



# Corporate Presentation

July 2022



# Disclaimer

This document may contain projections, estimates, forecasts, targets, opinions, prospects, results, returns and forward-looking statements (“forward-looking statements”) with respect to Yinson Holdings Berhad (“Yinson” or the “Group”) future performance, position and financial results. Examples of forward-looking statements include statements made or implied about the Group’s strategy, estimates of sales growth, financial results, cost savings and future developments in its existing business as well as the impact of future acquisitions and the Group’s financial position.

Statements of future events or conditions in this document, including projections, plans to reduce emissions and emissions intensity, sensitivity analyses, expectations, estimates, the development of future technologies, and business plans, are forward-looking statements. Actual future results or conditions, including: demand growth and relative energy mix across sources, economic sections and geographic regions; the impacts of waves of COVID-19; the impact of new technologies; production rates and reserve or resource changes; efficiency gains and cost savings; emission or emission intensity reductions; reductions in flaring; and the results of investments, could differ materially due to, for example, changes in the supply and demand for crude oil, natural gas, and petroleum and petrochemical products and resulting price impacts; the outcome of exploration and development projects; the outcome of research projects and the ability to scale new technologies on a cost-effective basis; changes in law or government policy, including drilling regulations, greenhouse gas regulations, carbon taxes or regulations, and international treaties; the actions of competitors and customers; changes in the rates of population growth, economic development, and migration patterns; trade patterns and the development and enforcement of global, regional and national mandates; military build-ups or conflicts; unexpected technological developments; general economic conditions, including the occurrence and duration of economic recessions; unforeseen technical or operational difficulties; the pace of regional or global recovery from the COVID-19 pandemic and actions taken by governments or consumers resulting from the pandemic.

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Energy demand modelling aims to replicate system dynamics of the global energy system, requiring simplifications to limit a great deal of complexity. In addition, energy demand scenarios require assumptions on a variety of parameters. As such, the outcome of any given scenario using an energy demand model comes with a high degree of uncertainty. Third-party scenarios discussed in this document reflect the modelling assumptions and outputs of their respective authors, not Yinson, and their use or inclusion herein is not an endorsement by Yinson of their underlying assumptions, likelihood or probability. Any reference to Yinson’s support of a third-party organization within this document does not constitute or imply an endorsement by Yinson of any or all of the positions or activities of such organization.

Yinson has no obligation to update the statements contained in this document, unless required by the relevant law and/or regulations. The English language version of this document is leading.

A more comprehensive discussion of the risk factors that may impact Yinson’s business can be found in the Group’s latest Annual Report, a of copy which can be found on the Group’s corporate website, [www.yinson.com](http://www.yinson.com).



# Yinson At A Glance



**USD1.45 billion**

Market capitalisation  
(listed on Bursa Malaysia)



**17 countries**

Presence across  
the globe



**~ USD16 billion**

Contracted revenue



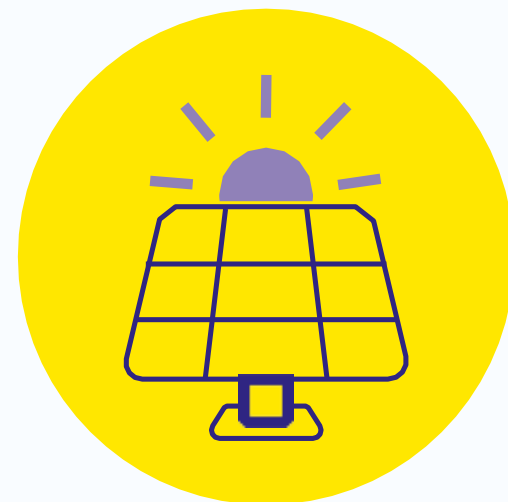
**A1 / A + ratings**

From RAM and MARC



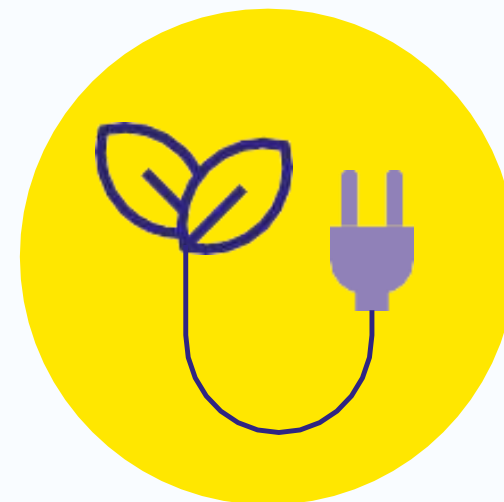
**Top tier**

FPSO contractor



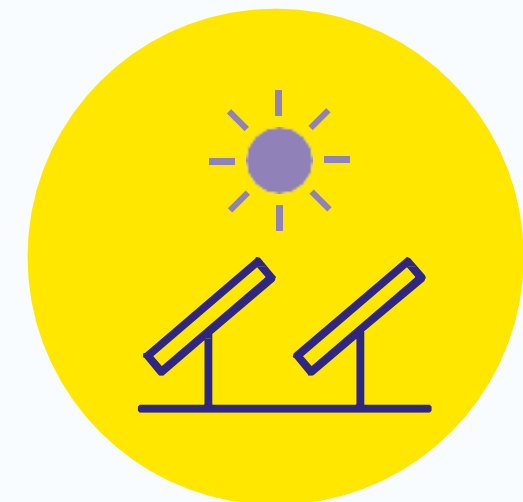
**460 MW**

Renewables assets  
operational and under  
construction



**Green Technologies**

Active investments and business  
developments in Marine, Mobility  
and Energy segments



**> 5000 MW**

Renewables pipeline



# Business Divisions

## YINSON PRODUCTION

OFFSHORE PRODUCTION DIVISION



## YINSON RENEWABLES

RENEWABLES DIVISION



## YINSON GREENTECH

GREEN TECHNOLOGIES DIVISION



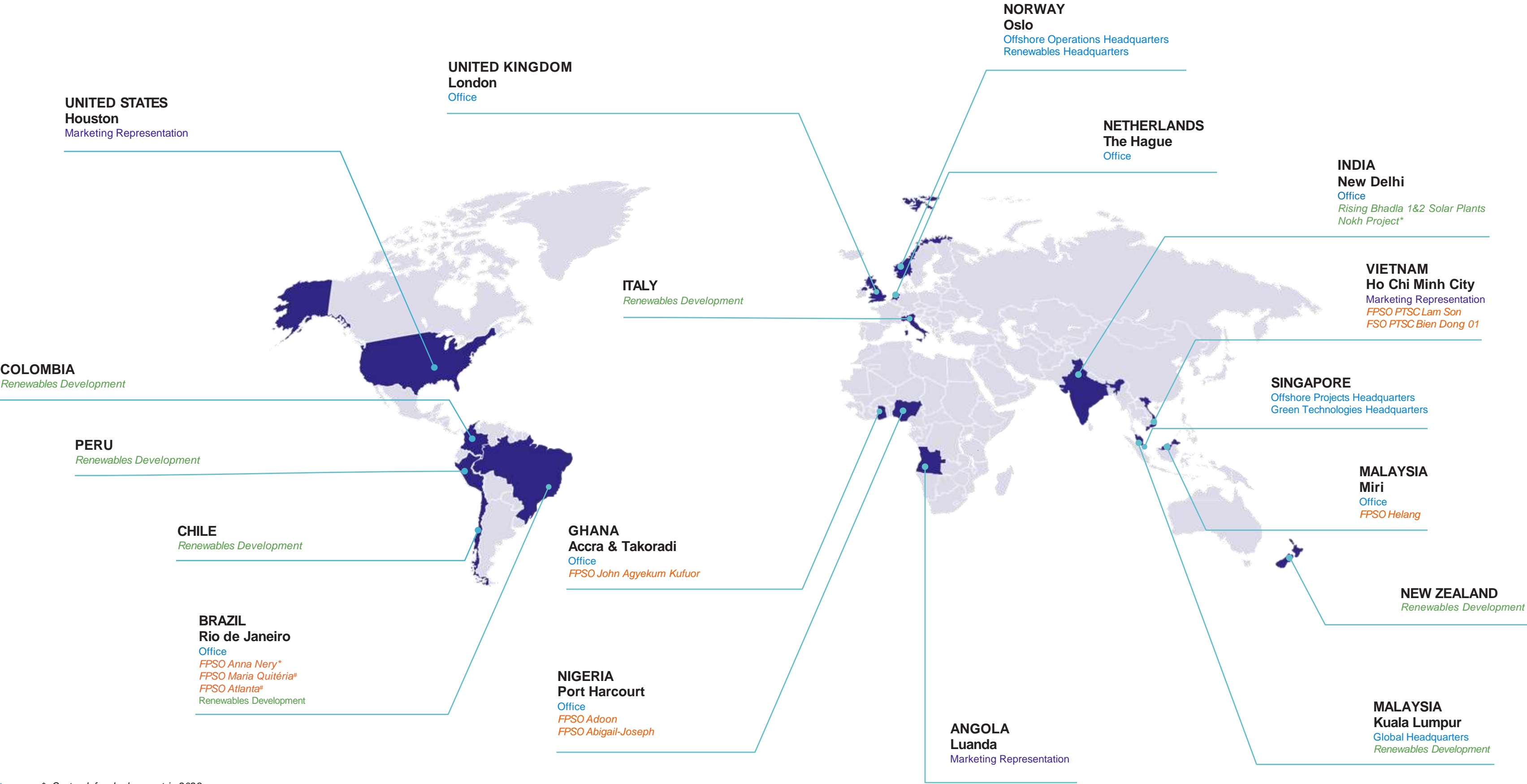
## REGULUS OFFSHORE

OFFSHORE MARINE DIVISION





# Our Global Presence



• Offices and Headquarters      \* On track for deployment in 2023  
• Marketing Representations      # On track for deployment in 2024  
• Offshore Production Assets  
• Renewable Developments & Assets

# Our Transformation

1

1983 - 2010

## TRANSPORT AND LOGISTICS

Began as a transport agency in Johor Bahru, Malaysia. Grew to become one of Malaysia's largest transport companies.



2

2011 - 2013

## OFFSHORE PRODUCTION

Ventured into offshore production through joint venture with PTSC Vietnam to build an FPSO and FSO.

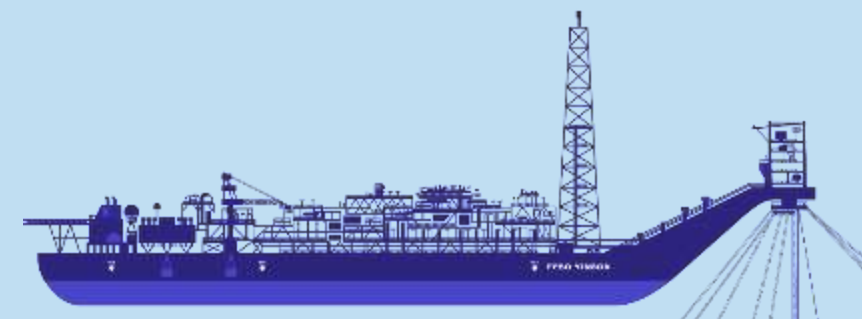


3

2014 - 2018

## FULL SCALE EXECUTION AND SERVICE FPSO PROVIDER

Acquired Fred. Olsen Production ASA and divested non-O&G subsidiaries. Increased fleet size to become one of the largest independent FPSO leasing companies globally.

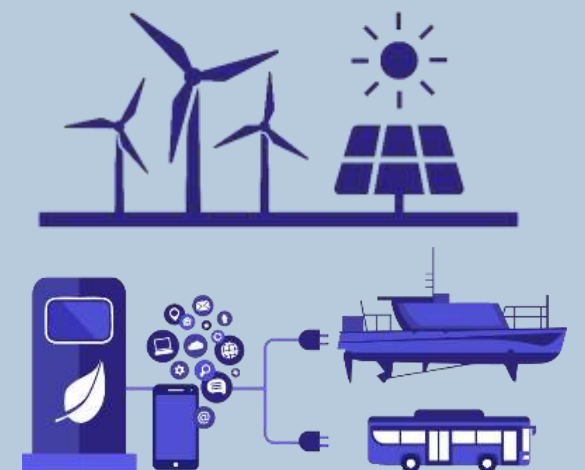


4

2019 TO PRESENT

## ENERGY INFRASTRUCTURE AND TECHNOLOGY COMPANY

Established Renewables and Green Technologies Divisions. Ventured into new territories for Offshore Production. Established strategic collaborations for Offshore Marine.





## OUR MISSION

Passionately delivering **powerful** solutions

## OUR VISION

To be a global energy solutions provider that is known for being reliable, open, adaptable, decisive and sustainable



[www.yinson.com](http://www.yinson.com)



## CORE VALUES

### RELIABLE

We always deliver on our commitments

### OPEN

We foster an environment that promotes trust and learning through honest communication

### ADAPTABLE

We understand our stakeholders and collaborate to realise our common goals

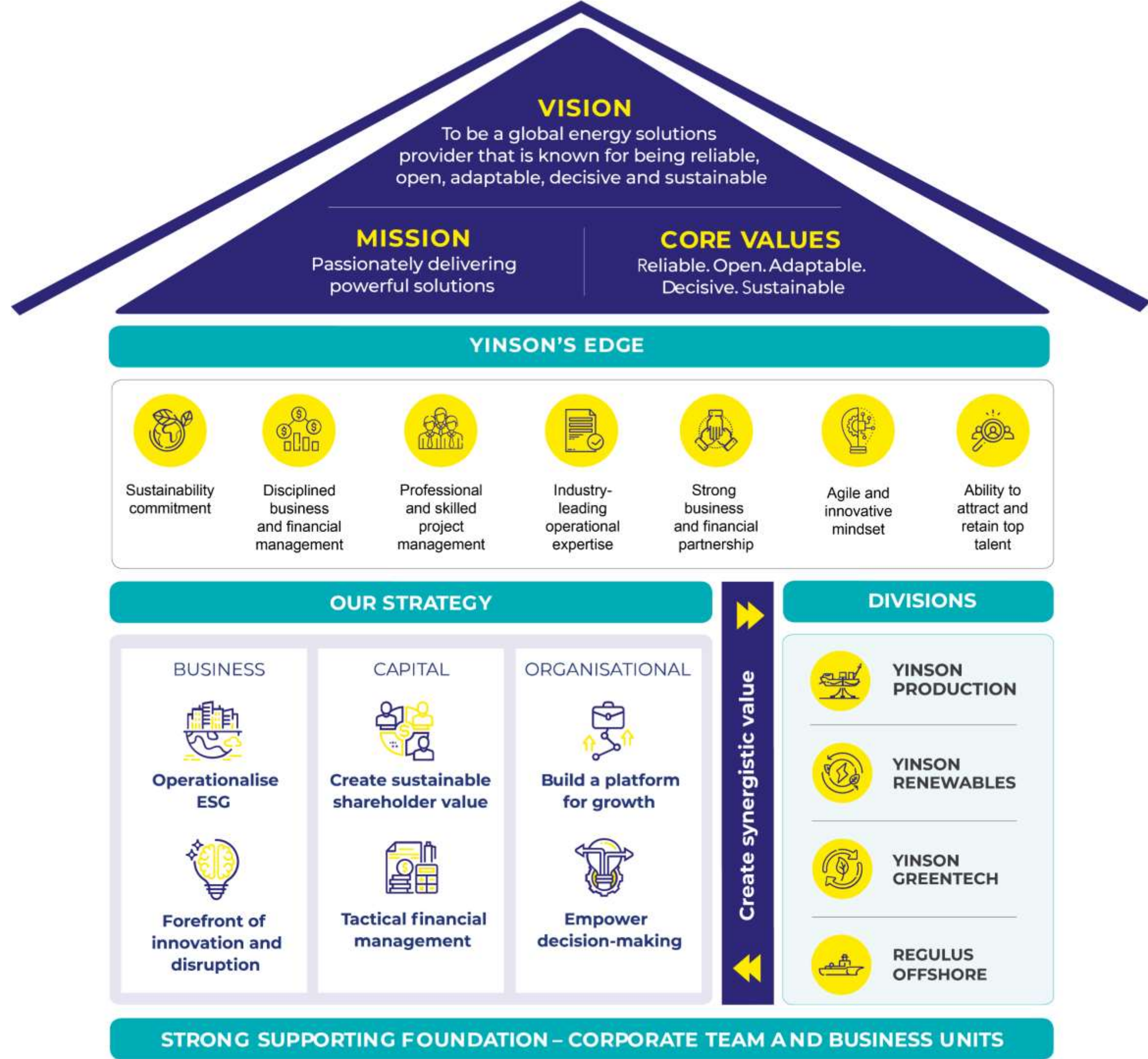
### DECISIVE

We take ownership of every situation by finding solutions to move forward

### SUSTAINABLE

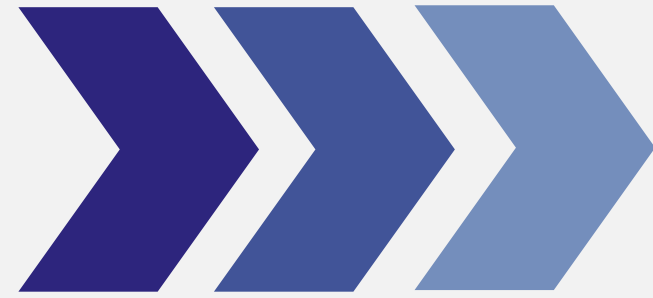
We seriously consider the economic, social, and environmental impact of everything we do



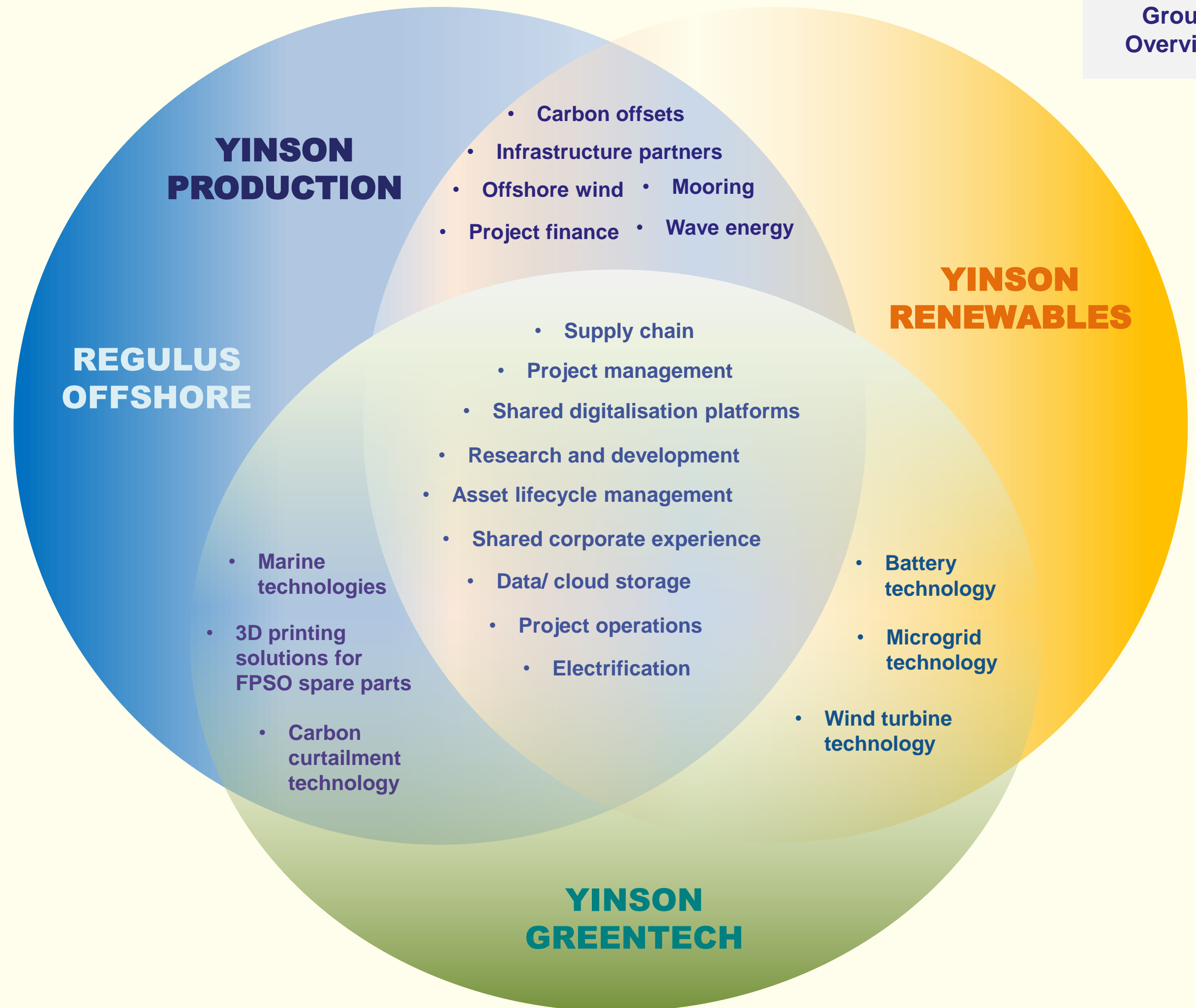


# Yinson's Strategic Framework and Edge





## Potential synergies between Yinson's business divisions



# Board of Directors



**Lim Han Weng**  
Group Executive Chairman  
and Non-Independent  
Executive Director



**Lim Chern Yuan**  
Group Chief Executive  
Officer and Non-Independent  
Executive Director



**Dato' (Dr.) Wee Hoe  
Soon @ Gooi Hoe Soon**  
Senior Independent  
Non-Executive Director ▲



**Bah Kim Lian**  
Non-Independent  
Executive Director



**Dato' Mohamad Nasir  
Bin AB Latif**  
Independent  
Non-Executive Director ▲



**Rohaya Binti  
Mohammad Yusof**  
Non-Independent  
Non-Executive Director



**Datuk Abdullah  
Bin Karim**  
Independent Non-Executive  
Director ▲



**Raja Datuk Zaharaton  
Binti Raja Zainal Abidin**  
Independent  
Non-Executive Director ▲



**Sharifah Munira Bt.  
Syed Zaid Albar**  
Independent  
Non-Executive Director ▲



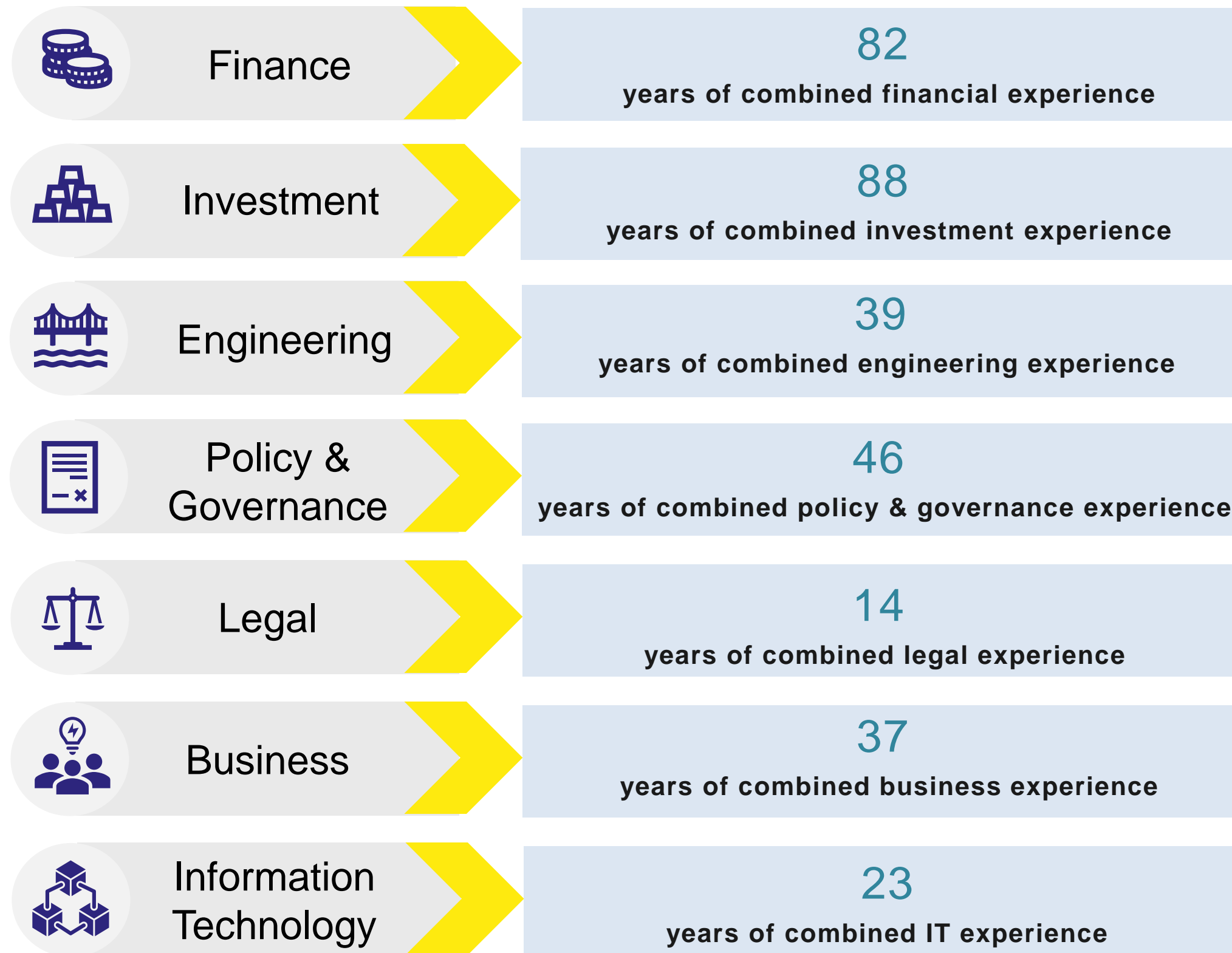
**Lim Han Joeh**  
Non-Independent Non-Executive  
Director



**Gregory Lee**  
Independent  
Non-Executive Director ▲



# Strong And Experienced Non-Executive Board Members



Dato' Wee Hoe Soon @ Gooi Hoe Soon	EPF investment panel member
	Director of Securities Commission
	Chairman of Perstima Berhad
	Chairman of Red Ideas Holdings Berhad
Dato' Mohamad Nasir bin AB Latif	Chairman of Investment Panel, KWAP
	Former Deputy Chief Executive Officer (Investment), EPF
Rohaya binti Mohammad Yusof	Chief Investment Officer, EPF
	Chairman of Institutional Investors Council Malaysia
Datuk Abdullah bin Karim	Former President/ CEO of Petronas Carigali
	Former Vice President and Venture Director of Domestic LNG projects, Petronas Carigali
Raja Datuk Zaharaton binti Raja Zainal Abidin	Former Director General of Economic Planning Unit
Sharifah Munira bt. Syed Zaid Albar	Legal and corporate experience in various industries
Lim Han Joeh	Executive Director, Yinson Corporation
Gregory Lee	Former President and CEO, Samsung Mobile and Samsung Electronics North America & Global Chief Marketing Officer Samsung Electronic

# Senior Management



**Lim Chern Yuan**  
Group Chief Executive Officer  
and Executive Director



**Daniel Bong**  
Group Chief Strategy Officer and  
Head of Group Corporate Advisory



**Eirik Barclay**  
Group Executive Vice President,  
New Ventures and Technology



**Andrew Choy**  
General Counsel, Group Legal



**Guillaume Jest**  
Group Chief Financial Officer



**Louisa Brady**  
Group HR Director



**Flemming Grønnegaard**  
Chief Executive Officer,  
Offshore Production



**Rolf Marthin Normann**  
Chief Operations Officer,  
Offshore Production



**David Brunt**  
Chief Executive Officer,  
Renewables



**Dato' Mohamed  
Sabri Zain**  
Chief Executive Officer,  
Yinson Energy



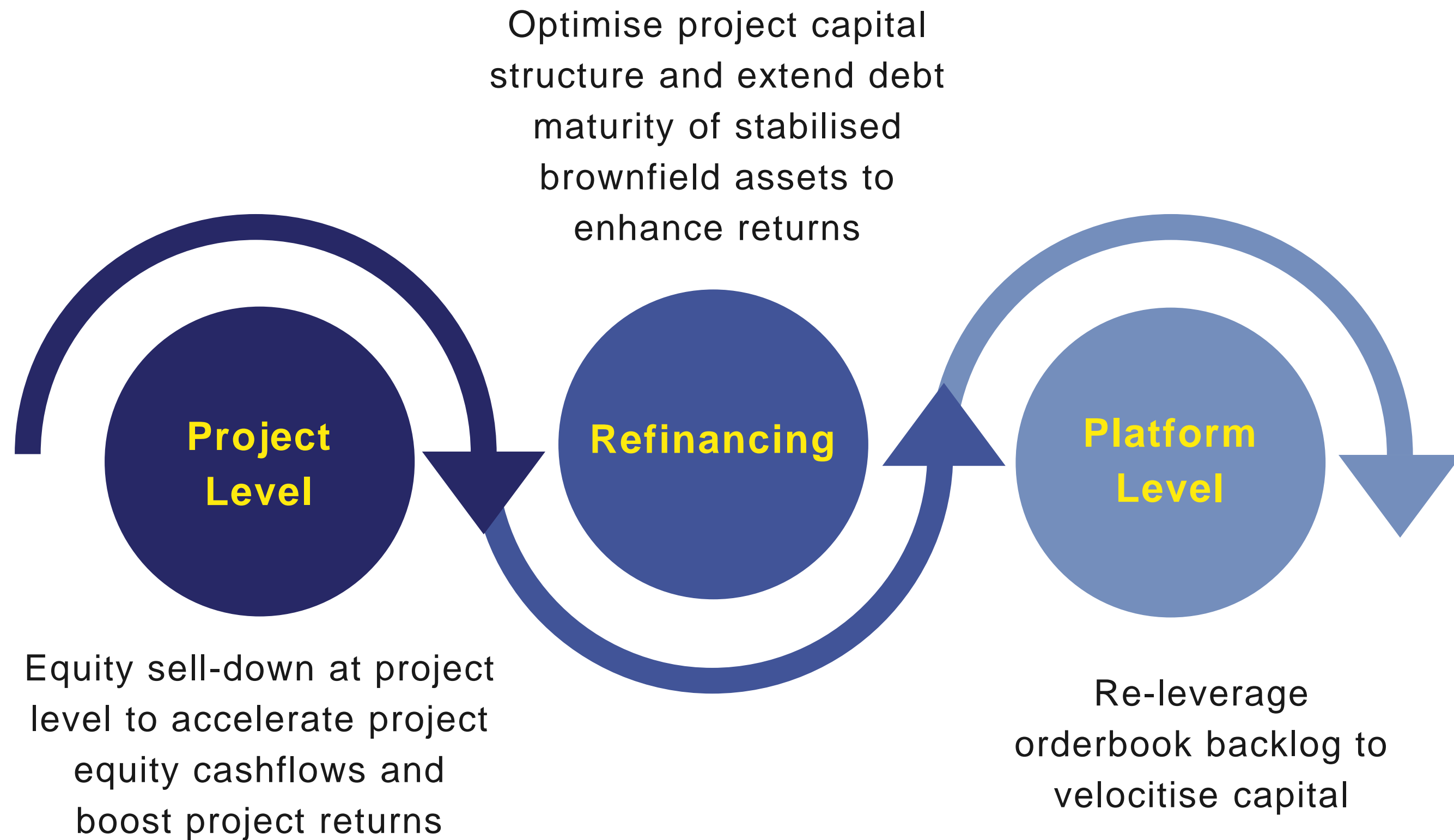
**Lim Chern Wooi**  
Chief Executive Officer,  
Offshore Marine



# Latest Developments

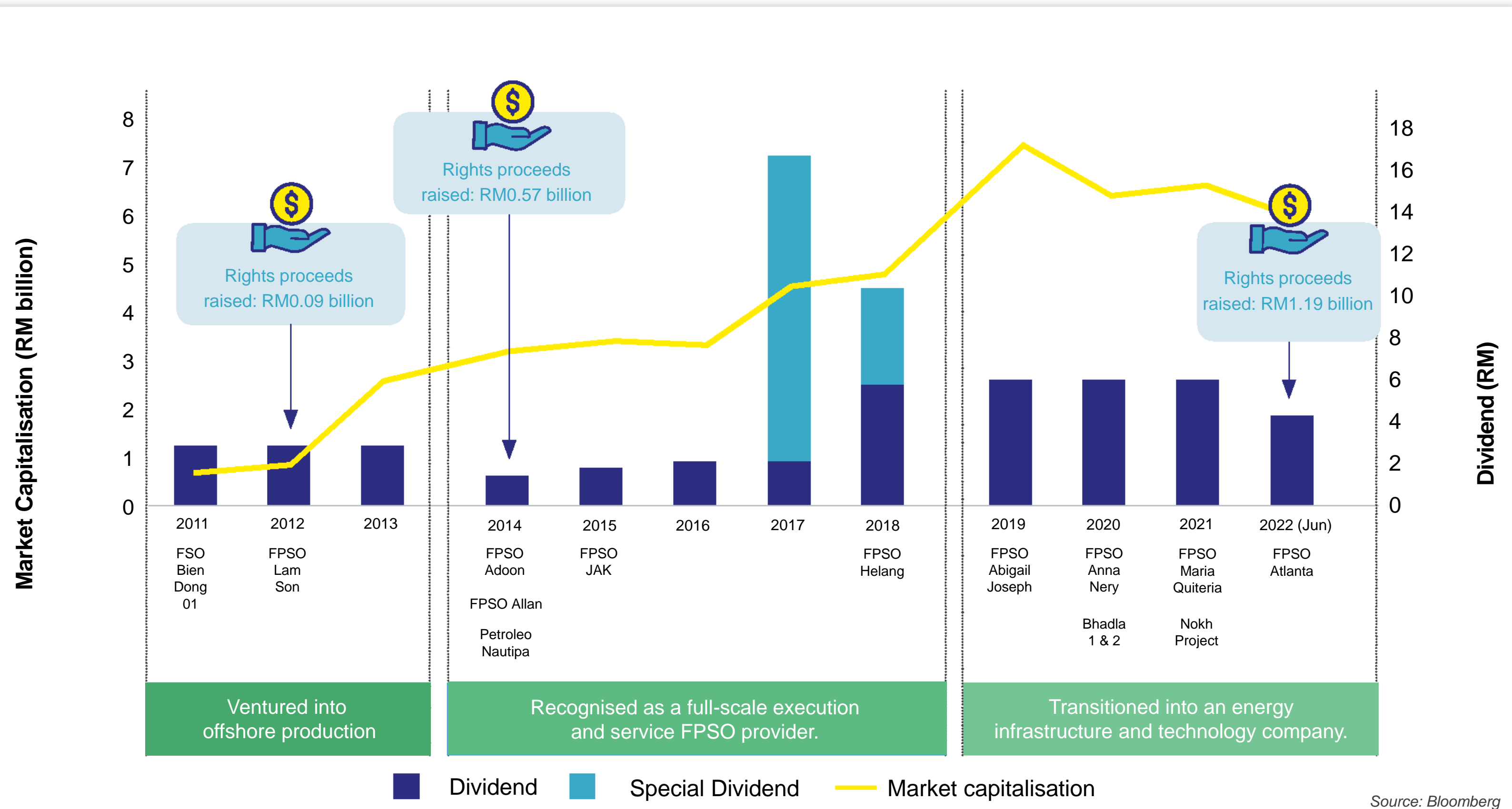
June 2022	May 2022	April 2022	
<ul style="list-style-type: none"><li>• <b>8th</b> together with Sumitomo held a grand naming ceremony for FPSO Anna Nery</li><li>• <b>21st</b> Rights Issue announcement: oversubscribed by 22.31%. RM1.19 billion capital raised from the corporate exercise.</li><li>• Awarded “ Most Honored Company” for Institutional Investor's 2022 All-Asia Executive Team Rankings and received first place ranking in all 5 categories under the Asia Small &amp; Midcap table.</li><li>• <b>28th</b> Completion of rights shares listing on the Main Market of Bursa Malaysia Securities Berhad.</li></ul>	<ul style="list-style-type: none"><li>• <b>12th</b> Formed joint venture with Plus Xenergy to develop and implement commercial and industrial and industrial rooftop solar photovoltaic projects in Malaysia.</li><li>• <b>18th</b> Recognised for sustainability efforts at The Global Good Governance Awards 2022.</li><li>• <b>31st</b> Released Annual Report 2022: Purpose Driven.</li></ul>	<ul style="list-style-type: none"><li>• <b>14th</b> Completion of 1-for-1 Bonus Issue.</li><li>• <b>20th</b> Won Silver in The 7th Asia Integrated Reporting Awards 2021.</li></ul>	
March 2022	February 2022		January 2022
<ul style="list-style-type: none"><li>• <b>8th</b> Acquired two late-stage wind development projects in Brazil.</li><li>• <b>16th</b> Awarded the BPAM Bond Markets Awards 2022 in the ESG Top Issuance category for the year 2021.</li><li>• <b>29th</b> Held an Extraordinary General Meeting and received approval from shareholders on 1-for-1 Bonus Issue and renounceable Rights Issue.</li></ul>	<ul style="list-style-type: none"><li>• <b>7th</b> Signed firm contracts with Petrobras for the charter, operations and maintenance of FPSO Maria Quitéria in Brazil.</li><li>• <b>21st</b> Signed firm contracts with Enauta for the provision, operation and maintenance of FPSO Atlanta in Brazil.</li></ul>	<ul style="list-style-type: none"><li>• <b>22nd</b> Formed a joint venture with GTMA to accelerate the development of EV charging infrastructure in Malaysia.</li><li>• Acquired two renewable energy generation projects with an expected combined installed capacity of 486 MW in Brazil.</li></ul>	<ul style="list-style-type: none"><li>• <b>1st</b> FPSO PTSC Lam Son bareboat charter contract automatically extended for a further 6 months.</li><li>• <b>10th</b> Donated 7 units of oxygen concentrators to the Zanskar Health Care and Sowa Rigpa Research Institute in Ladakh, India.</li></ul>

# Capital Strategy





# 83.5x Market capitalisation appreciation since 2011



Source: Bloomberg

# Historical Upstreaming From Yinson's Assets

## Cash generated from Yinson's assets (2015 to 3QFY22)

**Dividends**  
USD253  
million

**Divestment/  
sale of  
assets**  
USD230  
million

**Capital  
reduction**  
USD108  
million

**Yinson's  
portion of  
free cash**  
USD33  
million

**TOTAL: USD624 million**



**Equity required for  
new projects**  
(2018 to 3QFY22)

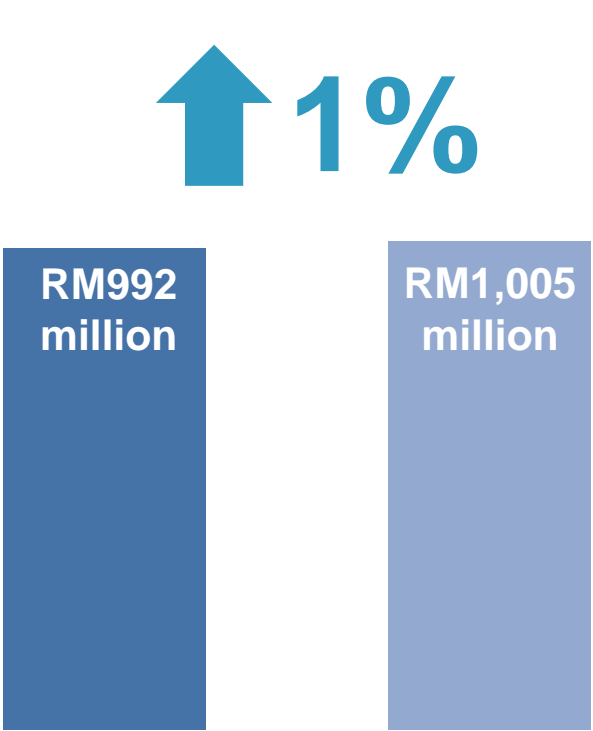
**TOTAL: USD535 million**



# Financial Performance (Q1'FYE2023)

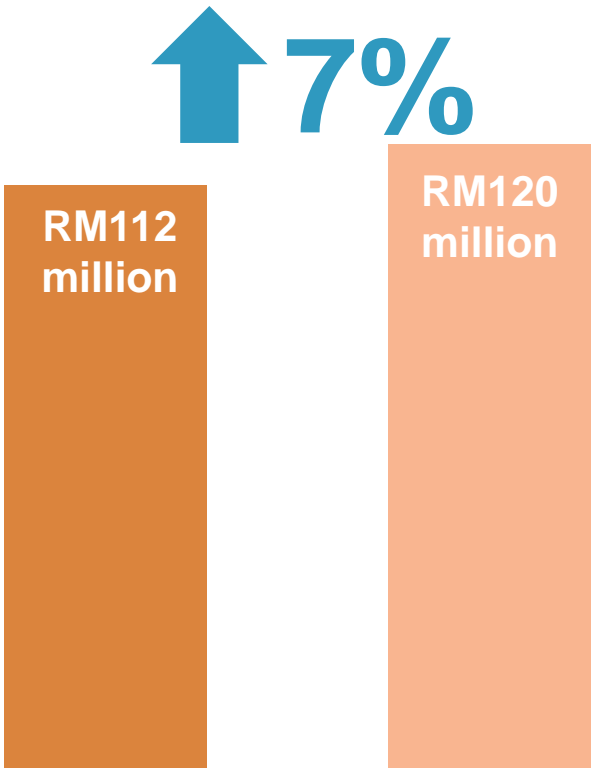
## REVENUE

■ Q1'FYE2022 ■ Q1'FYE2023



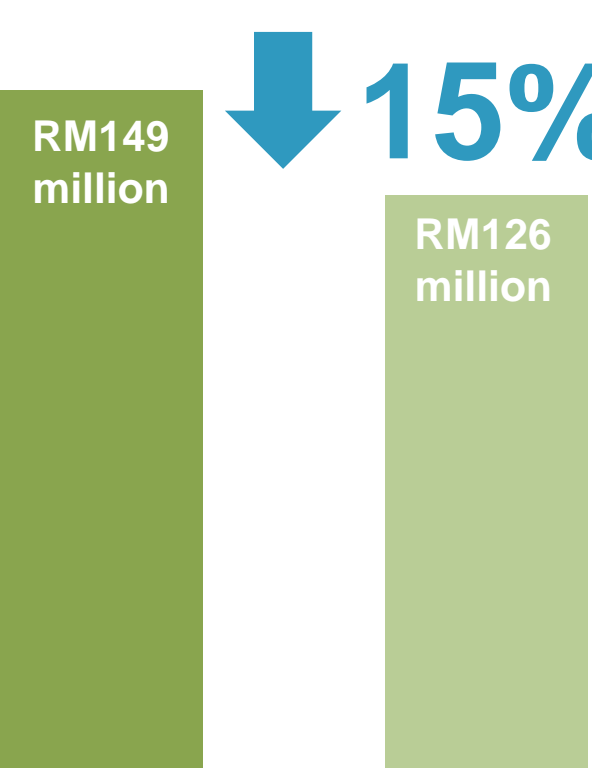
## PATAMI

■ Q1'FYE2022 ■ Q1'FYE2023



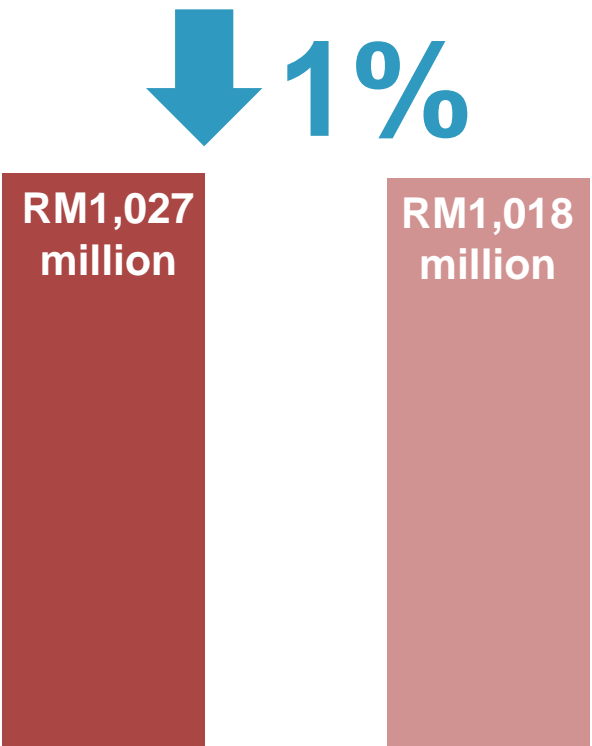
## CORE PAT

■ Q1'FYE2022 ■ Q1'FYE2023



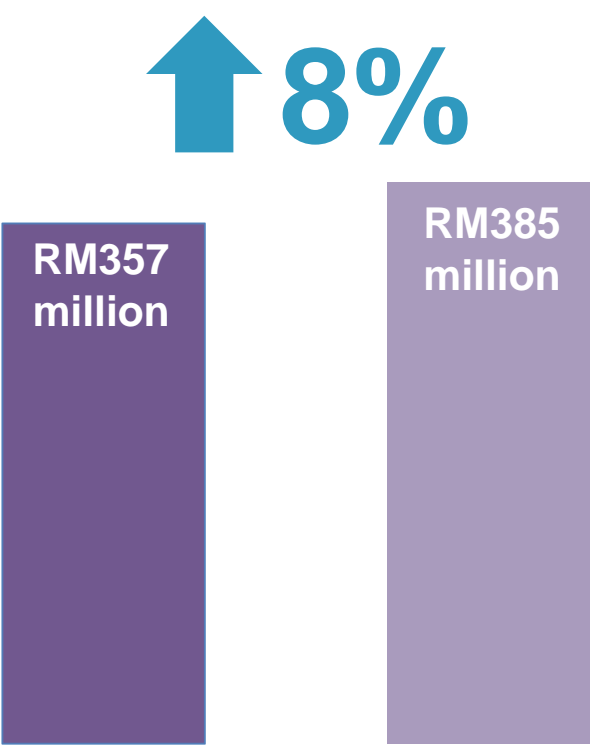
## ADJUSTED REVENUE

■ Q1'FYE2022 ■ Q1'FYE2023



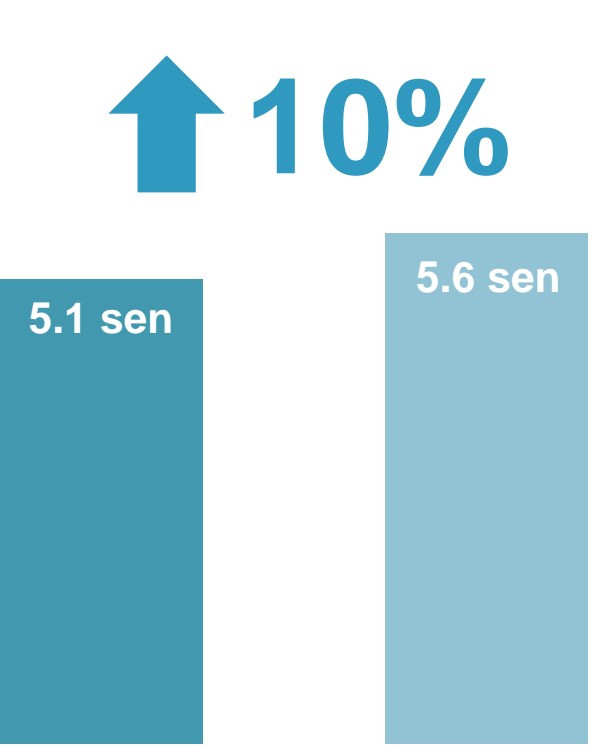
## ADJUSTED CORE EBITDA

■ Q1'FYE2022 ■ Q1'FYE2023



## BASIC EPS

■ Q1'FYE2022 ■ Q1'FYE2023



# Financial Performance (Q1'FYE2023)

(All figures in RM million, unless otherwise stated)

	Q1 FYE 2022	Q1 FYE 2023
Revenue	992	1,005
EBITDA	340	387
Profit After Tax	145	139
Total Assets	15,205	16,849
Cash and Liquid Investments	2,873 <sup>1</sup>	3,177
Total Borrowings	8,758 <sup>1</sup>	9,299
Total Liabilities	10,465 <sup>1</sup>	11,518
Total Equity	4,740 <sup>1</sup>	5,331
Net Assets Per Share <sup>2</sup> (RM)	2.2 <sup>1,5</sup>	2.7
Basic EPS (sen)	5.1 <sup>5</sup>	5.6
	Q1 FYE 2022	Q1 FYE 2023
Adjusted Revenue <sup>3</sup>	1,027	1,018
Adjusted Core EBITDA <sup>3</sup>	357	385
Adjusted Core EBITDA Margin <sup>3</sup>	34.7%	37.8%

	FYE 2022 <sup>1</sup>	Q1 FYE 2023
Orderbook / Net Debt (times)	11.39	11.34
Quick Ratio (times)	2.17	1.76
Net Debt to EBITDA (times)	4.20	3.95
Adjusted Net Debt to EBITDA <sup>3</sup> (times)	3.88	3.77
Gross Gearing (times)		
- Total borrowings	1.85	1.74
- Excluding non-recourse borrowings <sup>4</sup>	1.00	0.98
Net Gearing (times)		
- Total borrowings	1.24	1.15
- Excluding non-recourse borrowings <sup>4</sup>	0.39	0.38

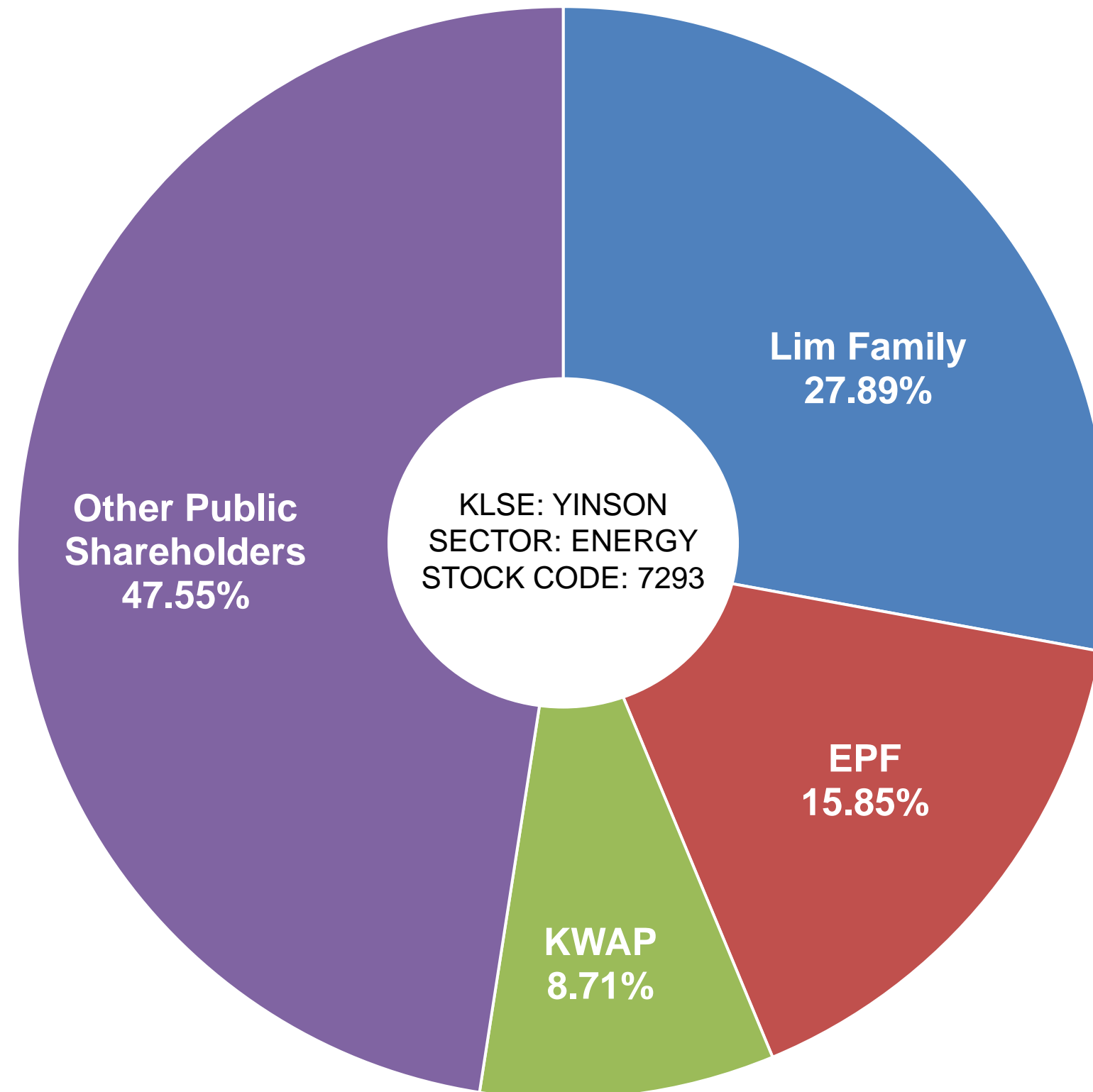
Notes:

- Balances or ratios as at 31 January 2022
- Computed based on number of ordinary shares issued as at financial period-/year-end.
- Figures have been adjusted to include results from joint ventures and associates.
- Computed based on total borrowings of the Group less non-recourse project financing loans.
- Adjusted to reflect the bonus issue of 1 bonus share for every 1 existing ordinary share which was completed on 14 April 2022 for comparative purposes.

Source: Company website at <https://www.yinson.com/financial-highlights/>



# Strong And Supportive Shareholders

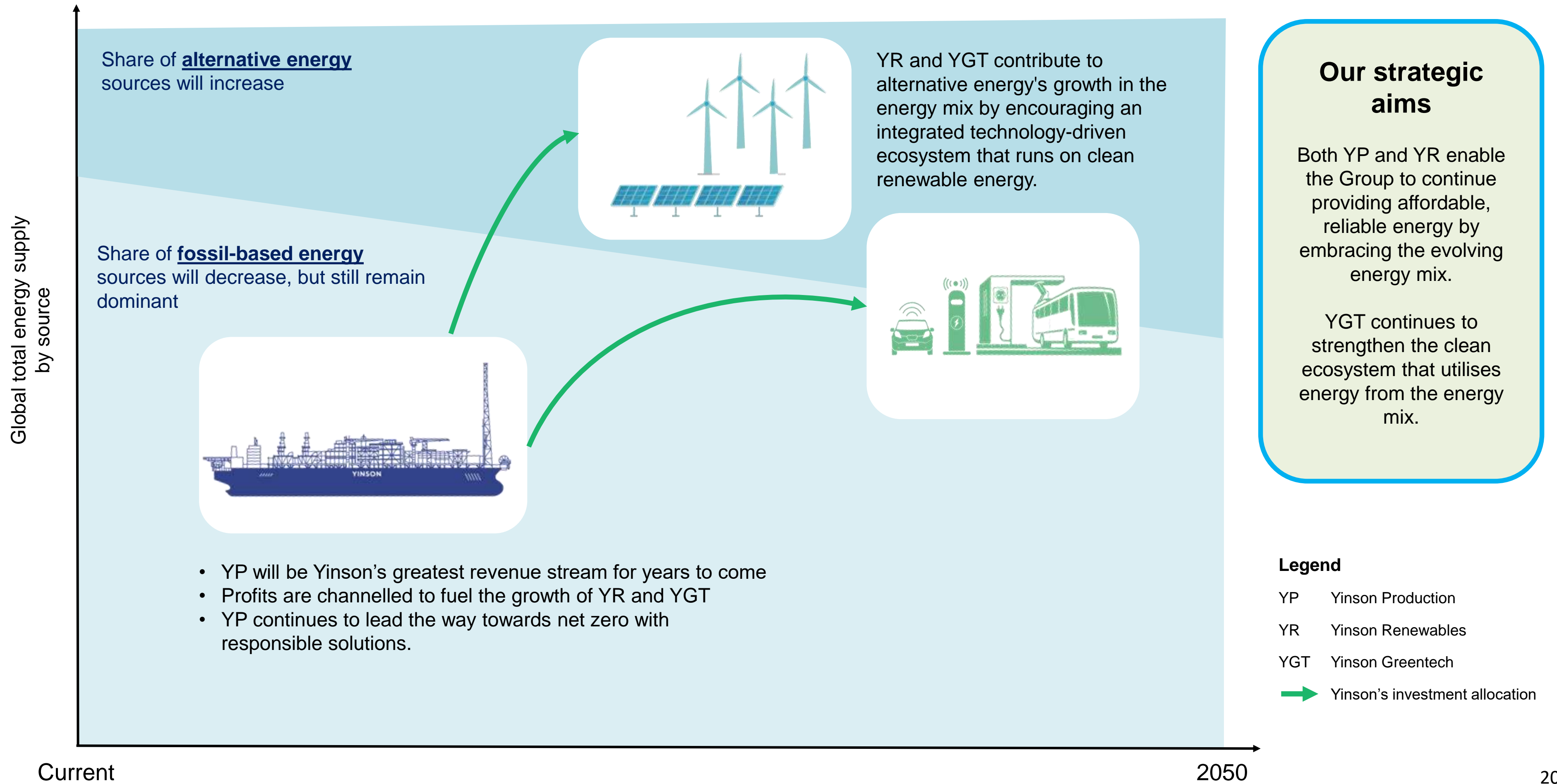


- Yinson's top three shareholders own 52.45% of stock
- Yinson's founder serves as Group Executive Chairman, while both EPF's Chief Investment Officer and KWAP's Chairman of the Investment Panel sit on Yinson's Board.
- The founding Lim family has subscribed to all rights issues raised. In 2015, EPF fully subscribed to Yinson's private placement of RM169.8 million.

Note:

1: According to the Record of Depositors as at 31 May 2022.

# Yinson's investment into the energy transition





## YINSON'S CLIMATE GOALS

# CARBON NEUTRAL BY 2030 NET ZERO BY 2050

## OUR COMMITMENTS

### CARBON NEUTRAL BY 2030

- Measure and verify our GHG emissions
- Deploy emission reduction measures where reasonably practicable
- Use high quality offsets to balance residual GHG emissions by 2030

### NET ZERO BY 2050

- Focus on investments into nature-based and technology-based carbon removal projects
- Actively invest into zero or low-carbon technologies
- Commit business operations in alignment with the Paris Agreement

## OUR CLIMATE GOALS ARE OPERATIONALISED THROUGH A THREE-PRONGED FRAMEWORK



### CARBON REDUCTION

- Reduce GHG emissions from Scope 1, 2 and 3
- Limit carbon emission intensity of FPSOs
- Utilise renewable energy in our operations where feasible



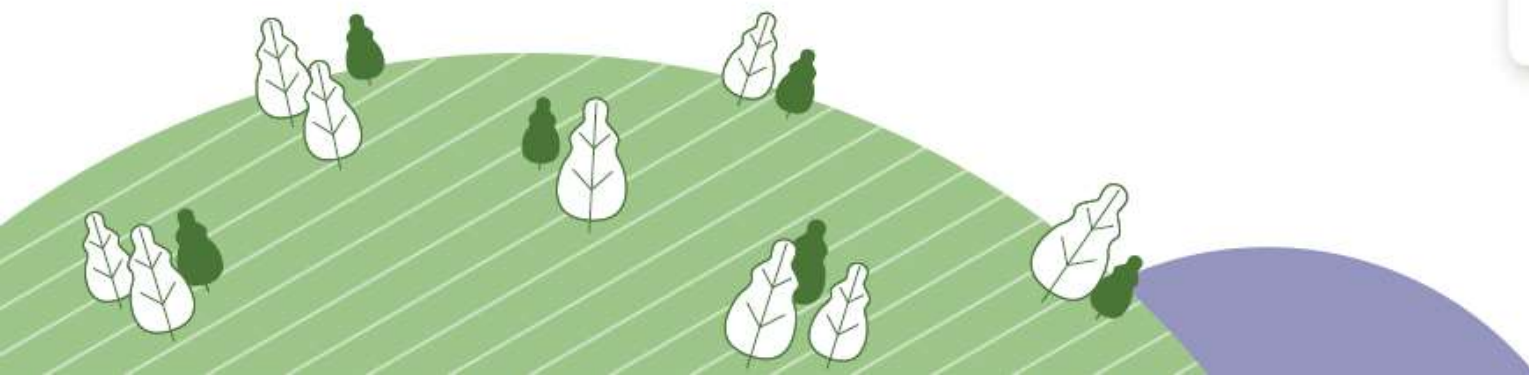
### CARBON REMOVAL

- Invest into nature-based carbon removal solutions such as afforestation and reforestation
- Utilise technology-based carbon removal solutions such as Direct Air Capture ("DAC") and Carbon Capture, Utilisation and Storage ("CCUS")

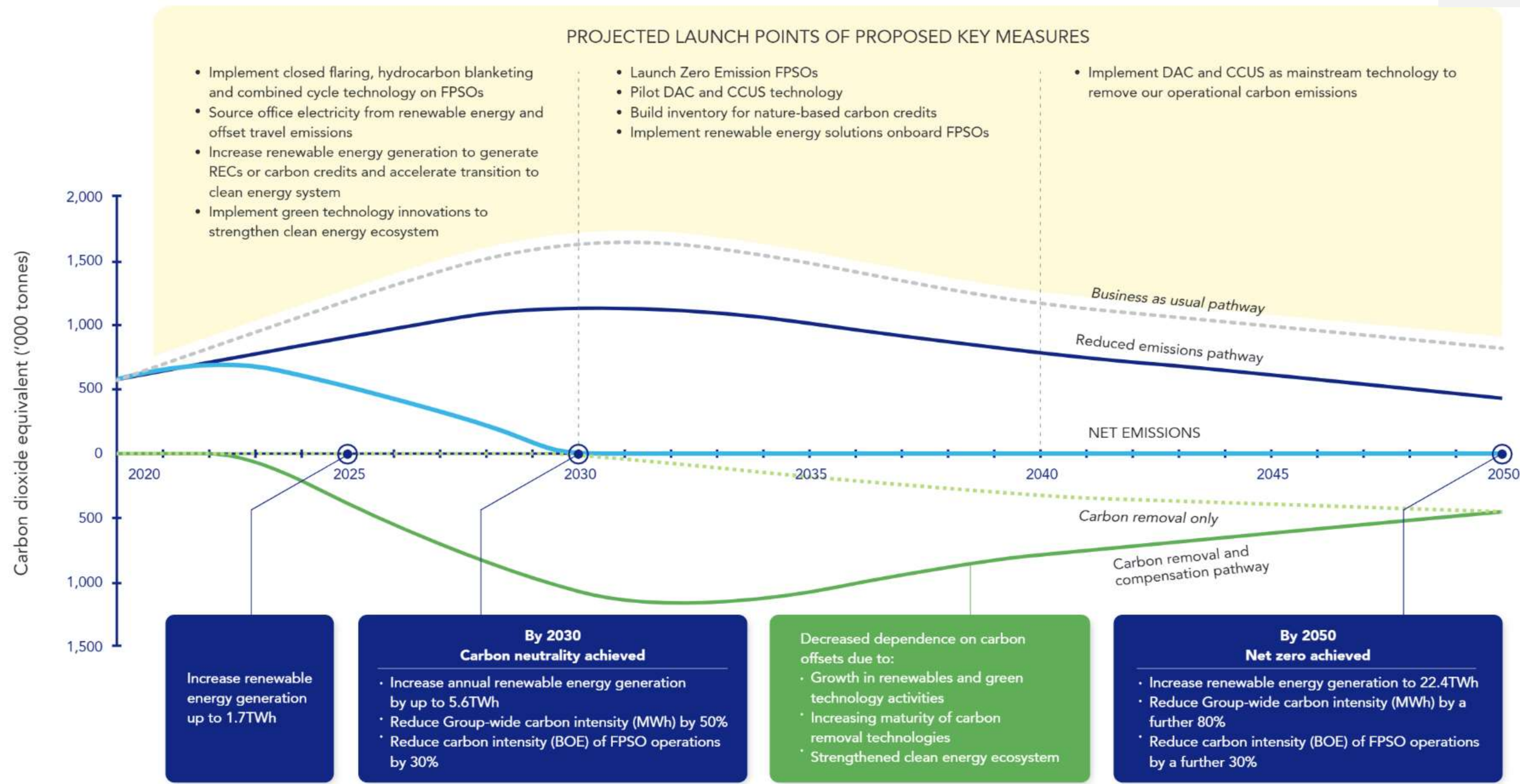


### CARBON COMPENSATION

- Invest in zero or low-carbon technologies
- Increase capacity of renewable energy generation

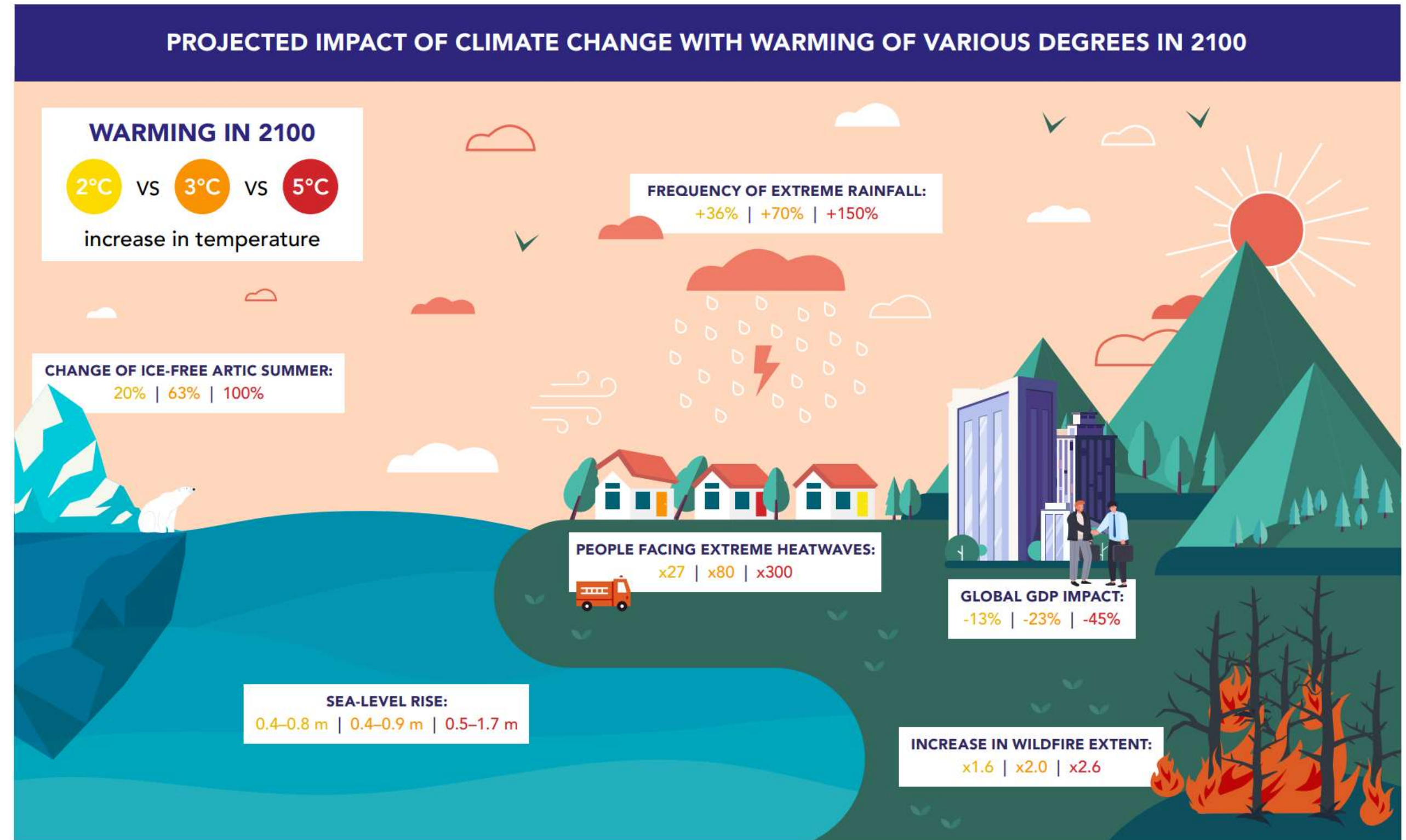
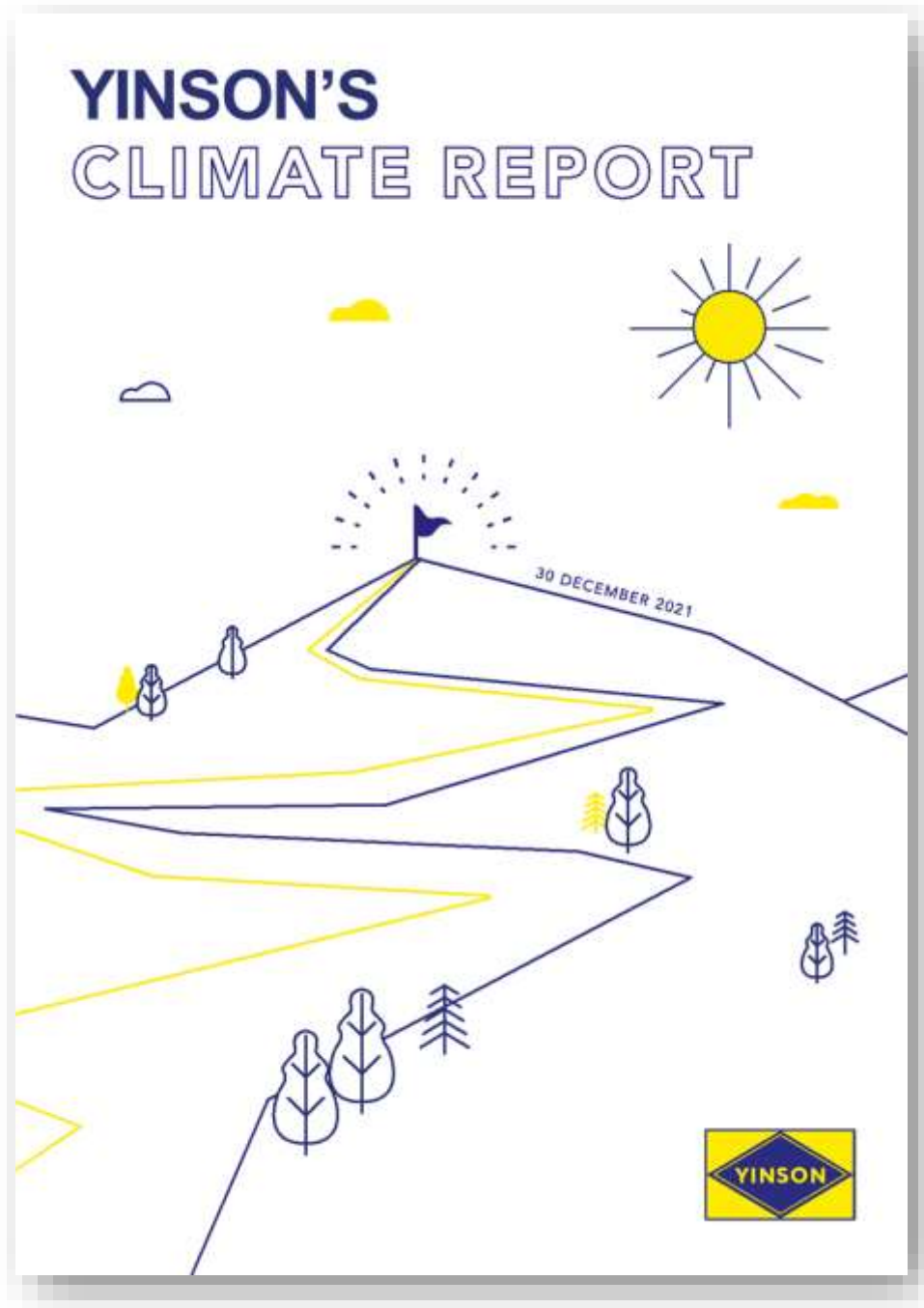








# Launched Malaysia's First TCFD-Aligned Climate Report



Data in this figure is adapted from the TCFD's Guidance on Risk Management Integration and Disclosure, October 2020

# Recent Progress in ESG Excellence

Became TCFD Supporter



Improved ESG Risk Rating



Achieved: 21.7  
Was: 29.7

BPAM Bond Market Awards 2022



ESG (Environmental, Social and Governance) Top Issuance category for year 2021

Associations of Climate Leadership



CEO Action Network (CAN)



The Business Council for Sustainable Development (BCSD) Malaysia

Sustainability recognition



3G Leadership in Sustainability Award 2022  
3G Excellence in Green Innovation and Solutions Award 2022

Climate-related enhancements



Ongoing initiative to improve internal governance, strategy, risk management to better capture climate-related risks and opportunities



# Yinson is the among the top performers in ESG Risk Ratings as assessed by Sustainalytics

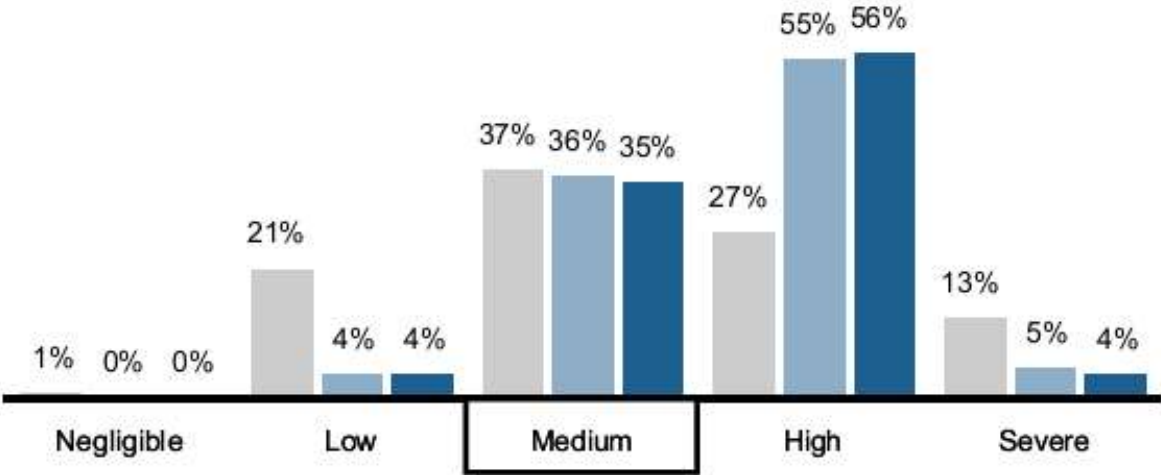
## ESG Risk Rating

**21.7** *(from 29.7)*  
-7.9  
 Updated Aug 3, 2021 Momentum

## Medium Risk



## ESG Risk Rating Distribution



## ESG Risk Rating Ranking

UNIVERSE	RANK (1 <sup>st</sup> = lowest risk)	PERCENTILE (1 <sup>st</sup> = lowest risk)
Global Universe	4202/14983	29th
Energy Services INDUSTRY	14/113	12th
Oil & Gas Equipment SUBINDUSTRY	12/89	13th

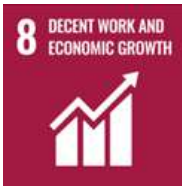
## (Previous Risk Rating Ranking based on FY2019 Annual Report)

Rank (1 <sup>st</sup> = lowest risk)	Percentile (1 <sup>st</sup> = lowest risk)
6459 out of 12220	53rd
35 out of 146	24th
29 out of 116	25th





Yinson's Corporate Social Responsibility activities are a reflection of our commitments to seven United Nations Sustainable Development Goals



Classroom block and library renovations



Yinson Scholars Programme



Off-grid rooftop solar system



Dive clean-up at Barracuda Point, Miri



Covid-19 Response: PPE Donation



Futurestars



Yinson Welding Training Centre



Covid-19 Response: Equipment Donation



Sustainable Garden Project



University Scholarship Donations



ICT Literacy Improvement Initiative



Teach for Malaysia



School Furniture Donations



Covid-19 Response: Laptop Donation



# Yinson Production

## PURPOSE

To design, construct, and operate industry-leading production assets for the offshore oil and gas industry towards improving global access to stable and affordable energy.

## STRATEGY

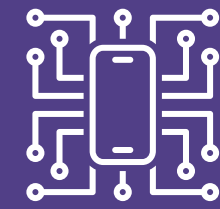
SHORT TO MEDIUM  
TERM (1-5 YEARS)



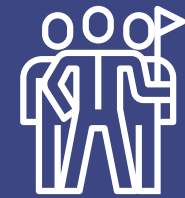
Build sustainable project pipeline, including through mergers and acquisitions



Drive ESG initiatives towards reducing Group carbon intensity by 30% by 2030



Invest in asset lifecycle management via proactive digitalisation strategy



Enhance learning, leadership, safety and corporate culture

LONG TERM  
(6-10 YEARS)



Continuous development of asset portfolio to create strong order book and stable cashflows



Optimise capital structure and expand liquidity pool to capture market opportunities



Continuously evaluate effectiveness of supply chain and project execution philosophy





# Yinson Production Assets, Track Record and Orderbook

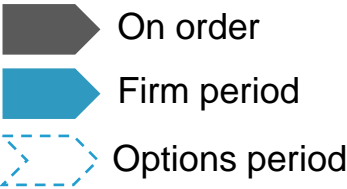
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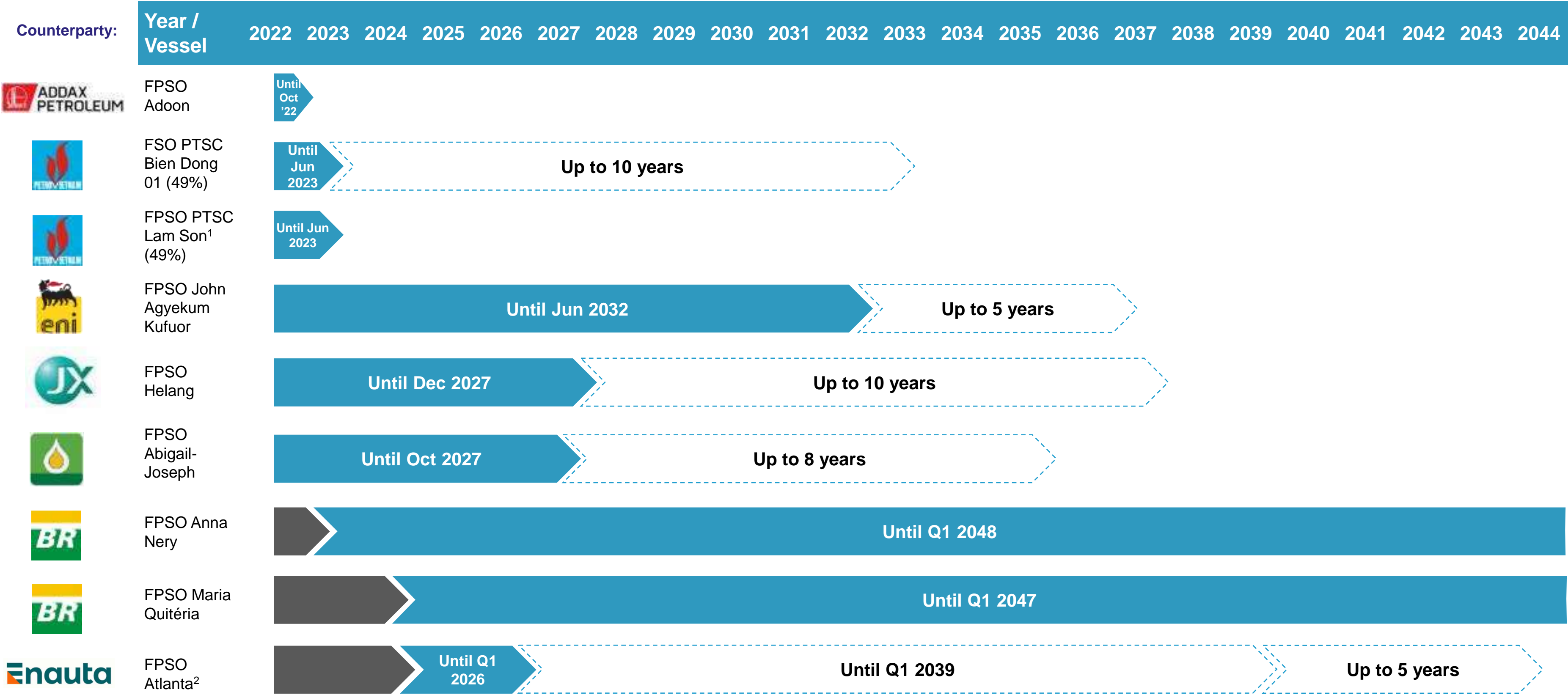


# Long-Term Charter Contracts

Strong existing order book underpinned by long term contracts across FPSO & FSO units.  
FPSO & FSO Orderbook over firm and option period ~USD 16.65 billion<sup>3</sup> as of 30 June 2022.



Yinson  
Production



<sup>1</sup> On 30 June 2022, PTSC AP entered into an addendum no. 02 to the BBC Charter Contract with PTSC to extend the tenure of the BBC Charter Contract for a further period of twelve (12) months from 1 July 2022 to 30 June 2023.  
<sup>2</sup> FPSO to be renamed in the future. The EPCI and 2-year O&M LOI signed with Enauta on 17 December 2021 contains a call option, exercisable by Yinson, for a 15-year Time Charter contract with a further extension period of up to 5 years.  
<sup>3</sup> Should Yinson NOT exercise the call option with Enauta, the orderbook will be ~USD 15.17 billion as of 30 June 2022.



# Strong Counterparties



- **A1** Moody's (Sinopec)
- **A+** S&P and Fitch (Sinopec)
- Addax Petroleum is a subsidiary of Sinopec



- **Baa1** Moody's (Eni SpA)
- **A-** S&P and Fitch (Eni SpA)
- Eni Ghana is a subsidiary of Eni SpA



- Recognised by the Federal Ministry of Petroleum Resources as 'Most Compliant Nigeria Content Oil Company'



- Recognised as the second-best Brazilian company in the oil and gas sector by Anuário Valor 1000 in 2019



- **BB+** Fitch (PVN)
- PTSC is a member of Vietnam Oil & Gas Group ("PVN")



**ENEOS Group**

- **Baa2** Moody's (ENEOS)
- JX Nippon is a subsidiary of ENEOS Holdings



- **Ba1** Moody's
- **BB-** S&P and Fitch



## Overview

Yinson specialises in the provision of integrated services for Floating, Production, Storage, Offloading (FPSO) and Floating, Storage and Offloading (FSO) units to meet the demands of the oil and gas industry.

We design and construct vessels, then lease them, while also providing operations and maintenance services.



Scan here to find out  
'How an FPSO works' by taking a tour  
onboard FPSO Abigail-Joseph



# Industry-Leading Safety And Operational Performance

	FYE 2021	FYE 2022	FYE 2023.Q1
Fatalities	0	0	0
Lost Time Injury	0	0	0
Medical Treatment Case	1	2	1
Restricted Work Case	2	2	1
First Aid Case	2	4	1
Lost Time Injury Frequency (LTIF)	0.00	0.00	0.00
Total Recordable Injury Frequency (TRIF)	0.44	0.21	0.29

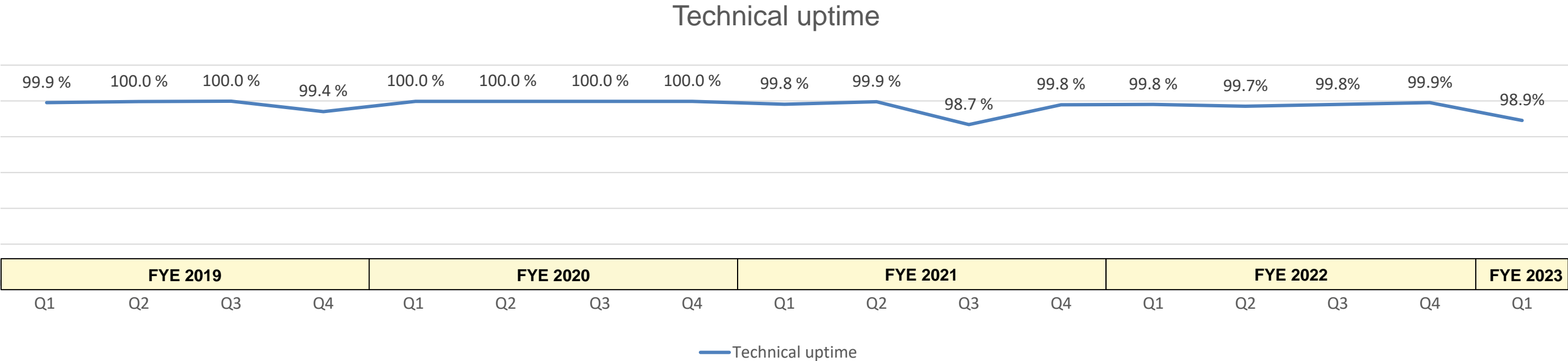
Safety performance  
across Yinson Production  
for FYE 2023 (as at Q1)

LTIF: 0.00

TRIF: 0.29

Average 5-year  
fleet technical  
uptime

99.7%





# Yinson Renewables

## PURPOSE

To be a leading global developer and IPP, contributing to the global energy transition towards a sustainable energy system and delivering long term value to our stakeholders.

## STRATEGY

SHORT TO MEDIUM  
TERM (1-5 YEARS)



Significant presence in 3 markets, 3GW pipeline by end 2022



Growth organically or through acquisitions, focusing on core markets



Build a lean and experienced team



Leverage internal local and global teams, invest in learning and development

LONG TERM  
(6-10 YEARS)



Operations in 5-7 markets, 5-10GW operating portfolio by 2029



Optimised operations through digitalisation and innovation



Efficient capital recycling through strong equity partnerships and refinancing



Development of robust portfolio of assets across full value chain

# Strong contracted revenue underpinned by long-term contracts

- Contracted revenues from power purchase agreements:
- Rising Bhadla 1 & 2 ~ **USD329 million (~INR24 billion)** as of 30 June 2022.
  - Nokh ~ **USD364 million (~INR27 billion)** as of 30 June 2022.



COUNTERPARTY



- India’s largest power utility, majority owned by the Government of India
- Baa3 Moody’s
- BBB- S&P and Fitch

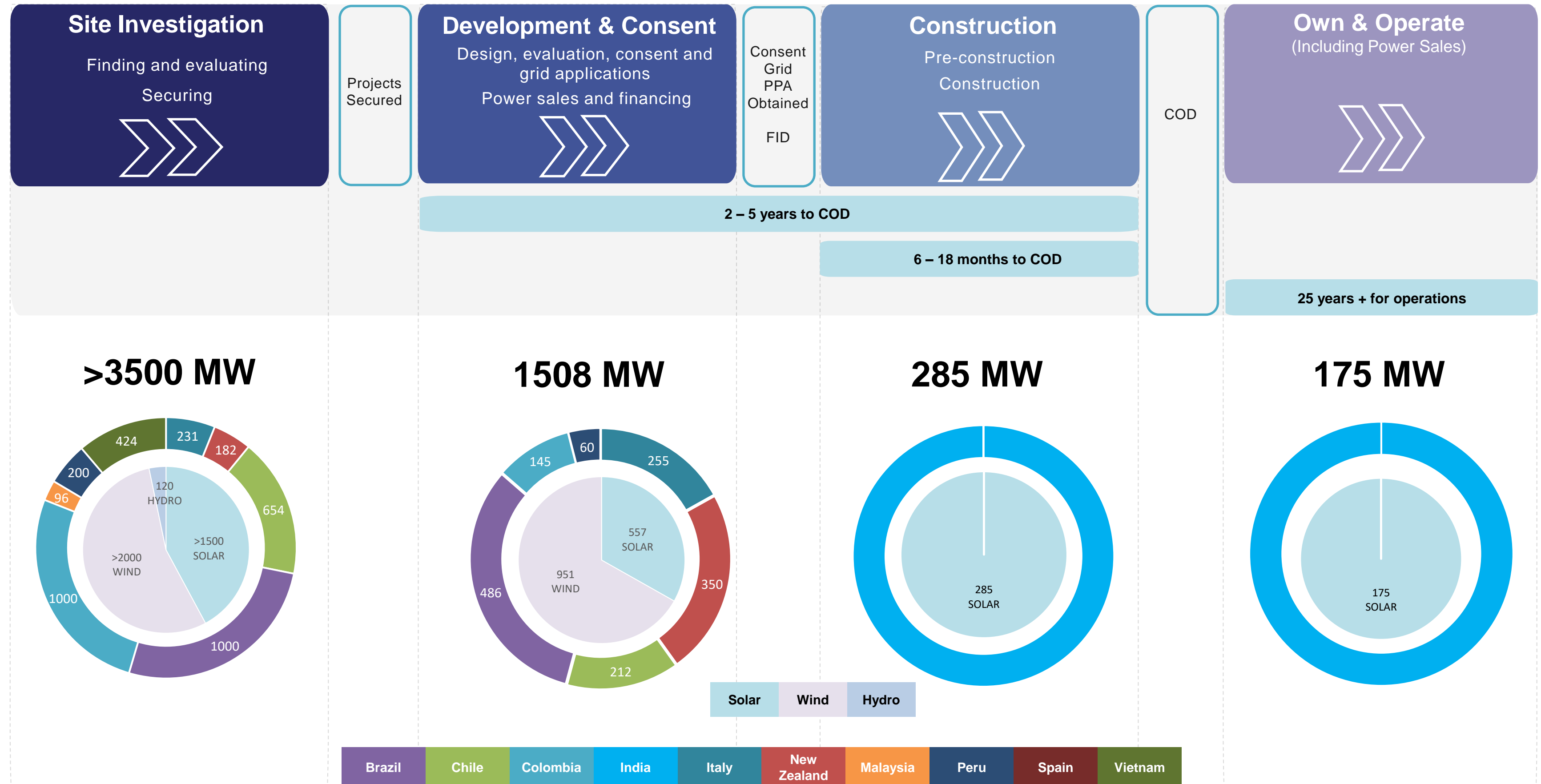


# Renewables Global Pipeline Activity



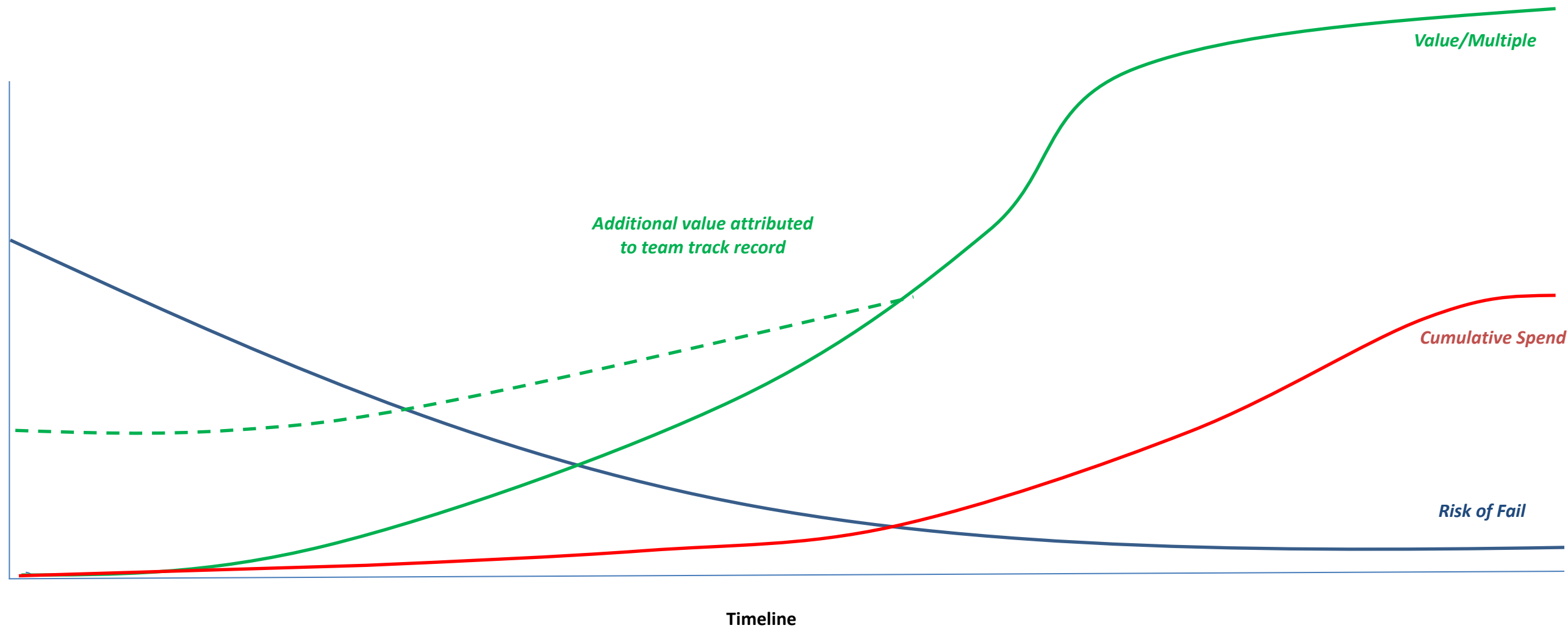
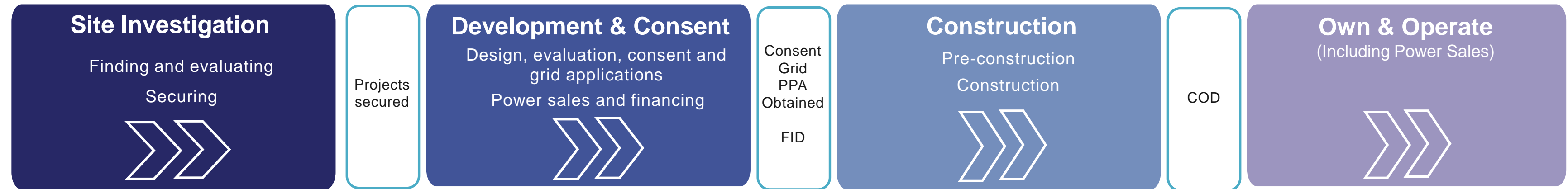
Scan here to view our  
Renewables Assets  
under operations and  
construction

# Renewables Projects Pipeline



# Renewables Projects Pipeline

Indicative measures of value, spend and risk of a typical renewables project over time





## PURPOSE

To build a profitable global business, which, through investments in green technologies, accelerates the transition to a net zero world.

## STRATEGY

SHORT TO MEDIUM  
TERM (1-5 YEARS)



Invest in strategic green tech companies to develop assets within the marine, mobility and energy segments



Relentlessly drive innovation, aligned with government incentives and industry trends



Serve commercial and industrial customers supporting their own net zero ambitions

LONG TERM  
(6-10 YEARS)



Work with like-minded partners to accelerate growth and attract investment capital



Establish Yinson as a recognised brand within net zero tech and businesses



Develop a net zero solutions platform capable of adapting and incorporating novel technologies

Business segments



Scan for video  
on Yinson Green  
Technologies



MARINE



MOBILITY



ENERGY

Technology segments



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Green  
Technologies



DIGITAL MARKETPLACE  
PLATFORM



DIGITAL SERVICES FOR EV  
CHARGING NETWORKS



3D PRINTING  
SOLUTIONS



Strategic Investments



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news



ADVANCED HYDROFOIL  
SYSTEM FOR ELECTRIC  
VESSELS



E-BIKE AND SWAPPABLE  
BATTERIES



AUTONOMOUS AND  
ROBOTIC TECHNOLOGY



AUTONOMOUS SYSTEMS  
FOR ELECTRIC VEHICLES



MARINE ENERGY  
STORAGE SOLUTIONS



ELECTRIC VEHICLE  
CHARGING SOLUTIONS

## R&D Programmes



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**NUS – YGT Joint  
Programme  
(Autonomous Bus)**



**MPA – SMI Grant Call  
(Electric Harbour Craft)**



**DIGITAL TWIN  
(Electric Vessel)**

In Progress...



**AUTONOMOUS VEHICLES  
(Certification)**



**SANDBOX & TEST BED  
(Electric Vehicles)**



**CYBERJAYA MALAYSIA  
(Living Lab and Office)**



# Regulus Offshore

## PURPOSE

To own, operate and charter a fleet of high performance OSVs to support services to the energy industry.

## STRATEGY

SHORT TO MEDIUM  
TERM (1-5 YEARS)



Achieve strong utilization rate through active client engagement



Adopt industry best practices to meet safety and operational targets

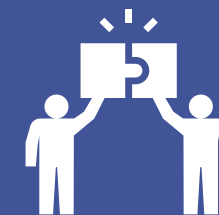


Streamline business and seek synergistic mergers for value creation

LONG TERM  
(6-10 YEARS)



Establish industry-leading improvements in safety and performance processes



Execute synergistic mergers for overall value creation of the Group



# Regulus Offshore Assets

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Scan here to  
view our assets





# Thank you

Angola | Brazil | Chile | Colombia | Ghana | India | Italy |  
Malaysia | Netherlands | New Zealand | Nigeria | Norway  
| Peru | Singapore | UK | USA | Vietnam

[www.yinson.com](http://www.yinson.com)

