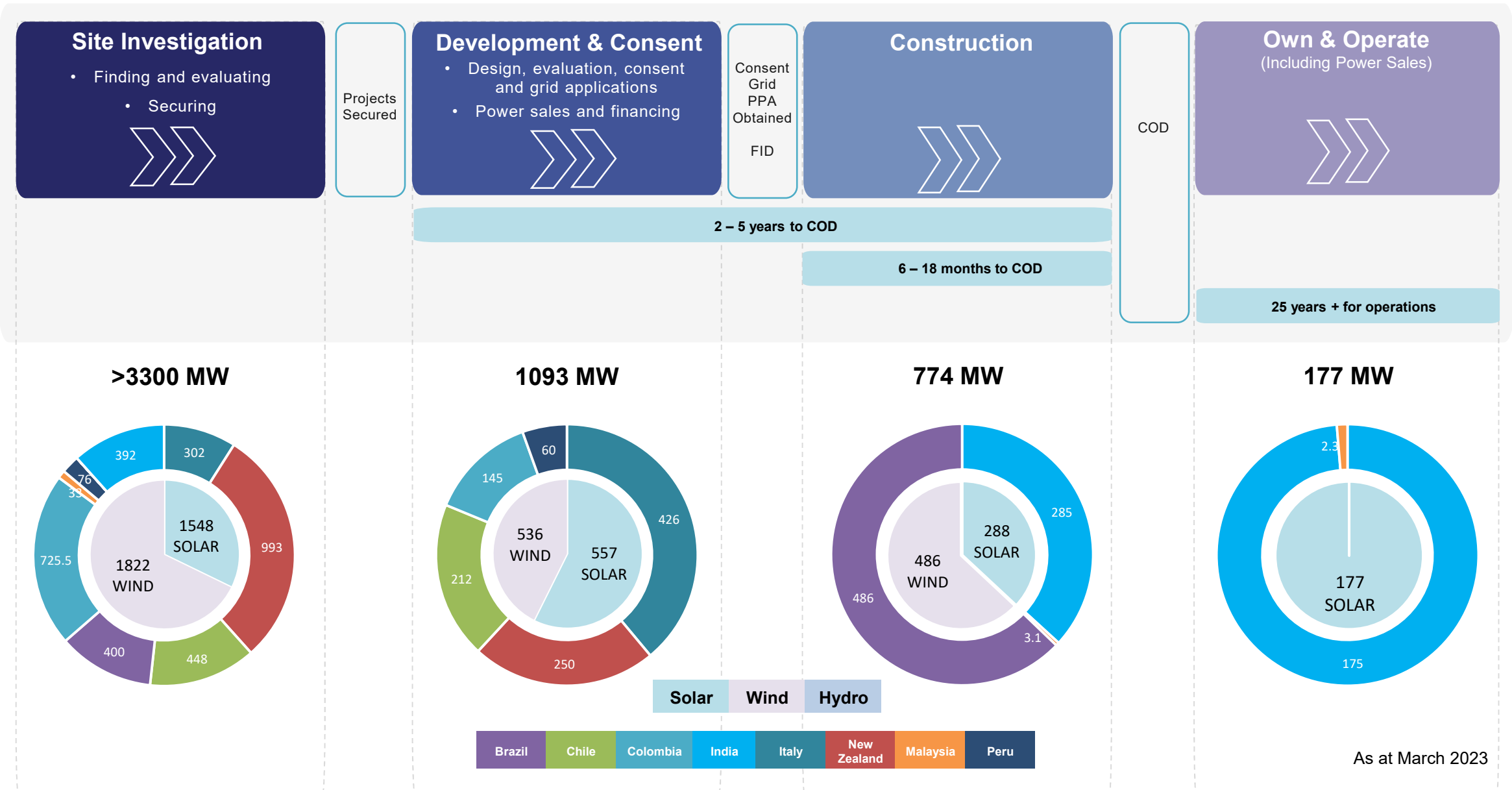
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Scan here to view our
Renewables Assets
under operations
and construction



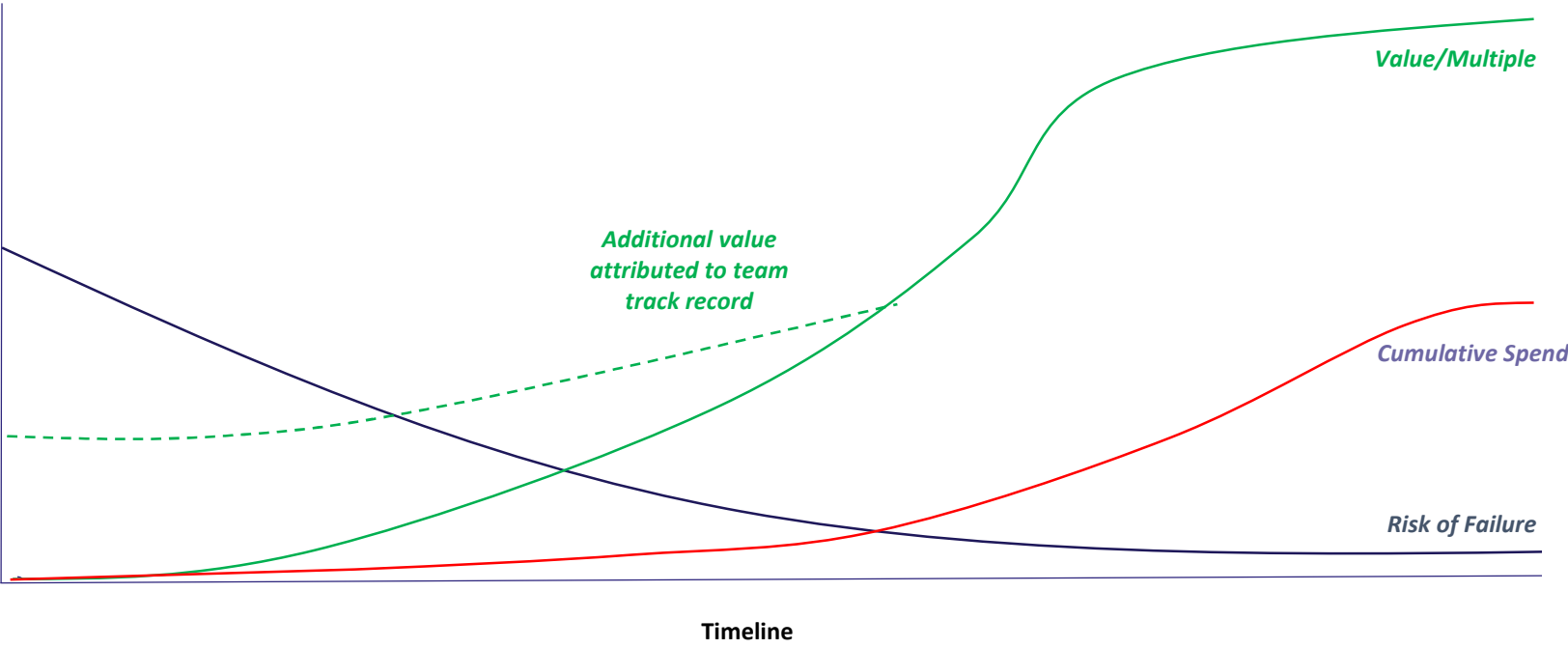
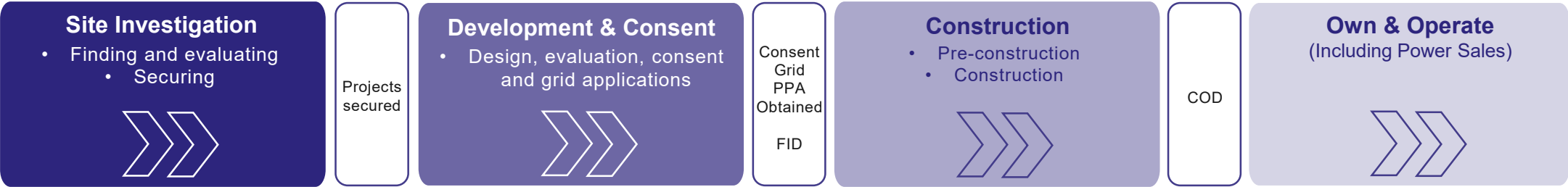
Renewables project pipeline



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Renewables Projects Pipeline

Indicative measures of value, spend and risk of a typical renewables project over time



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PURPOSE

To accelerate the transition to a net zero world through the adoption of green technology applications in the marine, mobility and infrastructure segments.

STRATEGY

SHORT TO MEDIUM TERM
(1-5 YEARS)



Invest in strategic green tech companies to develop assets within the marine, mobility and energy segments



Relentlessly drive innovation, aligned with government incentives and industry trends



Serve commercial and industrial customers supporting their own net zero ambitions

LONG TERM
(6-10 YEARS)



Work with like-minded partners to accelerate growth and attract investment capital



Establish Yinson as a recognised brand within net zero tech and businesses



Develop a net zero solutions platform capable of adapting and incorporating novel technologies

GROUP OVERVIEW

CAPITAL STRATEGY & FINANCIAL PERFORMANCE



Technology-enhanced



Technology-enhanced



Battery swapping stations



Charging hubs



Digital Marketplace Platform

ESG & SUSTAINABILITY

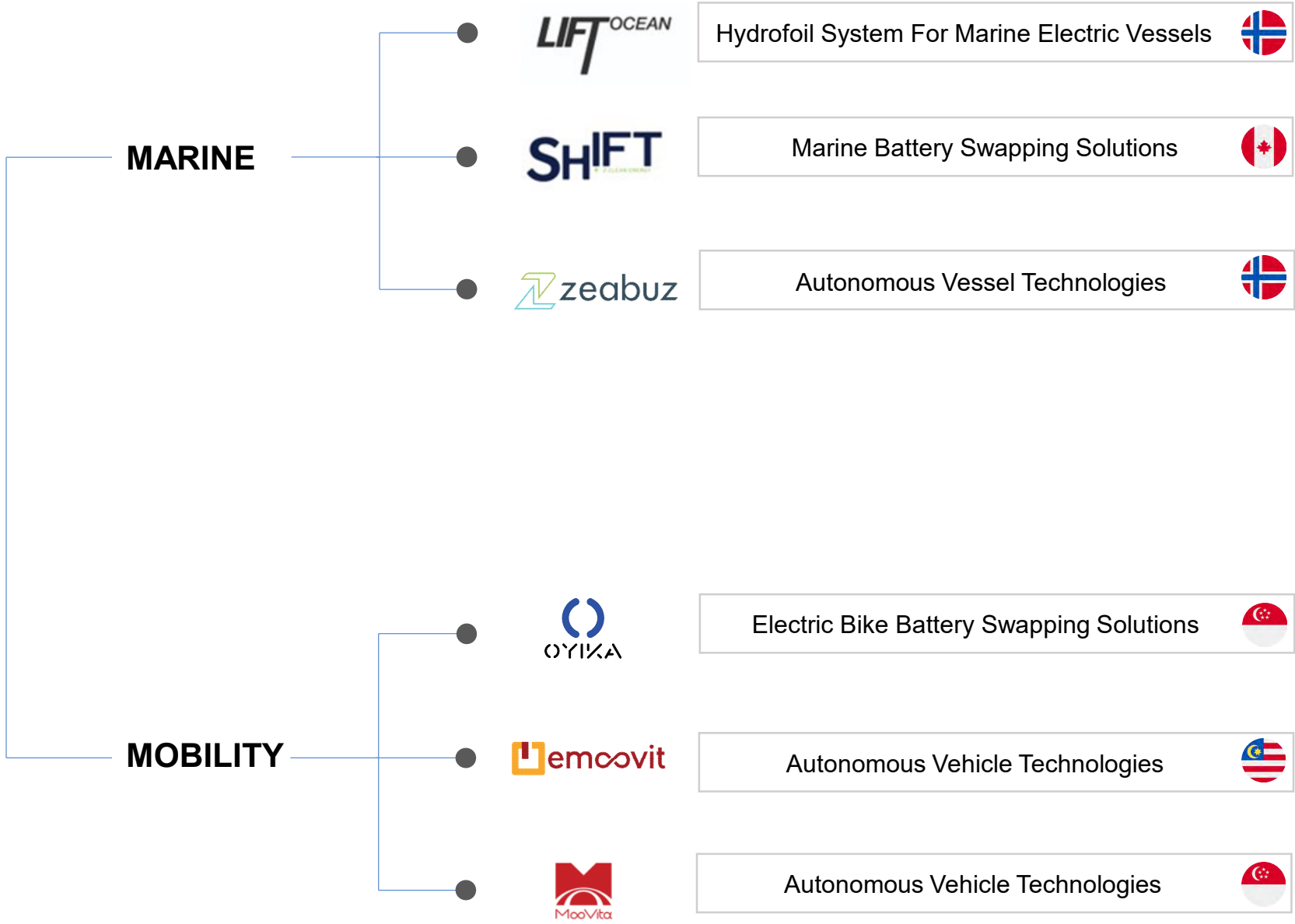
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**YINSON
RENEWABLES**

**YINSON
GREENTECH**

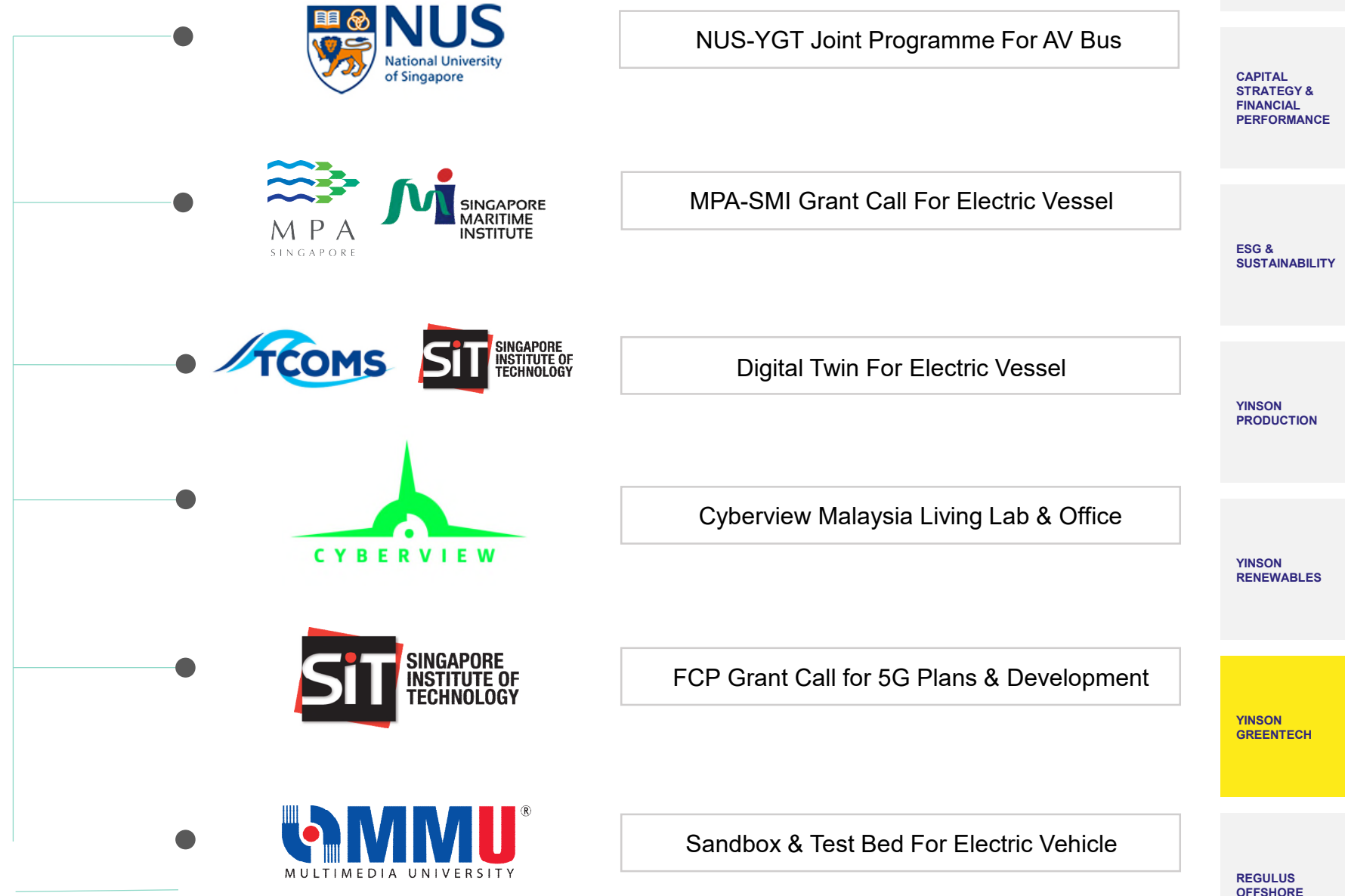
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OUR
Invested
Companies



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OUR R&D Partnerships



Our Strategy

The End In Mind

OUR GREEN ASSETS

We deploy affordable and accessible low carbon electric products & services.

- Built from ground up
- Open market assets



OUR SMART TECHNOLOGIES

We invest and develop smart technologies and embed our assets with them.

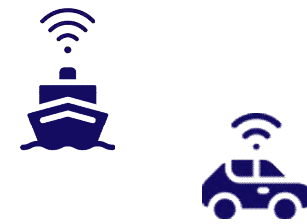
- Own development of operational technologies
- Investment into technology companies



AN AUTONOMOUS FUTURE

Eventually, the future is electric **and** autonomous.

- Developing a future-ready ecosystem
- Being part of a smart nation's sustainable goals



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PURPOSE

To own, operate and charter a fleet of high performance OSVs to support services to the energy industry.

STRATEGY

SHORT TO MEDIUM TERM
(1-5 YEARS)



Achieve strong utilization rate through active client engagement



Adopt industry best practices to meet safety and operational targets



Streamline business and seek synergistic mergers for value creation

LONG TERM
(6-10 YEARS)



Establish industry-leading improvements in safety and performance processes



Execute synergistic mergers for overall value creation of the Group



Regulus Offshore Assets

Scan here to view



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Thank you!

Passionately delivering **powerful** solutions

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