

NOTICE ACCOMPANYING THE ELECTRONIC PROSPECTUS OF ORKIM BERHAD (“ORKIM” OR THE “COMPANY”) DATED 19 NOVEMBER 2025 (“ELECTRONIC PROSPECTUS”)

(Unless otherwise indicated, specified or defined in this notice, the definitions in the Electronic Prospectus shall apply throughout this notice)

Website

The Electronic Prospectus can be viewed or downloaded from Bursa Malaysia Securities Berhad's ("Bursa Securities") website at www.bursamalaysia.com ("Website").

Availability and Location of Printed Prospectus

Any applicant in doubt concerning the validity or integrity of the Electronic Prospectus should immediately request a paper/printed copy of the Prospectus directly from the Company, or the Issuing House, Malaysian Issuing House Sdn Bhd. Alternatively, the applicant may obtain a paper/printed copy of the Prospectus, subject to availability, from participating organisations of Bursa Securities, members of the Association of Banks in Malaysia and members of the Malaysian Investment Banking Association.

Prospective applicants should note that the Application Forms are not available in electronic format.

Jurisdictional Disclaimer

The IPO and the distribution of the Electronic Prospectus are subject to the laws of Malaysia. The Electronic Prospectus will not be distributed outside Malaysia. Bursa Securities, the Company, the Promoters, the Selling Shareholder, the Principal Adviser, the Joint Bookrunners, the Managing Underwriter and the Joint Underwriters named in the Prospectus have not authorised anyone and take no responsibility for the distribution of the Electronic Prospectus outside Malaysia. No action has been taken to permit any offering of the IPO Shares based on the Electronic Prospectus in any jurisdiction other than Malaysia. The Electronic Prospectus may not be used for the purpose of and does not constitute an offer for the subscription or purchase of, or an invitation to subscribe for or purchase, the IPO Shares to any person outside Malaysia or in any jurisdiction or in any circumstance in which such an offer is not authorised or lawful or to any person to whom it is unlawful to make such offer or invitation. Prospective investors who may be in possession of the Electronic Prospectus are required to take note, to inform themselves, and to observe such restrictions.

Close of Application

Applications for the IPO Shares offered under the Retail Offering will open at 10.00 a.m. on 19 November 2025 and will close at 5.00 p.m. on 26 November 2025. Any change to the timetable will be announced by way of advertisement in widely circulated English and Bahasa Malaysia daily newspapers within Malaysia.

The Electronic Prospectus made available on the Website after the closing of the application period is made available solely for informational and archiving purposes. No securities will be allotted or issued on the basis of the Electronic Prospectus after the closing of the application period.

Persons Responsible for the Internet Site in which the Electronic Prospectus is Posted

The Electronic Prospectus which is accessible at the Website is owned by Bursa Securities, being the stock exchange the Company is seeking listing on. Users' access to the Website and the use of the contents of the Website and/or any information in whatsoever form arising from the Website shall be conditional upon acceptance of the terms and conditions of use as contained in the Website.

The contents of the Electronic Prospectus are for informational and archiving purposes only and are not intended to provide investment advice of any form or kind, and shall not at any time be relied upon as such.



ORKIM BERHAD

(Registration No. 200701009090 (767092-X))
(Incorporated in Malaysia under the Companies Act, 1965 and deemed registered under the Companies Act, 2016)

ORKIM BERHAD

PROSPECTUS 2025



www.orkim.com.my

PROSPECTUS

THIS PROSPECTUS IS DATED 19 NOVEMBER 2025



ORKIM BERHAD

(Registration No. 200701009090 (767092-X))
(Incorporated in Malaysia under the Companies Act, 1965 and deemed registered under the Companies Act, 2016)

INITIAL PUBLIC OFFERING ("IPO") OF UP TO 400,000,000 ORDINARY SHARES IN ORKIM BERHAD ("ORKIM" OR THE "COMPANY") ("IPO SHARES") IN CONJUNCTION WITH THE LISTING OF AND QUOTATION FOR THE ENTIRE ENLARGED ISSUED ORDINARY SHARES IN ORKIM ("SHARES") ON THE MAIN MARKET OF BURSA MALAYSIA SECURITIES BERHAD COMPRISING AN OFFER FOR SALE OF UP TO 300,000,000 EXISTING SHARES ("OFFER SHARES") AND A PUBLIC ISSUE OF 100,000,000 NEW SHARES ("ISSUE SHARES") INVOLVING:

- (I) INSTITUTIONAL OFFERING OF UP TO 372,000,000 IPO SHARES TO MALAYSIAN INSTITUTIONAL AND SELECTED INVESTORS, INCLUDING BUMIPUTERA INVESTORS APPROVED BY THE MINISTRY OF INVESTMENT, TRADE AND INDUSTRY OF MALAYSIA AT THE INSTITUTIONAL PRICE TO BE DETERMINED BY WAY OF BOOK BUILDING ("INSTITUTIONAL PRICE"); AND
- (II) RETAIL OFFERING OF 28,000,000 ISSUE SHARES TO THE DIRECTORS AND ELIGIBLE EMPLOYEES OF ORKIM AND ITS SUBSIDIARIES ("GROUP") AND PERSONS WHO HAVE CONTRIBUTED TO THE SUCCESS OF THE GROUP AND THE MALAYSIAN PUBLIC AT THE RETAIL PRICE OF RM0.92 PER ISSUE SHARE ("RETAIL PRICE"), PAYABLE IN FULL UPON APPLICATION AND SUBJECT TO REFUND OF THE DIFFERENCE BETWEEN THE RETAIL PRICE AND THE FINAL RETAIL PRICE (AS DEFINED IN THIS PROSPECTUS) IN THE EVENT THAT THE FINAL RETAIL PRICE IS LESS THAN THE RETAIL PRICE,

SUBJECT TO THE CLAWBACK AND REALLOCATION PROVISIONS AND THE OVER-ALLOTMENT OPTION (AS DEFINED HEREIN). THE FINAL RETAIL PRICE WILL BE EQUAL TO THE LOWER OF THE RETAIL PRICE OR THE INSTITUTIONAL PRICE.

Principal Adviser, Joint Bookrunner, Managing Underwriter and Joint Underwriter



CIMB INVESTMENT BANK BERHAD
Registration No. 197401001266 (18417-M)

Joint Bookrunner and Joint Underwriter



RHB INVESTMENT BANK BERHAD
Registration No. 197401002639 (19663-P)

Joint Underwriter



AFFIN HWANG INVESTMENT BANK BERHAD
Registration No. 197301000792 (14389-U)

NO SECURITIES WILL BE ALLOTTED OR ISSUED BASED ON THIS PROSPECTUS AFTER SIX MONTHS FROM THE DATE OF THIS PROSPECTUS.

THE SC HAS APPROVED THE ISSUE, OFFER OR INVITATION FOR THE OFFERING UNDER SECTION 214(1) OF THE CAPITAL MARKETS AND SERVICES ACT, 2007.

THIS PROSPECTUS HAS BEEN REGISTERED BY THE SC. THE APPROVAL OF THE IPO, AND REGISTRATION OF THIS PROSPECTUS, SHOULD NOT BE TAKEN TO INDICATE THAT THE SC RECOMMENDS OUR IPO OR ASSUMES RESPONSIBILITY FOR THE CORRECTNESS OF ANY STATEMENT MADE, OPINION EXPRESSED OR REPORT CONTAINED IN THIS PROSPECTUS. THE SC HAS NOT, IN ANY WAY, CONSIDERED THE MERITS OF OUR SHARES BEING OFFERED FOR INVESTMENT.

THE SC IS NOT LIABLE FOR ANY NON-DISCLOSURE ON THE PART OF OUR COMPANY AND TAKES NO RESPONSIBILITY FOR THE CONTENTS OF THIS PROSPECTUS, MAKES NO REPRESENTATION AS TO ITS ACCURACY OR COMPLETENESS, AND EXPRESSLY DISCLAIMS ANY LIABILITY FOR ANY LOSS THAT YOU MAY SUFFER ARISING FROM OR IN RELIANCE UPON THE WHOLE OR ANY PART OF THE CONTENTS OF THIS PROSPECTUS.

INVESTORS ARE ADVISED TO READ AND UNDERSTAND THE CONTENTS OF THIS PROSPECTUS. IF IN DOUBT, PLEASE CONSULT A PROFESSIONAL ADVISER.

FOR INFORMATION CONCERNING RISK FACTORS WHICH SHOULD BE CONSIDERED BY PROSPECTIVE INVESTORS, SEE "RISK FACTORS" COMMENCING ON PAGE 39.

LISTING SOUGHT: MAIN MARKET OF BURSA MALAYSIA SECURITIES BERHAD
THIS PROSPECTUS IS NOT TO BE DISTRIBUTED OUTSIDE MALAYSIA

All defined terms used in this Prospectus are defined under “Presentation of Financial and Other Information”, “Definitions”, and “Glossary of Technical Terms” commencing on pages vii, xii and xxi respectively.

RESPONSIBILITY STATEMENTS

Our Directors, our Promoters and the Selling Shareholder have seen and approved this Prospectus. They collectively and individually accept full responsibility for the accuracy of the information. Having made all reasonable enquiries, and to the best of their knowledge and belief, they confirm that there is no false or misleading statement or other facts which if omitted, would make any statement in this Prospectus false or misleading.

CIMB, being the Principal Adviser, Joint Bookrunner for the Institutional Offering, Managing Underwriter and Joint Underwriter for the Retail Offering, acknowledges that, based on all available information, and to the best of its knowledge and belief, this Prospectus constitutes a full and true disclosure of all material facts concerning our IPO.

It is to be noted that the role of RHB IB in our IPO is limited to being the Joint Bookrunner for the Institutional Offering and Joint Underwriter for the Retail Offering, while the role of Affin Hwang IB is limited to being the Joint Underwriter for the Retail Offering.

STATEMENTS OF DISCLAIMER

Our Company has obtained the approval of Bursa Securities for our Listing. Admission to the Official List of Bursa Securities is not to be taken as an indication of the merits of our IPO, our Company or our Shares.

This Prospectus, together with the Application Forms, have also been lodged with the Registrar of Companies, who takes no responsibility for its contents.

You should rely on your own evaluation to assess the merits and risks of your investment in our Shares. If you are in any doubt as to the action to be taken, you should consult your stockbroker, bank manager, solicitor, accountant or other professional advisers immediately.

OTHER STATEMENTS

Investors should note that you may seek recourse under Sections 248, 249 and 357 of the CMSA for breaches of securities laws including any statement in this Prospectus that is false, misleading, or from which there is a material omission; or for any misleading or deceptive act in relation to this Prospectus or the conduct of any other person in relation to our Company.

Our Shares are offered to the public on the premise of full and accurate disclosure of all material information concerning our IPO, for which any person set out in Section 236 of the CMSA, is responsible.

Our Shares are classified as Shariah-compliant by the SAC. This classification remains valid from the date of issue of this Prospectus until the next Shariah compliance review undertaken by the SAC. The new status is released in the updated list of Shariah-compliant securities, on the last Friday of May and November.

Investors should not take the agreement by the Joint Underwriters named in this Prospectus to underwrite our Shares under the Retail Offering as an indication of the merits of our Shares being offered.

This Prospectus has been prepared in the context of an IPO under the laws of Malaysia. It does not comply with the laws of any jurisdiction other than Malaysia, and it has not been and will not be lodged, registered or approved under any applicable securities or equivalent legislation or by any regulatory authority of any jurisdiction other than Malaysia.

This Prospectus is published solely in connection with our IPO. Our Shares are being offered solely on the basis of the information contained and representations made in this Prospectus. Our Company, the Promoters, the Selling Shareholder, the Principal Adviser, Joint Bookrunners, Managing Underwriter and Joint Underwriters have not authorised anyone to provide any information or to make any representation not contained in this Prospectus. Any information or representation not contained in this Prospectus must not be relied upon as having been authorised by our Company, our Promoters, the Selling Shareholder, the Principal Adviser, Joint Bookrunners, Managing Underwriter and Joint Underwriters or any of their respective directors, or any other persons involved in our IPO.

The distribution of this Prospectus and our IPO are subject to the laws of Malaysia. This Prospectus has not been and will not be made to comply with the laws of any jurisdiction other than Malaysia, and has not been and will not be lodged, registered or approved pursuant to any applicable securities or equivalent legislation or by any regulatory authority or other relevant body of any jurisdiction other than Malaysia. Accordingly, this Prospectus may not be used for the purpose of and does not constitute an offer for subscription or purchase or invitation to subscribe for or purchase of our Shares in any jurisdiction or in any circumstances in which such an offer is not authorised or is unlawful or to any person to whom it is unlawful to make such offer or invitation. The distribution of this Prospectus and the offering of our Shares in certain other jurisdictions may be restricted by law. Prospective investors who may be in possession of this Prospectus are required to inform themselves accordingly and to observe applicable restrictions.

We will not, prior to acting on any acceptance in respect of our IPO, make or be bound to make any enquiry as to whether you have a registered address in Malaysia and will not be deemed to accept any liability whether or not any enquiry or investigation is made in such connection.

It will be your sole responsibility to ensure that your application for our IPO would be in compliance with the terms of our IPO, which is undertaken in Malaysia and subject to the laws of Malaysia, and will not be in contravention of any laws of countries or jurisdictions other than Malaysia to which you may be subject. It will also be your sole responsibility to consult your legal and/or other professional adviser on the laws to which our IPO or you are or might be subjected to. Neither we nor our Promoters, the Selling Shareholder, the Principal Adviser, Joint Bookrunners, Managing Underwriter and Joint Underwriters nor any other advisers in relation to our IPO will accept any responsibility or liability in the event that any application made by you shall become illegal, unenforceable, avoidable or void in any country or jurisdiction.

However, we reserve the right in our absolute discretion, to treat any acceptance as invalid if we believe that such acceptance may violate any law or applicable legal or regulatory requirements.

ELECTRONIC PROSPECTUS/INTERNET SHARE APPLICATION

This Prospectus can also be viewed or downloaded from Bursa Securities' website at www.bursamalaysia.com. The contents of the Electronic Prospectus and the copy of this Prospectus registered with the SC are the same.

The internet is not a fully secure medium. Your Internet Share Application may be subject to risks of data transmission, computer security threats such as viruses, hackers and crackers, faults with computer software and other events beyond the control of the Internet Participating Financial Institutions or Participating Securities Firms. These risks cannot be borne by the Internet Participating Financial Institutions or Participating Securities Firms.

If you doubt of the validity or integrity of the Electronic Prospectus, you should immediately request a paper/printed copy of this Prospectus from us or the Issuing House. If there is any discrepancy between the contents of the Electronic Prospectus and the contents of the paper/printed copy of this Prospectus for any reasons whatsoever, the contents of the paper/printed copy of this Prospectus which are identical to the copy of the Prospectus registered with the SC shall prevail.

In relation to any reference in this Prospectus to third party internet sites ("**Third-Party Internet Sites**"), whether by way of hyperlinks or by way of description of the Third-Party Internet Sites, you acknowledge and agree that:

- (i) we do not endorse and are not affiliated in any way with the Third-Party Internet Sites. Accordingly, we are not responsible for the availability of, or the contents or any data, information, file or other material provided on the Third-Party Internet Sites. You shall bear all risks associated with the access to or use of the Third-Party Internet Sites;
- (ii) we are not responsible for the quality of products or services in the Third-Party Internet Sites, particularly in fulfilling any of the terms of your agreements with the Third-Party Internet Sites. We are also not responsible for any loss or damage or cost that you may suffer or incur in connection with or as a result of dealing with the Third-Party Internet Sites or the use of or reliance on any data, information, file or other material provided by the Third-Party Internet Sites; and
- (iii) any data, information, file or other material downloaded from the Third-Party Internet Sites is done at your own discretion and risk. We are not responsible, liable or under obligation for any damage to your computer system or loss of data resulting from the downloading of any such data, information, file or other material.

Where an Electronic Prospectus is hosted on the website of the Internet Participating Financial Institutions or Participating Securities Firms, you are advised that:

- (i) the Internet Participating Financial Institutions or Participating Securities Firms are only liable in respect of the integrity of the contents of the Electronic Prospectus, to the extent of the contents of the Electronic Prospectus on the web server of the Internet Participating Financial Institutions or Participating Securities Firms which may be viewed via your web browser or other relevant software. The Internet Participating Financial Institutions or Participating Securities Firms are not responsible for the integrity of the contents of the Electronic Prospectus, which has been obtained from the web servers of the Internet Participating Financial Institutions or Participating Securities Firms and subsequently communicated or disseminated in any manner to you or other parties;
- (ii) while all reasonable measures have been taken to ensure the accuracy and reliability of the information provided in the Electronic Prospectus, the accuracy and reliability of the Electronic Prospectus cannot be guaranteed because the internet is not a fully secure medium; and
- (iii) the Internet Participating Financial Institutions or Participating Securities Firms are not liable (whether in tort or contract or otherwise) for any loss, damage or costs, you or any other person may suffer or incur due to, as a consequence of or in connection with any inaccuracies, changes, alterations, deletions or omissions in respect of the information provided in the Electronic Prospectus which may arise in connection with or as a result of any fault with web browsers or other relevant software, any fault on your or any third party's personal computer, operating system or other software, viruses or other security threats, unauthorised access to information or systems in relation to the website of the Internet Participating Financial Institutions or Participating Securities Firms, and/or problems occurring during data transmission which may result in inaccurate or incomplete copies of information being downloaded or displayed on your personal computer.

INDICATIVE TIMETABLE

The following events are intended to take place on the following indicative time and/or date:

Event	Time and/or Date
Opening of the Institutional Offering ⁽¹⁾	19 November 2025
Issuance of the Prospectus/Opening of the Retail Offering	10:00 a.m., 19 November 2025
Closing of the Retail Offering	5:00 p.m., 26 November 2025
Closing of the Institutional Offering	27 November 2025
Price Determination Date	27 November 2025
Balloting of applications for our Issue Shares under the Retail Offering	1 December 2025
Allotment/Transfer of our IPO Shares to successful applicants	5 December 2025
Listing	9 December 2025

In the event there are any change to the timetable, we will advertise the notice of changes in widely circulated English and Bahasa Malaysia daily newspapers in Malaysia and make an announcement on the website of Bursa Securities.

(The rest of this page is intentionally left blank)

TABLE OF CONTENTS

	PAGE
PRESENTATION OF FINANCIAL AND OTHER INFORMATION	viii
FORWARD-LOOKING STATEMENTS	x
DEFINITIONS	xii
GLOSSARY OF TECHNICAL TERMS	xxi
1. CORPORATE DIRECTORY	1
2. INTRODUCTION	6
2.1 Approvals and conditions	6
2.2 Moratorium on our Shares	7
3. PROSPECTUS SUMMARY	8
3.1 Principal details of our IPO	8
3.2 Overview of our business	8
3.3 Competitive strengths	9
3.4 Future plans and strategies	10
3.5 Risk factors	11
3.6 Promoters and substantial shareholders	14
3.7 Directors and Key Senior Management	15
3.8 Use of proceeds	15
3.9 Financial and operational highlights	16
3.10 Dividend policy	17
4. DETAILS OF OUR IPO	18
4.1 Indicative timetable	18
4.2 Particulars of our IPO and plan of distribution	18
4.3 Selling Shareholder	25
4.4 Basis of arriving at the price of our IPO Shares and refund mechanism	26
4.5 Dilution	28
4.6 Use of proceeds	28
4.7 Brokerage fee, underwriting commission and placement fee	30
4.8 Details of the underwriting, placement and lock-up arrangements	31
4.9 Trading and settlement in secondary market	38
5. RISK FACTORS	39
5.1 Risks relating to our business	39
5.2 Risks relating to the industry in which we operate	53
5.3 Risks relating to our Shares and our Listing	57
6. INFORMATION ON OUR GROUP	61
6.1 Our Company	61
6.2 Our Group structure	63
6.3 Our subsidiaries	65

TABLE OF CONTENTS (Cont'd)

	PAGE
7. BUSINESS OVERVIEW	76
7.1 Overview	76
7.2 Competitive strengths, future plans and strategies	77
7.3 Key milestones	88
7.4 Accreditations, awards and recognitions	89
7.5 Our business	90
7.6 Our domestic and regional routes	107
7.7 Operational processes	108
7.8 Capacity and utilisation	110
7.9 Major customers	110
7.10 Major suppliers	114
7.11 Business development and marketing activities	115
7.12 Our voyage and vessel operating costs	117
7.13 Material properties and equipment	118
7.14 Seasonality	118
7.15 Employees	119
7.16 Environmental, social and governance	119
7.17 Technologies used	127
7.18 Research and development	127
7.19 Material interruptions in our business	127
7.20 Intellectual property rights	128
7.21 Approvals, major licences and permits	129
7.22 Governing laws and regulations	129
7.23 Material dependency on contracts	129
8. INDUSTRY OVERVIEW	133
9. INFORMATION ON OUR PROMOTERS, SUBSTANTIAL SHAREHOLDERS, DIRECTORS AND KEY SENIOR MANAGEMENT	144
9.1 Promoters and substantial shareholders	144
9.2 Board of Directors	149
9.3 Key Senior Management	183
9.4 Declaration by our Promoters, Directors and Key Senior Management	195
9.5 Associations or family relationship between our Promoters, Substantial Shareholders, Directors and Key Senior Management	196
9.6 Other matters	196
10. RELATED PARTY TRANSACTIONS	197
10.1 Our Group's related party transactions	197
10.2 Monitoring and oversight of related party transactions	198
11. CONFLICT OF INTEREST	200
11.1 Interest in entities which carry on a similar trade as our Group or which are our customers or suppliers	200
11.2 Declaration by advisers on conflicts of interest	201

TABLE OF CONTENTS (Cont'd)

	PAGE
12. FINANCIAL INFORMATION	205
12.1 Historical financial information	205
12.2 Management's discussion and analysis of financial condition and results of operations	208
12.3 Capitalisation and indebtedness	244
12.4 Dividend policy	245
12.5 Reporting Accountants' letter on the Pro Forma Consolidated Statements of Financial Position	247
13. ACCOUNTANTS' REPORT	258
14. ADDITIONAL INFORMATION	322
14.1 Share capital	322
14.2 Extracts of our Constitution	322
14.3 Deposited securities and rights of depositors	327
14.4 Limitation on the right to hold securities and/or exercise voting rights	327
14.5 Repatriation of capital, remittance of profit and taxation	328
14.6 Material contracts	328
14.7 Material litigation	328
14.8 Consents	329
14.9 Documents available for inspection	330
14.10 Responsibility statements	330
15. PROCEDURES FOR APPLICATION	331
15.1 Opening and closing of Application	331
15.2 Methods of Application	331
15.3 Eligibility	332
15.4 Procedures for Application by way of Application Form	333
15.5 Application by way of Electronic Share Application	334
15.6 Application by way of Internet Share Application	334
15.7 Authority of our Board and the Issuing House	335
15.8 Over/Under-subscription	335
15.9 Unsuccessful/Partially successful applicants	336
15.10 Successful applicants	337
15.11 Enquiries	338
ANNEXURE A: SALIENT TERMS OF OUR MATERIAL DEPENDENT CONTRACTS	A-1
ANNEXURE B: OUR MAJOR LICENCES, PERMITS AND APPROVALS	B-1
ANNEXURE C: MATERIAL GOVERNING LAWS AND REGULATIONS	C-1

PRESENTATION OF FINANCIAL AND OTHER INFORMATION

All references to “our Company” or “Orkim” are to Orkim Berhad. All references to “Orkim Group” or “our Group” are to our Company and our subsidiaries taken as a whole. All references to “we”, “us”, “our” and “ourselves” are to our Company and where the context otherwise requires, our Group.

All references to “Selling Shareholder” are to TKSB.

All references to “Promoters” are to ECSB and TKSB.

All references to “you” are to our prospective investors.

Certain amounts and percentage figures included in this Prospectus have been subjected to rounding adjustments. Any discrepancies in the tables or charts between the amounts listed and the totals in this Prospectus are due to rounding adjustments. Other abbreviations and acronyms used in this Prospectus are defined in the “Definitions” section and technical terms used in this Prospectus are defined in the “Glossary of Technical Terms” section. Words denoting the singular will, where applicable include the plural and *vice versa* and words denoting the masculine gender will, where applicable, include the feminine and/or neuter gender and *vice versa*. Reference to persons will, where applicable, include companies and corporations.

Any reference to provisions of the statutes, rules, regulations, enactments or rules of stock exchange shall (*where the context admits*), be construed as a reference to provisions of such statutes, rules, regulations, enactments or rules of the stock exchange (*as the case may be*) as modified by any written law or (*if applicable*) amendments or re-enactments to the statutes, rules, regulations, enactments or rules of stock exchange for the time being in force and unless otherwise specified, is a reference to an enactment by Malaysia.

Any reference to a time or date shall be a reference to a time or date in Malaysia, unless otherwise stated.

Any references to the “LPD” in this Prospectus are to 21 October 2025, being the latest practicable date prior to the registration of this Prospectus with the SC.

The information on our website or any website, directly or indirectly, linked to our website does not form part of this Prospectus and you should not rely on those information for the purposes of your decision whether or not to invest in our Shares.

This Prospectus includes statistical data provided by us and various third parties and cites third-party projections regarding the growth and performance of the industry in which we operate and our estimated market share. This data is taken or derived from information published by industry sources and from our internal data. In each of such case, the source is stated in this Prospectus, provided that where no source is stated, it can be assumed that the information originates from us or is extracted from the IMR Report as included in Section 8 of this Prospectus. We have appointed Vital Factor to provide an independent market and industry review. In compiling its data for the review, Vital Factor had relied on its research methodology, industry sources, published materials, its private databanks and direct contacts within the industry.

Further, third-party projections cited in this Prospectus are subject to significant uncertainties that could cause actual data to differ materially from the projected figures. We cannot give any assurance that the projected figures will be achieved and you should not place undue reliance on the statistical data and third-party projections cited in this Prospectus.

For the purpose of this Prospectus, EBITDA is calculated as our profit before tax for the financial year plus finance costs and depreciation and amortisation, less finance income. Adjusted EBITDA is calculated as EBITDA plus/(less) loss/(gain) on disposal of PPE and plus IPO and related Listing expenses.

PRESENTATION OF FINANCIAL AND OTHER INFORMATION *(Cont'd)*

EBITDA, Adjusted EBITDA and the related ratios presented in this Prospectus are supplemental measures of our performance and liquidity that are not required by or presented in accordance with the IFRS or MFRS. Furthermore, EBITDA is not a measure of our financial performance or liquidity under the IFRS or MFRS and should not be considered as an alternative to net income, operating income or any other performance measures derived in accordance with the IFRS or MFRS or as an alternative to cash flows from operating activities or as a measure of liquidity. In addition, EBITDA is not a standardised term, and hence, a direct comparison of EBITDA between companies may not be possible. Other companies may calculate EBITDA differently from us, limiting its usefulness as a comparative measure.

We believe that EBITDA and Adjusted EBITDA may facilitate comparisons of operating performance from period to period and company to company by eliminating potential differences caused by variations in capital structures (affecting interest expense and finance charges), tax positions (such as the impact on periods or companies of changes in effective tax rates or net operating losses), the age and booked depreciation and amortisation of assets (affecting relative depreciation and amortisation expenses). EBITDA and Adjusted EBITDA have been presented because we believe that these supplemental measures are frequently used by securities analysts, investors and other interested parties in evaluating similar companies, many of whom present such non-IFRS and non-MFRS financial measures when reporting their results. Finally, EBITDA and Adjusted EBITDA are presented as supplemental measures of our ability to service debt. Nevertheless, EBITDA and Adjusted EBITDA have limitations as an analytical tool, and prospective investors should not consider it in isolation from or as a substitute for analysis of our financial condition or results of operations, as reported under the IFRS and MFRS. Due to these limitations, EBITDA and Adjusted EBITDA should not be considered as a measure of discretionary cash available to invest in the growth of our business.

(The rest of this page is intentionally left blank)

FORWARD-LOOKING STATEMENTS

This Prospectus contains forward-looking statements. All statements other than statements of historical facts included in this Prospectus, including, without limitation, those regarding our financial position, business strategies and prospects are forward-looking statements. Such forward-looking statements involve known and unknown risks, uncertainties and other factors, which may cause our actual results, performance or achievements, or industry results, to be materially different from any future results, performance or achievements, or industry results expressed or implied by such forward-looking statements. Such forward-looking statements are based on numerous assumptions regarding our present and future business strategies and the environment in which we will operate in the future. Such forward-looking statements reflect our current view with respect to future events and are not a guarantee of future performance.

Forward-looking statements can be identified by the use of forward-looking terminologies such as the words “may”, “will”, “would”, “could”, “believe”, “expect”, “anticipate”, “intend”, “estimate”, “aim”, “plan”, “forecast” or similar expressions and include all statements that are not historical facts. Such forward-looking statements include, without limitation, statements relating to:

- (i) the general industry environment, including the demand for our services, trends and competitive position;
- (ii) our business strategies and potential growth opportunities;
- (iii) our future plans and objectives;
- (iv) our future financial position, earnings, cash flows and liquidity; and
- (v) regulatory environment and the effects of future regulation.

Our actual results may differ materially from information contained in such forward-looking statements as a result of a number of factors beyond our control, including, without limitation:

- (i) finance costs, interest rates, tax rates and foreign exchange rates;
- (ii) shortages in skilled workers;
- (iii) future regulatory or government policy changes;
- (iv) competitive environment of the industry in which we operate;
- (v) reliance on licences, permits and approvals;
- (vi) continued availability of capital and financing;
- (vii) fixed or contingent obligations and commitments;
- (viii) changes in accounting standards and policies; and
- (ix) other factors beyond our control.

Factors that could cause actual results, performance or achievements to differ materially include, but are not limited to, those discussed in Section 5 of this Prospectus on “Risk Factors” and Section 12.2 of this Prospectus on “Management’s Discussion and Analysis of Financial Condition and Results of Operations”. We cannot give any assurance that the forward-looking statements made in this Prospectus will be realised. Such forward-looking statements are made only as at the LPD.

In light of these uncertainties, the inclusion of such forward-looking statements should not be regarded as a representation or warranty by us or our advisers that such plans and objectives will be achieved.

FORWARD-LOOKING STATEMENTS *(Cont'd)*

Should we become aware of any subsequent material change or development affecting a matter disclosed in this Prospectus arising from the date of registration of this Prospectus but before the date of allotment/transfer of our IPO Shares, we will further issue a supplemental or replacement prospectus, as the case may be, in accordance with the provisions of Section 238(1) of the CMSA and Paragraph 1.02, Chapter 1 of Part II (Division 6) (Supplementary and Replacement Prospectus) of the Prospectus Guidelines issued by the SC.

(The rest of this page is intentionally left blank)

DEFINITIONS

The following terms shall apply throughout this Prospectus unless the term is defined otherwise or the context requires otherwise:

General

ABS	: American Bureau of Shipping
ACCA	: Association of Chartered Certified Accountants
Act	: Companies Act, 2016
Acquisition of Ekuinas Group	: SSA was entered into between YPB and PNB, for PNB to acquire the shares of Ekuinas and ECSB from YPB as set out in Section 6.1.2 of this Prospectus
ADA	: Authorised Depository Agent
Admission	: Admission of our Shares to the Official List of the Main Market of Bursa Securities
Affin Hwang IB	: Affin Hwang Investment Bank Berhad
AGM	: Annual general meeting
Application	: Application for our Issue Shares by way of Application Form, Electronic Share Application or Internet Share Application
Application Form(s)	: Application form(s) for the application for our Issue Shares accompanying this Prospectus
ART	: AmanahRaya Trustees Berhad, as trustee of the UTFs
ART-ASB	: AmanahRaya Trustees Berhad – Amanah Saham Bumiputera
ART-ASM	: AmanahRaya Trustees Berhad – Amanah Saham Malaysia
ASB	: Amanah Saham Bumiputera
ASB 2	: Amanah Saham Bumiputera 2
ASB 3 Didik	: Amanah Saham Bumiputera 3 Didik
ASM	: Amanah Saham Malaysia
ASM 2 Wawasan	: Amanah Saham Malaysia 2 Wawasan
ASM 3	: Amanah Saham Malaysia 3
ATM	: Automated teller machine
Authorised Financial Institution	: Authorised financial institution participating in the Internet Share Application in respect of the payment for our Issue Shares
BHPetrol	: Boustead Petroleum Marketing Sdn Bhd
Board	: Board of Directors of our Company

DEFINITIONS *(Cont'd)*

Bumiputera	: In the context of:
	(i) individuals – Malays and the aborigines and the natives of Sabah and Sarawak as specified in the Federal Constitution of Malaysia;
	(ii) companies – a company which fulfils, amongst others, the following criteria or such other criteria as may be imposed by the MITI:
	(a) registered under the Act or the Companies Act, 1965 as a private company;
	(b) its shareholders are 100.0% Bumiputera; and
	(c) its board of directors (including its staff) are at least 51.0% Bumiputera; and
	(iii) cooperatives – a cooperative whose shareholders or cooperative members are at least 95.0% Bumiputera or such other criteria as may be imposed by the MITI
Bursa Depository	: Bursa Malaysia Depository Sdn Bhd
Bursa Securities	: Bursa Malaysia Securities Berhad
BWM Convention	: International Convention for the Control and Management of Ships' Ballast Water and Sediments
CDS	: Central Depository System
CEO	: Chief Executive Officer
CFO	: Chief Financial Officer
CIMB or Principal Adviser	: CIMB Investment Bank Berhad
ClassNK	: Nippon Kaiji Kyokai
CMSA	: Capital Markets and Services Act, 2007
Constitution	: Constitution of our Company
COVID-19	: Coronavirus disease 2019, an infectious respiratory disease which first broke out in 2019 and has been declared as pandemic affecting many countries globally by the World Health Organization
Depositor	: A holder of a Securities Account
Director(s)	: A member of the Board and has the meaning given in Section 2 of the Act
DOSH	: Department of Occupational Safety and Health
E-Cap 2	: E-Cap (Internal) Two Sdn Bhd
E-Cap 4	: E-Cap (Internal) Four Sdn Bhd
EBITDA	: Earnings before interest, taxation, depreciation and amortisation

DEFINITIONS *(Cont'd)*

ECSB	:	Ekuinas Capital Sdn Bhd
Ekuinas	:	Ekuiti Nasional Berhad
Ekuinas Group	:	Collectively, Ekuinas, ECSB and its subsidiaries and associates
Electronic Prospectus	:	An electronic copy of this Prospectus that has been registered by the SC, which is being issued, circulated, distributed, stored or hosted on digital platforms. This includes, but is not limited to, website, mobile application, email, compact disc, thumb drive and cloud-based storage
Electronic Share Application	:	Application for our Issue Shares through a Participating Financial Institution's ATM
Eligible Persons	:	Collectively, our Directors, employees of our Group and persons who have contributed to the success of our Group, who are eligible to participate in the Retail Offering
ENSB	:	Exabytes Network Sdn Bhd
EPS	:	Earnings per share
EQA	:	Environmental Quality Act, 1974
Equity Guidelines	:	Equity Guidelines issued by the SC
ESG	:	Environmental, social and governance
EY	:	Ernst and Young PLT, our auditors and reporting accountants
Final Retail Price	:	Final price per IPO Share to be paid by the investors under the Retail Offering, being the lower of the Retail Price or the Institutional Price, to be determined on the Price Determination Date
Financial Periods under Review	:	Collectively, the FYE 2022, the FYE 2023, the FYE 2024 and the FPE 30 June 2025, and where applicable, the comparative FPE 30 June 2024
FPE	:	Financial period ended, or where the context otherwise requires, financial period ending
FYE	:	Financial year ended 31 December, or where the context otherwise requires, financial year ending
Government	:	Government of Malaysia
GP	:	Gross profit
HSSE	:	Health, Safety, Security and Environment
ICS	:	International Chamber of Shipping
IFRS	:	IFRS Accounting Standards issued by the International Accounting Standards Board
IMO	:	International Maritime Organisation
IMR Report	:	Independent market research report dated 30 October 2025 prepared by Vital Factor

DEFINITIONS (Cont'd)

Institutional Offering	: Institutional offering of up to 372,000,000 IPO Shares at the Institutional Price, subject to the clawback and reallocation provisions to Malaysian institutional and selected investors, including Bumiputera investors approved by the MITI
Institutional Price	: Price per IPO Share to be paid by investors under the Institutional Offering, which will be determined on the Price Determination Date by way of bookbuilding
Internet Participating Financial Institutions	: Participating financial institutions for the Internet Share Application
Internet Share Application	: Application for our IPO Shares through an online share application service provided by the Internet Participating Financial Institutions or Participating Securities Firms
IPO	: Initial public offering of up to 400,000,000 Shares comprising the Offer for Sale and the Public Issue
IPO Shares	: Collectively, the Issue Shares and the Offer Shares
IRB	: Inland Revenue Board of Malaysia
ISGOTT	: International Safety Guide for Oil Tankers and Terminals
Issue Shares	: New Shares to be issued by our Company under the Public Issue
Issuing House	: Malaysian Issuing House Sdn Bhd
ITA	: Income Tax Act, 1967 of Malaysia
Joint Bookrunners	: Collectively, CIMB and RHB IB
Joint Underwriters	: Collectively, CIMB, RHB IB and Affin Hwang IB
Key Senior Management	: Key senior management of our Group, whose profiles are set out in Section 9.3.2 of this Prospectus
KPDN	: Ministry of Domestic Trade and Cost of Living of Malaysia
Listing	: Admission to the Official List and the listing of and quotation for the entire enlarged issued share capital of our Company on the Main Market of Bursa Securities
Listing Requirements	: Main Market Listing Requirements of Bursa Securities
Lock-up Agreement	: Lock-up agreement dated 5 November 2025 entered into between our Company and the Joint Bookrunners as detailed in Section 4.8.3 of this Prospectus
LPD	: 21 October 2025, being the latest practicable date prior to the registration of this Prospectus with the SC
Malaysian Public	: Malaysian citizens, companies, co-operatives, societies and institutions incorporated or organised under the laws of Malaysia

DEFINITIONS *(Cont'd)*

Managing Underwriter	: CIMB
Market Day	: A day on which Bursa Securities is open for trading in securities
MARPOL	: International Convention for the Prevention of Pollution from Ships, 1973
MCCG	: Malaysian Code on Corporate Governance
MCO	: Movement control order implemented under the Prevention and Control of Infectious Disease Act, 1988 and the Police Act, 1967 as a preventive measure to curb the spread of COVID-19 in Malaysia
MD&A	: Management discussion and analysis
MDM	: Marine Department of Malaysia
MFRS	: MFRS Accounting Standards issued by the Malaysian Accounting Standards Board
MIA	: Malaysian Institute of Accountants
MITI	: Ministry of Investment, Trade and Industry of Malaysia
MOT	: Ministry of Transport Malaysia
MSO	: Merchant Shipping Ordinance, 1952
MyIPO	: Intellectual Property Corporation of Malaysia
NA	: Net assets
NBV	: Net book value
NGL	: Nippon Gas Line Co Ltd
Offer for Sale	: Offer for sale of up to 300,000,000 Offer Shares by our Selling Shareholder, subject to the terms and conditions of this Prospectus
Offer Shares	: Existing Shares to be offered by the Selling Shareholder pursuant to the Offer for Sale
Official List	: A list specifying all securities which have been admitted for listing on Bursa Securities
Orkim or Company	: Orkim Berhad
Orkim Group or Group	: Collectively, Orkim and its subsidiaries
Orkim Shares or Shares	: Ordinary shares in Orkim
OSHA	: Occupational Safety and Health Act, 1994
Over-allotment Option	: The over-allotment option granted by the Over-allotment Provider

DEFINITIONS *(Cont'd)*

Over-allotment Option Provider	: PNB
Participating Financial Institutions	: Participating financial institutions for the Electronic Share Application
Participating Securities Firms	: Participating securities firms for the Internet Share Application
PAT	: Profit after taxation
PATAMI	: Profit after taxation and minority interest
PBT	: Profit before taxation
PDA	: Petroleum Development Act, 1974
PDB	: PETRONAS Dagangan Berhad, a majority-owned subsidiary of PETRONAS
PE Multiple	: Price-to-earnings multiple
PETCO	: Petco Trading Labuan Company Limited, an indirectly wholly-owned subsidiary of PETRONAS
Petron Fuel International	: Petron Fuel International Sdn Bhd
Petron Group	: Collectively, Petron Fuel International and Petron Malaysia
Petron Malaysia	: Petron Malaysia Refining & Marketing Berhad
PETRONAS	: Petroliam Nasional Berhad
PETRONAS Group	: Collectively, PETCO and PDB
Pink Application Form	: Application form for the application of our Issue Shares under the Retail Offering by the Eligible Persons accompanying this Prospectus
Pink Form Allocation	: The allocation of 8,000,000 Issue Shares to the Eligible Persons under the Retail Offering
Placement Agreement	: The placement agreement to be entered into by our Company, the Selling Shareholder, and the Joint Bookrunners in respect of such number of IPO Shares to be offered under the Institutional Offering
PNB	: Permodalan Nasional Berhad
PPE	: Property, plant and equipment
Pre-IPO Exercise	: Collectively, the Subdivision and the Transfer of Orkim Shares, details of which are set out in Section 6.1.3 of this Prospectus
Price Determination Date	: The date on which the Institutional Price and Final Retail Price will be determined
Promoters	: Collectively, ECSB and TKS

DEFINITIONS (Cont'd)

Prospectus Guidelines	: Prospectus Guidelines issued by the SC
Public Issue	: Public issue of 100,000,000 Issue Shares by our Company, subject to the terms and conditions of this Prospectus
RCCPS	: Redeemable convertible cumulative preference shares
Record of Depositors	: A record of securities holders established by Bursa Depository in accordance with the Rules of Bursa Depository
Retail Offering	: Retail offering of 28,000,000 Issue Shares at the Retail Price, subject to the clawback and reallocation provisions, to be allocated to the following: (i) 20,000,000 Issue Shares for application by the Malaysian Public, via balloting; and (ii) 8,000,000 Issue Shares reserved for application by the Eligible Persons
Retail Price	: Initial retail price of RM0.92 per IPO Share to be fully paid upon application under the Retail Offering, subject to adjustment as detailed in Section 4.4.1 of this Prospectus
Retail Underwriting Agreement	: Retail underwriting agreement dated 4 November 2025 between our Company and the Joint Underwriters as detailed in Section 4.8.1 of this Prospectus
RHB IB	: RHB Investment Bank Berhad
ROC	: Registrar of Companies
Rules of Bursa Depository	: The rules of Bursa Depository as issued under the SICDA
SAC	: Shariah Advisory Council of the SC
SC	: Securities Commission Malaysia
Securities Account or CDS Account	: An account established by Bursa Depository for a Depositor for the recording of deposit of securities and for dealing in such securities by the Depositor
Selling Shareholder	: TKS B, being the party undertaking the Offer for Sale
Share Registrar	: Boardroom Share Registrars Sdn Bhd
Shareholders' Restructuring	: The internal reorganisation exercise to be undertaken by YPB, comprising (i) the Acquisition of Ekuinas Group and (ii) the Transfer of Orkim Shares, further details of which are set out in Sections 6.1.2 and 6.1.3(ii) of this Prospectus
Share Lending Agreement	: The agreement to be entered into by the Over-allotment Option Provider and the Stabilising Manager under which the Over-allotment Option Provider will lend Orkim Shares to the Stabilising Manager to cover over-allotments, if any, under the Over-allotment Option

DEFINITIONS *(Cont'd)*

Shell Group	: Collectively, SMTSB, STSB and SIETCO
SICDA	: Securities Industry (Central Depositories) Act, 1991
SIETCO	: Shell International Eastern Trading Company
SMTSB	: Shell Malaysia Trading Sdn Bhd
SOLAS	: Safety of Life at Sea Convention
Stabilising Manager	: CIMB
STSB	: Shell Timur Sdn Bhd
Subdivision	: Subdivision of 38,835,314 Shares into 900,000,000 Shares as set out in Section 6.1.3(i) of this Prospectus
Substantial Shareholders	: YPB, PNB, ECSB and E-Cap 2, collectively, are our indirect substantial shareholders, while TKSB is our direct substantial shareholder as at the LPD. Upon completion of the Transfer of Orkim Shares and our Listing, YPB will become an indirect substantial shareholder while PNB, ASB and ASM will become our direct substantial shareholders
Sukuk Programme	: The Islamic medium-term notes programme of up to RM1.0 billion in nominal value based on the Shariah principal of Wakalah Bi Al-Istithmar which was established in February 2025
Sukuk Wakalah	: Issuance of RM300 million in nominal value Sukuk Wakalah in February 2025 under the Sukuk Programme
TKSB	: Tetap Kuasa Sdn Bhd
Transfer of Orkim Shares	: The transfer of 600,000,000 Orkim Shares by TKSB (as transferor) to PNB together with the UTF(s) as set out in Section 6.1.3(ii) of this Prospectus
UTF(s)	: Collectively, ASB, ASB 2, ASB 3 Didik, ASM, ASM 2 Wawasan and ASM 3, all of which are under the investment management of PNB, while ART is acting as the trustee
Vital Factor or IMR	: Vital Factor Consulting Sdn Bhd, the independent business and market research consultants
White Application Form	: Application form for the application of our Issue Shares under the Retail Offering by the Malaysian Public accompanying this Prospectus
YA	: Year of assessment
YPB	: Yayasan Pelaburan Bumiputra

Currencies

RM and sen	: Ringgit Malaysia and sen, the lawful currency of Malaysia
SGD	: Singapore Dollar, the lawful currency of Singapore
USD	: United States Dollar, the lawful currency of the United States of America

DEFINITIONS (Cont'd)

Wholly-owned subsidiaries of Orkim

DMVSB	:	Delmar Marine Venture Sdn Bhd
MESB	:	Matlamat Emas Sdn Bhd
MMSB	:	Magna Meridian Sdn Bhd
OASB	:	Orkim Ambition Sdn Bhd
OCSB	:	Orkim Challenger Sdn Bhd
ODIA	:	Orkim Diamond Sdn Bhd
ODIS	:	Orkim Discovery Sdn Bhd
OEME	:	Orkim Emerald Sdn Bhd
OENE	:	Orkim Energy Sdn Bhd
OEXP	:	Orkim Express Sdn Bhd
OISB	:	Orkim Inspiration Sdn Bhd
OJSB	:	Orkim Jade Sdn Bhd
OLSB	:	Orkim Leader Sdn Bhd
OMER	:	Orkim Merit Sdn Bhd
OMSB	:	Orkim Marine Sdn Bhd
OPEA	:	Orkim Pearl Sdn Bhd
OPOW	:	Orkim Power Sdn Bhd
ORSB	:	Orkim Reliance Sdn Bhd
ORUB	:	Orkim Ruby Sdn Bhd
OSMSB	:	Orkim Ship Management Sdn Bhd
OSSB	:	Orkim Sapphire Sdn Bhd
OTOP	:	Orkim Topaz Sdn Bhd
OTRI	:	Orkim Triumph Sdn Bhd
OWSB	:	Orkim Wisdom Sdn Bhd

GLOSSARY OF TECHNICAL TERMS

Ballast Water Management System	:	It refers to system installed on ships to treat ballast water
Bunker	:	Refers to the fuel used to power marine vessels, including marine diesel oil, heavy fuel oil, and alternative fuels. It fuels the vessel's engines and supports onboard systems like heating, lighting, and electricity generation
Chartering	:	In marine transportation industry, chartering is the process of leasing or renting a ship from its owner for a specific voyage, period, or purpose, based on mutually agreed terms and conditions between the shipowner and the charterer. In the context of this Prospectus, types of chartering include Time Charter, CVC, COA, and spot charter
Charter rate	:	Amount of money paid to a shipowner or shipping line for the use of the ship over a period of time
Clean petroleum products (CPP)	:	It refers to refined liquid fuels, such as gasoline, diesel, gas oil, jet fuel, naphtha, and kerosene. Condensate, while technically a feedstock, is included due to its similar handling characteristics. These products are typically derived from crude oil through distillation and further refining processes. CPP is the end products of crude oil that are ready for distribution and use
Consecutive voyage charter (CVC)	:	It refers to a chartering contract in which the shipowner agrees to transport cargo with the same charterer for back-to-back shipment over a specified period. These vessels are dedicated solely to the charterer for the duration of the contract
Contract of affreightment charter (COA)	:	It refers to a chartering contract in which the shipowner agrees to transport a specified amount of a particular type of cargo over a specified period. The schedule of shipments is mutually agreed upon by the shipowner and the charterer
Daily charter rate (DCR)	:	It refers to the daily charge for hiring a vessel for the agreed duration
Deadweight tonnage (DWT)	:	It refers to a ship's load capacity, including cargo, fuel, fresh water, ballast water, provisions, passengers and crew
Demurrage	:	It refers to a fee levied when the loading or unloading of cargo from a vessel is delayed beyond the agreed laytime (amount of time allowed for loading or unloading without extra charges) specified in the contract. Typically, the charterer pays this fee to the shipowner as compensation for the time lost
Draft	:	It refers to the depth of a vessel below the waterline, measured vertically from the waterline to the lowest point of the vessel's hull
Dry docking	:	It involves bringing a vessel into a specially designed dock where water will then be drained away to allow the vessel to rest on the docking platform. This will allow access to carry out inspections and maintenance to the exterior parts of the vessel including propeller and rudder which are located below the waterline when the vessel is afloat in water
Domestic shipping licence (DSL)	:	DSL refers to the licence to engage in domestic shipping. A DSL issued by the Domestic Shipping Licensing Board is required to carry goods from any port or place in Malaysia, unless exempted

GLOSSARY OF TECHNICAL TERMS (Cont'd)

Freight rates	: Amount of money paid to a shipowner or shipping line for the carriage of each unit of cargo, such as ton, a cubic meter or container load
Jetty	: It is a structure that extends from the shore into a body of water such as a sea, river, or lake. Its purpose is to provide a berthing place for vessels to load and unload cargo or passengers
Liquidated ascertained damage (LAD)	: In the context of this Prospectus, it refers to a pre-agreed sum between parties in case of a breach of contract, particularly a delay in vessel delivery
Liquefied petroleum gas (LPG)	: It is a mixture of hydrocarbon gases produced while refining crude oil. It is also produced from natural gas processing. It primarily consists of propane and butane. It is then liquefied through pressurisation, making it more practical to store and transport
Maritime	: It commonly refers to anything related to the sea, ocean or navigation. In some situations, it may include other bodies of water such as lakes and rivers
Medium Range (MR) tankers	: It refers to a type of tanker vessel, typically with a load capacity between 40,000 and 55,000 DWT
Port	: It refers to a maritime facility comprising 1 or more loading areas, where ships load and discharge cargo and passengers
Redelivery	: It refers to the process where a charterer returns a chartered vessel to the shipowner at the end of the charter period, or a shipowner returns the vessel to the charterer after dry docking to resume the chartering operation. This is only applicable for Time Charter contracts
Shipbroking	: In the context of this Prospectus, it is a specialised service acting as an intermediary between shipowners and charterers of vessels. A commission is paid to the intermediary once a trade is concluded
Spot charter	: It refers to a chartering arrangement in which the shipowner agrees to transport cargo, typically for a single voyage
Survey	: A comprehensive inspection of a vessel or its equipment conducted to assess its condition, compliance with regulations, and suitability for its intended purpose
Tankers	: Specialised ships designed to transport liquids in bulk
Terminal	: It refers to a facility located at a port where cargo or passengers are transferred between ships and land-based transportation or facilities
Time Charter	: It refers to a chartering arrangement in which the shipowner agrees to lease a vessel to the charterer for exclusive use over a specified period

1. CORPORATE DIRECTORY**BOARD OF DIRECTORS**

Name	Designation	Nationality / Gender	Address
Dato' Abdul Hamid Bin Sh Mohamed	Non-Independent Non-Executive Chairman	Malaysian / Male	Lot 15060, Jalan L8 Kemensah Heights 53100 Kuala Lumpur Malaysia
Aliff Omar Bin Mohamad Omar	Non-Independent Non-Executive Director	Malaysian / Male	11, Jalan Serene Kiara 3 Serene Kiara Desa Sri Hartamas 50480 Kuala Lumpur Malaysia
Cheah Sin Bi	Non-Independent Executive Director	Malaysian / Male	11-01, Sutramas Luxury Condominium 12 Jalan Dutamas Melati 51200 Kuala Lumpur Malaysia
Datuk Azman Bin Ismail	Senior Independent Non-Executive Director	Malaysian / Male	25, Jalan USJ 14/1 UEP Subang Jaya 47630 Subang Jaya Selangor Malaysia
Zuhaida Binti Zulkifli	Independent Non-Executive Director	Malaysian / Female	No. 30, Jalan 8/35C Taman Seri Bangi Seksyen 8 Bandar Baru Bangi 43650 Selangor Malaysia
Lynette Yeow Su-Yin	Independent Non-Executive Director	Malaysian / Female	7, Lorong 14/30A 46100 Petaling Jaya Selangor Malaysia
Nasmiza Binti Ismail	Independent Non-Executive Director	Malaysian / Female	3432, Persiaran Kasawari 1 Desa Haras Taman ZooView 68000 Ampang Selangor Malaysia

1. CORPORATE DIRECTORY (Cont'd)**BOARD AUDIT COMMITTEE**

Name	Designation	Directorship
Zuhaida Binti Zulkifli	Chairman	Independent Non-Executive Director
Datuk Azman Bin Ismail	Member	Senior Independent Non-Executive Director
Nasmiza Binti Ismail	Member	Independent Non-Executive Director

BOARD NOMINATION AND REMUNERATION COMMITTEE

Name	Designation	Directorship
Lynette Yeow Su-Yin	Chairman	Independent Non-Executive Director
Aliff Omar Bin Mohamad Omar	Member	Non-Independent Non-Executive Director
Zuhaida Binti Zulkifli	Member	Independent Non-Executive Director

BOARD RISK AND COMPLIANCE COMMITTEE

Name	Designation	Directorship
Datuk Azman Bin Ismail	Chairman	Senior Independent Non-Executive Director
Cheah Sin Bi	Member	Non-Independent Executive Director
Lynette Yeow Su-Yin	Member	Independent Non-Executive Director
Nasmiza Binti Ismail	Member	Independent Non-Executive Director

1. CORPORATE DIRECTORY (Cont'd)

COMPANY SECRETARIES	: Alwizah Al-Yafii Binti Ahmad Kamal Unit 9.01 PJ Tower Amcorp Trade Centre 18 Persiaran Barat 46050 Petaling Jaya Selangor Malaysia Professional Qualification : Chartered Secretary, Fellow Member of Malaysia Institute of Chartered Secretaries and Administrators ("MAICSA") (MAICSA No. 7033148) CCM : 202008002614 Practising Certificate No. Wong Youn Kim No. 11.07, Amcorp Tower Amcorp Business Centre 18, Pusat Perdagangan Amcorp 46050 Petaling Jaya Selangor Malaysia Professional Qualification : Chartered Secretary, Fellow Member of the Institute of Chartered Secretaries and Administrators (UK) and MAICSA (MAICSA No. 7018778) CCM : 201908000410 Practising Certificate No.
REGISTERED OFFICE	: Unit 9.01 PJ Tower Amcorp Trade Centre 18 Persiaran Barat 46050 Petaling Jaya Selangor Malaysia Tel. No. : +603 7931 3832
HEAD/MANAGEMENT OFFICE	: Level 15, Menara TSR No. 12, Jalan PJU 7/3 Mutiara Damansara 47810 Petaling Jaya Selangor Malaysia Tel. No. : +603 7733 4228 E-mail : enquiry@orkimship.com Website : https://www.orkim.com.my

1. CORPORATE DIRECTORY (Cont'd)

SELLING SHAREHOLDER	: Tetap Kuasa Sdn Bhd Level 16, Surian Tower No. 1, Jalan PJU 7/3 Mutiara Damansara 47810 Petaling Jaya Selangor Malaysia Tel. No. : +603 7710 7171
AUDITORS AND REPORTING ACCOUNTANTS	: Ernst and Young PLT Level 23A, Menara Milenium Jalan Damanlela Pusat Bandar Damansara 50490 Kuala Lumpur Malaysia Tel. No. : +603 7495 8000 Partner-in-charge : Ng Kim Ling Approval No. : 03236/04/2026 J Professional qualification : Member of the MIA (MIA Membership No. 33756) and member of the Institute of Chartered Accountants in England and Wales ("ICAEW") (ICAEW Membership No. 9113216)
PRINCIPAL ADVISER, JOINT BOOKRUNNER, MANAGING UNDERWRITER AND JOINT UNDERWRITER	: CIMB Investment Bank Berhad Level 17, Menara CIMB 1, Jalan Stesen Sentral 2 Kuala Lumpur Sentral 50470 Kuala Lumpur Malaysia Tel. No. : +603 2261 8888
JOINT BOOKRUNNER AND JOINT UNDERWRITER	: RHB Investment Bank Berhad Level 10, Tower One, RHB Centre Jalan Tun Razak 50400 Kuala Lumpur Malaysia Tel. No. : +603 9287 3888
JOINT UNDERWRITER	: Affin Hwang Investment Bank Berhad Level 19, Menara Affin Lingkaran TRX Tun Razak Exchange 55188 Kuala Lumpur Malaysia Tel. No. : +603 2142 3700

1. CORPORATE DIRECTORY (Cont'd)

LEGAL ADVISERS : *To our Company*

Mah-Kamariyah & Philip Koh

3A07, Block B, Phileo Damansara II
15 Jalan 16/11, Off Jalan Damansara
46350 Petaling Jaya
Selangor
Malaysia

Tel. No. : +603 7956 8686

To the Joint Bookrunners, Managing Underwriter and Joint Underwriters

Christopher & Lee Ong

Level 22, Axiata Tower
No. 9, Jalan Stesen Sentral 5
Kuala Lumpur Sentral
50470 Kuala Lumpur
Malaysia

Tel. No. : +603 2273 1919

**INDEPENDENT BUSINESS AND
MARKET RESEARCH
CONSULTANTS** : **Vital Factor Consulting Sdn Bhd**

V Square @ PJ City Centre (VSQ)
Block 6, Level 6, Jalan Utara
46200 Petaling Jaya
Selangor
Malaysia

Tel. No. : +603 7931 3188

Signing partner : Wooi Tan

(See Section 8 of this Prospectus for the profile of the firm and the signing partner)

ISSUING HOUSE : **Malaysian Issuing House Sdn Bhd**

11th Floor, Menara Symphony
No. 5, Jalan Prof. Khoo Kay Kim
Seksyen 13
46200 Petaling Jaya
Selangor
Malaysia

Tel. No. : +603 7890 4700

SHARE REGISTRAR : **Boardroom Share Registrars Sdn Bhd**

11th Floor, Menara Symphony
No. 5, Jalan Prof. Khoo Kay Kim
Seksyen 13
46200 Petaling Jaya
Selangor
Malaysia

Tel. No. : +603 7890 4700

LISTING SOUGHT : Main Market of Bursa Securities

2. INTRODUCTION

2.1 APPROVALS AND CONDITIONS

2.1.1 SC

The SC has, via its letter dated 21 October 2025, approved our IPO and our Listing under Section 214(1) of the CMA, subject to compliance with the following condition:

No	Details of condition imposed	Status of compliance
(i)	CIMB and Orkim to fully comply with the requirements of the Equity Guidelines and the Prospectus Guidelines pertaining to the implementation of our Listing	To be complied

The SC has also via the same letter dated 21 October 2025 approved our application under the Bumiputera equity requirement for public listed companies, subject to the following condition:

No	Details of condition imposed	Status of compliance
(i)	To make available at least 50% of the Shares offered to the Malaysian public investors via balloting to Bumiputera public investors	Complied

2.1.2 MITI

The MITI has, via its letter dated 21 October 2025, stated that it has agreed to our Listing.

2.1.3 Bursa Securities

Bursa Securities has, via its letter dated 10 November 2025, resolved to approve our Admission and our Listing, subject to compliance with the following conditions:

No.	Details of condition imposed	Status of compliance
(i)	Make the relevant announcements pursuant to Paragraphs 8.1 and 8.2 of Practice Note 21 of the Listing Requirements	To be complied
(ii)	Make an immediate announcement upon the closing date that our IPO is subject to stabilisation action.	To be complied
(iii)	To furnish Bursa Securities with the following:	To be complied
(a)	a letter of notification by CIMB for the appointment of a stabilising manager pursuant to item (1)(k), Part B of Annexure PN21-A of the Listing Requirements as soon as the stabilising manager is appointed;	
(b)	a confirmation of compliance with Paragraph 2.2(b)(ii)(aa) of Practice Note 5 of the Listing Requirements by all the directors at least 2 market days prior to the date of listing, together with copy of the MAP certificate; and	
(c)	a copy of the schedule of distribution showing compliance with the public share spread requirements based on our entire issued share capital on the first day of our Listing.	

2. INTRODUCTION (Cont'd)

2.2 MORATORIUM ON OUR SHARES

In accordance with the Equity Guidelines, our Shares held by the moratorium providers, being PNB and ART, will be placed under moratorium and they have fully accepted the moratorium. In this respect, our Shares that are subject to moratorium for a period of 6 months from the date of our Listing are set out below:

Moratorium Providers	Assuming the Over-allotment Option is not exercised		Assuming the Over-allotment Option is fully exercised	
	No. of Shares	% ⁽¹⁾	No. of Shares	% ⁽¹⁾
PNB	300,000,000	30.0	240,000,000	24.0
ART as trustee of ASB	115,385,000	11.54	115,385,000	11.54
ART as trustee of ASB 2	23,077,000	2.31	23,077,000	2.31
ART as trustee of ASB 3 Didik	23,077,000	2.31	23,077,000	2.31
ART as trustee of ASM	57,692,000	5.77	57,692,000	5.77
ART as trustee of ASM 2 Wawasan	46,154,000	4.62	46,154,000	4.62
ART as trustee of ASM 3	34,615,000	3.46	34,615,000	3.46

Note:

(1) Based on our enlarged issued 1,000,000,000 Shares after our IPO.

PNB and ART have fully accepted the moratorium. They will not be permitted to sell, transfer or assign any part of their respective holding in our Shares as at the date of our Listing for a period of six months from the date of the Listing.

The above restrictions do not apply:

- (a) in respect of our Shares that may be sold pursuant to the Over-allotment Option to be granted by the Over-allotment Option Provider to the Stabilising Manager (on behalf of the Joint Bookrunners); and
- (b) to the transfer of our Shares by the Over-allotment Option Provider as contemplated under the Share Lending Agreement, provided that the restriction will apply to our Shares returned to the Over-allotment Option Provider pursuant to the Share Lending Agreement.

The above moratorium restrictions are specifically endorsed on the share certificates representing our Shares held by PNB and ART which are under moratorium to ensure that our Share Registrar does not register any transfer that contravenes such restrictions.

3. PROSPECTUS SUMMARY

THIS PROSPECTUS SUMMARY ONLY HIGHLIGHTS THE KEY INFORMATION FROM OTHER PARTS OF THIS PROSPECTUS. IT DOES NOT CONTAIN ALL THE INFORMATION THAT MAY BE IMPORTANT TO YOU. YOU SHOULD READ AND UNDERSTAND THE CONTENTS OF THE WHOLE PROSPECTUS PRIOR TO DECIDING ON WHETHER TO INVEST IN OUR SHARES.

3.1 PRINCIPAL DETAILS OF OUR IPO

3.1.1 Institutional Offering

The Institutional Offering involves the offering of up to 372,000,000 IPO Shares, representing 37.2% of our enlarged issued Shares, at the Institutional Price, in the following manner:

- (i) up to 50,000,000 IPO Shares, representing 5.0% of our enlarged issued Shares to Bumiputera investors approved by the MITI; and
- (ii) up to 322,000,000 IPO Shares, representing 32.2% of our enlarged issued Shares to other Malaysian institutional and selected investors.

3.1.2 Retail Offering

The Retail Offering involves the offering of 28,000,000 Issue Shares, representing 2.8% of our enlarged issued Shares, subject to the clawback and reallocation provisions as set out in Section 4.2.3 of this Prospectus, at the Retail Price, in the following manner:

(i) Allocation to the Eligible Persons

8,000,000 Issue Shares, representing 0.8% of our enlarged issued Shares, are reserved for application by the Eligible Persons.

(ii) Allocation via balloting to the Malaysian Public

20,000,000 Issue Shares, representing 2.0% of our enlarged issued Shares, are reserved for application by the Malaysian Public, of which 10,000,000 Issue Shares (equivalent to 50.0% of the total Issue Shares to be made available under balloting) have been set aside for application by Bumiputera citizens, companies, co-operatives, societies and institutions.

3.1.3 Moratorium on our Shares

In accordance with the Equity Guidelines, PNB and ART, are not allowed to sell, transfer or assign any part of their respective holdings in our Shares as at the date of our Listing, for a period of 6 months from the date of our Listing.

Our Public Issue is expected to raise gross proceeds amounting to RM92.0 million to our Company, whilst the Offer for Sale is expected to raise gross proceeds of up to approximately RM276.0 million, which will accrue entirely to the Selling Shareholder. For further details on our IPO and plan of distribution and moratorium on our Shares, see Sections 4.2 and 2.2 of this Prospectus, respectively.

3.2 OVERVIEW OF OUR BUSINESS

Our Company was incorporated in Malaysia under the Companies Act 1965 on 26 March 2007 as a private limited company. On 17 July 2025, we converted into a public limited company and assumed our present name of Orkim Berhad. Our principal activity is investment holding, while our subsidiaries are principally involved in owning, chartering and operating of vessels, and management of shipping property, freight contractors and transport business.

3. PROSPECTUS SUMMARY (Cont'd)

We are an owner-operator of CPP and LPG tankers, providing marine transportation services for CPP and LPG products. The CPP transported by our Group from refineries or storage facilities to other processing plants, storage facilities, or distribution points includes gasoline, diesel, gas oil, jet fuel, naphtha, and kerosene, all of which are refined from crude oil, as well as condensates. LPG are mixtures of hydrocarbon gases (primarily propane and butane), which are produced through crude oil refining or natural gas processing and then liquefied through pressurisation, making them more practical for storage and transportation.

Malaysia is our principal market where our fleet of CPP tankers facilitates the transportation of cargo between domestic ports along coastal routes within Malaysia, and across neighbouring Asian countries, mainly Singapore. In addition, our LPG tankers are deployed on regional routes under their charter agreements, serving destinations between domestic ports and across some Asian countries mainly Singapore, China and South Korea.

For further details on our history, group structure and business, see Sections 6 and 7 of this Prospectus.

3.3 COMPETITIVE STRENGTHS

Our competitive strengths are as follows:

(i) We have a proven track record as an owner-operator in the marine transportation of CPP and LPG across domestic and regional markets

We began our business in 2007, initially providing shipbroking services and ship management services using third-party vessels. Following the acquisition of our first CPP tanker which was delivered in 2009, we have since established a track record over the past 16 years as an owner-operator specialising in the marine transportation of CPP. We expanded into marine transportation of LPG following the delivery of our first newbuild LPG tanker in 2015.

(ii) We command a leading position in terms of the number of CPP tankers registered in Malaysia, representing approximately 56% of the 27 Malaysian-registered chemical/petroleum tankers, enabling us to fulfil critical domestic energy demand that underpins the nation's economic growth and rapid industrialisation

According to the latest statistics available in 2024, there were 27 Malaysian-registered chemical/petroleum tankers (*Source: IMR Report*). Our company owns and operates 15 of these, representing approximately 56% of Malaysian-registered chemical and petroleum tankers in Malaysia, establishing our leading position in this area.

In 2024, the apparent consumption volume of refined petroleum products in Malaysia was 32.1 million tonnes. Based on our total volume of 3.8 million tonnes of CPP and LPG that we transported and discharged in Malaysia, we have a market share of approximately 12% in 2024 (*Source: IMR Report*).

(iii) We have a stable stream of recurring revenue, reinforced by long-term contracts, ensuring earnings visibility and financial stability

Our business is supported by a large recurring revenue base derived from long-term contracts of up to 10 years and often includes extension options. We generate recurring revenue through the chartering of our 15 CPP and 2 LPG tankers under 3 types of key contracts, namely, Time Charter, CVC, and COA charter. For the FYE 2022, FYE 2023, FYE 2024, and FPE 30 June 2025, recurring revenue accounted for 59.9% (RM189.0 million), 85.0% (RM257.1 million), 86.8% (RM274.9 million), and 95.2% (RM145.4 million) of our total revenue respectively.

3. PROSPECTUS SUMMARY (Cont'd)

- (iv) **Our strong customer base is anchored by key energy companies that are involved in CPP distribution and retail operations in Malaysia, providing us with a stable foundation for business growth**

Our strong customer base comprises energy companies through their respective marketing and distribution subsidiaries in Malaysia, which mainly include PETRONAS Group, Shell Group, Petron Malaysia, and BHPetrol.

- (v) **Our relatively young vessel fleet with an average age of approximately 12 years and shallow draft capabilities granting us broader market access and scalable expansion potential**

The ages of our fleet of CPP and LPG tankers as at the LPD are as follows:

Number of tankers			Average age
5 years old	10-15 years old	16-18 years old	
5 CPP	3 CPP, 2 LPG	8 CPP	12 years

While there is no mandatory retirement age for CPP and LPG tankers, their typical service lifespan ranges from 25 to 30 years. As at the LPD, our fleet has an average age of approximately 12 years, positioning us favourably for continued, long-term operations.

However, with the delivery of our 2 newbuild CPP tankers, which are currently under construction and scheduled for completion in 2027, our fleet's average age is expected to reduce.

- (vi) **We are led by an experienced CEO and Key Senior Management team, supported by a pool of competent crews and officers for safe, efficient and reliable shipboard operations**

Our Group is headed by our CEO, Captain Cheah Sin Bi, who has approximately 25 years of experience in marine transportation operations including shipboard operations, with 14 years dedicated to our Group. Our CEO is supported by our team of Key Senior Management with working experience spanning across various industries. As at the LPD, majority of them have been with our Group for more than 12 years, providing stability to our operations.

For further details of our competitive strengths, see Section 7.2.1 of this Prospectus.

3.4 FUTURE PLANS AND STRATEGIES

Our future plans and strategies are as follows:

- (i) **Fleet expansion and rejuvenation by investing in younger, larger and more versatile tankers, including chemical/petroleum product tankers**

As at the LPD, we have 2 orders for newbuild CPP tankers, which are currently under construction and scheduled for completion in 2027. The total estimated construction cost for the 2 newbuild CPP tankers is RM202.6 million (USD47.2 million). As at the LPD, RM43.7 million has been paid, with the remaining RM158.9 million secured through bank borrowings. As part of our fleet rejuvenation plan for 2025 to 2026, OMER had entered into a Memorandum of Agreement in August 2025 to purchase a second-hand MR chemical/petroleum product tanker with load capacity of 49,999 DWT ("Orkim Citrine") at a cost of USD20.1 million or approximately RM85.1 million, which has been completed. In addition to Orkim Citrine, we plan to further acquire 2 more vessels within 24 months from the date of our Listing, comprising 2 chemical/petroleum product tankers with load capacity of up to 9,000 DWT each, at an estimated cost of RM80.0 million per vessel.

3. PROSPECTUS SUMMARY (Cont'd)

(ii) Fleet modernisation program in line with environmental and HSSE developments

Our fleet modernisation strategies are focused on modernising our vessels to align with evolving market requirements in the energy industry, particularly in relation to ESG standards and HSSE expectations.

(iii) Technological advancements through digitalisation

Part of our plans is to invest in upgrading our digital technology facilities to complement our ongoing fleet modernisation, mainly to improve fuel efficiency and vessel performance, and reduce operational costs through digitalisation. Part of our strategies is aligned with the IMO 2030 targets, which cover various areas including carbon intensity reduction, operational efficiency, regulatory compliance and others.

For further details of our business strategies and future plans, see Section 7.2.2 of this Prospectus.

3.5 RISK FACTORS

An investment in our Shares involves a number of risks, many of which are beyond our control. Prospective investors should rely on their own evaluation and carefully consider all the information contained in this Prospectus, including the risks described below before deciding to invest in our Shares. Our business, financial condition, results of operations and prospects could be affected by any of these risks.

The key risks faced by us in our business operations are set out as follows:

(i) We face regulatory and compliance risks as we operate in a highly regulated industry with strong emphasis on HSSE regulations and standards

We are subject to stringent and continually evolving HSSE laws and regulations, both in Malaysia and internationally. Our operations must comply with numerous Malaysian laws and regulations, including the EQA, the OSHA and the MSO. In addition to Malaysian regulations and requirements, our vessels and operations must comply with international maritime conventions and standards, including the MARPOL, the SOLAS and the International Safety Management (ISM) Code established by the IMO.

(ii) Our business operations require us to maintain our major licences, permits and approvals which may not be renewed, expire or subject to regulatory changes

All vessels involved in domestic shipping services in Malaysia are required to have a DSL from the Domestic Shipping Licensing Board. In addition, transportation of petroleum products such as CPP and LPG requires us to hold the necessary PETRONAS license under the relevant Standardised Work and Equipment Categories issued by PETRONAS. Furthermore, we also have valid PDA licences for marine transportation of petroleum products issued by KPDN pursuant to Section 6(3) of the PDA.

(iii) Our business and financial performance is heavily dependent on our ability to secure contracts continuously

Our ability to generate sustainable revenue is highly dependent on our ability to secure new charter contracts and renew existing ones to ensure optimal fleet deployment. As at the LPD, we operate a fleet of 18 vessels, all of which are currently deployed under their respective long-term charter contracts. While this level of contract coverage offers revenue visibility, we face renewal risk as some of these contracts are approaching expiry.

3. PROSPECTUS SUMMARY (Cont'd)

(iv) We are dependent on 2 major customers and the loss of these customers may affect our financial performance

Our revenue generation is highly concentrated towards contracts with our 2 major customers, namely the PETRONAS Group and the Shell Group. While we have been dealing with the PETRONAS Group and the Shell Group for approximately 15 years and we expect to continue to be awarded contracts from these 2 major customers in the future, there may be changes in their operations, policies or business outlook that could have a material adverse effect on our business prospects.

(v) We require substantial funds for working capital and capital expenditure for our operations as we may incur higher than expected vessel maintenance and repair expenses

We operate in a capital-intensive industry and incur substantial expenditure to ensure our vessels remain in optimal operating condition. Older vessels typically require higher maintenance spending to sustain operational efficiency and may incur higher capital expenditure for upgrading or retrofitting to comply with evolving regulatory requirements.

(vi) We are subject to fluctuations in bunker fuel costs that may adversely affect our financial performance

One of the main input costs for our marine transportation of CPP and LPG is bunker fuel, including very low sulphur fuel oil and marine gas oil, which are used to propel our vessels. Bunker fuel costs represent a significant proportion of our total purchases of input materials and services.

(vii) We face operational risks encompassing vessel safety, potential accidents and breakdowns, piracy and security concerns which may affect our business operations and financial performance

Our operations in the maritime transportation of CPP and LPG are inherently exposed to a range of operational risks, some of which are beyond our control. These encompass critical aspects of voyage safety, where the potential for incidents such as collisions, groundings, or fires could lead to severe consequences, including loss of life, injury to personnel and substantial damage to our vessels and third-party property.

(viii) We may face challenges in the implementation of our fleet rejuvenation strategy or future plans which may limit our growth prospects

Our strategy to rejuvenate our fleet to maintain an optimal fleet age profile and our plan to expand into the transportation of chemical products may expose us to various operational, financial and regulatory risks.

(ix) We face the risk of arrest or detention or delays in the deployment of our vessels

We face inherent operational risks related to the arrest, detention, or delays in the deployment of our vessels. These disruptions can occur at various stages of our shipping operations and may arise from legal, regulatory, operational, or logistical issues.

(x) We are reliant on our Key Senior Management for the successful execution of our growth plans

Our Group is led by our CEO who is supported by a team of Key Senior Management with extensive knowledge and experience in the marine transportation industry. In addition, our CEO and most of our Key Senior Management have been with us for more than 12 years, contributing a wealth of industry experience.

3. PROSPECTUS SUMMARY (Cont'd)

(xi) We may not be adequately insured against all risks associated with our business, which could result in significant losses

Our business operations are exposed to the inherent operating hazards of the marine transportation industry and the occurrence of which may result in damage to or loss of our vessels and/or injury to our crews on board of our ships.

(xii) We may be affected by changes to, or the interpretation of, the current taxation regime for the Malaysian shipping industry

As a Malaysian-based marine transportation company which is a Malaysian tax resident, we currently benefit from the income tax exemption granted under the Income Tax (Exemption for Malaysian Ship) Order 2024 [P.U.(A) 184/2024].

(xiii) Our vessel operations are susceptible to risks associated with port congestion and delays in Malaysia and other Asian ports, potentially impacting vessel turnaround times and increasing operational costs

Our vessel operations, including the chartering of CPP and LPG tankers, are vulnerable to significant disruptions arising from port congestion and the associated delays experienced in Malaysia and other key Asian ports within our operating network. These logistical bottlenecks can impact the efficiency of our vessel turnaround times, leading to extended periods spent waiting for berthing, loading or discharging.

(xiv) We are exposed to risks of information technology disruptions, potential cybercrimes and security breaches which could disrupt our operations

Our operations, including vessel communication and monitoring, rely heavily on information technology systems, which are essential for ensuring operational efficiency, navigation, and safety onboard our vessels. These systems may also store confidential and commercially sensitive information, such as customer and supplier data, charter contracts, and operational records. A cybersecurity breach could lead to the unauthorised access, disclosure, or theft of such information.

(xv) We are exposed to interest rate fluctuations and a significant increase in interest rates may affect our financial performance and operations

We rely on borrowings to fund vessel acquisitions and our working capital requirements. As at 30 June 2025, a significant portion of our outstanding borrowings are fixed-rate facilities, where out of a total of RM375.6 million, RM346.2 million are fixed-rate facilities and the balance of RM29.5 million are floating-rate facilities. However, as we expand our fleet and operations, we may obtain additional borrowings or refinance existing facilities on floating rate terms. In such circumstances, fluctuations in interest rates would impact our financing costs, where a significant increase in interest rate could materially affect our profitability and cash flow position adversely.

For further details on our risk factors, see Section 5 of this Prospectus.

3. PROSPECTUS SUMMARY (Cont'd)

3.6 PROMOTERS AND SUBSTANTIAL SHAREHOLDERS

The direct and indirect shareholding of our Promoters and Substantial Shareholders before and after our IPO are as follows:

Name*	As at the LPD				After the Subdivision				After the Transfer of Orkim Shares			
	Direct		Indirect		Direct		Indirect		Direct		Indirect	
	No. of Shares	%	No. of Shares	%	No. of Shares	%	No. of Shares	%	No. of Shares	%	No. of Shares	%
TKSB	38,835,314	100.0	-	-	900,000,000	100.0	-	-	300,000,000	33.3	-	-
E-Cap 2	-	-	38,835,314 ⁽¹⁾	100.0	-	-	900,000,000 ⁽¹⁾	100.0	-	-	300,000,000 ⁽¹⁾	33.3
ECSB	-	-	38,835,314 ⁽²⁾	100.0	-	-	900,000,000 ⁽²⁾	100.0	-	-	300,000,000 ⁽²⁾	33.3
YPB	-	-	38,835,314 ⁽⁴⁾	100.0	-	-	900,000,000 ⁽⁴⁾	100.0	-	-	600,000,000 ⁽⁴⁾	66.7
PNB	-	-	38,835,314 ⁽³⁾	100.0	-	-	900,000,000 ⁽³⁾	100.0	300,000,000	33.3	300,000,000 ⁽³⁾	33.3
ART-ASB	-	-	-	-	-	-	-	-	115,385,000	12.82	-	-
ART-ASM	-	-	-	-	-	-	-	-	57,692,000	6.41	-	-
	After our IPO				After the Over-allotment Option							
	Direct		Indirect		Direct		Indirect					
	No. of Shares	% ⁽⁵⁾	No. of Shares	% ⁽⁵⁾	No. of Shares	% ⁽⁵⁾	No. of Shares	% ⁽⁵⁾				
TKSB	-	-	-	-	-	-	-	-				
E-Cap 2	-	-	-	-	-	-	-	-				
ECSB	-	-	-	-	-	-	-	-				
YPB	-	-	300,000,000 ⁽⁴⁾	30.0	-	-	240,000,000 ⁽⁴⁾	24.0				
PNB	300,000,000	30.0	-	-	240,000,000	24.0	-	-				
ART-ASB	115,385,000	11.54	-	-	115,385,000	11.54	-	-				
ART-ASM	57,692,000	5.77	-	-	57,692,000	5.77	-	-				

Notes:

* All Promoters and Substantial Shareholders were incorporated in Malaysia.

(1) Deemed interested pursuant to section 8(4) of the Act by virtue of its interest held in TKS B.

(2) Deemed interested pursuant to section 8(4) of the Act by virtue of its interest held in E-Cap 2.

(3) Deemed interested pursuant to section 8(4) of the Act by virtue of its interest held in ECSB.

(4) Deemed interested pursuant to section 8(4) of the Act by virtue of its interest of 100% less 1 share held in PNB.

3. PROSPECTUS SUMMARY (Cont'd)

(5) Based on our enlarged issued Shares of 1,000,000,000 after our IPO.

For further information on our Promoters and Substantial Shareholders, see Section 9.1 of this Prospectus.

3.7 DIRECTORS AND KEY SENIOR MANAGEMENT

As at the LPD, our Directors and Key Senior Management are as follows:

Name	Designation
<u>Directors</u>	
Dato' Abdul Hamid Bin Sh Mohamed	Non-Independent Non-Executive Chairman
Aliff Omar Bin Mohamad Omar	Non-Independent Non-Executive Director
Cheah Sin Bi	Non-Independent Executive Director
Datuk Azman Bin Ismail	Senior Independent Non-Executive Director
Zuhaida Binti Zulkifli	Independent Non-Executive Director
Lynette Yeow Su-Yin	Independent Non-Executive Director
Nasmiza Binti Ismail	Independent Non-Executive Director
<u>Key Senior Management</u>	
Cheah Sin Bi	CEO
Tahirah Binti Mohd.Nor	CFO
Wong Kooi Vee	Financial Controller
Mohamad Zahid Bin Ahmad Amir	Head of Marine Operations
Khoo Jyh Herng	General Manager, Chartering
Leong Weng Keong	General Manager, Technical
Nor Azni Binti Abdul Latiff	General Manager, Human Resources (Sea & Shore)
Rahimee Bin Md Haza	Assistant General Manager, Commercial

For further information on our Directors and Key Senior Management, see Sections 9.2 and 9.3 of this Prospectus.

3.8 USE OF PROCEEDS

We expect to use the gross proceeds from our Public Issue amounting to approximately RM92.0 million⁽¹⁾ in the following manner:

Details	Estimated timeframe for use from the date of our Listing	RM'000	%
Purchase of Vessels	Within 24 Months	80,000	87.0
Working capital	Within 12 Months	1,150	1.2
Defray fees and expenses for our IPO and our Listing	Within 3 Months	10,850	11.8
Total		92,000	100.0

Note:

(1) We have assumed that the Institutional Price and the Final Retail Price will be equal to the Retail Price.

For detailed information on our use of proceeds, see Section 4.6 of this Prospectus.

3. PROSPECTUS SUMMARY (Cont'd)

3.9 FINANCIAL AND OPERATIONAL HIGHLIGHTS

The table below sets out our historical financial information for the Financial Periods Under Review:

	FYE			FPE 30 June	
	Audited			Unaudited	Audited
	2022	2023	2024	2024	2025
	RM'000	RM'000	RM'000	RM'000	RM'000
Revenue	315,577	302,579	316,589	160,468	152,670
Cost of sales	(221,336)	(188,476)	(201,810)	(99,058)	(96,820)
GP	94,241	114,103	114,779	61,410	55,850
Other income	3,158	298	1,456	444	2,236
Administrative expenses	(8,445)	(9,333)	(9,528)	(4,460)	(7,924)
Gain/(loss) on disposal of PPE	(32,345)	-	4,481	4,481	-
Results from operating activities	56,609	105,068	111,188	61,875	50,162
Finance costs	(28,353)	(24,329)	(18,203)	(9,379)	(6,289)
Finance income	353	1,139	1,027	525	637
PBT	28,609	81,878	94,012	53,021	44,510
Income tax	(668)	(831)	(1,106)	(1,032)	(469)
PAT⁽¹⁾	27,941	81,047	92,906	51,989	44,041

Other selected financial data

	FYE			FPE 30 June	
	2022	2023	2024	2024	2025
	RM'000	RM'000	RM'000	RM'000	RM'000
GP margin (%) ⁽²⁾	29.9%	37.7%	36.3%	38.3%	36.6%
EBITDA ⁽³⁾	106,523	155,882	170,085	89,579	82,130
Adjusted EBITDA ⁽³⁾	138,868	155,882	165,604	85,098	84,865
EBITDA Margin (%) ⁽⁴⁾	33.8%	51.5%	53.7%	55.8%	53.8%
Adjusted EBITDA Margin (%) ⁽⁵⁾	44.0%	51.5%	52.3%	53.0%	55.6%
PBT margin (%) ⁽⁶⁾	9.1%	27.1%	29.7%	33.0%	29.2%
PAT margin (%) ⁽⁷⁾	8.9%	26.8%	29.3%	32.4%	28.8%
Basic and diluted EPS (sen) ⁽⁸⁾	2.79	8.10	9.29	5.20	4.40

Notes:

- (1) The PAT of the Group is wholly attributable to owners of our Company as there is no non-controlling interest.
- (2) Computed based on GP divided by revenue.
- (3) EBITDA is calculated as PBT plus finance costs and depreciation and amortisation, less finance income. Adjusted EBITDA is calculated as EBITDA plus/(less) loss/(gain) on disposal of PPE and plus IPO and related Listing expenses. See below for details of computation as well as information regarding the use of non-MFRS measures.
- (4) Computed based on EBITDA divided by revenue.
- (5) Computed based on Adjusted EBITDA divided by revenue.
- (6) Computed based on PBT divided by revenue.
- (7) Computed based on PAT divided by revenue.
- (8) Computed based on PAT divided by our enlarged issued Shares of 1,000,000,000 upon our Listing.

The following table reconciles the PBT to EBITDA and Adjusted EBITDA for the Financial Periods Under Review:

	FYE			FPE 30 June	
	2022	2023	2024	2024	2025
	RM'000	RM'000	RM'000	RM'000	RM'000
PBT	28,609	81,878	94,012	53,021	44,510
<u>Add/(Less):</u>					
Finance costs	28,353	24,329	18,203	9,379	6,289
Depreciation and amortisation	49,914	50,814	58,897	27,704	31,968
Finance income	(353)	(1,139)	(1,027)	(525)	(637)
EBITDA	106,523	155,882	170,085	89,579	82,130
<u>Add/(Less):</u>					
Loss/(Gain) on disposal of PPE	32,345	-	(4,481)	(4,481)	-

3. PROSPECTUS SUMMARY (Cont'd)

	FYE			FPE 30 June	
	2022	2023	2024	2024	2025
	RM'000	RM'000	RM'000	RM'000	RM'000
IPO and related Listing expenses	-	-	-	-	2,735
Adjusted EBITDA	138,868	155,882	165,604	85,098	84,865

The table below sets out the average vessel utilisation for the Financial Periods Under Review:

	FYE			FPE 30 June	
	2022	2023	2024	2024	2025
Number of operating vessels	22	18	18	18	17
CPP tankers	20 ⁽¹⁾	16	16 ⁽²⁾	16 ⁽²⁾	15
LPG tankers	2	2	2	2	2
Total operating days of all vessels (days)	6,193	6,007	5,867	2,943	2,820
Total available days of all vessels (days)	7,011	6,570	6,374	3,246	3,077
Average vessel utilisation⁽³⁾	88.3%	91.4%	92.0%	90.7%	91.6%

Notes:

- (1) Including 4 CPP tankers that were disposed during FYE 2022
(2) Including 1 CPP tanker that was disposed during FYE 2024.
(3) Computed based on the total number of operating days divided by the total number of available days of the vessels for the respective financial period.

For further information on our financial information, see Section 12 of this Prospectus.

3.10 DIVIDEND POLICY

We target a payout ratio ranging from 50% to 70% of our PAT attributable to owners of our Company of each financial year on a consolidated basis after taking into account, amongst others, our Group's working capital requirements and projected levels of capital expenditure and other investment plans, subject to any applicable law, licence conditions and contractual obligations and provided that such distribution will not be detrimental to our cash requirements or any plans approved by our Board.

The following table sets out the dividends declared and paid during the Financial Periods Under Review, and the corresponding dividend payout ratio:

	FYE			FPE 30 June
	2022	2023	2024	2025
	RM'000	RM'000	RM'000	RM'000
Dividends declared in respect of the respective financial year	-	10,000 ⁽¹⁾	50,000 ⁽²⁾	-
Dividends paid	-	-	10,000	50,000
PAT	27,941	81,047	92,906	44,041
Dividend payout ratio ⁽³⁾	-	12.3%	53.8%	-

Notes:

- (1) Dividend declared on 19 March 2024 in respect of FYE 2023 and paid in FYE 2024.
(2) Dividend declared on 25 March 2025 in respect of FYE 2024 and paid in FYE 2025.
(3) Computed based on dividends declared divided by PAT.

On 22 September 2025, we declared interim dividends of RM18.0 million in respect of the FYE 2025. The RM18.0 million dividend was paid on 6 October 2025. On 30 October 2025, we declared another interim dividends of RM20.0 million in respect of the FYE 2025. The RM20.0 million dividend will be paid in January 2026. The foregoing dividends has been/will be funded using internally generated funds and does not have any impact on the execution and implementation of our Group's future plans or strategies.

4. DETAILS OF OUR IPO

4.1 INDICATIVE TIMETABLE

The following events are intended to take place on the following indicative time and/or date:

Event	Date
Opening of the Institutional Offering	19 November 2025
Issuance of the Prospectus/Opening of the Retail Offering	10:00 a.m., 19 November 2025
Closing of the Retail Offering	5:00 p.m., 26 November 2025
Closing of the Institutional Offering	27 November 2025
Price Determination Date	27 November 2025
Balloting of applications for our Issue Shares under the Retail Offering	1 December 2025
Allotment/Transfer of our IPO Shares to successful applicants	5 December 2025
Listing	9 December 2025

In the event there are any changes to the timetable, we will advertise the notice of changes in widely circulated English and Bahasa Malaysia daily newspapers in Malaysia and make an announcement on the website of Bursa Securities.

4.2 PARTICULARS OF OUR IPO AND PLAN OF DISTRIBUTION

Our IPO is subject to the terms and conditions of this Prospectus. Upon acceptance, our IPO Shares are expected to be allocated in the manner described below, subject to the clawback and reallocation provisions and the Over-allotment Option as set out in Sections 4.2.3 and 4.2.4 of this Prospectus, respectively.

Our IPO consists of the Institutional Offering and the Retail Offering, totalling up to 400,000,000 IPO Shares, collectively representing approximately 40.0% of our enlarged issued Shares. For the avoidance of doubt, our IPO Shares offered under the Institutional Offering and the Retail Offering do not include our Shares under the Over-allotment Option.

4.2.1 Institutional Offering

The Institutional Offering involves the offering of up to 372,000,000 IPO Shares, representing 37.2% of our enlarged issued Shares, at the Institutional Price, in the following manner:

- (i) up to 50,000,000 IPO Shares, representing 5.0% of our enlarged issued Shares to Bumiputera investors approved by the MITI; and
- (ii) up to 322,000,000 IPO Shares, representing 32.2% of our enlarged issued Shares to other Malaysian institutional and selected investors.

4.2.2 Retail Offering

The Retail Offering involves the offering of 28,000,000 Issue Shares, representing 2.8% of our enlarged issued Shares, subject to the clawback and reallocation provisions as set out in Section 4.2.3 of this Prospectus, at the Retail Price, in the following manner:

4. DETAILS OF OUR IPO (Cont'd)**(i) Allocation to the Eligible Persons**

8,000,000 Issue Shares, representing 0.8% of our enlarged issued Shares, are reserved for application by the Eligible Persons as follows:

Category of Eligible Persons	No. of Eligible Persons	Aggregate no. of Issue Shares allocated
Our Directors ⁽¹⁾	6	2,274,000
Eligible employees of our Group ⁽²⁾	66	4,226,000
Persons who have contributed to the success of our Group ⁽³⁾	2	1,500,000
Total	74	8,000,000

Notes:

- (1) The criteria for allocation to our Directors is based on, among others, our Directors' respective roles and responsibilities in our Company and collectively, a total of 2,274,000 Issue Shares have been allocated to our Directors as follows:

Name	Designation	No. of Issue Shares allocated
Dato' Abdul Hamid Bin Sh Mohamed	Non-Independent Non-Executive Chairman	200,000
Aliff Omar Bin Mohamad Omar	Non-Independent Non-Executive Director	Nil
Cheah Sin Bi	Non-Independent Executive Director and CEO	1,274,000
Datuk Azman Bin Ismail	Senior Independent Non-Executive Director	200,000
Zuhaida Binti Zulkifli	Independent Non-Executive Director	200,000
Lynette Yeow Su-Yin	Independent Non-Executive Director	200,000
Nasmiza Binti Ismail	Independent Non-Executive Director	200,000
Total		2,274,000

- (2) The allocation to the eligible employees of our Group is to be made to full-time confirmed employees of our Group based on, among others, length of service, job grade, performance and past contribution to our Group.
- (3) The allocation to the persons who have contributed to the success of our Group is based on, among others, their length of relationship with our Group and the level of their contribution and support to the success of our Group.

(ii) Allocation to the Malaysian Public via balloting

20,000,000 Issue Shares, representing 2.0% of our enlarged issued Shares, are reserved for application by the Malaysian Public, of which 10,000,000 Issue Shares (equivalent to 50.0% of the total Issue Shares to be made available under balloting) have been set aside for application by Bumiputera citizens, companies, co-operatives, societies and institutions.

4. DETAILS OF OUR IPO (Cont'd)

In summary, our IPO Shares will be allocated, subject to the clawback and reallocation provisions and the Over-allotment Option as set out in Sections 4.2.3 and 4.2.4 of this Prospectus, in the following manner:

Category	Offer for Sale		Public Issue		Total	
	No. of Shares	% of enlarged issued Shares ⁽¹⁾	No. of Shares	% of enlarged issued Shares ⁽¹⁾	No. of Shares	% of enlarged issued Shares ⁽¹⁾
Retail Offering:						
Eligible Persons						
- Directors	-	-	2,274,000	0.2	2,274,000	0.2
- Eligible employees of our Group	-	-	4,226,000	0.4	4,226,000	0.4
- Persons who have contributed to the success of our Group	-	-	1,500,000	0.2	1,500,000	0.2
Malaysian Public (via balloting):						
- Bumiputera	-	-	10,000,000	1.0	10,000,000	1.0
- Non-Bumiputera	-	-	10,000,000	1.0	10,000,000	1.0
Sub-total	-	-	28,000,000	2.8	28,000,000	2.8
Institutional Offering:						
Bumiputera investors approved by the MITI	-	-	50,000,000	5.0	50,000,000	5.0
Other Malaysian institutional and selected investors	300,000,000	30.0	22,000,000	2.2	322,000,000	32.2
Sub-total	300,000,000	30.0	72,000,000	7.2	372,000,000	37.2
Total	300,000,000	30.0	100,000,000	10.0	400,000,000	40.0

Note:

(1) Based on our enlarged issued Shares of 1,000,000,000 after our IPO.

The completion of the Retail Offering and the Institutional Offering are inter-conditional. Our IPO is also subject to the public shareholding spread requirement under the Listing Requirements as set out in Section 4.2.8 of this Prospectus.

4. DETAILS OF OUR IPO (Cont'd)

4.2.3 Clawback and reallocation

The Institutional Offering and the Retail Offering shall be subject to the following clawback and reallocation provisions:

- (i) if our Issue Shares allocated to the Eligible Persons are under-subscribed, such Issue Shares may be allocated to the other Malaysian institutional and selected investors under the Institutional Offering or the Malaysian Public under the Retail Offering or a combination of both, at the discretion of the Joint Bookrunners and us;
- (ii) if our IPO Shares allocated to Bumiputera investors approved by the MITI ("**MITI Tranche**") are under-subscribed, such IPO Shares shall be allocated to other Malaysian institutional and selected investors under the Institutional Offering.

If after the above reallocation, the MITI Tranche is still not fully taken up by the Malaysian institutional and selected investors, and there is a corresponding over-subscription for our IPO Shares by the Malaysian Public under the Retail Offering, our IPO Shares will be clawed back from the MITI Tranche and allocated firstly to the Bumiputera public investors under the Retail Offering and thereafter to the other Malaysian Public under the Retail Offering;

- (iii) subject to (i) and (ii) above, if there is over-subscription in the Retail Offering and there is a corresponding under-subscription in the Institutional Offering, our IPO Shares may be clawed back from the Institutional Offering and allocated to the Retail Offering; and
- (iv) subject to (i) above, if there is an over-subscription in the Institutional Offering and there is a corresponding under-subscription in the Retail Offering, our Issue Shares may be clawed back from the Retail Offering and reallocated to the Institutional Offering.

There will be no clawback and reallocation if there is an over-subscription or under-subscription in both the Institutional Offering and the Retail Offering or an under-subscription in either the Institutional Offering or the Retail Offering but no over-subscription in the other.

Any Issue Shares not taken up by any of the Eligible Persons ("**Excess Issue Shares**") will be made available for application by the other Eligible Persons who have applied for the Excess Issue Shares on top of their pre-determined allocation and allocated on a fair and equitable basis, in the following priority:

- (a) firstly, allocation on a pro-rata basis to our Directors and eligible employees of our Group who have applied for the Excess Issue Shares based on the number of Excess Issue Shares applied for;
- (b) secondly, allocation of any surplus Excess Issue Shares after (a) above on a pro-rata basis to persons who have contributed to the success of our Group who have applied for Excess Issue Shares based on the number of Excess Issue Shares applied for; and
- (c) thirdly, to minimise odd lots.

4. DETAILS OF OUR IPO (Cont'd)

Our Board reserves the right to allot the Excess Issue Shares applied for in such manner as it may deem fit and expedient in the best interest of our Company, subject always to such allocation being made on a fair and equitable basis, and that the intention of our Board as set out in items (a) to (c) above is achieved. Our Board also reserves the right to accept any Excess Issue Shares application, in full or in part, without assigning any reason.

Once completed, the steps involving items (a) to (c) above will not be repeated. Should there be any balance of Excess Issue Shares thereafter, such balance will be made available for clawback and reallocation as described in item (i) above. Any Issue Shares under the Retail Offering not applied for after being subject to the clawback and reallocation provisions above shall be underwritten by the Joint Underwriters.

To the best of our knowledge and belief, there is no person who intends to subscribe for more than 5.0% of our IPO Shares.

4.2.4 Over-allotment Option

The Over-allotment Option Provider may grant an Over-allotment Option to the Stabilising Manager (on behalf of the Joint Bookrunners) and may together with our Company, appoint the Stabilising Manager to undertake any price stabilisation actions. The Stabilising Manager (or person(s) acting on behalf of the Stabilising Manager) may at its absolute discretion, over-allot our Shares (on behalf of the Joint Bookrunners) and subsequently, effect transactions to stabilise or maintain the market price of our Shares at levels that might not otherwise prevail in the open market.

Such transactions consist of bids or purchases to peg, fix or maintain the price of our Shares. If the Stabilising Manager creates a short position in our Shares in connection with the Institutional Offering, the Stabilising Manager may reduce that short position by purchasing our Shares in the open market. The Stabilising Manager may also elect to reduce any short positions by exercising all or part of the Over-allotment Option.

If granted, the Over-allotment Option will be exercisable in whole or in part by the Stabilising Manager, on 1 or more occasions, by giving written notice to the Over-allotment Option Provider at any time, within 30 days from the date of our Listing to purchase from the Over-allotment Option Provider up to an aggregate of 60,000,000 Shares at the Institutional Price for each Share, representing up to 15.0% of the total number of IPO Shares offered, solely for purposes of covering over-allotments of our Shares (if any).

Subject to there being an over-allotment, the Stabilising Manager will (on behalf of the Joint Bookrunners) enter into the Share Lending Agreement with the Over-allotment Option Provider to borrow up to an aggregate of 60,000,000 Shares to cover the over-allotments. Any Shares that may be borrowed by the Stabilising Manager under the Share Lending Agreement will be returned by the Stabilising Manager to the Over-allotment Option Provider either through the purchase of our Shares in the open market by the Stabilising Manager in the conduct of the stabilisation activities or deemed returned through the exercise of the Over-allotment Option by the Stabilising Manager, or a combination of both. The exercise of the Over-allotment Option will not increase the total number of Shares issued and is not intended to constitute an offer for sale of our Shares by the Over-allotment Option Provider under our IPO.

Purchases of a security to stabilise the price or to cover the over-allotment may cause the price of the security to be higher than it might be in the absence of these purchases. Such transactions may be effected on the Main Market of Bursa Securities and in other jurisdictions where it is permissible to do so, in each case, in compliance with all applicable laws and regulations, including the CMSA and any regulations thereunder.

4. DETAILS OF OUR IPO (Cont'd)

The number of Shares that the Stabilising Manager (or person(s) acting on behalf of the Stabilising Manager) may buy to undertake stabilising action, shall not exceed an aggregate of 60,000,000 Shares, representing up to 15.0% of the total number of IPO Shares offered. However, there is no obligation on the Stabilising Manager (or person(s) acting on behalf of the Stabilising Manager) to undertake any such stabilising action. Such stabilising actions may commence on or after the commencement of trading of our Shares on the Main Market of Bursa Securities and, if commenced, may be discontinued at any time and cannot be effected after the earlier of (i) the date falling 30 days from the commencement of trading of our Shares on the Main Market of Bursa Securities; or (ii) the date when the Stabilising Manager has bought, on the Main Market of Bursa Securities, an aggregate of 60,000,000 Shares, representing up to 15.0% of the total number of IPO Shares offered to undertake the stabilising action.

Neither our Company, the Over-allotment Option Provider nor the Stabilising Manager makes any representation or prediction as to the direction or magnitude of any effect that the transactions described above may have on the price of our Shares. In addition, neither our Company, the Over-allotment Option Provider nor the Stabilising Manager makes any representation that the Stabilising Manager will engage in such transactions, or that such transactions once commenced, will not be discontinued without notice (unless such notice is required by law).

4.2.5 Classes of shares and ranking

As at the date of this Prospectus, we only have 1 class of shares, being ordinary shares.

Our Issue Shares will, upon allotment and issue, rank equally in all respects with our existing issued Shares including voting rights, and will be entitled to all rights, dividends and other distributions that may be declared subsequent to the date of allotment of our Issue Shares, subject to any applicable Rules of Bursa Depository.

Our Offer Shares rank equally in all respects with our other existing issued Shares including voting rights, and will be entitled to all rights, dividends and other distributions that may be declared subsequent to the date of transfer of our Offer Shares, subject to any applicable Rules of Bursa Depository.

Subject to any special rights attaching to any Shares we may issue in the future, our shareholders will, in proportion to the amount paid on our Shares held by them, be entitled to share the profits paid out by us in the form of dividends and other distributions. Similarly, if our Company is liquidated, our shareholders will be entitled to the surplus (if any), in accordance with our Constitution after the satisfaction of any preferential payments in accordance with the Act and our liabilities.

At every general meeting of our Company, each of our shareholders will be entitled to vote in person, by proxy, by attorney or by other duly authorised representative. Any resolution set out in the notice of any general meeting, or in any notice of resolution which may properly be moved and is intended to be moved at any general meeting, is voted by poll. On a poll, each shareholder present either in person, by proxy, by attorney or by other duly authorised representative will have 1 vote for each Share held or represented. A proxy may but need not be a member of our Company.

4. DETAILS OF OUR IPO (Cont'd)

4.2.6 Share capital

Upon completion of our IPO, our share capital will be as follows:

	No. of Shares	RM'000
After the Subdivision	900,000,000	44,335
To be issued under the Public Issue	100,000,000	89,317 ⁽¹⁾
Enlarged number of issued Shares and share capital upon Listing	1,000,000,000	133,652

Note:

- (1) *Calculated based on the Retail Price and after adjusting against our share capital, the estimated listing expenses of approximately RM2.7 million assumed to be directly attributable to the Public Issue.*

4.2.7 Priority of the offering

In the event the demand for our IPO Shares is less than 400,000,000 IPO Shares, our Public Issue shall take precedence over the Offer for Sale. The demand for our IPO Shares shall first be satisfied with our Issue Shares under our Public Issue and following that, any excess demand will be satisfied with our Offer Shares under the Offer for Sale.

4.2.8 Minimum subscription level

There is no minimum subscription level in terms of the amount of proceeds to be raised from our IPO. However, in order to comply with the public shareholding spread requirements of the Listing Requirements, the minimum subscription level in terms of the number of IPO Shares will be the number of Shares required to be held by public shareholders.

Under the Listing Requirements, we are required to have at least 25.0% of the total number of our Shares in the hands of a minimum number of 1,000 public shareholders, each holding not less than 100 Shares at the point of our Listing.

If the public shareholding spread requirement is not met, we may not be able to proceed with our Listing. For further details in the event there is a delay in or termination of our Listing, please see Section 5.3.5 of this Prospectus.

4. DETAILS OF OUR IPO (Cont'd)

4.3 SELLING SHAREHOLDER

The Offer Shares to be offered by the Selling Shareholder, its respective shareholdings in our Company before and after our IPO, and its material relationship with our Group during the Financial Periods Under Review and up to the LPD are as follows:

Name and Address	Material relationship with our Group	Shareholding after the Subdivision and after the Transfer of Orkim Shares		Offer for Sale		Shareholding after our IPO	
		No. of Shares	(%) ⁽¹⁾	No. of Shares	(%) ⁽²⁾	No. of Shares	(%) ⁽²⁾
TKSB Level 16, Surian Tower, No. 1, Jalan PJU 7/3, Mutiara Damansara, 47810 Petaling Jaya, Selangor	Promoter and Substantial Shareholder	300,000,000	33.3	300,000,000	30.0	-	-

Notes:

- (1) Based on our issued Shares of 900,000,000 after the Subdivision.
(2) Based on our enlarged issued Shares of 1,000,000,000 after our IPO.

(The rest of this page is intentionally left blank)

4. DETAILS OF OUR IPO (Cont'd)

4.4 BASIS OF ARRIVING AT THE PRICE OF OUR IPO SHARES AND REFUND MECHANISM

4.4.1 Retail Price

The Retail Price was determined and agreed upon by our Directors and the Selling Shareholder in consultation with our Joint Bookrunners, after taking into consideration the following factors:

- (i) PE multiple of approximately 9.9 times based on our Group's EPS of 9.29 sen after taking into account our PAT of RM92.9 million for the FYE 2024 and our enlarged issued Shares of 1,000,000,000 upon our Listing;
- (ii) pro forma consolidated NA per Share attributable to ordinary equity holders of our Company as at 30 June 2025 after our IPO of RM0.58 based on our enlarged issued Shares of 1,000,000,000 upon our Listing; and
- (iii) our competitive strengths, as follows:
 - (a) a proven track record as an owner-operator in the marine transportation of CPP and LPG products across domestic and regional markets;
 - (b) command a leading position in terms of the number of CPP tankers registered in Malaysia, representing approximately 56% of the 27 Malaysian-registered chemical/petroleum tankers, enabling us to fulfil critical domestic energy demand that underpins the nation's economic growth and rapid industrialisation;
 - (c) a stable stream of recurring revenue, reinforced by long-term contracts, ensuring earnings visibility and financial stability;
 - (d) strong customer base anchored by key energy companies that are involved in CPP distribution and retail operations in Malaysia, providing us with a stable foundation for business growth;
 - (e) a relatively young vessel fleet, with an average age of approximately 12 years and shallow draft capabilities, granting us broader market access and scalable expansion potential; and
 - (f) led by an experienced CEO and Key Senior Management team, supported by a pool of competent crews and officers, for safe, efficient, and reliable shipboard operations.
- (iv) our future plans and strategies, as follows:
 - (a) fleet expansion and rejuvenation by investing in younger, larger and more versatile tankers, including chemical/petroleum product tankers;
 - (b) fleet modernisation program in line with environmental and HSSE developments; and
 - (c) technological advancements through digitalisation.

4. DETAILS OF OUR IPO (Cont'd)

The Final Retail Price will be determined after the Institutional Price is determined on the Price Determination Date and will be the lower of:

- (a) the Retail Price; or
- (b) the Institutional Price.

If the Final Retail Price is lower than the Retail Price, the difference between the Retail Price and the Final Retail Price will be refunded to the successful applicants without any interest thereon. Further details on the refund mechanism are set out in Section 4.4.3 of this Prospectus.

The Final Retail Price and the Institutional Price are expected to be announced within 2 Market Days from the Price Determination Date via Bursa Listing Information Network. In addition, all successful applicants will be given written notice of the Final Retail Price and the Institutional Price, together with the notices of allotment for our IPO Shares.

4.4.2 Institutional Price

The Institutional Price will be determined by a bookbuilding process wherein prospective Malaysian institutional and selected investors will be invited to bid for portions of the Institutional Offering by specifying the number of our IPO Shares they would be prepared to acquire and the price they would be prepared to pay for our IPO Shares in respect of the Institutional Offering. This bookbuilding process commenced on 19 November 2025 and will end on 27 November 2025. Upon completion of the bookbuilding process, the Institutional Price will be fixed by our Directors and the Selling Shareholder in consultation with our Joint Bookrunners on the Price Determination Date.

4.4.3 Refund mechanism

If the Final Retail Price is lower than the Retail Price, the difference between the Retail Price and the Final Retail Price will be refunded to the successful applicants without any interest. The refund will be made:

- (a) in the form of cheques to be despatched by ordinary post to the address maintained with Bursa Depository for applications made via the Application Form; or
- (b) by crediting into the accounts of the successful applicants with the Participating Financial Institutions for applications made via the Electronic Share Application or the Internet Participating Financial Institutions or Participating Securities Firms for applications made via the Internet Share Application,

within 10 Market Days from the date of final ballot of applications, at the successful applicants' own risk.

For further details on the refund mechanism, see Section 15.10(v) of this Prospectus.

4.4.4 Expected market capitalisation

Based on the Retail Price, the total market capitalisation of our Company upon our Listing would be approximately RM920.0 million.

You should note that the market price of our Shares upon our Listing is subject to the vagaries of market forces and other uncertainties. You are reminded to carefully consider the risk factors as set out in Section 5 of this Prospectus.

4. DETAILS OF OUR IPO (Cont'd)

4.5 DILUTION

Dilution is the amount by which our pro forma consolidated NA per Share after our IPO is less than the price paid by retail, institutional and selected investors for our Shares.

The following table illustrates such dilution on a per Share basis assuming the Retail Price is equal to the Final Retail Price and the Institutional Price:

	RM
Final Retail Price/Institutional Price	0.92
Pro forma consolidated NA per Share as at 30 June 2025 after the Subdivision and before adjusting for our IPO	0.56
Pro forma consolidated NA per Share as at 30 June 2025 after the Subdivision and after adjusting for the Public Issuance and related Listing expenses	0.58
Increase in NA per Share to our existing shareholders	0.02
Dilution in pro forma consolidated NA per Share to retail/institutional and selected investors	0.34
Dilution in pro forma consolidated NA per Share to retail/institutional and selected investors as a percentage of the Retail Price/Institutional Price	37.0%

Save as disclosed below, none of our Substantial Shareholders, Directors, Key Senior Management or persons connected to them had acquired, obtained the right to acquire and/or subscribe for our Shares for the past 3 years up to the LPD:

Date Allotted/ Transferred	Name	No. of Shares	Allotted/ Transferred	Total Consideration (RM)	Average price per Share (RM)
5 February 2025	TKSB	1,747,589	Transferred ⁽¹⁾	36,675,000	0.91 ⁽²⁾
27 October 2025	TKSB	861,164,686	Allotted ⁽³⁾	Nil	Nil

Notes:

- (1) Pursuant to the sale of our Shares by 2 minority shareholders to TKS B.
 (2) Calculated based on our issued Shares of 900,000,000 after the Subdivision.
 (3) Shares are allotted pursuant to the Subdivision as set out in Section 6.1.3(i) of this Prospectus.

4.6 USE OF PROCEEDS

We expect to use the gross proceeds from our Public Issue amounting to approximately RM92.0 million⁽¹⁾ in the following manner:

Details	Estimated timeframe for use from the date of our Listing	RM'000	%
Purchase of vessels	Within 24 Months	80,000	87.0
Working capital	Within 12 Months	1,150	1.2
Defray fees and expenses for our IPO and our Listing	Within 3 Months	10,850	11.8
Total		92,000	100.0

4. DETAILS OF OUR IPO (Cont'd)

Note:

- (1) *We have assumed that the Institutional Price and the Final Retail Price will be equal to the Retail Price.*

4.6.1 Purchase of vessels

As detailed in Section 7.2.2.1 of this Prospectus, we intend to invest in younger, larger and more versatile tankers, including chemical/petroleum product tankers, as part of our Group's fleet expansion and rejuvenation strategy.

As at the LPD, we plan to acquire 2 more vessels within 24 months from the date of our Listing, comprising 2 chemical/petroleum product tankers with load capacity of up to 9,000 DWT each, at an estimated cost of RM80.0 million per vessel.

Our Group intends to utilise up to RM80.0 million of the proceeds from the Public Issue to finance the acquisition of 1 of the abovementioned vessels. The balance of the acquisition costs, if any, will be funded through internally generated funds and/or borrowings, which includes part of the unutilised Sukuk Wakalah proceeds issued in February 2025. The final mix of funding sources will be determined based on prevailing market conditions, availability of financing options, and our Group's capital management strategy at the time of acquisition.

The timing and sequence of the acquisitions may vary based on the availability of suitable vessels in the market and the outcome of competitive bidding processes, if any. As such, the exact type, specifications, quantity, and final acquisition cost of the vessels are subject to change, depending on prevailing market conditions, including the prevailing vessel prices and foreign currency exchange rates at the time of acquisition. In identifying suitable vessels, our Group will consider, among others, the prevailing industry demand and operational requirements, pricing and availability of second-hand vessels, vessel specifications (e.g., fuel efficiency, speed, draft, carrying capacity, key machinery and equipment, and the age, condition, and historical performance of the vessels).

As at the LPD, our Group has not entered into any agreements for the acquisition of the vessels or for any related financing arrangements.

4.6.2 Working Capital

In line with our Group's business expansion and future plans, our Group intends to utilise RM1.2 million of the proceeds from the Public Issue for working capital purposes. These proceeds will be used to support our Group's day-to-day operational expenses, which are expected to increase in tandem with the growth of our Group's business. The details are as follows:

	RM'000
Purchase of bunker fuel	690
Payment for vessel maintenance costs	460
Total	1,150

4. DETAILS OF OUR IPO (Cont'd)

4.6.3 Defray fees and expenses for our IPO and our Listing

The estimated expenses and fees incidental to our IPO and our Listing amounting to approximately RM10.9 million will be borne by us, the details of which are as follows:

	RM'000
Professional fees	7,100
Fees to authorities	750
Brokerage, underwriting and placement fees	1,950
Other fees and expenses such as printing, advertising, travel and roadshow expenses	1,050
Total	10,850

If the actual listing expenses are higher than estimated, the shortfall will be funded through internally generated funds. However, if the actual listing expenses are lower than estimated, the surplus will be used for our Group's working capital.

The actual proceeds accruing to our Group will depend on the Institutional Price and the Final Retail Price. If the actual proceeds are higher than budgeted above, the excess will be used for our Group's working capital. However, if the actual proceeds are lower than budgeted above, the allocation for working capital will be reduced first, followed by the allocation for vessel purchases.

Given the timing of the use of proceeds to be raised from our Public Issue may not be immediate and as part of our efficient capital management to maximise profit income, we intend to place the proceeds raised from our Public Issue or any balance (including accrued profit, if any) in the profit-bearing accounts with licensed financial institution(s) and/or in money-market deposit instruments/funds.

Our Company will not receive any proceeds from the Offer for Sale. The total gross proceeds from the Offer for Sale of up to approximately RM276.0 million will accrue entirely to the Selling Shareholder. The Selling Shareholder will bear their own professional fees and placement fees as well as other miscellaneous expenses in relation to the Offer for Sale which is estimated to be approximately RM5.5 million.

4.7 BROKERAGE FEE, UNDERWRITING COMMISSION AND PLACEMENT FEE

4.7.1 Brokerage Fee

We will pay brokerage in respect of our Issue Shares under the Retail Offering at the rate of 1.0% (exclusive of any applicable tax) of the Final Retail Price in respect of all successful applications which bear the stamp of either the participating organisations of Bursa Securities, members of the Association of Banks in Malaysia, members of the Malaysian Investment Banking Association and/or the Issuing House.

The Joint Bookrunners are entitled to charge brokerage commission to successful applicants under the Institutional Offering. For the avoidance of doubt, neither we nor the Selling Shareholder will bear such brokerage commission.

4. DETAILS OF OUR IPO (Cont'd)

4.7.2 Underwriting commission

As stipulated in the Retail Underwriting Agreement, we will pay the Managing Underwriter and the Joint Underwriters an underwriting commission of 1.25% (exclusive of applicable tax) of the Retail Price multiplied by the total number of Issue Shares underwritten under the Retail Offering.

4.7.3 Placement fee

The Selling Shareholder for our Offer Shares and us for our IPO Shares will pay the Joint Bookrunners a placement fee and selling commission of 1.50% (exclusive of applicable tax) and may pay a discretionary fee of up to 0.50% (exclusive of applicable tax) of the Institutional Price multiplied by the number of IPO Shares placed out to Malaysian institutional and selected investors under the Institutional Offering in accordance with the terms of the Placement Agreement.

4.8 DETAILS OF THE UNDERWRITING, PLACEMENT AND LOCK-UP ARRANGEMENTS

4.8.1 Underwriting

We have entered into the Retail Underwriting Agreement with the Joint Underwriters to severally and not jointly (nor jointly and severally) underwrite 28,000,000 Issue Shares under the Retail Offering, subject to the clawback and reallocation provisions as set out in Section 4.2.3 of this Prospectus respectively and upon the terms and subject to the conditions of the Retail Underwriting Agreement.

Details of the underwriting commission are set out in Section 4.7.2 of this Prospectus, while the salient terms of the Retail Underwriting Agreement are as follows:

- (i) the underwriting obligations of the Managing Underwriter and Joint Underwriters are subject to certain conditions precedent which must be fulfilled or waived on or before the date specified or if none is stated, on or before the closing date of the Retail Offering ("**Closing Date**"), as stated in this Prospectus (or, in each case, such later date as may be agreed in writing by the Managing Underwriter). To the extent permitted by law, the Managing Underwriter (acting on behalf of itself and all the Joint Underwriters), may at its sole discretion, waive the compliance with any of the conditions precedent or extend the deadline for the compliance with any of the same;
- (ii) notwithstanding anything contained in the Retail Underwriting Agreement, the Managing Underwriter (for and on behalf of the Joint Underwriters) may by notice in writing to our Company given at any time before the date of our Listing, terminate, cancel and withdraw their respective underwriting commitment if:
 - (a) there is any breach or failure on the part of our Company to perform any obligations contained in the Retail Underwriting Agreement which would result in any event, development or occurrence, or series of events, developments or occurrences, which, in the sole and reasonable opinion of the Managing Underwriter, have or could be expected to have a material adverse effect or change, whether individually or in the aggregate, and whether or not arising in the ordinary course of business, on any of the following: (1) the condition (financial or otherwise), commitments (contractual or otherwise), management, general affairs, business, assets, liquidity, liabilities, prospects, earnings, undertakings, shareholders' equity, properties or results of operations of our Group, taken as a whole, or our Company;

4. DETAILS OF OUR IPO (Cont'd)

(2) the ability of our Company or the Selling Shareholder to perform our or their obligations under or with respect to, or to consummate the transactions contemplated by, this Prospectus or the Retail Underwriting Agreement, the Placement Agreement, each Lock-up Agreement, and, if applicable, the Share Lending Agreement (collectively, “**Transaction Agreements**”); (3) the ability of our Company or any of the company of our Group to conduct its businesses and to own or lease its assets and properties as described in this Prospectus; or (4) our IPO including but not limited to the success of our IPO or the distribution or the sale of our IPO Shares pursuant to our IPO (“**Material Adverse Effect**”) and, where such breach or failure is capable of remedy, the same not being remedied to the reasonable satisfaction of the Managing Underwriter within five (5) “**Business Days**” (being any day (other than a Saturday, Sunday or any other day which is a public holiday in Kuala Lumpur and Selangor) on which Bursa Securities is open for trading in securities and banks are open for general banking business in Kuala Lumpur and Selangor) from the receipt of the notice of such breach or failure being given to our Company by the Managing Underwriter or within such other period which the parties may mutually agree in writing, but in any event no later than the Closing Date;

- (b) there is an occurrence of any event or discovery of any fact or circumstances rendering any of the warranties set out in the Retail Underwriting Agreement untrue, inaccurate, incorrect or misleading or ceases to be true, accurate and correct or becomes misleading, in any respect or any of the undertakings made by our Company under the Retail Underwriting Agreement not complied with, breached and/or failed to be performed in any respect;
- (c) our Company withholds any information from the Managing Underwriter and/or the Joint Underwriters, which has a Material Adverse Effect;
- (d) there shall have occurred, happened or come into effect any event or series of events beyond the reasonable control of the Managing Underwriter and the Joint Underwriters by reason of Force Majeure (as defined herein) which would have a Material Adverse Effect or which would have or is likely to have the effect of making any obligation under the Retail Underwriting Agreement incapable of performance in accordance with its terms. “**Force Majeure**” means causes which are unpredictable and beyond the reasonable control of the party claiming Force Majeure which could not have been avoided or prevented by reasonable foresight, planning and implementation including but not limited to:
 - (1) war, acts of warfare, sabotages, hostilities, invasion, incursion by armed force, act of a hostile army, nation or enemy, civil war or commotion, hijacking, terrorism or national emergency;
 - (2) riot, commotion, uprising against constituted authority, civil commotion, disorder, rebellion, organised armed resistance to the government, insurrection, revolt, military takeover or usurped power;
 - (3) natural catastrophe including but not limited to earthquakes, floods, fire, storm, lightning, tempest, explosions, accident, or other acts of God; or

4. DETAILS OF OUR IPO (Cont'd)

- (4) any local, national or international occurrence or outbreak of disease, or pandemic (excluding the current state of COVID-19 endemic), epidemic, the imposition of lockdowns or similar measures to control the spread of any epidemic, any outbreak or material escalation of hostilities or national emergency, whether war has been declared or not, or insurrection or armed conflict or terrorist event (whether or not involving financial markets), the occurrence of any other calamity or crisis or emergency or any event or series of events in the nature of force majeure, or deterioration of any such condition (including the deterioration of the state of the COVID-19 disease from the present);
- (e) there shall have occurred any government requisition which would have a Material Adverse Effect;
- (f) there shall have occurred any material adverse change in national or international monetary, financial and capital markets (including stock market conditions and interest rates), political or economic conditions or exchange control or currency exchange rates which would have a Material Adverse Effect, or would have or is likely to have a material adverse effect (whether in the primary market or in respect of dealings in the secondary market) on the value or price of our IPO Shares. For the avoidance of doubt, and without prejudice to the foregoing, if the FTSE Bursa Malaysia KLCI ("**Index**") is, at the close of normal trading on Bursa Securities, on any Market Day:
 - (1) on or after the date of the Retail Underwriting Agreement; and
 - (2) prior to the Closing Date,

lower than 90% of the level of the Index at the last close of normal trading on Bursa Securities on the Market Day immediately prior to the date of the Retail Underwriting Agreement and remains at or below that level for at least three (3) consecutive Market Days, it shall be deemed a material adverse change in the stock market condition;
- (g) trading in shares or securities generally on Bursa Securities, the Singapore Exchange Securities Trading Limited, the Hong Kong Stock Exchange, the New York Stock Exchange, National Association of Securities Dealers Automated Quotations ("**NASDAQ**") and the London Stock Exchange has been restricted or suspended or minimum prices have been established on Bursa Securities, the Singapore Exchange Securities Trading Limited, the Hong Kong Stock Exchange, the New York Stock Exchange, NASDAQ and the London Stock Exchange for three (3) consecutive Market Days or more, or a devaluation of Ringgit Malaysia against any foreign currencies which would have a Material Adverse Effect;
- (h) there shall have been announced or carried into force any new law or change in law in any jurisdiction, interpretation or application by any court or the relevant administrative, governmental, statutory or regulatory commission, board, body, authority or agency, and any stock exchange, self-regulatory organisation, accreditation organisation or other non-governmental regulatory authority (including but not limited to the SC, Bank Negara Malaysia, Bursa Securities and the Companies Commission of Malaysia), and any court, tribunal or

4. DETAILS OF OUR IPO (Cont'd)

arbitrator, in each case in Malaysia or any other jurisdiction, and whether national, central, federal, provincial, state, regional, municipal, local, domestic, foreign, supranational or otherwise ("**Authority**") which may: (1) have a Material Adverse Effect; or (2) in the sole and reasonable opinion of the Managing Underwriter, prejudice the success of our IPO or our Listing or which would have or is likely to have the effect of making it impracticable to enforce contracts to allot and/or transfer our IPO Shares or making any obligation under the Retail Underwriting Agreement incapable of performance in accordance with its terms;

- (i) our IPO is stopped or delayed by our Company or any relevant Authorities for any reason whatsoever (unless such delay has been approved by the Managing Underwriter);
- (j) the Closing Date does not occur by 1 December 2025 or such other extended date as may be agreed in writing by the Managing Underwriter;
- (k) our Listing does not take place by 15 December 2025 or such other extended date as may be agreed in writing by the Managing Underwriter;
- (l) any commencement of legal proceedings, formal investigations, enquiries or action against our Company or any member of our Group or any of their directors or executive officers, or the Selling Shareholder, which would have a Material Adverse Effect or in the sole and reasonable opinion of the Managing Underwriter, make it impracticable to market our IPO or to enforce contracts to allot and/or transfer our IPO Shares;
- (m) any breach of any of the obligations of our Company, the Selling Shareholder, PNB or ART under any one of the Transaction Agreements to which they are a party which has a Material Adverse Effect and, where such breach is capable of remedy, the same not being remedied to the reasonable satisfaction of the Managing Underwriter within five (5) Business Days from the receipt of the notice of such breach being given to our Company by the Managing Underwriter or within such other period which the parties may mutually agree in writing, but in any event, no later than the Closing Date;
- (n) any one of the Transaction Agreements (1) having been terminated or rescinded in accordance with its terms thereof; (2) ceases to have any effect whatsoever; or (3) is varied or supplemented upon its terms and such variation or supplementation would have a Material Adverse Effect;
- (o) any of the Board resolutions in relation to, among others, the approval of our IPO, our Listing, the transactions contemplated by each of the same (including the execution of the Retail Underwriting Agreement), and other approvals required in relation to our IPO, our Admission and our Listing, is revoked, withdrawn, suspended or ceases to have any effect whatsoever, or is varied or supplemented upon terms which would have a Material Adverse Effect;

4. DETAILS OF OUR IPO (Cont'd)

- (p) in the event our Listing is withdrawn or not procured or procured but subject to conditions not acceptable to the Managing Underwriter or conditions for our Listing (if any) have not been fulfilled to the satisfaction of the relevant Authority or waived by it;
- (q) if the SC or any other relevant Authority issues an order pursuant to Malaysian law, or a prohibition on our Company or the Selling Shareholder has been imposed for whatever reason, such as to make it impracticable to market our IPO or to enforce contracts to issue, allot, sell and/or transfer our IPO Shares;
- (r) any statements contained in this Prospectus and the Application Forms ("**Offer Documents**") has become or been discovered to be incorrect, untrue, inaccurate or misleading in any respect, or matters have arisen or have been discovered which would, if any of the Offer Documents were to be issued at that time, constitute a material omission therefrom;
- (s) there is a change or development in law on taxation, foreign investment or currency exchange control in Malaysia or an announcement of such change or development which would have a Material Adverse Effect;
- (t) (1) a banking moratorium has been declared by the relevant Authorities in Malaysia, Singapore, Hong Kong, the United Kingdom or the United States of America; or (2) a disruption of commercial banking activities, foreign exchange trading or securities settlement or clearance services has occurred in Malaysia, Singapore, Hong Kong, the United Kingdom or the United States of America which would have a Material Adverse Effect; or
- (u) any other event which would have a Material Adverse Effect.

4.8.2 Placement

We and the Selling Shareholder expect to enter into the Placement Agreement with the Joint Bookrunners in relation to the placement of up to 372,000,000 IPO Shares under the Institutional Offering, subject to the clawback and reallocation provisions and the Over-allotment Option as set out in Sections 4.2.3 and 4.2.4 of this Prospectus, respectively. We and the Selling Shareholder will be requested to give various representations, warranties and undertakings, and to indemnify the Joint Bookrunners against certain liabilities in connection with our IPO. The terms of the Placement Agreement are subject to negotiations and may include termination events that are different from those under the Retail Underwriting Agreement as set out in Section 4.8.1 of this Prospectus.

4.8.3 Lock-up arrangements

- (i) We have agreed that, subject to offerings under our IPO, we shall not without the prior written consent of the Joint Bookrunners, to the extent applicable to us, for a period beginning on and including the date of the lock-up agreement and ending on, and including, the date that is 6 months from the date of our Listing, directly or indirectly, conditionally or unconditionally:

4. DETAILS OF OUR IPO (Cont'd)

- (a) (1) issue, allot, offer, sell, assign, (2) contract to issue, allot, offer, sell and assign, (3) sell or grant any option, right, warrant or contract to purchase, (4) purchase any option, right, warrant or contract to sell, and (5) hypothecate, pledge or create any encumbrance over or otherwise transfer or dispose of any Shares (or any securities convertible into or exercisable or exchangeable for Shares or are substantially similar to our Shares) including any Shares held in treasury that are now owned or hereafter acquired by our Company;
 - (b) enter into any swap, hedge or derivative or any other arrangement, agreement or transaction that transfers, in whole or in part, directly or indirectly, any of the economic consequence of ownership of our Shares (or any securities convertible into or exercisable or exchangeable for Shares or any securities that represent the right to receive or are substantially similar to our Shares), whether any such swap or transaction described in paragraph (a) above or this paragraph (b) is to be settled by delivery of any Shares or such other securities, in cash or otherwise;
 - (c) deposit any Shares (or any securities convertible into or exchangeable for, or which carry rights to subscribe or purchase or that represent the right to receive or are substantially similar to, our Shares) in any depository receipt facilities;
 - (d) do or announce any intention to do any of the above or an offering or sale of any Shares (or any other securities exercisable or exchangeable for or convertible into or that represent the right to receive, or are substantially similar to, such Shares (or any interest therein or in respect thereof));
 - (e) save for such stabilising action permissible under law, take any action which is designed to or which constitutes or which would reasonably be expected to cause or result in stabilisation or manipulation of the price of our Shares; or
 - (f) enter into or effect any transaction with the same economic effect as any transactions described in paragraphs (a) to (e) above.
- (ii) PNB has agreed with the Joint Bookrunners that, subject to certain exceptions, for a period beginning on and including the date of the lock-up agreement and ending on, and including, the date that is 6 months from the date of our Listing, it will not, without the prior written consent of the Joint Bookrunners, directly or indirectly, conditionally or unconditionally:
 - (a) (1) offer, sell, assign, (2) contract to offer, sell and assign, (3) sell or grant any option, right, warrant or contract to purchase, (4) purchase any option, right, warrant or contract to sell, and (5) hypothecate, pledge, mortgage, charge or create any encumbrance over, lend or otherwise transfer or dispose of any Shares owned upon completion of the Transfer of Orkim Shares (or any securities convertible into or exercisable or exchangeable for Shares or are substantially similar to our Shares), whether now owned or acquired by PNB between the date of the lock-up agreement and the date of our Listing ("**Lock-Up Shares**");

4. DETAILS OF OUR IPO (Cont'd)

- (b) enter into any swap, hedge or derivative or any other arrangement, agreement or transaction that transfers, in whole or in part, any of the economic consequence of ownership of the Lock-Up Shares (or any securities convertible into or exercisable or exchangeable for any Lock-Up Shares or any securities that represent the right to receive or are substantially similar to any Lock-Up Shares), whether any such swap or transaction described in paragraph (a) above or this paragraph (b) is to be settled by delivery of any Lock-Up Shares or such other securities, in cash or otherwise;
 - (c) deposit any Lock-Up Shares (or any securities convertible into or exchangeable for, or which carry rights to subscribe or purchase or that represent the right to receive or are substantially similar to, any Lock-Up Shares) in any depository receipt facilities;
 - (d) do or announce any intention to do any of the above or an offering or sale of any Lock-Up Shares (or any other securities exercisable or exchangeable for or convertible into or that represent the right to receive, or are substantially similar to, any Lock-Up Shares (or any interest therein or in respect thereof));
 - (e) save for such stabilising action permissible under law, take any action which is designed to or which constitutes or which would reasonably be expected to cause or result in stabilisation or manipulation of the price of our Shares; or
 - (f) enter into or effect any transaction with the same effect as any transactions described in paragraphs (a) to (e) above.
- (iii) ART acting as the trustee for and on behalf of the UTFs, has agreed with the Joint Bookrunners that it will comply with the restrictions set out in Section 4.8.3(ii) above for a period beginning on and including the date of the lock-up agreement and ending on, and including, the date that is 6 months from the date of our Listing in respect of the Shares owned upon completion of the Transfer of Orkim Shares.

The restrictions in Sections 4.8.3(i) and (ii) above do not apply to (1) the issuance, offer and sale of any Shares by our Company pursuant to our IPO, (2) the transfer by PNB pursuant to the Share Lending Agreement of any Shares owned by PNB upon completion of the Transfer of Orkim Shares, and (3) the offer and sale of any Shares pursuant to the Over-allotment Option.

4. DETAILS OF OUR IPO (Cont'd)

4.9 TRADING AND SETTLEMENT IN SECONDARY MARKET

Upon our Listing, our Shares will be traded through Bursa Securities and settled by book-entry settlement through the CDS, which is operated by Bursa Depository. This will be effected in accordance with the Rules of Bursa Depository and the provisions of the SICDA. Accordingly, we will not deliver share certificates to subscribers or purchasers of our IPO Shares.

Beneficial owners of our Shares are required under the Rules of Bursa Depository to maintain our Shares in CDS accounts, either directly in their names or through authorised nominees. Persons whose names appear in the Record of Depositors maintained by Bursa Depository will be treated as our shareholders in respect of the number of Shares credited to their respective CDS accounts.

Transactions in our Shares under the book-entry settlement system will be reflected by the seller's CDS account being debited with the number of Shares sold and the buyer's CDS account being credited with the number of Shares acquired. No transfer stamp duty is currently payable for our Shares that are settled on a book-entry basis, although there is a nominal transfer fee of RM10 payable for each transfer not transacted on the market.

Shares held in CDS accounts may not be withdrawn from the CDS except in the following instances:

- (i) to facilitate a share buy-back;
- (ii) to facilitate conversion of debt securities;
- (iii) to facilitate company restructuring process;
- (iv) where a body corporate is removed from the Official List;
- (v) to facilitate a rectification of any error; and
- (vi) in any other circumstances determined by Bursa Depository from time to time, after consultation with the SC.

Trading of shares of companies listed on Bursa Securities is normally done in "board lots" of 100 shares. Investors who desire to trade less than 100 shares are required to trade under the odd lot board. Settlement of trades done on a "ready" basis on Bursa Securities generally takes place on the second Market Day following the transaction date, and payment for the securities is generally settled on the second Market Day following the transaction date.

It is expected that our Shares will commence trading on Bursa Securities approximately 10 Market Days after the close of the application for our IPO Shares. Subscribers of our Shares will not be able to sell or otherwise deal in our Shares (except by way of book-entry transfer to other CDS accounts in circumstances which do not involve a change in beneficial ownership) prior to the commencement of trading on Bursa Securities.

5. RISK FACTORS

An investment in our Shares involves a number of risks, many of which are beyond our control. Prospective investors should rely on their own evaluation and carefully consider all the information contained in this Prospectus, including the risks described below before deciding to invest in our Shares. Our business, financial condition, results of operations and prospects could be affected by any of these risks.

5.1 RISKS RELATING TO OUR BUSINESS

5.1.1 We face regulatory and compliance risks as we operate in a highly regulated industry with strong emphasis on HSSE regulations and standards

We are subject to stringent and continually evolving HSSE laws and regulations, both in Malaysia and internationally. Our operations must comply with numerous Malaysian laws and regulations, including the EQA, the OSHA and the MSO. In addition, we are required to adhere to requirements imposed by various departments and agencies of the Government such as the Department of Environment, MDM and the relevant port authorities.

In addition to Malaysian regulations and requirements, our vessels and operations must comply with international maritime conventions and standards, including the MARPOL, the SOLAS and the International Safety Management (ISM) Code established by the IMO. These conventions govern key areas of the maritime industry such as the discharge of pollutants, shipboard safety systems, crew certifications and emergency response procedures. Failure to comply with these international conventions and standards could result in penalties, detention of vessels and loss of access to international shipping routes.

To ensure compliance, we have adopted internal policies and operational procedures to be in line with the applicable regulations, conventions and standards, and we remain committed to enhancing our environmental practices. Nonetheless, compliance with current and future regulatory requirements may also require significant capital expenditures to upgrade our fleet, improve onboard safety and environmental systems, or adapt to new industry standards. Any actual or alleged non-compliance may result in regulatory action, including fines, penalties or other sanctions. Additionally, evolving environmental regulations may introduce more stringent standards and enforcement mechanisms over time. There is no assurance that our current measures will remain sufficient to meet future requirements, and compliance with more rigorous standards may materially increase our fleet operating costs, thereby adversely affecting our business, financial performance and future growth prospects.

Incidents such as oil spills or pollutant discharges may arise from vessel defects, equipment failure, human errors, or unforeseen accidents, which could also give rise to significant liabilities, including clean-up costs and damages payable to government authorities or third parties. Maritime and environmental laws may also potentially impose strict liability on vessel owners and operators for breach of maritime or environmental laws. Consequently, we may be exposed to fines and penalties, suspension or revocation of our licences and permits, potential criminal charges, or regulatory sanctions, and may be prohibited from continuing our operations. The occurrence of any of the foregoing could have a material adverse effect on our business and our reputation.

In the course of our operations, our customers expect us to maintain HSSE standards in accordance with industry norms and expectations. Failure to adhere to such HSSE standards may result in the termination of existing charter contracts and/or could adversely affect our ability to secure new ones.

5. RISK FACTORS (Cont'd)

As at the LPD, save for the security incidents highlighted in Section 5.1.7 of this Prospectus, we have not encountered any material HSSE incidents and accordingly, we have not experienced any material disruptions to our operations due to HSSE circumstances. However, there can be no assurance that we will not be impacted by these risks in the future.

We also face the risk that certain vessels in our fleet may need to be retired, sold at a loss, or undergo significant capital upgrades to meet evolving environmental regulations. These requirements may result in substantial capital expenditure or early vessel disposal where upgrades are not economically viable. For instance, in FPE 30 June 2025, we incurred RM7.3 million in capital expenditure primarily for retrofitting our vessels with Ballast Water Management System to comply with updated environmental standards. In FYE 2022, we recorded a loss of RM32.3 million on the disposal of 4 CPP tankers, as part of our fleet rejuvenation plan. These vessels were not cost-effective to maintain or upgrade to maintain operational efficiency based on their conditions. Failure to comply with these requirements could result in suspension of operations, the imposition of penalties and reputational concerns, any of which may affect our results of operations and financial performance.

5.1.2 Our business operations require us to maintain our major licences, permits and approvals which may not be renewed, expire or subject to regulatory changes

All vessels involved in domestic shipping services in Malaysia are required to hold valid DSLs issued by the Domestic Shipping Licensing Board. Domestic shipping refers to the shipment of goods or the carriage of passengers (i) between any ports or places within Malaysia; or (ii) between any port or place in Malaysia and any place within the exclusive economic zone. DSLs are required for us to secure port clearance from customs officers or other relevant authorities for the berthing or departure of our vessels at Malaysian ports. As at the LPD, all of our vessels possess valid DSLs, which are renewed periodically in accordance with regulatory requirements.

In addition, we are required to hold the necessary PETRONAS licence under the relevant Standardised Work and Equipment Categories issued by PETRONAS for transportation of petroleum products, such as CPP and LPG, for PETRONAS. PETRONAS is the custodian of Malaysia's oil and gas resources and serves as the country's upstream oil and gas industry regulator. PETRONAS derives its authority from the PDA, which vests PETRONAS with ownership of and exclusive rights to the country's petroleum resources. As at the LPD, we have valid PETRONAS licence for the provision of petroleum product tankers and LPG tankers. The PETRONAS licence is held by our subsidiary, OMSB.

Furthermore, we also have six (6) valid PDA licences which are presently held by our six (6) individual wholly-owned subsidiaries, for marine transportation of petroleum products issued by KPDN pursuant to Section 6(3) of the PDA. Both the PETRONAS licence and the PDA licences have certain equity conditions imposed, of which we are currently in compliance. In particular, the PDA licence conditions include a minimum 30% Bumiputera equity holding with restriction on foreign equity participation, together with the requirement for any licence holder to obtain approval from KPDN before making any changes in the company's equity structure. To this end, we have sought the approval of KPDN in connection with our Listing and KPDN has, via its letter dated 3 October 2025, confirmed that it has no objection to the proposed change in our Group's shareholding in connection with our Listing, subject to: (i) the completion of our Listing within two (2) years from the date of the letter and our compliance with the Bumiputera equity conditions; and (ii) KPDN will take into consideration our post-Listing foreign and non-Bumiputera equity exposure when evaluating future renewal or new application of PDA licences, in alignment with relevant equity requirements under the applicable PDA guidelines issued by KPDN ("**PDA Guidelines**").

5. RISK FACTORS (Cont'd)

Pursuant to the PDA Guidelines, renewal applications for PDA licences are required to be submitted at least three (3) months prior to the expiry of the PDA licences. Typically, renewed licences will be issued within one (1) month from the date the renewal applications are submitted. As at the LPD, all the PDA licences held by our subsidiaries remain valid and we will commence the renewal process for the PDA licences which are expiring, at least 3 months prior to their respective expiry dates in accordance with the PDA Guidelines. Based on our understanding of the licence renewal and application process through engagements with KPDN, in administering and overseeing compliance with such equity conditions for our PDA licenses, we will not be precluded from being granted renewal or approval solely due to us having foreign shareholders, if we remain listed on Bursa Securities. Taking into consideration the approval from KPDN and our understanding above, we do not foresee the likelihood of non-renewal of our existing PDA licences or non-approval of any new application for PDA licence for our vessels arising from non-Bumiputera and foreign equity participation.

Nonetheless, it is worth noting that we are subject to risks associated with maintaining the equity conditions imposed under these licences, particularly in the event of changes in our shareholders' shareholdings that may be beyond our control. Any non-compliance with such equity conditions may result in enforcement action by the relevant authorities, including the suspension or revocation of the affected licences or the inability to renew existing licenses or obtain new licenses, which may adversely affect our operations in Malaysia and our future plans. Please refer to Annexure B of this Prospectus for details of our PETRONAS licence and PDA licences that we require for our operations.

Even though we have obtained the requisite licences for our business operations, we remain subject to continuous review under the applicable terms and conditions, general guidelines and minimum technical requirements imposed by the relevant issuing authorities, which are subject to variation and modification from time to time. The issuing authorities may also impose additional conditions to our licences. Accordingly, there is a risk that our licences may be subject to stricter terms and conditions, higher technical requirements or additional conditions. There is also a risk that our licences may not be renewed or could be revoked, suspended or blacklisted if we fail to meet or comply with the relevant terms and conditions or general guidelines stipulated in our licences and registrations. In addition, while we are able to comply with the Bumiputera equity condition as stated in the PDA Guidelines, there remains a risk of non-compliance with the foreign equity condition imposed under the PDA Guidelines upon our Listing. If such events occur, we may be unable to participate in the marine transportation of CPP and LPG products in Malaysia and this could have an adverse effect on our business, financial performance and future growth prospects. For transparency, we will disclose the extent of foreign equity participation in our Company in our annual reports moving forward.

All our vessels must remain classed by classification societies that are members of the International Association of Classification Societies ("IACS"), such as the ABS and ClassNK. Our vessels are subject to regular surveys and inspections in accordance with prescribed standards. These surveys are necessary to maintain the validity of a vessel's class status and certification, which are also prerequisites for insurance coverage and commercial operations. Any lapse in completing the required surveys or a failure to pass them, may lead to a suspension or withdrawal of a vessel's class certification. Consequently, the vessel would be unable to operate commercially and we could suffer a loss of charter opportunities or incur rectification costs, any of which could adversely affect the results of our operations and financial performance. As at the LPD, all of our vessels hold class certificates issued by ABS and ClassNK. Further details on our class certifications are set out in Annexure B of this Prospectus.

5. RISK FACTORS (Cont'd)

We have not experienced any non-renewal, revocation or suspension of our licences nor faced difficulties in renewing or obtaining the necessary licences, permits and approvals for our business operations in the past. Nonetheless, there can be no assurance that we will continue to be able to obtain, renew or maintain these licences, permits and approvals in the future.

5.1.3 Our business and financial performance is heavily dependent on our ability to secure contracts continuously

Our ability to generate sustainable revenue is highly dependent on our ability to secure new charter contracts and renew existing ones to ensure optimal fleet deployment. As at the LPD, we operate a fleet of 18 vessels, all of which are currently deployed under their respective long-term charter contracts. While this level of contract coverage offers revenue visibility, we face renewal risk as some of these contracts are approaching expiry. As at the LPD, contracts for 12 of our vessels are due to expire in the next 12 months. These contracts comprise 4 Time Charter contracts, 5 CVC contracts and 3 COA contracts. While the total estimated remaining firm period contract value for the 4 Time Charter contracts is approximately RM45.0 million, the actual revenue to be recognised under these contracts may vary depending on the number of off-hire days during the respective contract period. Nonetheless, we are unable to accurately quantify the remaining firm period contract value for the CVC and COA contracts because these contracts do not specify fixed routes or volumes in advance, as they are contingent upon the respective customers' scheduling requirements, designated routes, and cargo needs. Although some of these expiring contracts contain options for extension, there is no assurance that such options will be exercised by our customers.

Our average vessel utilisation stood at 88.3%, 91.4%, 92.0%, and 91.6% for the FYE 2022, FYE 2023, FYE 2024, and FPE 30 June 2025 respectively. The average vessel utilisation was computed based on the total number of operating days divided by the total number of available days for the number of vessels available for chartering in each financial year/period. Sustaining these utilisation levels is contingent upon us continuously securing or renewing charter contracts. The ability to do so is influenced by various factors including:

- (i) our historical performance and safety track record;
- (ii) the technical reliability and operational readiness of our vessels;
- (iii) market demand for CPP and LPG transportation services;
- (iv) competitive pricing dynamics and prevailing charter rates;
- (v) availability of Malaysian-registered vessels to service our customers; and
- (vi) broader economic and regulatory developments in the oil and gas and shipping sectors.

In the event we are unable to secure replacement charter contracts upon the expiry or completion of our existing charter contracts particularly for contracts with upcoming expiries or we are unable to do so on financially viable terms, we may face a decline in utilisation rates which would adversely impact our revenue generation ability. Any sustained gap between contract expiry and redeployment may have a material adverse effect on our business, financial performance and future growth prospects.

5. RISK FACTORS (Cont'd)

For the Financial Periods Under Review, our customer counts are set out below:

	FYE			FPE
	2022	2023	2024	30 June 2025
Number of customers	15	14	15	11

For the Financial Periods Under Review, our client portfolio included energy and related companies, which accounted for 94.2%, 93.1%, 94.2% and 99.9% of our total revenue for FYE 2022, FYE 2023, FYE 2024, and FPE 30 June 2025, respectively. Within this portfolio, we are dependent on 2 major customers from the energy sector, as discussed in Section 5.1.4 below. The loss of either or both of these customers may affect our financial performance.

Furthermore, we are susceptible to market reputation risks in attracting and retaining customers given that we operate in a highly regulated industry with strong emphasis on HSSE regulations and standards. Any deterioration in our reputation may adversely affect our business operations and financial performance, as we rely on our reputation to maintain customer relationships and secure new charter contracts on favourable terms.

5.1.4 We are dependent on 2 major customers and the loss of these customers may affect our financial performance

Our revenue generation is highly concentrated towards contracts with our 2 major customers, namely the PETRONAS Group and the Shell Group. While we have been dealing with the PETRONAS Group and the Shell Group for approximately 15 years and we expect to continue to be awarded contracts from these 2 major customers in the future, there may be changes in their operations, policies or business outlook that could have a material adverse effect on our business prospects.

Revenue contribution from the PETRONAS Group accounted for 45.2%, 48.6%, 45.5%, and 47.2% of our total revenue for the FYE 2022, FYE 2023, FYE 2024, and FPE 30 June 2025 respectively. On the other hand, revenue contribution from the Shell Group collectively accounted for 34.9%, 30.4%, 35.5%, and 36.5% of our total revenue for the FYE 2022, FYE 2023, FYE 2024, and FPE 30 June 2025 respectively. Both their combined revenue contributions accounted for 80.1%, 79.0%, 81.0%, and 83.8% of our Group's total revenue for FYE 2022, FYE 2023, FYE 2024, and FPE 30 June 2025 respectively.

As at the LPD, we have 9 subsisting charter contracts, of which 5 are approaching expiry within 1 year with the PETRONAS Group. With the Shell Group, we have 5 subsisting charter contracts which are approaching expiry within 1 year and 2 upcoming charter contracts. The extension or renewal of these contracts is at the discretion of the respective customers. Any non-renewal or non-extension of these contracts could adversely affect our business and financial performance. In the event we are unable to secure replacement charter contracts upon expiry or completion of our existing contracts, particularly those with upcoming expiries, or if we are unable to do so on financially viable terms, we may face a decline in utilisation rates, which would adversely affect our revenue. Any sustained gap between contract expiry and redeployment may, in turn, have a material adverse effect on our business, financial performance and future growth prospects.

5. RISK FACTORS (Cont'd)

In addition, if any of their contracts are reduced, suspended or terminated without prompt replacement, it would adversely affect our financial performance. The loss of these major customers, any decline in freight rates or changes to the chartering terms upon renewal of the Group's charter agreements with these customers, would also affect our revenue and cash flow and could have a material adverse effect on our business, financial condition and results of operations.

5.1.5 We require substantial funds for working capital and capital expenditure for our operations as we may incur higher than expected vessel maintenance and repair expenses

We operate in a capital-intensive industry and incur substantial expenditure to ensure our vessels remain in optimal operating condition. Our business requires significant funding and working capital to meet capital investment needs and ongoing operating expenses. Our primary sources of funding are internally generated cash flows and borrowings, which we utilise to support business operations and facilitate future growth. In this respect, our ability to obtain financing from external sources and on acceptable terms is subject to various risks, including economic and market conditions, interest rates movements, credit tightening, or limited access to funding. Financing obtained at higher costs or under restricted terms, such as constraints on refinancing could adversely affect our future financial position and prospects.

During the Financial Periods Under Review, we experienced a net current liabilities position of RM47.7 million as at 31 December 2022. This was mainly attributed to the amount owing to the corporate shareholder, which had subsequently fully settled in FYE 2023. Notwithstanding this, we generated positive operating cash flows of RM130.2 million in FYE 2022. Subsequently, we recorded net current asset positions in FYE 2023, FYE 2024 and FPE 30 June 2025. As at 30 June 2025, our working capital stood at RM138.6 million. Nevertheless, there can be no assurance that we will not encounter liquidity risks in the future, which could adversely affect our results of operations and financial performance.

Our cost of sales for marine transportation operations comprises vessel operating costs and voyage operating costs. Vessel operating costs include depreciation and amortisation, crew wages and benefits, spare parts and maintenance, insurance, and other supporting expenses, which accounted for 62.7%, 72.0%, 71.5% and 74.6% of our total cost of sales for FYE 2022, FYE 2023, FYE 2024 and FPE 30 June 2025, respectively. Voyage operating costs, which consist of bunker costs, port charges and other voyage-specific expenses, accounted for the remaining 37.3%, 28.0%, 28.5% and 25.4% for the same periods. If we encounter difficulties in sourcing sufficient funds to meet our funding and working capital requirements, our operations and financial performance may be adversely affected.

In general, ageing vessels pose risks such as higher operating costs arising from increased maintenance and repair requirements, upgrading works to comply with evolving standards, more frequent inspections, and higher insurance premiums. These factors may reduce vessel utilisation and profitability, thereby affecting our earning capacity. While there is no mandatory retirement age for CPP and LPG tankers, their typical service lifespan ranges from 25 to 30 years.

As at the LPD, our fleet has an average age of approximately 12 years. The ages of our fleet of CPP and LPG tankers as at the LPD are as follows:

Number of tankers			Average age
5 years old	10-15 years old	16-18 years old	
5 CPP	3 CPP, 2 LPG	8 CPP	12 years

5. RISK FACTORS (Cont'd)

Older vessels typically require higher maintenance spending to sustain operational efficiency and may incur higher capital expenditure for upgrading or retrofitting to comply with evolving regulatory requirements. While all our vessels currently comply with applicable laws and regulations, we cannot guarantee continued compliance considering potential regulatory changes. If retrofitting our older vessels to meet new regulatory requirements, conventions or standards becomes economically unviable or technically unfeasible, we may consider disposing of such vessels and may incur losses on disposal. For the FYE 2022, FYE 2023, FYE 2024, and FPE 30 June 2025, our spare parts, repairs and maintenance costs accounted for 6.4%, 9.4%, 9.1%, and 8.1%, respectively of our voyage and vessel operating costs.

We undertake periodic dry-docking of our vessels to conduct planned inspections, maintenance and repairs, as well as to renew class certifications. In addition to periodic dry-docking, we carry out our own maintenance in accordance with a planned maintenance schedule for routine upkeep while the vessels remain in operation. This helps to ensure optimal fleet performance and reliability between scheduled dry-docking intervals.

Additionally, our vessels may require unscheduled docking in the event of mechanical breakdowns or collisions. In such cases, we may incur substantial rectification costs, and the affected vessels could be temporarily out of service, potentially leading to disruptions in our operations. In 2024, one of our vessels which was 15 years old, experienced a mechanical breakdown due to machinery wear and tear, leading to repair costs of approximately RM1.1 million. The repair cost was substantially covered through an insurance claim. While the incident was resolved, there can be no assurance that similar incidents in the future may not adversely affect our business, financial performance and prospects.

Our maintenance and repair costs may increase due to various factors such as rising prices for labour, materials and spare parts, growth in the size of our fleet, changes in regulations and fluctuations in currency exchange rates. For instance, there was a net loss on foreign exchange of RM2.8 million for FYE 2022, mainly from the unfavourable movement of foreign exchange on supplier payments that were transacted in USD.

During the FYE 2022, FYE 2023, FYE 2024, and FPE 30 June 2025, spare parts, repairs, and maintenance costs sourced from foreign countries represented 51.2%, 48.9%, 46.8%, and 51.3%, respectively, of our total expenditure in this category. In addition, for the FYE 2024, our dry-docking expenses were mainly transacted in SGD. Unforeseen breakdowns or maintenance issues may result in higher-than-expected repair and upkeep costs, which could also adversely affect our financial performance for the year in which such costs are incurred.

5.1.6 We are subject to fluctuations in bunker fuel costs that may adversely affect our financial performance

One of the main input costs for our marine transportation of CPP and LPG is bunker fuel, including very low sulphur fuel oil and marine gas oil, which are used to propel our vessels. Bunker fuel costs represent a significant proportion of our total purchases of input materials and services. For the Financial Periods Under Review, bunker costs accounted for 28.1%, 20.6%, 19.9%, and 17.6% of our voyage and vessel operating costs for the FYE 2022, FYE 2023, FYE 2024, and FPE 30 June 2025, respectively.

5. RISK FACTORS (Cont'd)

Bunker fuel is denominated in USD and is subject to fluctuations in global oil prices. The pricing of bunker fuel is influenced by a range of external factors beyond our control, including global supply and demand dynamics, geopolitical developments in key oil-producing regions, changes in governmental energy policies and the overall state of the global economy. Volatility in any of these factors may result in material increases in global oil prices, which could in turn lead to higher bunker fuel costs for our Group.

As an owner-operator of CPP and LPG tankers, we face financial risk from fluctuating bunker fuel costs, particularly for vessels chartered under spot charters. Under spot charter contracts, we are fully responsible for all bunker costs incurred during the voyage, and charges to customers are quoted on an all-in basis. As such, we are exposed to fluctuations in bunker prices between the time of rate quotation and actual voyage execution, potentially compressing margins if fuel prices rise in the interim.

Under CVC and COA contracts, we are responsible for sourcing and paying for bunkers. However, these contracts typically incorporate bunker cost adjustment mechanism, allowing us to pass on most of the bunker cost fluctuations to our customers. This mechanism helps to mitigate the financial impact of bunker fuel price volatility on our margins, as charges to customers are adjusted periodically to reflect prevailing bunker prices. Conversely, under Time Charter contracts, bunker costs are borne entirely by the charterers and we are responsible only for vessel operation and maintenance.

Despite these contractual cost adjustment mechanisms, if we are unable to effectively pass on rising bunker costs to our customers or manage our exposure to the bunker fuel price fluctuations for our voyage charters, our financial performance could be materially and adversely affected.

5.1.7 We face operational risks encompassing vessel safety, potential accidents and breakdowns, piracy and security concerns which may affect our business operations and financial performance

Our operations in the maritime transportation of CPP and LPG are inherently exposed to a range of operational risks, some of which are beyond our control. These encompass critical aspects of voyage safety, where the potential for incidents such as collisions, groundings, or fires could lead to severe consequences, including loss of life, injury to personnel and substantial damage to our vessels and third-party property. Furthermore, the risk of vessel breakdowns due to mechanical failures or structural issues could result in off-hire periods, costly repairs and potential delays in fulfilling our charter obligations.

Additionally, certain operating regions, particularly within Southeast Asia, pose ongoing threats of piracy and security incidents, which could endanger our crew, lead to cargo loss and disrupt our schedules, potentially increasing insurance costs and necessitating enhanced security measures. In 2015, we experienced 2 separate security incidents, namely, an armed robbery against one of our vessels where part of the cargo (diesel) was siphoned and an armed piracy incident where our crew and vessel were safely recovered by the authorities, without any ransom paid. No such security-related or piracy incidents have occurred during the Financial Periods under Review and up to the LPD.

5. RISK FACTORS (Cont'd)

While we take precautions to mitigate these risks, including adhering to international maritime safety protocols, equipping our vessels with enhanced security features, and maintaining insurance coverage against security-related incidents, there can be no assurance that such measures will prevent all incidents from happening or provide sufficient compensation for any losses suffered in the event of an incident. Any serious incident could materially and adversely affect our business operations and financial performance.

Apart from risks specific to maritime operations, we are also exposed to customary operational risks such as legal or other disputes and claims arising from our Group's activities, including those involving employees, service providers, or customers. Such disputes and legal proceedings may occur from time to time, and there can be no assurance that our Group will not become involved in them or that any outcome would not adversely impact our business operations and financial performance. Save and except as disclosed in Section 14.7 of this Prospectus, none of the companies within our Group is involved in any material litigation as at the LPD. There can be no assurance that any other disputes or legal proceedings will not arise in the future.

5.1.8 We may face challenges in the implementation of our fleet rejuvenation strategy or future plans which may limit our growth prospects

Our strategy to maintain an optimal fleet age profile and expand into the transportation of chemical products may expose us to various operational, financial and regulatory risks. Modernising and upgrading our fleet would require substantial capital investment and while we anticipate that newer vessels will improve operational efficiency and ensure environmental compliance, there can be no assurance that such investments will generate the expected financial returns. Delays in vessel deliveries, changes in shipbuilding costs, or adverse fluctuations in financing terms could negatively impact our ability to execute this strategy effectively. We have secured chartering contracts in September 2024 for our 2 new vessels currently under construction, namely Orkim Jade and Orkim Ruby, which are expected to be delivered in 2027. In the event of any delay in the completion of construction of the 2 newbuild vessels, the scheduled delivery timelines may be affected, which could delay the commencement of their respective contracts and consequently, lead to termination of the chartering contracts by the customer if no extension is granted by the customer, or if the customer refuses to elect for substitute vessels, or if the customer elects for substitute vessels but we fail to provide suitable substitute vessels within the period determined by the customer, which could ultimately affect our financial performance in the future.

Additionally, the construction of these vessels may give rise to cost-overrun risks. Under the shipbuilding contracts, the contract price for these vessels may increase if the parties agree in writing to modify, alter or change the vessels' specifications or plans, or if we elect to incorporate alteration or changes arising from the revised requirement, recommendations, guidelines or standards issued by the classification society or other regulatory bodies which are not compulsory for the vessels. In such cases, corresponding adjustments may be made to the contract price, delivery date and other terms in connection with the shipbuilding contracts. However, if the vessels' specifications or plans are modified, altered or changed based on any revised requirements, recommendations, guidelines and standards issued by the classification society or other regulatory bodies which are compulsory for the vessels, the shipbuilder is required to incorporate such modifications, alteration or changes without any adjustment to the contract price.

5. RISK FACTORS (Cont'd)

Furthermore, the expansion and fleet renewal efforts may increase our leverage and impact our liquidity position, particularly if we face challenges in securing contracts at favourable rates. The increased capital expenditures, coupled with the inherent volatility of the shipping industry, including fluctuations in bunker prices, interest rates and vessel charter rates, may strain our balance sheet and affect our ability to meet covenants under existing or future financing arrangements.

In addition, we are subject to risks in securing suitable charter capacity to support our business expansion and customer requirements. These include challenges in acquiring both newbuild and second-hand vessels, where newbuild vessels may involve significant lead times and capital commitments, while second-hand vessels may carry latent defects or require extensive refurbishments. Furthermore, there is no assurance that we will be able to secure the desired shipping capacity to meet demand, which could result in a loss of business opportunities and affect our results of operations and financial performance.

Our potential expansion into the transportation of chemical products may expose us to new technical, regulatory and operational requirements. Chemical cargoes typically require the use of specialised vessels and equipment, as well as enhanced crew training and certification. The handling and transportation of chemical products are subject to more stringent environmental, health, and safety regulations, both locally and internationally. Accordingly, we may be required to make additional capital investments in vessels and crew development to meet these requirements. Failure to comply with the applicable regulations or to adequately manage the associated operational requirements could result in delays, fines, reputational damage, or the inability to operate in this segment. In addition, our ability to successfully venture into chemical products transportation will depend on securing favourable contracts with our potential customers.

While we believe our experience in transporting CPP and LPG provides a strong foundation for our foray into the transportation of chemical products, there is no assurance that we will be able to manage the associated risks effectively or that this segment will contribute positively to our financial performance in the future.

5.1.9 We face the risk of arrest or detention or delays in the deployment of our vessels

We face inherent operational risks related to the arrest, detention, or delays in the deployment of our vessels. These disruptions can occur at various stages of our shipping operations and may arise from legal, regulatory, operational, or logistical issues. Any such interruptions could materially affect our ability to fulfil contractual obligations, optimise vessel utilisation and maintain reliable shipping schedules, which in turn may have a negative impact on our financial performance and customer relationships.

In Malaysia, where our vessels primarily operate, vessels are subject to strict enforcement of maritime, environmental and customs regulations by authorities such as MDM, the Royal Malaysian Customs Department and the Malaysian Maritime Enforcement Agency (“MMEA”). Our vessels could be detained or delayed due to alleged violations, such as improper cargo documentation, failure to obtain necessary port or customs clearances, illegal discharges, or non-compliance with safety, crewing, or equipment standards. In addition, vessel arrest can occur due to legal claims by third parties, such as cargo owners, suppliers, or service providers, including unresolved charter disputes, unpaid invoices, or maritime liens. In 2024, two of our vessels were detained and fined by the MMEA for failure to comply with Section 491(B)(1)(I) of the MSO for anchoring without permission due to ambiguities in the ballast water exchange approvals issued by the MDM. The fines were subsequently settled by our Group and such amount was subsequently reimbursed by our insurer. Following the incidents, the

5. RISK FACTORS (Cont'd)

MDM had issued a new blanket circular and a revised approval to clarify and rectify the ambiguities.

Deployment delays can arise from various factors, including vessel unavailability due to unforeseen mechanical issues or unscheduled drydocking, port congestion leading to berthing and cargo handling delays, adverse weather conditions affecting loading/discharging operations or route schedules, port clearance, regulatory/inspection delays and crew-related issues such as delayed crew changes. Unexpected quarantine orders due to health concerns (e.g., disease outbreaks) can also significantly disrupt vessel scheduling and route planning. Any one or combination of these factors can disrupt our service deployment. Save for the mechanical breakdown suffered by one of our vessels as highlighted in Section 5.1.5 of this Prospectus, we have not experienced any material delays in the deployment of our vessels during the Financial Periods Under Review up to the LPD.

While we maintain comprehensive compliance review and contingency planning procedures, including routine audits and crew training, we cannot fully eliminate the risk of arrest, detention, or deployment delays. Any such incidents may lead to direct financial losses through missed charter hire, increased insurance premiums, penalties, or fines, as well as indirect consequences such as reputational damage or the loss of key commercial relationships. Continued exposure to these risks may hinder our ability to expand our fleet, enter new markets, or secure long-term contracts with customers which will then have a material adverse effect on our financial performance.

5.1.10 We are reliant on our Key Senior Management for the successful execution of our growth plans

Our Group is led by our CEO who is supported by the Key Senior Management team who have extensive knowledge and experience in the marine transportation industry. In addition, our CEO and most of our Key Senior Management have been with us for more than 12 years, contributing a wealth of industry experience. Please see Sections 9.2.2 and 9.3.2 of this Prospectus for the profiles of our CEO and Key Senior Management respectively.

We believe that the successful execution of our business plan and consequently, our growth strategy is dependent upon the continued service of our CEO and Key Senior Management. The loss of our CEO and any of our Key Senior Management without proper succession planning and timely replacement, or the inability to attract, hire and retain suitable replacement candidates for Key Senior Management positions may adversely affect our continued ability to compete with other industry players and implement our business strategies, which could have a material adverse effect on our business, financial performance and future growth prospects.

5.1.11 We may not be adequately insured against all risks associated with our business, which could result in significant losses

Our business operations are exposed to the inherent operating hazards of the marine transportation industry and the occurrence of which may result in damage to or loss of our vessels and/or injury to our crews on board of our ships.

We maintain insurance policies at levels that we believe are customary in the business that we operate in such as hull and machinery insurance, protection and indemnity coverage and other relevant policies. However, our insurance coverage may not be sufficient to fully cover all potential liabilities, losses or damages arising from events such as vessel construction risks, marine accidents, environmental incidents, piracy, cargo loss, natural disasters, machinery breakdowns, third-party claims or other operational risks.

5. RISK FACTORS (Cont'd)

We believe that our insurance coverage is sufficient. However, in certain circumstances, insurance coverage may be limited, subject to deductibles or exclusions, or unavailable on commercially acceptable terms. Moreover, claims under our insurance policies may be disputed by insurers or denied in whole or in part. There is also no assurance that we will be able to renew existing policies at similar terms in the future.

In addition, while we strive to comply with applicable laws and best practices in maintaining adequate insurance, there can be no assurance that our insurance arrangements will be sufficient to cover all potential losses. Any uninsured loss or shortfall in insurance coverage could result in us incurring significant costs or liabilities, which may have a material adverse effect on our business and financial performance.

5.1.12 We may be affected by changes to, or the interpretation of, the current taxation regime for the Malaysian shipping industry

For the Financial Periods Under Review, our income tax paid was RM0.8 million, RM0.7 million, RM2.0 million and RM1.7 million for FYE 2022, FYE 2023, FYE 2024 and FPE 30 June 2025, respectively.

As a Malaysian-based marine transportation company which is a Malaysian tax resident, we currently benefit from the income tax exemption granted under the Income Tax (Exemption for Malaysian Ship) Order 2024 [P.U.(A) 184/2024] ("**Exemption Order**") that was gazetted on 5 July 2024, which grants income tax exemption of 100% on the statutory income derived from the business of transporting passengers or cargo by sea on a Malaysian ship or letting out on charter a Malaysian ship owned by him on a voyage or time charter basis ("**Shipping Income**"), subject to conditions that, the resident person shall obtain annual verification from the MOT that (i) each Malaysian ship has incurred an annual operating expenditure of at least RM250,000, (ii) each Malaysian ship has an adequate number of full-time shore employees ("**Shore Employee Condition**") and (iii) minimum requirement for ship personnel as specified in the Safe-Manning Certificate issued by the MDM. The Exemption Order is valid for the YAs 2024 to 2026.

Prior to YA 2012, the statutory income of a Malaysian tax resident from Shipping Income was granted 100% income tax exemption under Section 54A of the ITA. The law was amended with effect from YA 2012 to reduce the income tax exemption under Section 54A to 70% of the statutory income. Notwithstanding this, the Minister of Finance subsequently exercised his powers under Section 127(3)(b) of the ITA to grant 100% income tax exemption on Shipping Income by way of the following gazette orders:

- Income Tax (Exemption) (No. 2) Order 2012 for the YAs 2012 to 2013
- Income Tax (Exemption) Order 2018 for the YAs 2014 to 2015
- Income Tax (Exemption) (No. 2) Order 2018 for the YAs 2016 to 2020
- Income Tax (Exemption) (No. 7) Order 2022 for the YAs 2021 to 2023
- Income Tax (Exemption for Malaysian Ship) Order 2024 for the YAs 2024 to 2026

The current tax exemption order is effective only until YA 2026. These income tax exemptions are a significant factor in enhancing our financial position and profitability. However, there can be no assurance that such income tax exemption will be maintained indefinitely. The Government may, at its discretion, amend, suspend, or revoke such income tax exemptions as part of a broader fiscal or regulatory policy reform. If these income tax exemptions are reduced, modified, or withdrawn, we may become subject to higher income tax liabilities, which could have a material adverse effect on our financial performance. In addition, there can be no guarantee that the income tax exemption will continue to be extended by the Government.

5. RISK FACTORS (Cont'd)

We may also be impacted by differing interpretation of our entitlement under the exemption orders described above. For example, the terms of the exemption orders require us to seek annual verification from the MOT confirming that we have met the conditions under the exemption orders, which we have obtained annually from the MOT. Under the administrative guidelines issued by the MOT, the Shore Employee Condition is deemed satisfied when such full-time shore employees are employed within the same group of companies. We have an experience where the IRB has declined to accept the MOT's verification issued under the exemption orders due to differing interpretation where we were assessed for additional tax (which we are disputing). While the amount of the additional tax is not material and we believe that this is an industry wide issue and we have good grounds to rebut this position based on tax advice obtained by our Group, there is no assurance that the IRB will continue to recognise our compliance with the conditions to the exemption orders. In addition, while we have obtained the MOT's verification that we have met the conditions under the exemption orders as at the LPD, there can be no certainty that we will continue to meet the conditions under the exemption orders if such conditions are revised subsequently.

In April 2023, the IRB had initiated a tax audit on our subsidiary, OMSB for YAs 2019, 2020 and 2021 ("**Tax Audit**"). Pursuant to the Tax Audit, the IRB had raised several findings against OMSB and had taken the position that OMSB had derived income from the letting out on charter Malaysian ships which are not owned by OMSB, but owned by the individual ship-owning companies within our Group, and has accordingly withdrawn the 100% tax exemption previously claimed on such income. Pursuant to the Tax Audit, the IRB imposed total additional taxes and penalties payable of approximately RM1.2 million, which has been fully settled, in protest. We had filed an appeal to the IRB in regards to the additional tax assessment on the basis that OMSB does not merely charter ships but actively operates the business of transporting cargo by sea using Malaysian-registered vessels and should therefore be entitled to a 70% tax exemption under Section 54A of the ITA and further tax exemption of 30% pursuant to the Exemption Order. As at the LPD, the appeal is currently pending for dispute resolution proceeding at dispute department of the IRB. While the IRB has not commenced or raised any audit findings for YAs 2022, 2023 and 2024 and we believe we have good grounds for appeal, OMSB may be subject to additional income taxes on our reported statutory income for the respective financial years together with a potential statutory penalty of 15% on any additional taxes assessed. For illustrative purposes only, in the unlikely event the 100% tax exemption is fully withdrawn, our Group's effective tax rate will increase from approximately 1.2% to approximately 3.7% for FYE2024, which is not material to our financial performance.

Given the difference in interpretation of the qualifying criteria under Section 54A and the exemption orders as highlighted above, there is a risk that the IRB may continue to challenge, deny or withdraw the exemption on shipping profits. If the IRB's interpretation is upheld, we may be subject to additional tax assessments (including further penalties, if any) in respect of prior years of assessment, and our ability to claim such exemptions going forward may be affected. In addition, any changes in the current tax regime and/or laws, rules and regulations pertaining to the taxation of Malaysian shipping companies, or the interpretation thereof, which may have a retrospective, current and/or prospective effect, will affect the tax paid or payable by us arising from a tax reassessment on our financial results.

5. RISK FACTORS *(Cont'd)*

5.1.13 Our vessel operations are susceptible to risks associated with port congestion and delays in Malaysia and other Asian ports, potentially impacting vessel turnaround times and increasing operational costs

Our vessel operations, including the chartering of CPP and LPG tankers, are vulnerable to significant disruptions arising from port congestion and the associated delays experienced in Malaysia and other key Asian ports within our operating network. These logistical bottlenecks can impact the efficiency of our vessel turnaround times, leading to extended periods spent waiting for berthing, loading, or discharging.

Such delays directly translate into increased operational costs, including higher fuel consumption during waiting periods. Furthermore, these delays can disrupt our planned vessel schedules, potentially causing a cascading effect on subsequent voyages and our ability to meet contractual obligations. Protracted delays can also negatively impact our vessel utilisation rates, reducing the number of revenue-generating voyages we can complete within a given period.

We are exposed to risks associated with delayed vessel availability for subsequent voyages, which may lead to disruptions in subsequent voyage schedules, which are commonly applicable for vessels that are chartered under CVC, COA and spot charter. The delays may be caused by various factors, including port congestion causing berthing delays, cargo handling delays due to faulty equipment or poor weather, documentation delays that may halt the cargo clearance, emergency repairs, as well as security and piracy incidents. In the event of material delays, it may affect our business and financial performance. During the Financial Periods Under Review, we have not experienced a material impact on our business and financial performance due to delayed vessel availability.

Nevertheless, there is no assurance that we may not experience adverse financial impact arising from delayed vessel availability.

5.1.14 We are exposed to risks of information technology disruptions, potential cybercrimes and security breaches which could disrupt our operations

Our operations, including vessel communication and monitoring, rely heavily on information technology ("IT") systems, which are essential for ensuring operational efficiency, navigation, and safety onboard our vessels. These systems may also store confidential and commercially sensitive information, such as customer and supplier data, charter contracts, and operational records. A cybersecurity breach could lead to the unauthorised access, disclosure, or theft of such information.

We depend on third-party vendors and service providers for critical IT infrastructure and cybersecurity support. Any disruption or breach affecting these third parties may result in a cascading impact on our operations and expose us to risks that are beyond our direct control.

The marine transportation industry, including the CPP and LPG tanker segments in which we operate, is increasingly vulnerable to cyber threats and IT-related risks. Disruptions to IT systems may occur due to various causes, including natural disasters, catastrophic events, cyberattacks, system malfunctions, or other events beyond our control. These risks are often unpredictable and may not be fully preventable or mitigated, even with robust security measures in place. During the Financial Periods Under Review and up to the LPD, we have not experienced any material incidents of IT disruptions or cybersecurity breaches.

5. RISK FACTORS (Cont'd)

In response to the rising incidence of cyberattacks, the Government has introduced more stringent cybersecurity requirements. Any failure to comply with these obligations including technical standards and incident reporting, could result in penalties, regulatory scrutiny, and reputational damage.

5.1.15 We are exposed to interest rate fluctuations and a significant increase in interest rates may affect our financial performance and operations

We rely on borrowings to fund vessel acquisitions and our working capital requirements. As at 30 June 2025, a significant portion of our outstanding borrowings are fixed-rate facilities, where out of a total of RM375.6 million, RM346.2 million are fixed-rate facilities and the balance of RM29.5 million are floating-rate facilities. However, as we expand our fleet and operations, we may obtain additional borrowings or refinance existing facilities on floating rate terms. In such circumstances, fluctuations in interest rates would impact our financing costs, where a significant increase in interest rate could materially affect our profitability and cash flow position adversely.

In addition, higher interest rates may affect our ability to secure financing on favorable terms in the future, which in turn impacts our ability to acquire new vessels and/or implement our future plans.

5.2 RISKS RELATING TO THE INDUSTRY IN WHICH WE OPERATE

5.2.1 We face competition in the provision of marine transportation of CPP and LPG in Malaysia, as well as in Asia, which are our main markets

We operate in a competitive marine transportation industry, particularly in the carriage of CPP and LPG along coastal routes within Malaysia and other Asian countries, including Singapore, the Philippines, Indonesia, Brunei and China. Our competitors include both local and international vessel operators and shipowners, some of whom may have larger and more diversified fleets, broader regional networks, or greater financial resources, allowing them to offer lower charter rates or more flexible commercial terms.

The market for marine transportation of chemical/petroleum tankers in Malaysia is concentrated. Based on the latest available data from 2024, there were 27 Malaysian-registered chemical/petroleum tankers, with the leading operator accounting for 56% of all Malaysian-registered chemical/petroleum tankers (*Source: IMR Report*). In Malaysia, the marine transportation industry is subject to cabotage regulations, which prioritise the use of Malaysian-registered vessels for domestic shipping routes. While cabotage regulations offer a degree of competitive protection within Malaysian waters by prioritising Malaysian-registered vessels, we continue to face competition from other domestic operators. These competitive conditions are influenced by several factors, including the ability to offer competitive freight rates, the condition, size, and age of the vessel fleet, operational flexibility to meet customer needs, and reputation for regulatory compliance, reliability, and safety. In certain cases, foreign-registered vessels may be permitted to operate in Malaysian waters, subject to specific approvals from the relevant authorities. Other Asian countries which we operate in or may expand into may also enforce their respective cabotage laws that restrict the involvement of foreign-registered vessels and crews in marine transportation of CPP and LPG in their countries, potentially limiting market access and intensifying local competition. Any future relaxation or amendment of existing cabotage regulations could allow greater access for foreign-registered vessels, thereby increasing competition in our domestic operations.

5. RISK FACTORS (Cont'd)

Outside Malaysia, we compete with regional and global players for charter opportunities, which are subject to key competitive factors including pricing, vessel availability and specifications, safety and environmental compliance, customer service and operational track record. In addition, we primarily serve energy companies, including petroleum product distribution and trading companies, refinery operators, and marine transportation companies. Unfavourable development in the energy industry such as declining market demand for petroleum product transportation services and new regulatory developments may impact our business operations and financial performance.

Failure to compete effectively, particularly in securing or renewing key charter contracts, could lead to a lower utilisation of our fleet, downward pressure on charter rates and a negative impact on our revenue, profitability and market position.

5.2.2 We face volatility in freight and charter rates, which may affect our financial performance

Our revenue is derived from various types of chartering contracts, including Time Charter, CVC, COA and spot charter. Please refer to Section 7.5.7 of this Prospectus for further details on the types of our charter contracts. While long-term Time Charter, CVC and COA contracts provide a more predictable and stable income stream, spot charter contracts are more sensitive to short-term market movements and fluctuations in charter rates.

Spot and shorter-term charter contracts can yield higher returns in favourable market conditions, but they also expose us to downside risk during periods of oversupply or weak demand in the shipping market when charter rates are lower. Factors such as global economic conditions, fluctuations in crude oil and petroleum product demand and changes in fleet capacity may impact the prevailing charter rates, potentially leading to lower vessel utilisation or reduced earnings.

For instance, the spot clean tanker freight rates on the Middle East-to-East route spiked in April 2020, reaching Worldscale index (WS) 291 (WS 100 is the base rate) amid the COVID-19 pandemic. Similarly, spot clean tanker freight rates on the Singapore-to-East route reached WS 244 in May 2020. Following these peaks, freight rates for both routes declined until the Russia-Ukraine conflict triggered a subsequent rise in rates. The Singapore-to-East route peaked at WS 415 in September 2022, while the Middle East-to-East route peaked at WS 355 in December 2022. Since then, clean tanker freight rates have generally trended downwards. However, the Red Sea Crisis and ongoing conflicts in the Middle East in early 2024 caused a temporary surge in clean tanker freight rates for both routes (*Source: IMR Report*).

We seek to mitigate these fluctuations through long-term contracts and maintaining strong relationships with our major customers. However, as a vessel owner and operator, we are subject to the risk that long-term charter rates may be insufficient to cover operating and related costs. If charter rates are fixed during periods of vessel oversupply, the contracted rates may fall below the breakeven level for operating owned vessels. In such circumstances, even long-term charter contracts may not fully cover operating expenses, financing costs, and depreciation, which could adversely affect our profitability. Furthermore, we may not always be able to renew or secure favourable charter terms, especially during market downturns. Significant or prolonged volatility in freight and charter rates may adversely affect our revenue, operating margins and overall financial performance.

5. RISK FACTORS (Cont'd)

5.2.3 There is limited supply of qualified and skilled personnel

We provide fully-manned vessels for customers throughout the charter period. Qualified personnel are essential for our marine transportation operations. All our seafarers hold the required certificate of competency to work onboard. As at the LPD, we have a total offshore workforce of 348 seafarers for shipboard operations. Our crew comprises a mix of Malaysian and foreign nationals, including key crew members such as ship captains, engineers and general workers. Our marine transportation operations involve handling hazardous cargo hence we ensure that our crew members are well-trained and have the necessary experience, where possible. In addition, many of our crew personnel also hold professional qualifications relevant to their specific roles onboard our vessels.

We face the risks of potential crew shortages and challenges in effectively recruiting, training and retaining qualified ship personnel. Crew shortages could disrupt our operations, potentially leading to breaches of our charter contracts. Such breaches may result in contract termination, legal action and/or penalties imposed by our customers if we fail to remedy such breaches. Furthermore, persistent crew shortages could tarnish our market reputation, negatively impacting our ability to secure new contracts or extend existing ones.

While we have a dedicated pool of seafarers that we can employ and have implemented various programmes aimed at recruiting, training and retaining crew personnel, there is no guarantee that we will not experience crew shortages, which could negatively affect our business operations and financial performance.

5.2.4 We are exposed to political, economic, social, decarbonisation and regulatory developments risks

Our business prospects are vulnerable to unfavourable political, economic, social and regulatory changes in Malaysia and the countries where our vessels operate. Any adverse developments or uncertainties in political, economic or regulatory conditions in Malaysia or any of the countries where our vessels operate, as well as occurrence of force majeure events, such as terrorism acts, war, riots, disease outbreaks (including but not limited to a COVID-19-like pandemic) and natural disasters whether globally or in Malaysia could unfavourably affect our financial and business prospects.

In addition, owners and operators of CPP and LPG marine transportation are exposed to regulatory, financial, and operational risks arising from the global push towards maritime decarbonisation and the reduction of greenhouse gas emissions. These include the need to adopt alternative fuels and transition to low or zero-carbon operations, which may increase operating expenses and require significant investments in upgrading or retrofitting existing vessels. Furthermore, climate change has contributed to more frequent and severe extreme weather events, which may disrupt operations, lengthen voyage times, and increase overall costs.

The political, economic, decarbonisation and regulatory risks which may affect us include unfavourable changes in inflation rates, interest rates and foreign exchange rates, expropriations, adverse changes in political leadership, global, regional or local economic slowdown and unfavourable changes in government policies and regulations.

5. RISK FACTORS (Cont'd)

As an owner-operator of CPP and LPG tankers transporting petroleum products within domestic ports in Malaysia and across some Asian countries, we are subject to changes in government policies, cabotage regulations, laws and regulations affecting the marine transportation industry in Malaysia and internationally. These risks arise from maritime laws and regulations that govern vessel operations, safety protocols and potential liability. Furthermore, each country where our vessels operate has its own cabotage restrictions on the involvement of foreign-registered vessels and crews in marine transportation of CPP and LPG in their countries, as well as rules and regulations concerning trade permits, port operations, customs procedures, border control and immigration for personnel thus requiring our continuous monitoring and adherence to avoid penalties and operational disruptions.

These unfavourable political, economic, social and regulatory changes are beyond our control and may have an adverse impact on the demand of our vessels or cause interruptions and delays in our daily vessel operations, which may result in our financial performance being adversely affected. Our operations were affected during the COVID-19 pandemic due to various containment measures implemented by the authorities, including the restrictive movement control and border closure. These measures resulted in, among others, delays in crew changes, increased operational and compliance costs, logistical challenges in procuring spare parts and supplies, and scheduling disruptions for our vessels. During this period, our revenue from spot contracts was also affected by lower demand and disruptions to our operations. Although restrictions have since been lifted, there can be no assurance that similar events will not recur in the future, which may have a material adverse effect on our operations and financial performance.

As at the LPD, we have not experienced any adverse political, economic and regulatory changes or any force majeure events (save for the COVID-19 pandemic) which has had a direct impact on our business operations.

5.2.5 Our operations may be impacted by adverse weather conditions and natural hazards

Our vessels primarily operate in Malaysian and regional waters, which are susceptible to seasonal monsoons and tropical storms. Inclement weather, including monsoons, storms or heavy seas, may disrupt port operations, delay voyages or require route deviations, affecting our ability to maintain our planned delivery schedules and to optimise fleet utilisation.

Our Group is generally protected against delays due to weather through demurrage provisions or fixed hire rates. However, spot charter arrangements do not provide similar protections. Delays under spot charters may result in reduced revenue or increased operating costs, particularly in cases of prolonged idle time or voyage inefficiencies.

Furthermore, adverse weather may pose safety risks to our crew and vessels, lead to increased fuel consumption, higher maintenance and insurance costs, or result in temporary vessel unavailability.

While we adopt operational safeguards and contingency measures, we may not be able to fully mitigate the impact of severe weather conditions on our operations. Nevertheless, our Group has maintained a track record of timely performance under its charterparty obligations to date. However, past performance is not necessarily indicative of future results and any significant or recurring weather-related disruptions, particularly under spot charter arrangements, may still adversely affect our financial performance, charterer relationships and overall operational reliability.

5. RISK FACTORS *(Cont'd)*

5.3 RISKS RELATING TO OUR SHARES AND OUR LISTING

5.3.1 Our Listing may not result in an active liquid market for our Shares

There can be no assurance as to the liquidity of the market that may develop for our Shares, the ability of holders to sell our Shares or the price at which holders would be able to sell our Shares. Neither we nor our Promoters have an obligation to make a market for our Shares or, if such a market does develop, to sustain it.

In addition, there can be no assurance that the trading price of our Shares will reflect our operations and financial conditions, our growth prospects or the growth prospects of the industry in which we operate.

5.3.2 Our Share price and trading volume may be volatile

The market price of our Shares may fluctuate as a result of, among other things, the following:

- (a) general market, political and economic conditions;
- (b) trading liquidity of our Shares;
- (c) differences between our actual financial and operating results and those expected by investors and analysts;
- (d) changes in securities analysts' recommendations, perceptions or estimates of our Group's financial performance;
- (e) changes in conditions affecting our industry, the general economic conditions or stock market sentiments or other related events or factors;
- (f) changes in market valuations of listed shares in general or shares of companies comparable to ours;
- (g) additions or departures of our Key Senior Management;
- (h) perceived prospects of our business and the industry in which we operate
- (i) adverse media reports regarding us or our shareholders;
- (j) changes in government policy, legislation or regulation; and
- (k) general operational and business risks.

In addition, many of the risks described herein could materially and adversely affect the market price of our Shares. Accordingly, there can be no assurance that our Shares will not trade at prices lower than the Final Retail Price.

Over the past few years, the Malaysian, regional and global equity markets have experienced significant price and volume volatility, which has affected the share price of many companies. The share price of many companies has experienced wide fluctuations which were not always related to the operating performance of those companies. There can be no assurance that the price and trading of our Shares will not be subject to similar fluctuations.

5. RISK FACTORS *(Cont'd)*

5.3.3 We may not be able to pay dividends

Our Company is a holding company, and all of our operations are conducted through our subsidiaries. Accordingly, dividends and other distributions received from our subsidiaries are our Company's principal source of income. Our Company and its subsidiaries may incur expenses or liabilities that would reduce or eliminate the cash or profit available for the distribution of dividends.

As part of our Board's guidance on dividends, we aim to declare a certain portion of our PAT attributable to the owners of our Company for each financial year/period, subject to the approval of our Board and to any applicable law and contractual obligations, as dividends, provided that such distribution will not be detrimental to our Group's cash requirements or to any plans approved by our Board. Even if we are able to pay dividends, our Board may decide, in its sole and absolute discretion, at any time and for any reason, not to pay dividends or to pay smaller dividends than the amount we currently propose, after taking into consideration the necessary funds for capital expenditure, working capital and applicable restrictive covenants under our financing. Such declaration of dividends shall not exceed our distributable profits. Further, if we incur new borrowings after our Listing, we and our subsidiaries may be subjected to additional covenants restricting the ability to pay dividends. If we do not pay dividends, or we pay dividends at levels lower than anticipated by investors, the market price of our Shares may be negatively affected and the value of your investment in our Shares may be reduced.

Further, our payment of dividends may adversely affect our ability to fund unexpected capital expenditure as well as our ability to make interest and principal repayments on any borrowings that we may have outstanding at the time. As a result, we may be required to borrow additional money or raise capital by issuing equity securities, which may not be on favourable terms or available at all.

5.3.4 The sale, or possible sale, of a substantial number of our Shares in the public market following our Listing could adversely affect the price of our Shares

Following our Listing, we will have in issue 1,000,000,000 Shares, of which up to 400,000,000 Shares, representing 40.0% of our enlarged issued Shares, will be held by investors participating in our Listing, and approximately 60.0% will be held by PNB and ART, assuming the Over-allotment Option is not exercised. Our Shares sold in our IPO will be tradable on the Main Market of Bursa Securities without restriction following our Listing. If any shareholders or group of shareholders were to dispose of a substantial number of our Shares in a short period of time, it may put downward pressure on our Share price, which could adversely affect the market value of our Shares.

A moratorium and lock-up agreement will apply to the shareholdings held by PNB and the ART, for a period of 6 months from the date of our Listing, during which time no sale or disposal of these shares will be permitted. However, PNB or ART, could dispose of some or all of our Shares that they hold after the moratorium and lock-up period pursuant to their own investment objectives. If PNB or ART, sell, or are perceived as intending to sell, a substantial amount of our Shares that they hold, the market price for our Shares could be adversely affected.

5. RISK FACTORS (Cont'd)

5.3.5 There may be a delay in or termination of our Listing

The occurrence of certain events, including the following, may cause a delay in or termination of our Listing:

- (i) the Managing Underwriter's or the Joint Underwriters' exercise of their rights under the Retail Underwriting Agreement, or the Joint Bookrunners' exercise of their rights under the Placement Agreement, to discharge themselves of their obligations under such agreements;
- (ii) our inability to meet the minimum public spread requirement of having at least 25.0% of the total number of our Shares for which our Listing is sought being in the hands of at least 1,000 public shareholders holding at least 100 Shares each at the point of our Listing; or
- (iii) the revocation of the approvals from the relevant authorities for our Listing for whatever reason.

Where prior to the issuance and allotment or transfer of our IPO Shares:

- (i) the SC issues a stop order under Section 245(1) of the CMSA, the applications shall be deemed to be withdrawn and cancelled and we and the Selling Shareholders shall repay all monies paid in respect of the applications for our IPO Shares within 14 days of the stop order, failing which we shall be liable to return such monies with interest at the rate of 10.0% per annum or at such other rate as may be specified by the SC pursuant to Section 245(7)(a) of the CMSA; or
- (ii) our Listing is aborted other than pursuant to a stop order by the SC under Section 245(1) of the CMSA, investors will not receive any IPO Shares, and all monies paid in respect of all applications for our IPO Shares will be refunded free of interest.

Where subsequent to the issuance and allotment of our Issue Shares and the issue proceeds form part of our share capital:

- (i) the SC issues a stop order under Section 245(1) of the CMSA, any issue of our Issue Shares shall be deemed to be void and all monies received from the applicants shall be forthwith repaid and if any such money is not repaid within 14 days of the date of service of the stop order, we shall be liable to return such monies with interest at the rate of 10.0% per annum or at such other rate as may be specified by the SC pursuant to Section 245(7)(b) of the CMSA; or
- (ii) our Listing is aborted other than pursuant to a stop order by the SC, a return of monies to our shareholders could only be achieved by way of a cancellation of our share capital as provided under the Act and its related rules. Such cancellation can be implemented by the sanction of our shareholders by way of special resolution in a general meeting and supported by either (a) consent by our creditors (unless dispensation with such consent has been granted by the High Court of Malaya) and the confirmation of the High Court of Malaya, in which case there can be no assurance that such monies can be returned within a short period of time or at all under such circumstances, or (b) a solvency statement from the directors.

5. RISK FACTORS (Cont'd)

5.3.6 Forward-looking statements in this Prospectus may not be accurate

This Prospectus contains forward-looking statements. All statements, other than statements of historical facts, included in this Prospectus, including, without limitation, to those regarding our financial position, business strategies, prospects, plans and objectives of our Group for future operations are forward-looking statements. Such forward-looking statements are based on numerous assumptions regarding our present and future business strategies and the environment in which we will operate in the future. Such factors include, among others, general economic and business conditions, competition, the impact of new laws and regulations affecting our industry and government initiatives. Forward-looking statements can be identified by the use of forward-looking terminology such as the words “may”, “will”, “would”, “could”, “believe”, “expect”, “anticipate”, “intend”, “estimate”, “aim”, “plan”, “forecast” or similar expressions and include all statements that are not historical facts. Such forward-looking statements involve known and unknown risks, uncertainties and other factors, which may cause our actual results, performance or achievements of our Group, or industry results, to be materially different from any future results, performance, achievements or industry results expressed or implied by such forward-looking statements.

Considering these uncertainties, the inclusion of such forward-looking statements in this Prospectus should not be regarded as a representation or warranty by us or our advisers that such plans and objectives will be achieved.

6. INFORMATION ON OUR GROUP

6.1 OUR COMPANY

6.1.1 History and background

Our Company was incorporated in Malaysia under the Companies Act 1965 on 26 March 2007 as a private limited company under the name of Orkim Sdn Bhd and is deemed registered under the Act. On 17 July 2025, our Company was converted into a public limited company and assumed our present name of Orkim Berhad.

The principal activity of our Company is investment holding, while our subsidiaries are principally involved in owning, chartering and operating of vessels as well as management of shipping property, freight contractors and transport business.

We own and operate marine vessels, namely product tankers and LPG tankers, providing marine transportation services for CPP and LPG. Our principal place of business is in Malaysia, with our head office located at Mutiara Damansara, Petaling Jaya, Selangor.

We commenced operations in 2007 with the incorporation of our Company, initially engaging in shipbroking and the provision of third-party ship management services. In 2010, we marked our entry into marine transportation services with the registration of our first wholly-owned vessel under the Malaysian flag and the commencement of CPP transportation. Over the years, we continue to expand our fleet, reaching 10 CPP tankers in 2014. In the same year, ECSB became our controlling shareholder following its acquisition of a majority stake in our Company via TKS B from the original shareholders.

Between 2015 and 2024, we expanded our fleet through the acquisition of LPG and CPP tankers, including our first MR CPP tanker in 2021. As part of our fleet rejuvenation plan, we took delivery of five new CPP tankers in 2021 and disposed of five older vessels between 2022 and 2024. As at the LPD, our fleet comprises 17 tankers.

On 7 March 2025, TKS B acquired the remaining minority equity interest of 4.5% in Orkim, resulting in Orkim to be wholly owned by TKS B.

Further information on our subsidiaries is set out in Section 6.3 of this Prospectus.

6.1.2 Acquisition of Ekuinas Group

YPB and PNB have entered into a share sale agreement where PNB has acquired the entire shareholding of YPB in Ekuinas and ECSB. The Acquisition of Ekuinas Group would effectively result in ECSB becoming the domestic private capital investment arm of PNB.

ECSB is the holding company of E-Cap 2, which in turn is the major shareholder of TKS B. As at the LPD, the Acquisition of Ekuinas Group has been completed.

6.1.3 Pre-IPO Exercise

To facilitate our Listing, we undertook the Pre-IPO Exercise comprising the following:

(i) Subdivision

Our Company undertook the subdivision of our then existing 38,835,314 Shares into 900,000,000 Shares. The Subdivision was completed on 27 October 2025.

6. INFORMATION ON OUR GROUP (Cont'd)

The purpose of the Subdivision is to increase the number of our issued Shares to facilitate our IPO and Listing as well as to enhance the liquidity of our Shares at the time of our Listing.

The completion of the Subdivision resulted in TKSB's shareholdings in our Company to increase from 38,835,314 Shares to 900,000,000 Shares.

(ii) Transfer of Orkim Shares

TKSB has on 5 November 2025 executed a definitive agreement with PNB and ART for the Transfer of Orkim Shares. The completion of the Transfer of Orkim Shares is intended to take place immediately prior to the date of our Listing.

Following the completion of the Transfer of Orkim Shares, PNB and ART, will collectively hold at least 54.0% in the Company, assuming the Over-allotment Option is fully exercised. This reflects the strategic intention for PNB to hold public listed investee companies, while ECSB retains private investments.

PNB and ART are not considered as cornerstone investors, as both of them do not participate in the book-building process.

6.1.4 Share Capital

As at the date of this Prospectus, our issued share capital is RM44,335,314, comprising 900,000,000 Shares. Our Company does not have any treasury shares as at the LPD.

The changes in our issued share capital since the date of our incorporation and up to the LPD are as follows:

Date of allotment/ Subdivision	No. of Shares allotted	Consideration	No. of cumulative Shares	Cumulative issued share capital (RM)
26 March 2007	2	Cash	2	2
20 July 2007	15,802,088	Cash	15,802,090	15,802,090
22 April 2008	9,197,910	Cash	25,000,000	25,000,000
15 July 2008	1,620,096	Cash	26,620,096	26,620,096
26 May 2009	7,524,019	Cash	34,144,115	34,144,115
21 August 2009	3,475,981	Cash	37,620,096	37,620,096
30 September 2014	1,215,218	Otherwise than cash ⁽¹⁾	38,835,314	38,835,314
27 October 2025	861,164,686 ⁽²⁾	N/A	900,000,000	44,335,314

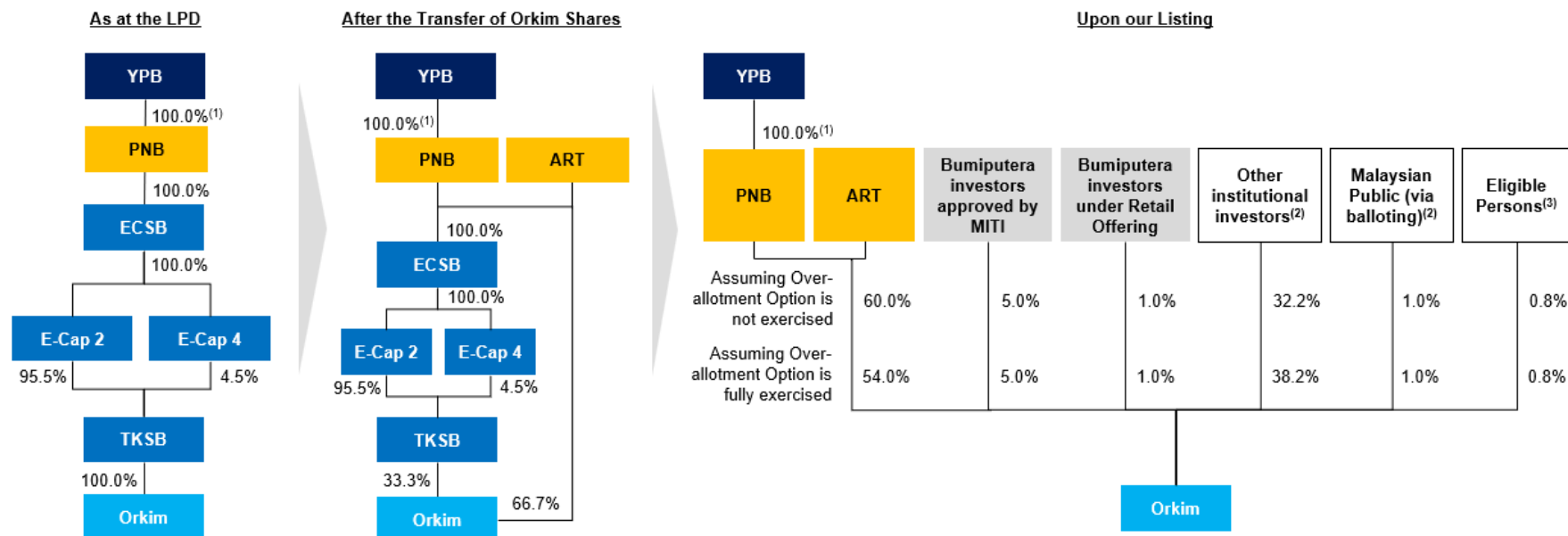
Notes:

- (1) Being the purchase consideration paid by our Company to the identified vendor who is an independent third party, pursuant to the acquisition of MESB and MMSB by our Company from the identified vendor.
- (2) Pursuant to the Subdivision as set out in Section 6.1.3(i) of this Prospectus.

6. INFORMATION ON OUR GROUP (Cont'd)

6.2 OUR GROUP STRUCTURE

Our shareholding structure before and after the Transfer of Orkim Shares and upon our Listing is as follows:

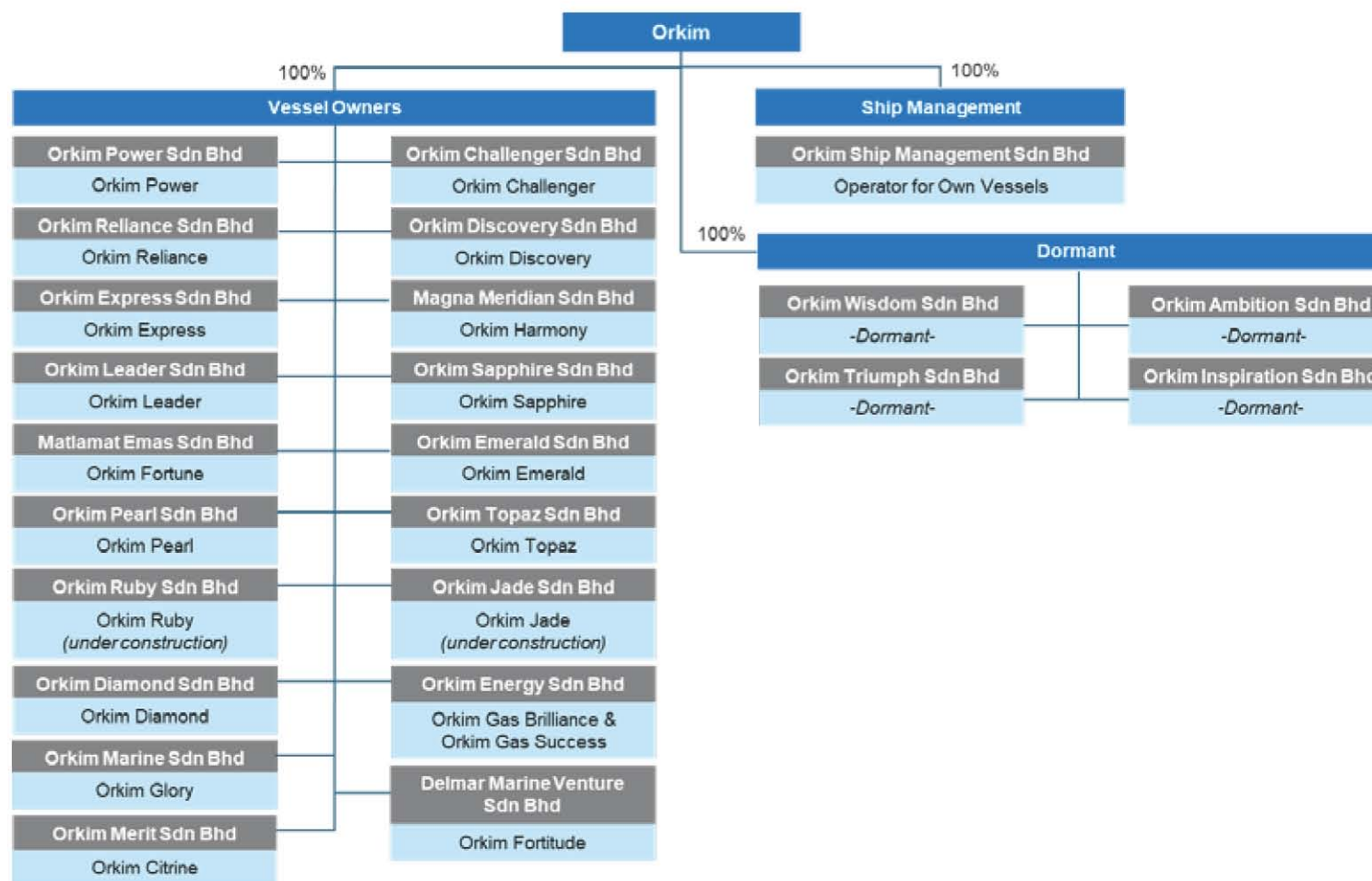


Notes:

- (1) Deemed interested pursuant to section 8(4) of the Act by virtue of its interest of 100% less one (1) share held in PNB.
 (2) Assuming the offering to other institutional investors and Malaysian public are fully subscribed.
 (3) Assuming all allocation to the Eligible Persons is fully taken up.

6. INFORMATION ON OUR GROUP (Cont'd)

As at the LPD, our group structure is as follows:



Note:

- (1) Our dormant subsidiaries will be used as holding companies for future vessel acquisitions.

6. INFORMATION ON OUR GROUP (Cont'd)

6.3 OUR SUBSIDIARIES

As at the LPD, we have 24 wholly-owned subsidiaries and do not have any joint ventures and associated companies. The details of our subsidiaries as at the LPD are as follows:

Name of company	Registration no.	Date / Country of incorporation	Issued share capital (RM)	Our effective equity interest (%)	Principal activities
DMVSB	199901010856 (485756-M)	14 June 1999 / Malaysia	1,000,000	100.0	Ship brokering and any ancillary business in connection to the shipping and marine industry warehousemen; and shipping and forwarding agent
MESB	201201020758 (1005250-K)	8 June 2012 / Malaysia	5,710,000	100.0	Owning, chartering and operating of a vessel; management of shipping property, freight contractors and transport business
MMSB	201201021277 (1005769-A)	12 June 2012 / Malaysia	5,400,000	100.0	Owning, chartering and operating of a vessel; management of shipping property, freight contractors and transport business
OASB	201501040825 (1166144-T)	18 November 2015 / Malaysia	1,000,000	100.0	Ship-owning and freighting (dormant)
OCSB	200701039421 (797453-W)	28 November 2007 / Malaysia	12,000,000	100.0	Ship-owning and freighting
ODIA	201901021091 (1330420-U)	17 June 2019 / Malaysia	1,000,000	100.0	Transport of freight overseas and coastal waters
ODIS	200701039422 (797454-K)	28 November 2007 / Malaysia	12,000,000	100.0	Ship-owning and freighting
OEME	201901021095 (1330424-P)	17 June 2019 / Malaysia	1,000,000	100.0	Transport of freight overseas and coastal waters
OENE	200701002528 (760526-M)	24 January 2007 / Malaysia	10,000,000	100.0	Ship freighting

6. INFORMATION ON OUR GROUP *(Cont'd)*

Name of company	Registration no.	Date / Country of incorporation	Issued share capital (RM)	Our effective equity interest (%)	Principal activities
OEXP	200701022002 (780017-H)	7 July 2007 / Malaysia	9,016,667	100.0	Owning of vessel(s); secure sea transportation projections for the vessel(s); and other ancillary or essential business
OISB	201501040771 (1166090-A)	17 November 2015 / Malaysia	8,221,002	100.0	Ship-owning and freighting (dormant)
OJSB	202401029738 (1575586-K)	24 July 2024 / Malaysia	2	100.0	Transport of freight overseas and coastal waters
OLSB	200701021998 (780013-D)	7 July 2007 / Malaysia	12,000,000	100.0	Ship-owning and freighting
OMER	200701022005 (780020-H)	7 July 2007 / Malaysia	9,016,667	100.0	Ship-owning and freighting
OMSB	200301026087 (628507-D)	18 September 2003 / Malaysia	300,000	100.0	Ship brokers, shipping and freight management
OPEA	201901021100 (1330429-W)	17 June 2019 / Malaysia	1,000,000	100.0	Transport of freight overseas and coastal waters
OPOW	200701021992 (780007-K)	7 July 2007 / Malaysia	12,000,000	100.0	Ship-owning and freighting
ORSB	200801024715 (826039-H)	21 July 2008 / Malaysia	12,000,000	100.0	Ship-owning and freighting
ORUB	202401029745 (1575593-A)	24 July 2024 / Malaysia	2	100.0	Transport of freight overseas and coastal waters
OSMSB	200401019760 (658264-U)	2 July 2004 / Malaysia	100,000	100.0	Consultancy, management and advisory in shipping and maritime industry and business; shipping brokers
OSSB	201901021103 (1330432-W)	17 June 2019 / Malaysia	1,000,000	100.0	Transport of freight overseas and coastal waters

6. INFORMATION ON OUR GROUP *(Cont'd)*

Name of company	Registration no.	Date / Country of incorporation	Issued share capital (RM)	Our effective equity interest (%)	Principal activities
OTOP	201901021225 (1330554-M)	18 June 2019 / Malaysia	1,000,000	100.0	Transport of freight overseas and coastal waters
OTRI	201501040800 (1166119-D)	18 November 2015 / Malaysia	6,394,502	100.0	Ship-owning and freighting (dormant)
OWSB	201701042461 (1256634-M)	21 November 2017 / Malaysia	1,000,000	100.0	Transport of freight overseas and coastal waters

(The rest of this page is intentionally left blank)

6. INFORMATION ON OUR GROUP (Cont'd)**6.3.1 DMVSB**

DMVSB was incorporated in Malaysia under the Companies Act 1965 on 14 June 1999 and is deemed registered under the Act as a private limited company under its present name. The principal place of business of DMVSB is at Level 15, Menara TSR, No. 12 Jalan PJU 7/3, Mutiara Damansara, 47810 Petaling Jaya, Selangor, Malaysia.

As at the LPD, the issued share capital of DMVSB is RM1,000,000 comprising 1,000,000 ordinary shares. Save as disclosed below, there has been no change in the issued share capital of DMVSB during the Financial Periods Under Review up to the LPD.

<u>Date of allotment</u>	<u>No. of shares</u>	<u>Consideration</u>	<u>Cumulative issued share capital (RM)</u>
25 October 2023	900,000	Cash	1,000,000

DMVSB is our wholly-owned subsidiary. As at the LPD, DMVSB does not have any subsidiary, joint venture or associated company.

6.3.2 MESB

MESB was incorporated in Malaysia under the Companies Act 1965 on 8 June 2012 and is deemed registered under the Act as a private limited company under its present name. The principal place of business of MESB is at Level 15, Menara TSR, No. 12 Jalan PJU 7/3, Mutiara Damansara, 47810 Petaling Jaya, Selangor, Malaysia.

As at the LPD, the issued share capital of MESB is RM5,710,000 comprising 5,710,000 ordinary shares. There has been no change in the issued share capital of MESB during the Financial Periods Under Review up to the LPD.

MESB is our wholly-owned subsidiary. As at the LPD, MESB does not have any subsidiary, joint venture or associated company.

6.3.3 MMSB

MMSB was incorporated in Malaysia under the Companies Act 1965 on 12 June 2012 and is deemed registered under the Act as a private limited company under its present name. The principal place of business of MMSB is at Level 15, Menara TSR, No. 12 Jalan PJU 7/3, Mutiara Damansara, 47810 Petaling Jaya, Selangor, Malaysia.

As at the LPD, the issued share capital of MMSB is RM5,400,000 comprising 5,400,000 ordinary shares. There has been no change in the issued share capital of MMSB during the Financial Periods Under Review up to the LPD.

MMSB is our wholly-owned subsidiary. As at the LPD, MMSB does not have any subsidiary, joint venture or associated company.

6.3.4 OASB

OASB was incorporated in Malaysia under the Companies Act 1965 on 18 November 2015 and is deemed registered under the Act as a private limited company under its present name. The principal place of business of OASB is at Level 15, Menara TSR, No. 12 Jalan PJU 7/3, Mutiara Damansara, 47810 Petaling Jaya, Selangor, Malaysia.

As at the LPD, the issued share capital of OASB is RM1,000,000 comprising 1,000,000 ordinary shares. There has been no change in the issued share capital of OASB during the Financial Periods Under Review up to the LPD.

6. INFORMATION ON OUR GROUP (Cont'd)

OASB is our wholly-owned subsidiary. As at the LPD, OASB does not have any subsidiary, joint venture or associated company.

6.3.5 OCSB

OCSB was incorporated in Malaysia under the Companies Act 1965 on 28 November 2007 and is deemed registered under the Act as a private limited company under its present name. The principal place of business of OCSB is at Level 15, Menara TSR, No. 12 Jalan PJU 7/3, Mutiara Damansara, 47810 Petaling Jaya, Selangor, Malaysia.

As at the LPD, the issued share capital of OCSB is RM12,000,000 comprising 12,000,000 ordinary shares. There has been no change in the issued share capital of OCSB during the Financial Periods Under Review up to the LPD.

OCSB is our wholly-owned subsidiary. As at the LPD, OCSB does not have any subsidiary, joint venture or associated company.

6.3.6 ODIA

ODIA was incorporated in Malaysia under the Act on 17 June 2019 as a private limited company under its present name. The principal place of business of ODIA is at Level 15, Menara TSR, No. 12 Jalan PJU 7/3, Mutiara Damansara, 47810 Petaling Jaya, Selangor, Malaysia.

As at the LPD, the issued share capital of ODIA is RM1,000,000 comprising 1,000,000 ordinary shares. There has been no change in the issued share capital of ODIA during the Financial Periods Under Review up to the LPD.

ODIA is our wholly-owned subsidiary. As at the LPD, ODIA does not have any subsidiary, joint venture or associated company.

6.3.7 ODIS

ODIS was incorporated in Malaysia under the Companies Act 1965 on 28 November 2007 and is deemed registered under the Act as a private limited company under its present name. The principal place of business of ODIS is at Level 15, Menara TSR, No. 12 Jalan PJU 7/3, Mutiara Damansara, 47810 Petaling Jaya, Selangor, Malaysia.

As at the LPD, the issued share capital of ODIS is RM12,000,000 comprising 12,000,000 ordinary shares. There has been no change in the issued share capital of ODIS during the Financial Periods Under Review up to the LPD.

ODIS is our wholly-owned subsidiary. As at the LPD, ODIS does not have any subsidiary, joint venture or associated company.

6.3.8 OEME

OEME was incorporated in Malaysia under the Act on 17 June 2019 as a private limited company under its present name. The principal place of business of OEME is at Level 15, Menara TSR, No. 12 Jalan PJU 7/3, Mutiara Damansara, 47810 Petaling Jaya, Selangor, Malaysia.

As at the LPD, the issued share capital of OEME is RM1,000,000 comprising 1,000,000 ordinary shares. There has been no change in the issued share capital of OEME during the Financial Periods Under Review up to the LPD.

OEME is our wholly-owned subsidiary. As at the LPD, OEME does not have any subsidiary, joint venture or associated company.

6. INFORMATION ON OUR GROUP (Cont'd)

6.3.9 OENE

OENE was incorporated in Malaysia under the Companies Act 1965 on 24 January 2007 and is deemed registered under the Act as a private limited company under its present name. The principal place of business of OENE is at Level 15, Menara TSR, No. 12 Jalan PJU 7/3, Mutiara Damansara, 47810 Petaling Jaya, Selangor, Malaysia.

As at the LPD, the issued share capital of OENE is RM10,000,000 comprising 10,000,000 ordinary shares. There has been no change in the issued share capital of OENE during the Financial Periods Under Review up to the LPD.

OENE is our wholly-owned subsidiary. As at the LPD, OENE does not have any subsidiary, joint venture or associated company.

6.3.10 OEXP

OEXP was incorporated in Malaysia under the Companies Act 1965 on 7 July 2007 and is deemed registered under the Act as a private limited company under its present name. The principal place of business of OEXP is at Level 15, Menara TSR, No. 12 Jalan PJU 7/3, Mutiara Damansara, 47810 Petaling Jaya, Selangor, Malaysia.

As at the LPD, the issued share capital of OEXP is RM9,016,667 comprising 9,016,667 ordinary shares. There has been no change in the issued share capital of OEXP during the Financial Periods Under Review up to the LPD.

OEXP is our wholly-owned subsidiary. As at the LPD, OEXP does not have any subsidiary, joint venture or associated company.

6.3.11 OISB

OISB was incorporated in Malaysia under the Companies Act 1965 on 17 November 2015 and is deemed registered under the Act as a private limited company under its present name. The principal place of business of OISB is at Level 15, Menara TSR, No. 12 Jalan PJU 7/3, Mutiara Damansara, 47810 Petaling Jaya, Selangor, Malaysia.

As at the LPD, the issued share capital of OISB is RM8,221,002 comprising 1,000,002 ordinary shares and 7,221,000 RCCPS⁽¹⁾. The RCCPS were issued as capitalisation of advances previously made by Orkim to OISB and pursuant to the conditions imposed by the bank for vessel financing in which Orkim is the corporate guarantor at the time. There has been no change in the issued share capital of OISB during the Financial Periods Under Review up to the LPD.

OISB is our wholly-owned subsidiary. As at the LPD, OISB does not have any subsidiary, joint venture or associated company.

Note:

(1) As at the LPD, our Company is the sole preference shareholder of OISB, holding a total of 7,221,000 RCCPS. The salient terms, rights, privileges and restrictions of the said RCCPS are as follows:

- (a) The RCCPS shall rank equally among themselves and in priority to the ordinary shares of OISB.
- (b) Any dividends declared over the RCCPS shall be paid to the holders of the RCCPS in preference to any dividend declared over ordinary shares of OISB.
- (c) The holders of the RCCPS shall be entitled to receive all notices, accounts and reports which holders of the ordinary shares are entitled to.
- (d) The holders of the RCCPS shall only be entitled to vote at the meetings convened for the purpose of transacting the following items of business:
 - (i) Variation, whether directly or indirectly of the rights attached to the RCCPS.
 - (ii) Winding-up of OISB.

6. INFORMATION ON OUR GROUP (Cont'd)

- (iii) *Such other circumstances as may be expressly provided under law from time to time in respect of preference shares.*
- (e) *The RCCPS shall on winding-up or other return of capital confer on the holders of the RCCPS the right to receive, in priority to the holders of ordinary shares of OISB, the cash repayment in full of the redemption amount payable of that RCCPS after the payment and discharge of all debts and liabilities of OISB, including priority, all moneys owing by OISB to its financiers if any, and the costs of winding up or such capital reduction exercise.*
- (f) *The RCCPS shall not be sold, assigned, pledged, charged or transferred by the holders of the RCCPS without the prior written consent of the directors of OISB, which consent may be granted or withheld at their sole and absolute discretion.*
- (g) *There shall no variation/abrogation of any of the rights of the RCCPS unless approved by special resolution of holders of the RCCPS.*
- (h) *The RCCPS are convertible into ordinary shares or any other class of shares in OISB.*
- (i) *The tenure of the RCCPS is 10 years, maturing on 23 January 2027, with coupon of 5.5% per annum.*

6.3.12 OJSB

OJSB was incorporated in Malaysia under the Act on 24 July 2024 as a private limited company under its present name. The principal place of business of OJSB is at Level 15, Menara TSR, No. 12 Jalan PJU 7/3, Mutiara Damansara, 47810 Petaling Jaya, Selangor, Malaysia.

As at the LPD, the issued share capital of OJSB is RM2 comprising 2 ordinary shares. Save as disclosed below, there has been no change in the issued share capital of OJSB during the Financial Periods Under Review up to the LPD.

<u>Date of allotment</u>	<u>No. of shares</u>	<u>Consideration</u>	<u>Cumulative issued share capital (RM)</u>
24 July 2024	2	Cash	2

OJSB is our wholly-owned subsidiary. As at the LPD, OJSB does not have any subsidiary, joint venture or associated company.

6.3.13 OLSB

OLSB was incorporated in Malaysia under the Companies Act 1965 on 7 July 2007 and is deemed registered under the Act as a private limited company under its present name. The principal place of business of OLSB is at Level 15, Menara TSR, No. 12 Jalan PJU 7/3, Mutiara Damansara, 47810 Petaling Jaya, Selangor, Malaysia.

As at the LPD, the issued share capital of OLSB is RM12,000,000 comprising 12,000,000 ordinary shares. There has been no change in the issued share capital of OLSB during the Financial Periods Under Review up to the LPD.

OLSB is our wholly-owned subsidiary. As at the LPD, OLSB does not have any subsidiary, joint venture or associated company.

6.3.14 OMER

OMER was incorporated in Malaysia under the Companies Act 1965 on 7 July 2007 and is deemed registered under the Act as a private limited company under its present name. The principal place of business of OMER is at Level 15, Menara TSR, No. 12 Jalan PJU 7/3, Mutiara Damansara, 47810 Petaling Jaya, Selangor, Malaysia.

As at the LPD, the issued share capital of OMER is RM9,016,667 comprising 9,016,667 ordinary shares. There has been no change in the issued share capital of OMER during the Financial Periods Under Review up to the LPD.

6. INFORMATION ON OUR GROUP (Cont'd)

OMER is our wholly-owned subsidiary. As at the LPD, OMER does not have any subsidiary, joint venture or associated company.

6.3.15 OMSB

OMSB was incorporated in Malaysia under the Companies Act 1965 on 18 September 2003 and is deemed registered under the Act as a private limited company under its present name. The principal place of business of OMSB is at Level 15, Menara TSR, No. 12 Jalan PJU 7/3, Mutiara Damansara, 47810 Petaling Jaya, Selangor, Malaysia.

As at the LPD, the issued share capital of OMSB is RM300,000 comprising 300,000 ordinary shares. There has been no change in the issued share capital of OMSB during the Financial Periods Under Review up to the LPD.

OMSB is our wholly-owned subsidiary. As at the LPD, OMSB does not have any subsidiary, joint venture or associated company.

6.3.16 OPEA

OPEA was incorporated in Malaysia under the Act on 17 June 2019 as a private limited company under its present name. The principal place of business of OPEA is at Level 15, Menara TSR, No. 12 Jalan PJU 7/3, Mutiara Damansara, 47810 Petaling Jaya, Selangor, Malaysia.

As at the LPD, the issued share capital of OPEA is RM1,000,000 comprising 1,000,000 ordinary shares. There has been no change in the issued share capital of OPEA during the Financial Periods Under Review up to the LPD.

OPEA is our wholly-owned subsidiary. As at the LPD, OPEA does not have any subsidiary, joint venture or associated company.

6.3.17 OPOW

OPOW was incorporated in Malaysia under the Companies Act 1965 on 7 July 2007 and is deemed registered under the Act as a private limited company under its present name. The principal place of business of OPOW is at Level 15, Menara TSR, No. 12 Jalan PJU 7/3, Mutiara Damansara, 47810 Petaling Jaya, Selangor, Malaysia.

As at the LPD, the issued share capital of OPOW is RM12,000,000 comprising 12,000,000 ordinary shares. There has been no change in the issued share capital of OPOW during the Financial Periods Under Review up to the LPD.

OPOW is our wholly-owned subsidiary. As at the LPD, OPOW does not have any subsidiary, joint venture or associated company.

6.3.18 ORSB

ORSB was incorporated in Malaysia under the Companies Act 1965 on 21 July 2008 and is deemed registered under the Act as a private limited company under its present name. The principal place of business of ORSB is at Level 15, Menara TSR, No. 12 Jalan PJU 7/3, Mutiara Damansara, 47810 Petaling Jaya, Selangor, Malaysia.

As at the LPD, the issued share capital of ORSB is RM12,000,000 comprising 12,000,000 ordinary shares. There has been no change in the issued share capital of ORSB during the Financial Periods Under Review up to the LPD.

ORSB is our wholly-owned subsidiary. As at the LPD, ORSB does not have any subsidiary, joint venture or associated company.

6. INFORMATION ON OUR GROUP (Cont'd)**6.3.19 ORUB**

ORUB was incorporated in Malaysia under the Act on 24 July 2024 as a private limited company under its present name. The principal place of business of ORUB is at Level 15, Menara TSR, No. 12 Jalan PJU 7/3, Mutiara Damansara, 47810 Petaling Jaya, Selangor, Malaysia.

As at the LPD, the issued share capital of ORUB is RM2 comprising 2 ordinary shares. Save as disclosed below, there has been no change in the issued share capital of ORUB during the Financial Periods Under Review up to the LPD.

<u>Date of allotment</u>	<u>No. of shares</u>	<u>Consideration</u>	<u>Cumulative issued share capital (RM)</u>
24 July 2024	2	Cash	2

ORUB is our wholly-owned subsidiary. As at the LPD, ORUB does not have any subsidiary, joint venture or associated company.

6.3.20 OSMSB

OSMSB was incorporated in Malaysia under the Companies Act 1965 on 2 July 2004 and is deemed registered under the Act as a private limited company under its present name. The principal place of business of OSMSB is at Level 15, Menara TSR, No. 12 Jalan PJU 7/3, Mutiara Damansara, 47810 Petaling Jaya, Selangor, Malaysia.

As at the LPD, the issued share capital of OSMSB is RM100,000 comprising 100,000 ordinary shares. There has been no change in the issued share capital of OSMSB during the Financial Periods Under Review up to the LPD.

OSMSB is our wholly-owned subsidiary. As at the LPD, OSMSB does not have any subsidiary, joint venture or associated company.

6.3.21 OSSB

OSSB was incorporated in Malaysia under the Act on 17 June 2019 as a private limited company under its present name. The principal place of business of OSSB is at Level 15, Menara TSR, No. 12 Jalan PJU 7/3, Mutiara Damansara, 47810 Petaling Jaya, Selangor, Malaysia.

As at the LPD, the issued share capital of OSSB is RM1,000,000 comprising 1,000,000 ordinary shares. There has been no change in the issued share capital of OSSB during the Financial Periods Under Review up to the LPD.

OSSB is our wholly-owned subsidiary. As at the LPD, OSSB does not have any subsidiary, joint venture or associated company.

6.3.22 OTOP

OTOP was incorporated in Malaysia under the Act on 18 June 2019 as a private limited company under its present name. The principal place of business of OTOP is at Level 15, Menara TSR, No. 12 Jalan PJU 7/3, Mutiara Damansara, 47810 Petaling Jaya, Selangor, Malaysia.

As at the LPD, the issued share capital of OTOP is RM1,000,000 comprising 1,000,000 ordinary shares. There has been no change in the issued share capital of OTOP during the Financial Periods Under Review up to the LPD.

OTOP is our wholly-owned subsidiary. As at the LPD, OTOP does not have any subsidiary, joint venture or associated company.

6. INFORMATION ON OUR GROUP (Cont'd)

6.3.23 OTRI

OTRI was incorporated in Malaysia under the Companies Act 1965 on 18 November 2015 and is deemed registered under the Act as a private limited company under its present name. The principal place of business of OTRI is at Level 15, Menara TSR, No. 12 Jalan PJU 7/3, Mutiara Damansara, 47810 Petaling Jaya, Selangor, Malaysia.

As at the LPD, the issued share capital of OTRI is RM6,394,502 comprising 1,000,002 ordinary shares and 5,394,500 RCCPS⁽¹⁾. The RCCPS were issued as capitalisation of advances previously made by Orkim to OTRI and pursuant to the conditions imposed by the bank for vessel financing in which Orkim is the corporate guarantor at the time. There has been no change in the issued share capital of OTRI during the Financial Periods Under Review up to the LPD.

OTRI is our wholly-owned subsidiary. As at the LPD, OTRI does not have any subsidiary, joint venture or associated company.

Note:

- (1) *As at the LPD, our Company is the sole preference shareholder of OTRI, holding a total of 5,394,500 RCCPS. The salient terms, rights, privileges and restrictions of the said RCCPS are as follows:*
- (a) *The RCCPS shall rank equally among themselves and in priority to the ordinary shares of OTRI.*
 - (b) *Any dividends declared over the RCCPS shall be paid to the holders of the RCCPS in preference to any dividend declared over ordinary shares of OTRI.*
 - (c) *The holders of the RCCPS shall be entitled to receive all notices, accounts and reports which holders of the ordinary shares are entitled to.*
 - (d) *The holders of the RCCPS shall only be entitled to vote at the meetings convened for the purpose of transacting the following items of business:*
 - (i) *Variation, whether directly or indirectly of the rights attached to the RCCPS.*
 - (ii) *Winding-up of OTRI.*
 - (iii) *Such other circumstances as may be expressly provided under law from time to time in respect of preference shares.*
 - (e) *The RCCPS shall on winding-up or other return of capital confer on the holders of RCCPS the right to receive, in priority to the holders of ordinary shares of OTRI, the cash repayment in full of the redemption amount payable of that RCCPS after the payment and discharge of all debts and liabilities of OTRI, including priority, all moneys owing by OTRI to its financiers if any, and the costs of winding up or such capital reduction exercise.*
 - (f) *The RCCPS shall not be sold, assigned, pledged, charged or transferred by the holders of the RCCPS without the prior written consent of the directors of OTRI, which consent may be granted or withheld at their sole and absolute discretion.*
 - (g) *There shall be no variation/abrogation of any of the rights of the RCCPS unless approved by special resolution of holders of the RCCPS.*
 - (h) *The RCCPS are convertible into ordinary shares or any other class of shares in OTRI.*
 - (i) *The tenure of the RCCPS is 10 years, maturing on 23 January 2027, with coupon of 5.5% per annum.*

6.3.24 OWSB

OWSB was incorporated in Malaysia under the Act on 21 November 2017 as a private limited company under its present name. The principal place of business of OWSB is at Level 15, Menara TSR, No. 12 Jalan PJU 7/3, Mutiara Damansara, 47810 Petaling Jaya, Selangor, Malaysia.

As at the LPD, the issued share capital of OWSB is RM1,000,000 comprising 1,000,00 ordinary shares. There has been no change in the issued share capital of OWSB during the Financial Periods Under Review up to the LPD.

6. INFORMATION ON OUR GROUP (Cont'd)

OWSB is our wholly-owned subsidiary. As at the LPD, OWSB does not have any subsidiary, joint venture or associated company.

As at the LPD, save as disclosed in this section, our Group has not issued any outstanding warrants, options, convertible securities or uncalled capital, and none of our Shares and share capital in our subsidiaries were issued and allotted at a discount or have any special terms or instalment payment term. Our issued Shares and the issued shares of our subsidiaries are fully paid-up.

As at the LPD, neither our Company nor our subsidiaries are involved in any bankruptcy, receivership or similar proceedings.

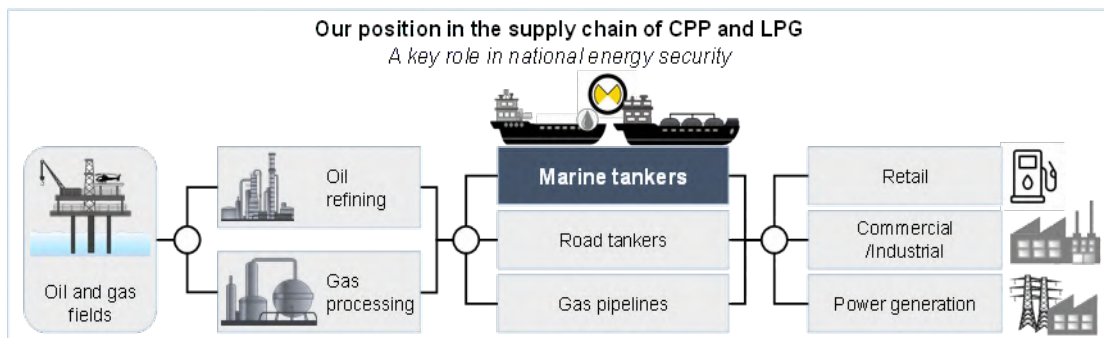
During the last financial year and up to the LPD, there were no:

- (i) public take-over offers by third parties in respect of our Shares; and
- (ii) public take-over offers by our Company in respect of other companies' securities.

7. BUSINESS OVERVIEW

7.1 OVERVIEW

We are an owner-operator of CPP and LPG tankers, providing marine transportation services for CPP and LPG products. The CPP transported by our Group from refineries or storage facilities to other processing plants, storage facilities, or distribution points includes gasoline, diesel, gas oil, jet fuel, naphtha, and kerosene, all of which are refined from crude oil, as well as condensates. LPG are mixtures of hydrocarbon gases (primarily propane and butane), which are produced through crude oil refining or natural gas processing and then liquefied through pressurisation, making them more practical for storage and transportation. CPP and LPG are critical to a nation's energy supply, serving diverse applications across transportation, power generation, industrial processes, and as feedstocks for petrochemical products. Please refer to the diagram below on our Group's position in the supply chain of CPP and LPG products.



The CPP marine transportation segment is our principal revenue driver, supported by a fleet of 16 CPP tankers as at the LPD. This segment operates under a mix of time and voyage charter contracts and has consistently contributed over 90% of our total revenue during the Financial Periods Under Review. The LPG marine transportation segment provides a smaller but stable revenue stream and contributes to our service diversification. Our average vessel utilisation rate was 88.3%, 91.4%, 92.0%, and 91.6% in FYE 2022, FYE 2023, FYE 2024, and FPE 30 June 2025 respectively, reflecting our operational efficiency and ability to meet customer requirements.

Malaysia is our principal market where our fleet of CPP tankers facilitates the transportation of cargo between domestic ports along coastal routes within Malaysia, and across neighbouring Asian countries, mainly Singapore. In addition, our LPG tankers are deployed on regional routes under their charter agreements, serving destinations between domestic ports and across some Asian countries mainly Singapore, China and South Korea. As at the LPD, our fleet of 18 vessels has a total load capacity of 239,186 DWT, comprising:

- (i) 14 CPP tankers with total load capacities of 134,684 DWT (load capacity of each tanker ranges between 7,000 DWT and 15,000 DWT);
- (ii) 2 MR CPP tankers with total load capacities of 98,004 DWT; and
- (iii) 2 LPG tankers with a total load capacity of 6,498 DWT.

According to the latest statistics available in 2024, there were 27 Malaysian-registered chemical/petroleum tankers. We own and operate 15 of these tankers in 2024, representing approximately 56% of Malaysian-registered chemical and petroleum tankers in Malaysia. (Source: IMR Report). Based on Malaysia's estimated consumption volume of 32.1 million tonnes of refined petroleum products in 2024, our CPP and LPG tankers carried volume of 3.8 million tonnes in Malaysia representing a market share of approximately 12% (Source: IMR report). This positions us as a key player in the marine transportation of CPP and LPG products within Malaysia's coastal regions, safeguarding Malaysia's energy security.

7. BUSINESS OVERVIEW (Cont'd)

7.2 COMPETITIVE STRENGTHS, FUTURE PLANS AND STRATEGIES

7.2.1 Competitive strengths

Our competitive advantages are as follows:

- (i) **We have a proven track record as an owner-operator in the marine transportation of CPP and LPG products across domestic and regional markets**

We began our business in 2007, initially providing shipbroking services and ship management services using third-party vessels. Following the acquisition of our first CPP tanker which was delivered in 2009, we have since established a track record over the past 16 years as an owner-operator specialising in the marine transportation of CPP products. We expanded into marine transportation of LPG products following the delivery of our first newbuild LPG tanker in 2015. As at the LPD, we own and operate 16 CPP and 2 LPG tankers, primarily serving customers in Malaysia.

In addition to operating between domestic ports along coastal routes within Malaysia, our fleet of vessels also supports regional movements across Asia, primarily to and from Singapore, the Philippines, Indonesia and Brunei. Please refer to Section 7.6 of this Prospectus for further details.

Although our customer base is predominantly in Malaysia, we have served foreign customers within Asia that provide us a platform for acquiring new international customers, expanding our market coverage, and supporting our business growth. Furthermore, a larger customer base and an expanded route network have enabled us to optimise fleet utilisation, maximise our revenue generation potential and minimise vessel idle time. Please refer to Section 7.9 of this Prospectus for further details on our major customers.

Our established track record in CPP and LPG marine transportation provides significant advantages by fostering credibility and trust with our customers and regulators. Our strong market recognition and reputation are supported by our historical track record of proven operational reliability, thereby providing us with a competitive edge in securing new contracts and renewing existing contracts. Our long-term customer relationships can be demonstrated by the fact that our top 2 major customers, namely the PETRONAS Group and Shell Group, who have been engaging our services for approximately 15 years as at the LPD. These 2 customers collectively contributed 81.0% of our total revenue in FYE 2024. In addition, we secured 2 new customers namely BHPetrol and Petron Malaysia in 2021, and these 2 customers collectively contributed 12.2% of our total revenue in FYE 2024. Our client portfolio includes key energy companies operating in Malaysia, underscoring our position as a trusted service provider across the country's critical energy sector.

7. BUSINESS OVERVIEW (Cont'd)

Providing quality marine transportation services is essential for securing repeat business from our existing customers, and allows us to establish a strong, positive market reputation to attract new customers. Our commitment to operational excellence has been recognised through various awards received, including the Shipping and Maritime Appreciation Awards awarded by Shell, and the Caring Employer Award awarded by the National Union of Seafarers of Peninsular Malaysia ("**NUSPM**"). In serving key energy companies such as the PETRONAS Group, our vessels are required to meet and maintain strict maritime assurance criteria for shipping focusing on ensuring safety, security, and compliance with relevant regulations and industry standards. We have been in compliance with our customers' technical and quality-assurance standards, including the PETRONAS' Technical Standards. This is predicated on our business dealings with the PETRONAS Group and the Shell Group for approximately 15 years respectively as at the LPD.

We have also demonstrated our commitment in upholding ESG standards through our operational practices and fleet compliance. Our fleet complies with IMO MARPOL Annex VI regulations which address the prevention of air pollution from ships. We hold various accreditations and management system certifications, including safety-related certificates ensuring vessel structural integrity, equipment, and operational procedures meet international safety standards. These include the International Ship Security Certificate, International Load Line Certificate ("**ILLC**"), International Ballast Water Management Certificate (compliant with D-1 and D-2 standards), International Air Pollution Prevention Certificate ("**IAPP**"), and International Energy Efficiency Certificate ("**IEEC**"). These certifications demonstrate our commitment in delivering reliable and consistent service quality. Please refer to Section 7.4 for further details on our awards and recognitions, and Annexure B of this Prospectus for further details on our major licences, permits and approvals for our business operations. We continue to monitor international regulatory developments relating to decarbonisation and continue to evaluate potential future upgrades to align with long-term climate targets. Please refer to Section 7.16 for further details of our ESG practices.

As an owner-operator of 16 CPP tankers and 2 LPG tankers, we have direct control over vessel operations, maintenance and crew management. This enables us to optimise cost structures via economies of scale, while enhancing asset utilisation and safety. In addition, we implement proactive planning for dry docking and maintenance, ensuring operational reliability and minimising unplanned downtime. Our ownership model also provides us with the flexibility to make independent decisions to maximise our revenue potential. This includes optimising route planning, vessel utilisation, voyage scheduling, and the timing of maintenance and certifications.

Ownership of our fleet allows us to retain a greater share of the charter income compared to leasing arrangements, while also preserving long-term asset value through strategic deployment, resale, or potential repurposing of our vessels. Furthermore, we are well-positioned to adapt to evolving regulatory requirements, reinforcing our access to regulated international ports and long-term serviceability of our vessels.

7. BUSINESS OVERVIEW (Cont'd)

- (ii) **We command a leading position in terms of the number of CPP tankers registered in Malaysia, representing approximately 56% of the 27 Malaysian-registered chemical/petroleum tankers, enabling us to fulfil critical domestic energy demand that underpins the nation's economic growth and rapid industrialisation**

According to the latest statistics available in 2024, there were 27 Malaysian-registered chemical/petroleum tankers (*Source: IMR Report*). Our company owns and operates 15 of these, representing approximately 56% of Malaysian-registered chemical and petroleum tankers in Malaysia, establishing our leading position in this area.

In 2024, the apparent consumption volume of refined petroleum products in Malaysia was 32.1 million tonnes. Based on our total volume of 3.8 million tonnes of CPP and LPG that we transported and discharged in Malaysia, we have a market share of approximately 12% in 2024 (*Source: IMR Report*). Our leading market position enables us to fulfil critical domestic needs for CPP and secure Malaysia's energy supply chain. Managing a large fleet enhances our operational efficiency through optimised routing, scheduling, and logistics, ensuring timely and reliable service. A large fleet also allows for better risk diversification, minimising disruptions if any 1 single tanker is out of service.

Our leading position provides us with a platform to address business opportunities and stand to benefit from the ongoing development of the energy industry, particularly in the downstream segment. Growth in the energy industry will drive demand for marine transportation of energy-related products, including CPP and LPG products. In Malaysia, the production volume of refined petroleum and processed gas products grew at a compound annual growth rate ("**CAGR**") of 4.0% between 2020 and 2024.

PETRONAS' commitment towards Malaysia's energy security creates opportunities for operators involved in CPP and LPG marine transportation. CPP and LPG are critical for daily operations across transportation, industry, and households. Between 2022 and 2024, PETRONAS' capital expenditure grew at a CAGR of 3.9%, with the majority of the increase attributed to activities in Malaysia. In 2023, PETRONAS planned to allocate RM300 billion in capital expenditure over the next 5 years, with 80% directed towards its core hydrocarbon business to strengthen energy security. In 2024, PETRONAS prioritised energy security while fostering ongoing collaboration with stakeholders (*Source: IMR Report*).

The Pengerang Integrated Petroleum Complex ("**PIPC**") in Johor is a major project to establish Johor as a world-class refinery and petrochemical hub. The PIPC Master Plan targets 5 million cubic metres of liquid storage capacity, 1 million barrels per day of refining capacity, and 11.3 million tonnes per annum of petrochemical production capacity. As of December 2023, PIPC had achieved 82% of its targeted storage capacity, 30% of refining capacity, and 31.9% of petrochemical production capacity. The PIPC would provide opportunities for CPP and LPG marine transportation service providers servicing international markets, including Asia (*Source: IMR Report*).

Furthermore, the Malaysian cabotage policy provides a degree of protection and support for domestic owners, offering key benefits, which include prioritising Malaysian-registered vessels to participate in domestic marine transportation. This will continue to drive marine transportation demand for domestic Malaysian-registered vessels, fostering business growth for domestic owner-operators.

7. BUSINESS OVERVIEW (Cont'd)

(iii) **We have a stable stream of recurring revenue, reinforced by long-term contracts, ensuring earnings visibility and financial stability**

Our business is supported by a large recurring revenue base derived from long-term contracts of up to 10 years, and often includes extension options. As at the LPD, the number of subsisting long-term contracts is as follows:

Duration⁽¹⁾	Number of contracts
<1 to 2-year tenure <i>(with extension options)</i>	6
>2 to 5-year tenure <i>(with extension options)</i>	4
6 to 10-year tenure <i>(with extension options)</i>	8

Note:

- (1) *The duration of each contract is determined based on the contractual period, commencing from the start date to the end date, and includes any extension options.*

We generate recurring revenue through the chartering of our 16 CPP and 2 LPG tankers under 3 types of key contracts, namely, Time Charter, CVC, and COA charter. For the FYE 2022, FYE 2023, FYE 2024, and FPE 30 June 2025, recurring revenue accounted for 59.9% (RM189.0 million), 85.0% (RM257.1 million), 86.8% (RM274.9 million), and 95.2% (RM145.4 million) of our total revenue respectively. The remaining revenue is not recurrent and includes spot charters for single voyages and shipbroking fees. Notwithstanding the stable stream of recurring revenue, there is a fluctuation in financial results over the Financial Periods Under Review arising from disposal of vessels and the timing gap between contract expiry and redeployment, during which certain vessels were deployed on spot charters.

Our recurring revenue, underpinned by long-term charter contracts, delivers predictable and consistent revenue inflows that drive long-term earnings visibility and financial stability. By reducing the volatility inherent with ad-hoc spot charters, this model allows for more accurate financial forecasting and planning, enabling optimised resource allocation and strategic planning. In addition, our contract-backed revenue provides a solid financial platform, offers the ability to secure external financing, and enhances our resilience. This positions us to pursue growth opportunities and withstand economic downturns and unexpected market fluctuations.

In addition to Time Charters contracts, we have also secured other forms of long-term contracts such as CVC and COA, with durations typically ranging from 1 to 3 years (including extension options). While the nature of COA and CVC contracts is contingent upon the customer's scheduling requirements, designated routes, and cargo availability, they nonetheless provide recurring income and support steady fleet utilisation even though their value is not readily quantifiable as a fixed order book. These arrangements enhance the visibility and stability of our earnings, contributing to a balanced and diversified revenue mix.

As at the LPD, the total estimated contract value for our Time Charter contracts, assuming (i) full utilisation of the remaining contracted charter period; and (ii) extension options for the respective contracts are fully exercised by our customers, are RM614.2 million comprising firm period contract value of RM137.9 million, and potential contract value assuming extension options are exercised of RM476.3 million. As at the LPD, 44% of our vessels are operating under Time Charters contracts while the remaining 56% are operating under CVC and COA contracts. Please see Section 12.2.19 of this Prospectus for more information on our estimated contract value.

7. BUSINESS OVERVIEW (Cont'd)

(iv) **Our strong customer base is anchored by key energy companies that are involved in CPP distribution and retail operations in Malaysia, providing us with a stable foundation for business growth**

Our strong customer base comprises energy companies through their respective marketing and distribution subsidiaries in Malaysia, which mainly include PETRONAS Group, Shell Group, Petron Malaysia and BHPetrol. These companies are actively involved in the distribution and retail operations of CPP products in Malaysia, which provide us with stable and predictable revenue streams due to their consistent, high-volume needs. Revenue contribution from key energy and related companies collectively accounted for 94.2% (RM297.2 million), 93.1% (RM281.8 million), 94.2% (RM298.2 million), and 99.9% (RM152.5 million) of our total revenue for the FYE 2022, FYE 2023, FYE 2024, and FPE 30 June 2025 respectively. Please refer to Section 7.9 of this Prospectus for further details.

Furthermore, their contracts with us are mainly long-term (1 year or more), which contributes to our financial visibility. Serving these major industry players enhances our market reputation for reliability, capability and quality, resulting in valuable referrals and new business opportunities. The financial stability of our customers also reduces the risk of payment delays or defaults, contributing to our financial health.

As at the LPD, we have subsisting long-term charters with the PETRONAS Group, Shell Group, Petron Malaysia and BHPetrol, and our contracts with these customers typically range from 2 to 10 years (including extension options).

(v) **Our relatively young vessel fleet with an average age of approximately 12 years and shallow draft capabilities granting us broader market access and scalable expansion potential**

The ages of our fleet of CPP and LPG tankers as at the LPD are as follows:

Number of tankers			Average age
5 years old	10-15 years old	16-18 years old	
5 CPP	3 CPP, 2 LPG	8 CPP	12 years

While there is no mandatory retirement age for CPP and LPG tankers, their typical service lifespan ranges from 25 to 30 years. As at the LPD, our fleet has an average age of approximately 12 years, positioning us favourably for continued, long-term operations. However, with the delivery of our 2 newbuild CPP tankers, which are currently under construction and scheduled for completion in 2027, our fleet's average age is expected to be reduced.

A younger fleet offers several advantages, including a longer revenue stream before retirement compared to older vessels, as well as improved fuel efficiency through advanced engine technologies, thereby reducing operating costs. These vessels typically require less maintenance and experience minimal downtime, ensuring consistent operational availability. Furthermore, the newer tankers are often equipped with enhanced safety features, such as advanced navigation and communication systems, which minimise the risk of accidents.

7. BUSINESS OVERVIEW (Cont'd)

Our large fleet of CPP and LPG tankers are also designed to access facilities including ports, jetties, and terminals with relatively shallow drafts, providing us with a significant competitive advantage by enabling us to serve a broader range of facilities. Our CPP tankers can operate in water depths between 7 to 9 meters, while our LPG tankers require a water depth of only approximately 5 meters. This capability allows us to serve a wider range of ports, jetties, and terminals, including those inaccessible by larger vessels, thereby significantly expanding our addressable markets.

In addition to our low-draft vessels, we also operate two MR CPP tankers that requires a water depth of 11 meters and offers a substantially higher load capacity, approximately 4 to 5 times that of our lower-draft CPP tankers. While our MR CPP tankers can access fewer ports, jetties, and terminals due to its greater water depth requirement, its significantly higher load capacity provides economies of scale that help offset these limitations. This dual capability, the broad accessibility of our low-draft fleet combined with the high-capacity efficiency of our MR CPP tankers, not only expands our potential customer base and geographical reach but provides us with greater operational flexibility in scheduling and delivery. Ultimately, this enhances our responsiveness and market competitiveness.

During the Financial Periods Under Review, our CPP and LPG tankers fleet operated in approximately 25 domestic and 68 foreign locations for loading and discharging (including ports, jetties and terminals), reflecting our broad regional reach and versatility in serving diverse port infrastructure.

(vi) **We are led by an experienced CEO and Key Senior Management team, supported by a pool of competent crews and officers for safe, efficient and reliable shipboard operations**

Our Group is headed by our CEO, Cheah Sin Bi, who has approximately 25 years of experience in marine transportation operations including shipboard operations, with 14 years dedicated to our Group. He is responsible for the overall strategic direction and driving operational excellence, which includes ensuring regulatory compliance and long-term business growth initiatives.

Our CEO is supported by our team of Key Senior Management with working experience spanning across various industries. As at the LPD, a majority of them has been with our Group for more than 12 years, providing stability to our operations. Please refer to Section 9.3.2 of this Prospectus for profiles of our Key Senior Management.

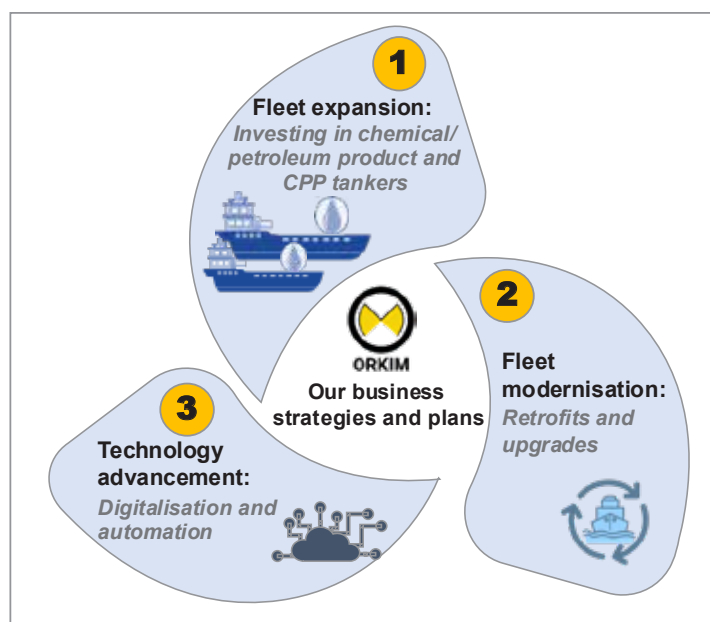
We provide fully-manned vessels for customers throughout the charter period. Qualified personnel are essential to our marine transportation operations. All our seafarers hold the required certificate of competency to work onboard. As at the LPD, we have a total offshore workforce of 380 seafarers for shipboard operations.

7. BUSINESS OVERVIEW (Cont'd)

7.2.2 Our plans and strategies

Going forward, we will continue to focus on our core marine transportation business, leveraging our strengths to capitalise on growth opportunities.

Our strategy centres on 3 core initiatives to drive long-term sustainability and operational excellence: (i) expanding our fleet through targeted investments in chemical/petroleum product and CPP tankers, (ii) modernising existing vessels via systematic retrofits to enhance safety, efficiency, and environmental performance; and (iii) adopting digitalisation and automation to boost operational efficiency and decision-making.



7.2.2.1 Fleet expansion and rejuvenation by investing in younger, larger and more versatile tankers, including chemical/petroleum product tankers

As at the LPD, we own and operate 18 vessels, comprising 16 CPP tankers and 2 LPG tankers. As at the LPD, we have 2 orders for newbuild CPP tankers, which are currently under construction and scheduled for completion in 2027. The total estimated construction cost for the 2 newbuild CPP tankers is RM202.6 million (USD47.2 million). As at the LPD, RM43.7 million has been paid, with the remaining RM158.9 million secured through bank borrowings.

As part of our fleet rejuvenation plan, we had entered into a Memorandum of Agreement (“MOA”) in August 2025 to purchase a second-hand MR chemical/petroleum product tanker with load capacity of 49,999 DWT (*Orkim Citrine*) at a cost of USD20.1 million or approximately RM85.1 million. The MOA has been completed in accordance with its terms on 8 October 2025. The purchase consideration for *Orkim Citrine* was funded by our internally generated funds and the proceeds raised from our Sukuk Wakalah. *Orkim Citrine* was delivered in October 2025, and has begun serving a COA contract in October 2025.

7. BUSINESS OVERVIEW (Cont'd)

In addition to *Orkim Citrine*, we plan to acquire 2 more vessels within 24 months from the date of our Listing, comprising 2 chemical/petroleum product tankers with load capacity of up to 9,000 DWT each, at an estimated cost of RM80.0 million per vessel. As at the LPD, we have not entered into any other agreements for the acquisition of vessels or for any related financing arrangements. The acquisition of the vessels is subject to various factors including the vessel specifications, availability and suitability. Please refer to Section 4.6.1 for further details on the purchase of vessels.

As at LPD, our fleet expansion strategy for the period from 2025 to 2027 is summarised as below:

New vessel	Estimated costs	Amount paid	Remaining amount payable
<u>Under construction</u>			
Orkim Ruby	RM101.3 million (USD23.6 million)	RM21.9 million	RM79.4 million
Orkim Jade	RM101.3 million (USD23.6 million)	RM21.9 million	RM79.4 million
<u>Newly acquired</u>			
Orkim Citrine	RM85.1 million (USD20.1 million)	RM85.1 million (USD20.1 million)	-
<u>To be acquired</u>			
Chemical/petroleum product tanker	RM80.0 million	-	-
Chemical/petroleum product tanker	RM80.0 million	-	-

Our fleet expansion strategy focuses on investing in a larger and more versatile fleet to align with terminal expansions and evolving client requirements. Larger vessels enable us to achieve greater economies of scale in our operations. We will also invest in IMO type II tankers designed to transport both petroleum and chemical products, including a wide range of liquid chemicals, petrochemicals and oleo-chemicals products in bulk. These vessels feature stainless steel or chemically resistant coated tanks, and dedicated segregation systems to prevent cross-contamination, enabling the independent carriage of different chemicals. These vessels fully comply with stringent IMO Type II tanker classification/standards and will enhance our ability to safely and flexibly transport a wide range of chemicals, including CPP.

Prior to the commencement of chemical product marine transportation, we will need to adhere to requirements such as certification for vessels under the International Bulk Chemical (“**IBC**”) Code, approval from the MDM to carry chemical cargoes, and compliance with the International Maritime Dangerous Goods Code as adopted in Malaysia through the MSO and Malaysian Shipping Notice 32/2008 issued by the MDM. We will also need to ensure that all of our crews obtain the requisite training and endorsements under the Standards of Training, Certification and Watchkeeping (“**STCW**”) Convention for the safe handling and carriage of chemical cargoes.

By leveraging our expertise in transporting CPP and LPG cargoes, and our established market leadership in CPP marine transportation, we are well-positioned to establish our foothold in adjacent segments. This strategic approach enables us to capture growth within the Malaysian coastal and regional marine transportation market and capitalise on market opportunities for sustainable expansion.

7. BUSINESS OVERVIEW (Cont'd)

Our strategic intent to acquire chemical/petroleum specialised vessels is to capture growth within the Malaysian coastal and regional marine transportation market for CPP, while diversifying our capabilities to include the bulk transport of a wide range of liquid chemicals, including petrochemicals and oleochemicals. In addition, our decision to pivot towards this segment is based on industry observations, including the size, and growth of the liquid chemical markets. In 2024, the export value of chemicals and chemical products (including petrochemical products) in Malaysia amounted to RM73.6 billion, while the export value of palm-based oleochemicals amounted to RM27.5 billion. Between 2022 and 2024, the export volume of palm-based oleochemicals grew at a CAGR of 20.7% to 6.7 million tonnes (*Source: IMR Report*).

The total estimated cost for the acquisition of the 2 additional vessels comprising 2 chemical/petroleum product tankers is RM160.0 million, of which RM80.0 million will be funded through IPO proceeds and the remaining RM80.0 million through internally generated funds and/or borrowings, which includes part of the unutilised proceeds raised from the Sukuk Wakalah issued by our Company in February 2025. The final mix of funding sources will be determined based on prevailing market conditions, availability of financing options, and our Group's capital management strategy at the time of acquisition.

In line with our fleet rejuvenation strategy, we also evaluate the disposal of older and less efficient vessels as part of our ongoing fleet management. This ensures that our fleet remains young, operationally cost-efficient and compliant with regulatory requirements. In addition, vessels that are not secured under long-term charters, such as those operating on spot charters or nearing the end of their contractual terms, offer greater flexibility for divestment. The proceeds from such disposals may be redeployed towards funding new acquisitions or repayment of borrowings.

Our management conducts ongoing assessments of our vessels based on their condition, maintenance and repair costs (including surveys and dry docking), contractual obligations, and applicable regulatory developments in the marine transportation industry. These evaluations help determine the continued suitability of each vessel for operation. This approach allows us to identify business opportunities and pursue fleet expansion, guided by the commercial viability of each vessel. During the Financial Periods Under Review, we disposed of 4 CPP tankers in FYE 2022 and 1 CPP tanker in FYE 2024. These vessels were on spot charters, required higher maintenance and relatively smaller, with an average size of around 8,000 DWT at the time of disposal. We may continue to dispose of vessels as and when necessary to maintain a modern and efficient fleet.

7. BUSINESS OVERVIEW (Cont'd)

7.2.2.2 Fleet modernisation program in line with environmental and HSSE developments

Our fleet modernisation strategies are focused on modernising our vessels to align with evolving market requirements in the energy industry, particularly in relation to ESG standards and HSSE expectations. These efforts include retrofitting and upgrading our existing vessels as well as ensuring proper planning of vessel dry docking, all of which are crucial for our operational efficiency and overall cost effectiveness. We will actively undertake fleet modernisation initiatives to ensure compliance with evolving IMO regulations and meeting environmental standards. Dry docking is a mandatory maintenance procedure, including underwater hull inspection and maintenance, ensuring vessel performance and safety while optimising energy efficiency. In addition to compliance with regulations, periodic dry dockings ensure vessel safety and seaworthiness, while providing the benefit of enhancing fuel efficiency through hull cleaning.

In addition to hull maintenance, vessel upgrades during dry docking include the following key areas:

- (i) **Propulsion system enhancements:** This includes upgrading the vessel's propeller through polishing, the application of specialised coatings, and the installation of energy-saving devices (i.e. Propeller Boss Cap Fins ("PBCF")) to improve propulsion efficiency and reduce fuel consumption and emissions. We will also undertake main engine overhauls and enhancements to associated machinery to align with the latest environmental and operational standards. This may involve installing new systems or upgrading existing ones to improve overall vessel performance, reduce carbon emissions, and enhance operational reliability.

Environmental compliance systems and equipment: We will retrofit existing vessels with upgraded environmental compliance systems, such as ballast water treatment systems, improved sewage treatment plants, recalibrated oil discharge monitoring equipment, and upgraded shaft seals and bearings. Shaft power limiters will also be installed to reduce fuel consumption by limiting propeller shaft output. Furthermore, enhanced monitoring systems will be implemented to support effective waste management, emissions tracking, and discharge control in compliance with regulatory requirements.

- (ii) **Navigation and communication systems:** We plan to upgrade vessel navigation and communication systems by integrating modern technologies with existing infrastructure. This includes adopting electronic navigation systems, such as electronic chart display and information systems, to improve navigational accuracy and safety. Communication upgrades will consist of hardware installations, software updates, and system integration to ensure seamless communication and reliable connectivity at sea.

We also aim to prolong vessel lifespan and preserve the value of our vessels through our fleet modernisation initiatives, thereby optimising investments, minimising operational disruptions, and enhancing the long-term performance and sustainability of our fleet. Our fleet modernisation will also be a cost-efficient complement to newbuilds and maximise asset value.

7. BUSINESS OVERVIEW (Cont'd)

As part of our strategies, we plan to set aside at least RM50 million for fleet modernisation within 24 months from the date of our Listing, which will be funded through a combination of internally generated funds and borrowings.

7.2.2.3 Technological advancements through digitalisation

Part of our plans is to invest in upgrading our digital technology facilities to complement our ongoing fleet modernisation, mainly to improve fuel efficiency and vessel performance, and reduce operational costs through digitalisation.

Part of our strategies is aligned with the IMO 2030 targets, which cover various areas including carbon intensity reduction, operational efficiency, regulatory compliance and others. Please refer to Section 7.16 on our ESG initiatives.

We plan to invest in digitalisation as follows:

- (i) Upgrading our control centre system by subscribing to more advanced visualisation tools and integrated data platforms, which will enhance situational awareness of maritime traffic, weather conditions, and port congestion. In addition, we will adopt AI-powered analytics capable of identifying and responding to deviations from optimal vessel performance, thereby improving vessel operating performance, reducing fuel consumption and achieving cost efficiency; and
- (ii) Utilise a suite of digital technologies to automate, optimise, and enhance various aspects of vessel operations and logistics. These systems are modular, allowing for future integration with onshore logistics, or customer visibility portals. Key benefits include:
 - (a) **Route optimisation:** Using real-time and historical data to determine the most fuel-efficient routes, factoring in weather, sea currents, and port schedules to reduce travel time and maximise savings;
 - (b) **Predictive maintenance and performance monitoring:** Enabling early detection of issues through continuous monitoring of critical vessel components, reducing the risk of costly breakdowns and unplanned downtime;
 - (c) **Optimised crew management:** Streamlining crew scheduling, training, and deployment, thereby reducing administrative overheads;
 - (d) **Regulatory compliance and reporting:** Automating the logging and reporting of regulatory and environmental data (e.g., emissions, ballast water discharge), ensuring improved compliance with IMO and other regulatory requirements; and
 - (e) **Cybersecurity measures:** Cybersecurity safeguards will be embedded to protect operational data and minimise the risk of cyber threats that may disrupt vessel operations or compromise sensitive information.

The total cost for the investment in digitalisation including upgrading of systems and software is estimated to be RM1.0 million, within 36 months from the date of our Listing, of which the amount will be funded through internally generated funds.

7. BUSINESS OVERVIEW (Cont'd)

7.3 KEY MILESTONES

Year	Key Events and Milestones
2007 – 2010	- Orkim was incorporated in 2007, providing shipbroking services and ship management services using third-party vessels. - We acquired our first CPP tanker, <i>Orkim Power</i>, which was built in 2008 and delivered in 2009. In 2010, we registered <i>Orkim Power</i> under the Malaysian flag and commenced our first CPP charter with 1 of our major customers. - In 2010, we took delivery of another 5 new CPP tankers, namely <i>Orkim Leader</i>, <i>Orkim Merit</i>, <i>Orkim Discovery</i>, <i>Orkim Challenger</i> and <i>Orkim Reliance</i>.
2011- 2020	- In 2011 and 2013, we took delivery of another 2 CPP tankers, <i>Orkim Express</i> and <i>Orkim Glory</i> respectively, further expanding our fleet size to 8 CPP tankers. - In 2014, we acquired companies that owned the 2 CPP tankers namely, <i>Orkim Fortune</i> and <i>Orkim Harmony</i>. In the same year, ECSB through TKSB, became our corporate shareholder. - We expanded into the LPG marine transportation segment with the construction of our first LPG tanker, <i>Orkim Gas Brilliance</i>, in 2013 with a capacity of 3,251 DWT. We took delivery of <i>Orkim Gas Brilliance</i> in 2015 and commenced LPG marine transportation services under a contract with NGL. - In addition, in 2015, we further acquired 4 CPP tankers, namely <i>Orkim Victory</i>, <i>Orkim Inspiration</i>, <i>Orkim Triumph</i> and <i>Orkim Ambition</i>. In 2016, we took delivery of another LPG tanker, <i>Orkim Gas Success</i> and in 2018, we further increased our fleet size to 17 vessels with the acquisition of a CPP tanker, <i>Orkim Wisdom</i>.
2021- LPD	- In 2021, we further expanded our fleet of CPP tankers with the acquisition of our first MR CPP tanker, <i>Orkim Fortitude</i>, with a load capacity of 48,005 DWT to meet the demand for Malaysian-owned large capacity tanker from PETCO. - Throughout 2021, we also took delivery of 5 newly built CPP product tankers, namely <i>Orkim Pearl</i>, <i>Orkim Sapphire</i>, <i>Orkim Diamond</i>, <i>Orkim Topaz</i> and <i>Orkim Emerald</i>, with load capacities ranging between 9,500 DWT and 15,000 DWT. In line with our fleet rejuvenation strategy, we also disposed 6 CPP tankers between 2021 and 2024. - We continued to expand our fleet and in March 2024, we entered into 2 shipbuilding contracts for the construction of <i>Orkim Ruby</i> and <i>Orkim Jade</i>. These CPP tankers, which are currently under construction and scheduled for delivery in 2027, are built to serve 2 long-term CPP transportation contracts that are expected to commence upon delivery. - In 2025, we further expanded our fleet by entering into a MOA in August 2025 to purchase <i>Orkim Citrine</i>, which is delivered in October 2025. This MR tanker will serve a COA contract with the PETRONAS Group, which commenced in October 2025.

7. BUSINESS OVERVIEW (Cont'd)

7.4 ACCREDITATIONS, AWARDS AND RECOGNITIONS

For the Financial Periods Under Review and up to the LPD, we obtained the following awards and recognitions:

Year	Key awards and recognitions	Awarded by
2022	World Seafarers Day: Anugerah Majikan Prihatin (<i>Caring Employer Award</i>)	National Union of Seafarers of Peninsular Malaysia
2023	Distribution Operations Conference SEA 2023: - Top Performer in Oil Loss for Year 2022 - Appreciation Award: Energy Efficiency Existing Ship Index (EEXI) and Carbon Intensity Indicator (CII) Compliance for Year 2022	Shell
2024	Distribution Operations Conference SEA 2024: - Oil Loss Control Performance (<i>Orkim Power</i>) - Powering Progress (Partnership in Growth and Safety)	Shell
2025	Distribution Operations Conference SEA-HK 2025: - Shipper of the Year - Oil Loss Control Performance - Powering Progress Together (Pioneering Maritime Innovation)	Shell

As at the LPD, we have been accredited with certifications that ensure our marine transportation operations meet the relevant operational and environmental standards, some of which are set out below. Details of our major licences, permits and approvals are set out in Annexure B of this Prospectus.

Operational

- (i) International Ballast Water Management Certificate (D-1 Standard) issued by the ABS which verifies that the ship complies with Regulation D-1 of the BMW Convention ("**D-1 Standard**"). The D-1 Standard requires ships to conduct ballast water exchange in open ocean waters to minimise the transfer of invasive aquatic species.
- (ii) International Ballast Water Management Certificate (D-2 Standard) issued by the ABS and ClassNK for our LPG tankers which verifies that the ship complies with Regulation D-2 of the BMW Convention ("**D-2 Standard**") for ballast water treatment. The D-2 standard requires ships to implement a Ballast Water Management System capable of discharging treated ballast water that meets specific concentration limits for viable organisms and indicator microbes.
- (iii) ILLC issued by the ABS for our CPP tankers and ClassNK for our LPG tankers which certifies that the ship's freeboard and load-line markings conform to the International Convention on Load Lines 1966. The ILLC is essential for ships engaged in international voyage.

Environmental

- (i) IAPP issued by the ABS for our CPP tankers and Class NK for our LPG tankers which certifies that all equipment, systems, fittings, arrangement and materials of the ships fully comply with the applicable requirements under the MARPOL Annex VI, which addresses the prevention of air pollution from ships.

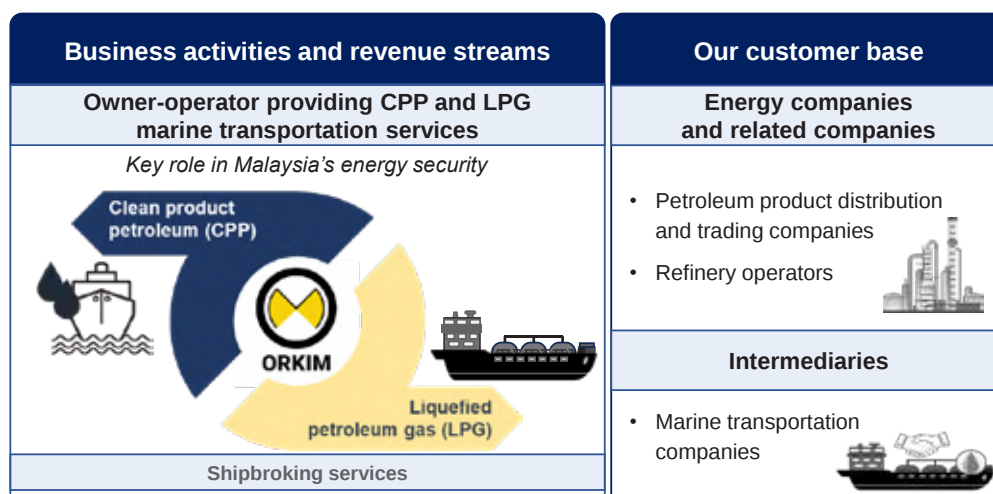
7. BUSINESS OVERVIEW (Cont'd)

- (ii) IEEC issued by the ABS or the Surveyor General of Malaysia for our CPP tankers and by ClassNK for our LPG tankers which verifies that the ship complies with the applicable requirements under the MARPOL, which set out the energy efficiency standards for ships. This certificate remains valid for the ship's lifetime, unless major modifications or regulatory changes necessitate reissuance.

7.5 OUR BUSINESS

7.5.1 Overview

An overview of our business activities and revenue streams, as well as our customer base is summarised below:



7.5.2 Business activities and revenue stream

We operate in the marine transportation sector as an owner-operator of vessels, specialising in the transportation of CPP and LPG products within Malaysia's coastal waters and across some Asian routes. We derive our revenue mainly from the following segments:

- (i) Chartering of our vessels for marine transportation of CPP, which accounted for 92.4%, 92.0%, 92.0%, and 91.7% of our Group's total revenue for the FYE 2022, FYE 2023, FYE 2024, and FPE 30 June 2025 respectively; and
- (ii) Chartering of our vessels for marine transportation of LPG, which accounted for 7.3%, 7.5%, 7.8%, and 8.2% of our Group's total revenue for the FYE 2022, FYE 2023, FYE 2024, and FPE 30 June 2025 respectively.

In addition to the 2 main segments above, we also provide shipbroking services whereby we act as an intermediary to facilitate the chartering of vessels, which are on-demand and ad-hoc by nature. We charge a one-time fixed brokerage fee, calculated as a percentage of the total freight charges and invoice our customers upon cargo delivery.

7. BUSINESS OVERVIEW (Cont'd)

For the Financial Periods Under Review, our revenue segmentation by business activities is set out below:

	FYE 2022		FYE 2023		FYE 2024		FPE 30 June 2025	
	RM'000	%	RM'000	%	RM'000	%	RM'000	%
CPP marine transportation	291,721	92.4	278,404	92.0	291,406	92.0	139,971	91.7
▪ Voyage charter ⁽¹⁾	184,561	58.4	146,988	48.6	170,275	53.8	83,060	54.4
▪ Time Charter	107,160	34.0	131,416	43.4	121,131	38.2	56,911	37.3
LPG marine transportation⁽²⁾	22,958	7.3	22,753	7.5	24,607	7.8	12,573	8.2
Shipbroking services	898	0.3	1,422	0.5	576	0.2	126	0.1
Total revenue	315,577	100.0	302,579	100.0	316,589	100.0	152,670	100.0

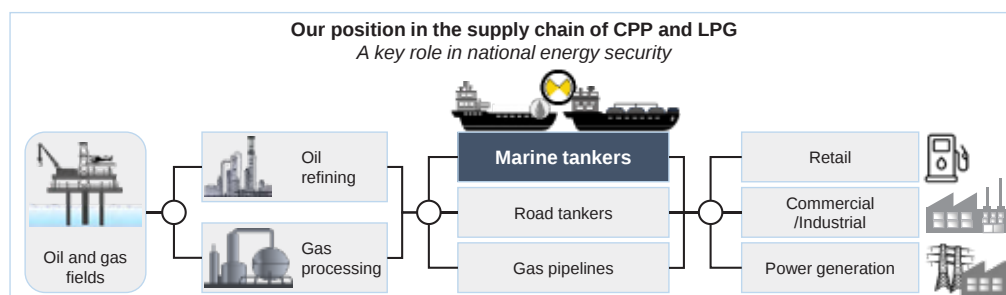
Notes:

- (1) Includes CVC, COA, and spot charters.
- (2) All revenue is derived from Time Charter contracts, except for a portion of revenue derived from spot charter contracts in December 2024, which arose while transitioning from one customer to another.

The products we carry are vital to Malaysia's energy security for several reasons:

- (i) CPP such as gasoline, diesel, gas oil and jet fuel, are essential for Malaysia's transportation sector, industrial production and power generation needs. Any disruption in CPP supply could result in fuel shortages, price volatility, and broader economic and social disruptions affecting essential services.
- (ii) LPG serves as a primary energy source for household and commercial cooking and supports a range of industrial applications, including heating, drying, forging, heat treatment, and chemical manufacturing. A stable LPG supply is therefore critical to household, commercial and industrial activities.

Please refer to the diagram below on our Group's position in the supply chain of CPP and LPG products.



Our business model is based on being an owner-operator of our fleet, which provides us with full operational control. This approach enables greater earnings visibility, long-term cost efficiency, stronger brand positioning and customer confidence, as well as preserving long-term asset value. This contrasts with alternative arrangements such as joint ownership, third-party charters through finance leases, bareboat charters, or chartered-in vessels, which generally provide less direct control over vessel operations, crew management, and safety standards compared to fleet ownership.

7. BUSINESS OVERVIEW (Cont'd)

As at the LPD, we have no plans to adopt a hybrid ownership strategy to supplement our chartering capacity. However, should suitable business opportunities arise, our management will conduct a commercial assessment and present its recommendation to the Board for consideration.

In addition, our asset-heavy approach reflects our long-term strategic commitment to long-term value creation and operational control:

- (i) long-term value creation with the ability to secure long-term contracts backed by owned vessels to provide earnings visibility and cash flow stability. Tangible asset ownership also enhances balance sheet strength and demonstrates our commitment to long-term industry participation.
- (ii) operational control to have direct control over vessel deployment, scheduling, and routes, depending on the contract types. This is to optimise voyage efficiency, fuel management, and maintenance, as well as providing customers with assurance on vessel quality, compliance, and availability.

While lighter asset model offer flexibility through lower capital commitments, faster scalability, and allowing businesses to adapt quickly to market changes, our asset-heavy strategy offers long-term strategic advantages, including greater operational control, enhanced cost efficiency, and stronger resilience. This model also supports effective scalability through strategic fleet expansion (including acquisitions of second-hand vessels), financial optimisation via favourable financing terms, and improved efficiency from centralised fleet management and economies of scale in maintenance, crewing, and procurement.

Our fleet deployment strategy is designed to provide revenue visibility, optimise vessel utilisation, and maximise earnings from charter rates. We balance long-term and short-term charter contracts to secure stable cash flows while retaining flexibility to capture upside potential in favourable market conditions. In addition, our fleet expansion strategy is demand-driven and customer-focused. We generally adopt a back-to-back approach where we work closely with customers to align with their requirements and secure charter agreements on predetermined terms prior to committing to vessel acquisitions.

For the Financial Periods Under Review, the movement of owned vessels during each period is as follows:

	<u>FYE 2022</u>	<u>FYE 2023</u>	<u>FYE 2024</u>	<u>FPE 30 June 2025</u>
Number of owned vessels				
No. of vessels at the beginning of the period	22	18	18	17
New vessels acquired during the period	-	-	-	-
No. of vessels disposed of during the period	4	-	1	-
No. of vessels at the end of the period	18	18	17	17

7. BUSINESS OVERVIEW (Cont'd)

7.5.3 Our CPP tankers

CPP tankers are specialised vessels to transport refined petroleum products. Our CPP tankers transport unleaded gasoline, diesel, jet fuel, gas oil, naphtha, kerosene, and condensate, which are transported in a liquid state. These CPP tankers feature coated tanks for corrosion prevention, segregated compartments to enhance safety and, where required, allow simultaneous transportation of multiple products. In addition, our CPP tankers' shallow draft significantly enhances market access by allowing us to serve a wide range of ports, jetties, and terminals in Malaysia.

Our newer CPP tankers such as the 5 CPP tankers that were delivered in 2021 and the 2 CPP tankers currently under construction are equipped with enhanced safety features such as an inert gas system to prevent cargo tank fires and explosions. These tankers also come with eco-friendly engines that consume lesser fuel, lower carbon emissions and comply with the IMO Tier 3 nitrogen oxide emissions which serves to reduce air pollution. These tankers are also fitted with a Ballast Water Management System, which serves to protect the environment by preventing the spread of invasive species through the vessels' ballast water.

As at the LPD, we have a total of 16 CPP tankers comprising 14 coastal tankers with DWT below 15,000 DWT and 2 MR CPP tanker with DWT above 48,000 DWT. Please refer to Section 7.5.5 of this Prospectus for further details of our fleet of vessels.

7.5.4 Our LPG tankers

LPG tankers are specialised vessels designed to transport processed gas products, primarily propane and butane. The gases are typically produced during crude oil refining or natural gas processing, which are then transformed into a liquid state for ease of storage and transportation. Our LPG tankers employ pressurised cargo containment systems to maintain the LPG in a liquid state during transportation.

As at the LPD, we have 2 LPG tankers, namely *Orkim Gas Brilliance* and *Orkim Gas Success*, with a designed load capacity of 3,251 DWT and 3,247 DWT respectively. Please refer to Section 7.5.5 of this Prospectus for further details of our fleet of vessels.

7. BUSINESS OVERVIEW (Cont'd)

7.5.5 Details of our fleet of vessels

As at the LPD, we own and operate a total of 18 Malaysian-registered vessels (comprising 16 CPP tankers and 2 LPG tankers) with a total designed load capacity of 239,186 DWT. Their details are as follows (*the list is arranged based on year of registration*):

No.	Vessel name	Vessel type	Load capacity (DWT)	Year built ⁽¹⁾	Age ⁽²⁾	Year registered	Cost (RM'000)	Source of funds	Net book value as at 30 June 2025
1.	Orkim Harmony 	CPP tanker	7,301	2007	18	2009	20,156	Internally generated funds and bank borrowings (As at LPD, the vessel is free of encumbrance)	14,095
2.	Orkim Fortune 	CPP tanker	7,296	2007	18	2009	20,077	Internally generated funds and bank borrowings (As at LPD, the vessel is free of encumbrance)	13,997

7. BUSINESS OVERVIEW (Cont'd)

No.	Vessel name	Vessel type	Load capacity (DWT)	Year built ⁽¹⁾	Age ⁽²⁾	Year registered	Cost (RM'000)	Source of funds	Net book value as at 30 June 2025
3.	Orkim Leader 	CPP tanker	7,361	2008	17	2010	53,673	Internally generated funds and bank borrowings (As at LPD, the vessel is free of encumbrance)	18,446
4.	Orkim Power 	CPP tanker	7,370	2008	17	2010	54,193	Internally generated funds and bank borrowings (As at LPD, the vessel is free of encumbrance)	18,749
5.	Orkim Discovery 	CPP tanker	9,999	2009	16	2010	65,629	Internally generated funds and bank borrowings (As at LPD, the vessel is free of encumbrance)	31,489

7. BUSINESS OVERVIEW (Cont'd)

No.	Vessel name	Vessel type	Load capacity (DWT)	Year built ⁽¹⁾	Age ⁽²⁾	Year registered	Cost (RM'000)	Source of funds	Net book value as at 30 June 2025
6.	Orkim Challenger	CPP tanker	9,998	2009	16	2010	66,093	Internally generated funds and bank borrowings (As at LPD, the vessel is free of encumbrance)	31,147
									
7.	Orkim Reliance	CPP tanker	9,969	2010	15	2011	62,143	Internally generated funds and bank borrowings (As at LPD, the vessel is free of encumbrance)	31,077
									
8.	Orkim Express	CPP tanker	7,990	2009	16	2011	50,483	Internally generated funds and bank borrowings (As at LPD, the vessel is free of encumbrance)	21,967
									

7. BUSINESS OVERVIEW (Cont'd)

No.	Vessel name	Vessel type	Load capacity (DWT)	Year built ⁽¹⁾	Age ⁽²⁾	Year registered	Cost (RM'000)	Source of funds	Net book value as at 30 June 2025
9.	Orkim Glory 	CPP tanker	8,876	2012	13	2013	42,930	Internally generated funds and bank borrowings (As at LPD, the vessel is free of encumbrance)	25,323
10.	Orkim Gas Brilliance 	LPG tanker	3,251	2015	10	2015	50,623	Internally generated funds and bank borrowings (As at the LPD, the remaining bank borrowings tied to the vessel amounted to RM21.1 million)	38,695
11.	Orkim Gas Success 	LPG tanker	3,247	2015	10	2016	54,841	Internally generated funds and bank borrowings (As at the LPD, the remaining bank borrowings tied to the vessel amounted to RM24.6 million)	42,150

7. BUSINESS OVERVIEW (Cont'd)

No.	Vessel name	Vessel type	Load capacity (DWT)	Year built ⁽¹⁾	Age ⁽²⁾	Year registered	Cost (RM'000)	Source of funds	Net book value as at 30 June 2025
12.	Orkim Fortitude	CPP tanker	48,005	2009	16	2021	76,404	Internally generated funds and bank borrowings (As at the LPD, the remaining bank borrowings tied to the vessel amounted to RM27.1 million)	62,077
									
13.	Orkim Diamond	CPP tanker	14,914	2020	5	2021	83,958	Internally generated funds and bank borrowings (As at LPD, the vessel is free of encumbrance)	72,360
									
14.	Orkim Emerald	CPP tanker	14,932	2020	5	2021	83,786	Internally generated funds and bank borrowings (As at LPD, the vessel is free of encumbrance)	72,434
									

7. BUSINESS OVERVIEW (Cont'd)

No.	Vessel name	Vessel type	Load capacity (DWT)	Year built ⁽¹⁾	Age ⁽²⁾	Year registered	Cost (RM'000)	Source of funds	Net book value as at 30 June 2025
15.	Orkim Pearl 	CPP tanker	9,544	2020	5	2021	68,834	Internally generated funds and bank borrowings (As at LPD, the vessel is free of encumbrance)	58,106
16.	Orkim Sapphire 	CPP tanker	9,567	2020	5	2021	69,725	Internally generated funds and bank borrowings (As at LPD, the vessel is free of encumbrance)	59,128
17.	Orkim Topaz 	CPP tanker	9,567	2020	5	2021	71,821	Internally generated funds and bank borrowings (As at LPD, the vessel is free of encumbrance)	62,294

7. BUSINESS OVERVIEW (Cont'd)

No.	Vessel name	Vessel type	Load capacity (DWT)	Year built ⁽¹⁾	Age ⁽²⁾	Year registered	Cost (RM'000)	Source of funds	Net book value as at 30 June 2025
18.	Orkim Citrine	CPP tanker	49,999	2011	14	2025	88,164	Internally generated funds and bank borrowings (As at LPD, the vessel is free of encumbrance)	-(⁽³⁾)

7. BUSINESS OVERVIEW (Cont'd)

7.5.6 On-going contracts

As at the LPD, save for the new short-term contract secured for *Orkim Citrine* which is delivered in October 2025, all our vessels are operating under long-term charter contracts, which we define as contracts with a duration of 1 year or more. The aforementioned contract for *Orkim Citrine* commenced in October 2025, and our intention is to secure a longer-term contract for *Orkim Citrine* thereafter.

However, certain contracts are approaching expiry with less than 1 year remaining on their contractual terms as at the LPD. The extension or renewal of these contracts is subject to the discretion of the respective charterers to exercise the extension options. The details of our existing charter contracts are as follows:

Vessel	Charter type	Client	Duration (Years)	Contract End Date	
				Actual	With Extension
CPP Tankers					
Orkim Citrine	COA ⁽¹⁾	PETRONAS Group	0.25+0.25	December 2025	March 2026
Orkim Express; Orkim Harmony; Orkim Challenger;	COA ⁽¹⁾	BHPetrol	1+1	December 2025	-
Orkim Fortune	COA ⁽¹⁾	Petron Malaysia	2+1	May 2026	-
Orkim Power	CVC	SMTSB/STSB	0.75+1	January 2026	-
Orkim Leader	CVC	SMTSB/STSB	1+1	February 2026	-
Orkim Reliance	CVC	SMTSB/STSB	1+1	August 2026	-
Orkim Glory	CVC	SMTSB/STSB	1.75+1	January 2026	January 2027
Orkim Discovery	CVC	SMTSB/STSB	1+1+0.5	December 2025	June 2027
Orkim Fortitude	Time Charter	PETRONAS Group	5+1+1	August 2026	August 2028
Orkim Pearl	Time Charter	PETRONAS Group	5+1+1+1+1+1	March 2026	March 2031
Orkim Sapphire	Time Charter	PETRONAS Group	5+1+1+1+1+1	April 2026	April 2031
Orkim Diamond	Time Charter	PETRONAS Group	5+1+1+1+1+1	July 2026	July 2031
Orkim Topaz	Time Charter	PETRONAS Group	5+1+1+1+1+1	July 2027	July 2032
Orkim Emerald	Time Charter	PETRONAS Group	5+1+1+1+1+1	July 2027	July 2032
LPG Tankers					
Orkim Gas Success	Time Charter	PETRONAS Group	2	December 2026	-
Orkim Gas Brilliance	Time Charter	PETRONAS Group	3+2	February 2027	-
Upcoming CPP Tankers					
Orkim Jade	CVC	SMTSB/STSB	3+3+2	March 2030	March 2035
Orkim Ruby	CVC	SMTSB/STSB	3+3+2	May 2030	May 2035

Notes:

- (1) These vessels can be deployed for spot charters during intervals between COA voyages.
- (2) As at the LPD, the vessel is delivered in October 2025, and the contract commenced in October 2025. The short-term contract for *Orkim Citrine* was entered into with an intention to secure a longer-term contract thereafter.

7. BUSINESS OVERVIEW (Cont'd)

7.5.7 Vessel charter contracts

Our tankers are chartered under 4 different types of contracts, as set out in the following table:

				
Type of charter	Time Charter	CVC	COA	Spot charter
Description of arrangement	Fixed period	Fixed number of voyages for a fixed period	Fixed cargo volume for a fixed period	Single voyage
Dedicated vessel specified in the contract	√	√	X	X
Charter rate	Specific rate per day	Specific rate per voyage	Specific rate per tonne for cargo transported	Negotiated rate per voyage
Vessel operating costs ⁽¹⁾	Orkim	Orkim	Orkim	Orkim
Route operational control ⁽²⁾	Customer	Orkim	Orkim	Orkim
Voyage cost ⁽³⁾	Customer	Orkim	Orkim	Orkim

Notes:

- (1) Including vessel surveys, licences and registrations, insurance, maintenance and repair, vessel's upkeep, and crew salary and related expenses.
- (2) Such as vessel route and timing.
- (3) Such as bunker costs, port charges (such as pilotage, port dues and custom clearance fees), and other voyage-specific items.

Further details on the charter contracts are set out below.

(i) Time Charter

Customers charter our fully-manned vessels for exclusive use during a specified contract period, typically ranging from 1 to 5 years, with extension options of a further period of up to 5 years. The customer has full control of the vessel's route operational control.

Under a Time Charter contract, we charge the charterer an agreed fixed DCR during the charter period. The DCR may be prorated for any part of a day, from the time and date of the delivery to the charterer until the time and date of redelivery to us. The DCR for all time charter contracts will only be renegotiated upon contract renewal. Throughout the charter period, the DCR generally remains unaffected by fluctuations in market charter rates, changes in shipping routes, or other operational and economic factors. We will invoice customers in advance at the start of the month based on the number of the days in the month with adjustments made by our customers based on their estimated off-hire periods. Off-hire periods refer to any events that result in a loss of vessel operating time, including among others, scheduled or ad-hoc maintenance, suspension of sailing due to industrial action, the need for medical treatment for sick or injured individuals or detention of the vessel by authorities due to legal action.

7. BUSINESS OVERVIEW (Cont'd)

Under a Time Charter contract, the charterer bears all other variable voyage costs, such as bunker, port and other associated charges. On the other hand, we bear vessel operating costs (such as surveys, licences and registrations, insurance, maintenance, repair, spare parts) and crew-related expenses. In addition, we are subjected to LAD for any delay in the delivery of the vessel at the agreed DCR per day as stipulated in the contract. During the Financial Periods Under Review and up to the LPD, we have not experienced any LAD claims.

(ii) Voyage charter

(a) CVC

Customers charter our fully-manned vessels for exclusive use for a fixed number of journeys over a contracted period, typically ranging from 1 to 3 years, with extension options. In the event the charterer requests for the tanker to undertake a journey to and from any port not listed in the charter contract, both parties shall negotiate in good faith, a freight rate for such voyage calculated on the same basis as the existing freight rates.

Under a CVC contract, we charge the charterer an agreed freight rate for each voyage, from loading to discharge ports, during the charter period and invoice our customers upon completion of each voyage. Freight rates are generally determined based on prevailing market conditions at the time the contract is secured, taking into account factors such as the agreed number of voyages, the condition and suitability of the vessel, voyage distance, bunker fuel costs, and port charges. Unlike COA contracts, CVC contracts do not consider the total cargo volume to be carried and typically involve the deployment of the same vessel throughout the contract period. The freight rates are subject to a monthly bunker adjustment to account for movements in market bunker prices.

The charterer bears all cargo-related costs such as bulk liquid handling charge, cargo permit, customs due on cargo clearance and other handling charges. In addition, the charterer is obliged to pay a demurrage fee to us if loading or discharging operations exceed the agreed laytime for each voyage.

We bear vessel operating costs, such as surveys, licences and registrations, insurance, maintenance, repair, spare parts, port and related charges and crew-related expenses.

(b) COA

Customers charter our fully-manned vessels to transport a specified volume of cargo from designated loading ports to discharge ports. These contracts typically span 1 to 2 years, with optional extensions of up to an additional year. The schedule of shipments is agreed upon and confirmed on a monthly basis. Our vessels are not solely dedicated to the charterer and can be rotated or used for spot charter when the vessels are available.

7. BUSINESS OVERVIEW (Cont'd)

Under a COA contract, we charge the charterer an agreed freight rate for each voyage during the charter period and invoice our customers based on bill of lading presented by us upon completion of each voyage. Freight rates are generally determined based on the total cargo volume to be carried over the contract period, voyage distance, bunker fuel costs, and port charges. Unlike CVC contracts, COA contracts do not consider the number of voyages, and shipments are typically carried out by different vessels nominated throughout the contract period. The freight rates are subject to a monthly bunker adjustment to account for movements in market bunker prices.

The charterer bears all cargo-related costs such as freight tax and all shore-related expenses in connection with the cargo, mooring charges (if incurred) and shifting expenses between berths at a single loading or discharging port (if incurred). In addition, the charterer is obliged to pay a demurrage fee to us if loading or discharging operations exceed the agreed laytime for each voyage.

We bear vessel operating costs such as surveys, licences and registrations, insurance, maintenance, repair, spare parts, port and related charges and crew-related expenses.

(c) Spot charter

Customers charter our fully-manned vessels typically for single voyage. Charter rates are based on prevailing market freight rates for the specific route between the loading and discharge ports. We bear all costs, including among others, bunker and port charges.

7.5.8 Vessel maintenance and management

All our vessels are managed in-house by our wholly-owned subsidiary, OSMSB. OSMSB is responsible for the full technical and operational management of our fleet, covering both newly constructed vessels and vessels acquired from the secondary market. The vessel management activities undertaken by OSMSB include:

- (i) **Technical management:** Oversight of routine maintenance, repairs, and dry-docking to ensure all vessels remain in compliance with applicable regulatory requirements and classification society standards.
- (ii) **Marine management:** Conducting internal audits and inspections to monitor compliance with safety, navigation, and regulatory standards, including those required by classification societies.
- (iii) **Crew management:** Recruitment, training, deployment, and rotation of crew members for our vessels.
- (iv) **Procurement:** Sourcing and purchasing spare parts, equipment, lubricants, and consumables required for vessel operations.
- (v) **Pre-purchase inspections and vessel registration:** Conducting inspections for vessels to be acquired and managing the registration of vessels with relevant regulatory authorities and classification societies.

7. BUSINESS OVERVIEW (Cont'd)

7.5.8.1 Regular Maintenance and Repairs

Our technical team supervises routine maintenance and repair works. These are carried out either while the vessel is at port or while at sea, following scheduled maintenance plans. The vessel crew performs day-to-day maintenance and reports any issues to the technical team, who will coordinate appropriate corrective actions to ensure operational reliability. Spare parts and consumables are closely monitored and replenished as necessary to ensure uninterrupted vessel operations.

7.5.8.2 Regulatory Inspections

In addition to regular maintenance, our vessels undergo periodic surveys and inspections by classification societies that are members of the IACS, such as the ABS and ClassNK. These inspections include annual surveys, intermediate surveys, special surveys, periodic surveys, and ad-hoc inspections following any incidents. The scope and frequency of these inspections are determined based on regulatory requirements and the vessel's condition. We continuously monitor the classification status of all vessels as part of our ongoing fleet management procedures.

7.5.8.3 Dry docking

As part of a vessel's class renewal, each vessel is required to undergo dry-docking twice in every 5-year cycle, once for an intermediate survey and once for a special survey. Dry docking allows for full inspection and maintenance of underwater components such as the hull, rudder, and propeller. During these dry dockings, our vessels are surveyed and inspected by the classification society surveyor (ABS for our CPP tankers or ClassNK for our LPG tankers), hence these vessels will be out of operation. Intermediate surveys typically require 5 to 7 days to complete, while special surveys may take up to 14 days depending on the vessel's condition and age. The dry-docking process involves the clearing of all cargo onboard, entry of the vessel into the dry dock, inspection, cleaning, repairs, and system checks. Upon completion, the vessel is refloated, inspected jointly with a classification society surveyor, and certified for continued operation.

The dry-docking schedule for our vessels, along with the total estimated duration for each financial year is set out below. While costs vary depending on whether the dry-docking is for an intermediate or special survey, the estimated costs per vessel are expected to be generally in line with historical costs for the Financial Periods Under Review.

Year	Vessels	Total estimated duration ⁽¹⁾
FYE 2025	Orkim Leader, Orkim Glory, Orkim Challenger, Orkim Discovery, Orkim Reliance, Orkim Gas Brilliance and Orkim Fortitude	164 days
FYE 2026	Orkim Express, Orkim Gas Success, Orkim Pearl, Orkim Sapphire, Orkim Topaz, Orkim Diamond and Orkim Emerald	175 days

7. BUSINESS OVERVIEW (Cont'd)

Note:

- (1) Total estimated duration includes all necessary preparatory activities to prepare our vessels for dry docking such as cleaning and logistical arrangements prior to entering the dock.

7.5.9 Insurance

We maintain insurance policies at levels that are customary for our business, including hull and machinery insurance, protection and indemnity ("P&I") insurance, group term life insurance, group personal accident insurance, group health insurance and directors' and officers' liability insurance. Our P&I insurance typically provides coverage for, among others, the following types of financial exposure:

- (i) crew and passenger liabilities such as loss of life, injury, and illness of crew members;
- (ii) cargo liabilities such as lost or damaged cargo during transport;
- (iii) environmental pollution liability to cover clean-up costs and fines for oil spills or other pollution caused by the vessel;
- (iv) others include collision and property damage, such as covers liability for damage caused to other ships and docks during navigation or berthing, towage liabilities for damage caused while towing or being towed, quarantine and disinfection costs for infectious disease onboard.

The following table sets out the insurance costs and claims for the Financial Periods under Review:

	FYE 2022	FYE 2023	FYE 2024	FPE 30 June 2025
	RM'000	RM'000	RM'000	RM'000
Insurance costs ⁽¹⁾	8,777	8,038	7,851	4,023
Insurance claims ⁽²⁾	2,227	137	725	1,247

Notes:

- (1) Our insurance costs include costs for hull and machinery insurance, P&I insurance, group term life insurance, group personal accident insurance, group health insurance and directors' and officers' liability insurance.
- (2) For FYE 2022, FYE 2024 and FPE 30 June 2025, our insurance claims are mainly under loss of hire and/or vessel maintenance claims related to hull and machinery. For FYE 2023, our insurance claims are mainly under P&I, relating to crew-related medical claims.

During the Financial Periods Under Review, there were no material difficulties or issues in making or recovering claims under our insurance policies, including P&I coverage.

We believe that our insurance coverage is sufficient for our business operations. However, in certain circumstances, such coverage may be limited, subject to deductibles or exclusions, or unavailable on commercially acceptable terms. In addition, claims under our insurance policies may be disputed or denied by insurers, in whole or in part.

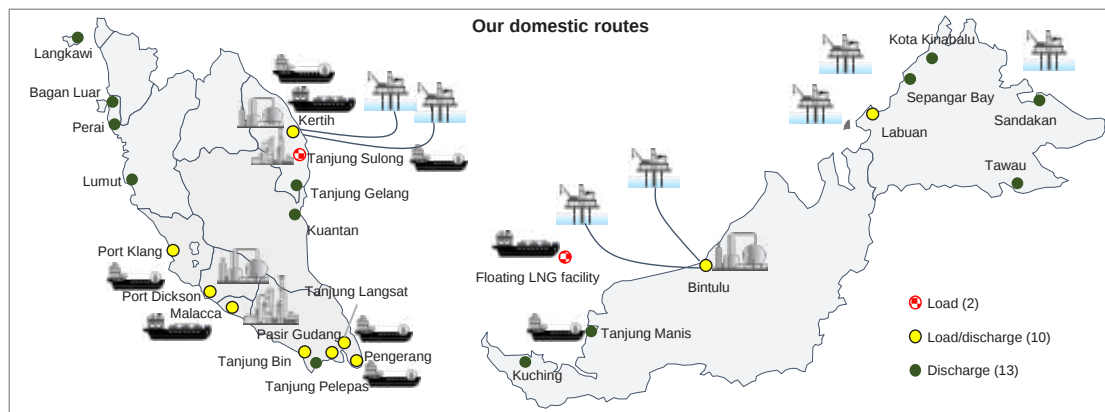
Our Board is of the view that the insurance coverage is sufficient for a business of our size and nature and is consistent with industry practices.

7. BUSINESS OVERVIEW (Cont'd)

7.6 OUR DOMESTIC AND REGIONAL ROUTES

Our fleet of CPP and LPG tankers supports transportation between domestic ports along coastal routes within Malaysia and across neighbouring Asian countries, mainly Singapore. Our fleet is primarily chartered to serve petroleum product distribution and trading companies, refinery operators, and marine transportation companies. The regional routes are typically non-repetitive, driven by market demands, cargo availability, and varying discharge destinations based upon our customers' requests.

Our fleet of CPP and LPG tankers operates in 25 locations for cargo loading and/or discharging (including ports, jetties, and terminals) along domestic routes in Malaysia during the Financial Periods Under Review as depicted in the diagram below:



Our vessels at various jetties for loading/discharge



During the Financial Periods Under Review, our fleet of CPP and LPG tankers operating under various charter types extended their operations to neighbouring Asian countries, calling on approximately 68 foreign locations (including ports, jetties, and terminals) for cargo loading and/or discharging across Singapore, and other Asian countries, such as the Philippines, Indonesia, Brunei, and China.

The foreign port calls are generally not part of recurring or fixed international routes, but are instead determined based on the charterers' requirements, including those under spot charter contracts. Under such arrangements, vessels may be directed to foreign ports depending on specific voyage requirements.

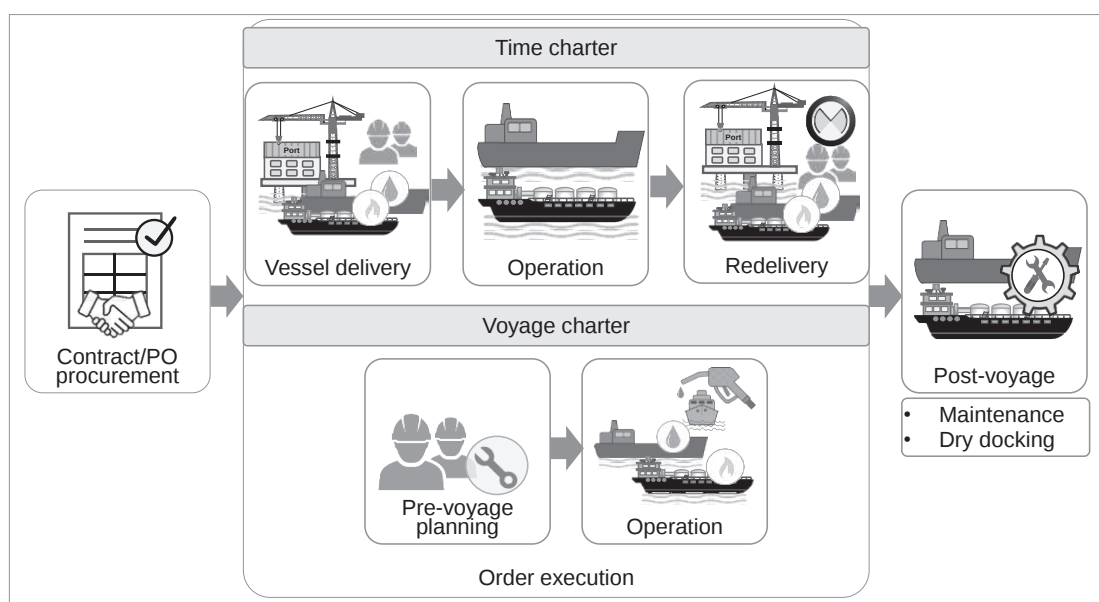
7. BUSINESS OVERVIEW (Cont'd)

For the Financial Periods Under Review, the number of ports calls in various locations (including ports/jetties/terminals) is as follows:

Collective number of port calls during the Financial Periods Under Review		
	Number of locations	Number of port calls
Malaysia	25	4,913
Asia	68	1,611
• Singapore	3	1,180
• Others	65	431
Total	93	6,524

7.7 OPERATIONAL PROCESSES

An overview of our operational process for our CPP and LPG marine transportation from contract procurement up to post-voyage is depicted as follows:



Contract procurement

Our Time Charter, CVC, and COA contracts are secured through tendering or submission of proposals. We prepare all necessary documents such as DSLs and relevant certifications, ensure our vessels meet safety and regulatory standards to comply with the requirements outlined in the tender or proposal invitation. The contracts typically include commercial terms, vessel and bunker specifications, crew responsibilities, payment terms, and other terms that vary depending on the charter type.

For spot charters, the process typically begins with a customer inquiry or a request for indicative rates. Once the customer reviews and agrees to the indicative rate, a preliminary agreement is formed before both parties conduct necessary due diligence and finalise the agreement. Upon finalisation, the agreement is confirmed through the issuance of a fixture note.

7. BUSINESS OVERVIEW (Cont'd)

Order execution

(i) Time Charter Contracts

For Time Charter contracts, a vessel with certified crew members onboard is assigned to the customer. Upon finalisation of the contract, the dedicated vessel will be delivered to the customer as per the agreed delivery timeline. A joint on-hire survey is conducted with the customer at an agreed port to determine the remaining bunker onboard the vessel. The on-hire survey date indicates the commencement of the hire period.

As the vessel owner during the charter, we manage all aspects of crewing and vessel maintenance to ensure compliance with maritime safety standards. We also schedule periodic dry-docking, during which the vessel is considered off-hired (with charter payments paused) to ensure compliance with safety requirements. Upon completion of maintenance, the vessel is re-delivered to our customer to resume the chartering service. Our customer is responsible for route operational control of voyages, covering bunker costs, port fees, and other voyage-related expenses. Charterers are required to provide voyage instructions both prior to the commencement of the voyage and upon the vessel's arrival at the destination. During the performance of the voyage instructions, we use vessel management software or routing service to monitor real-time location of the vessel, which allow the charterers and ourselves to continuously track the vessel positions, routes, and port calls. These measures help mitigate the risk of infringing geographical restrictions imposed by countries or sanctions under applicable international laws.

Upon issuance of the redelivery notice and the completion of the final shipment, a joint off-hire survey is conducted together with our customer to determine the remaining bunker quantity onboard, which will be measured for final cost reconciliation. The vessel is then redelivered to our Group, with the last hire payment adjusted to account for any off-hire periods.

(ii) Voyage charter contracts

For voyage charter contracts, we are responsible for route operational control of the contracted voyages. Under CVC contracts, a dedicated vessel is specifically assigned to our customers, while COA and spot charters will utilise vessels available from the pool of eligible vessels upon request.

In addition, our Group performs documentation verification to ensure that all cargo manifests and documents required for port calls are accurate and complete. We send voyage instructions received from the charterers to the ship master and port agents. The port agents are responsible for liaising with the port authorities and terminal operators to arrange for the tankers' arrivals, ensuring all required documents are complete and all fees and charges are paid.

Upon arrival at the loading port, our tankers will berth at the dedicated terminal for loading. Once the vessel is ready, the vessel will notify the terminal of its readiness to begin loading. Upon completion of loading, the appointed cargo surveyor will verify the quantity and quality of the loaded cargo. Once verified, the necessary documents, including a bill of lading, will be issued and declared to the authorities.

During transportation, our crew continuously monitors and maintain the security and safety of the vessel. While the vessel generally adheres to the planned routes, deviations may occur due to unforeseen circumstances, such as adverse weather or navigational hazards. Our vessel's location is tracked in real-time, ensuring full visibility throughout the journey.

7. BUSINESS OVERVIEW (Cont'd)

Similar to cargo loading, the port agents will advise the discharging terminals in advance prior to the vessel's arrival. Upon arrival at the discharge terminal, our vessel will undergo repeat clearance procedures with the relevant authorities, similar to those performed at the loading terminal. Our vessel then conducts pre-discharge checks and unloads the cargo. The final amount discharged is measured, documented, and reported to the authorities accordingly.

Post-voyage

Upon completion of the cargo discharge, the vessels will either be loaded with their next cargoes at the same terminal or advance to their next loading terminal. Prior to cargo-loading, tank preparation work will be carried out to suit the requirements of the next cargo.

7.8 CAPACITY AND UTILISATION

Our vessel capacity and utilisation rate for the CPP and LPG tankers during the Financial Periods Under Review are as follows:

	Number of vessels ⁽¹⁾	Annual capacity ⁽²⁾ (number of days)	Operating days ⁽³⁾ (number of days)	Utilisation rate ⁽⁴⁾ (%)
FYE 2022	22 ⁽⁵⁾	7,011	6,193	88.3
FYE 2023	18	6,570	6,007	91.4
FYE 2024	18 ⁽⁶⁾	6,374	5,867	92.0
FPE 30 June 2025	17	3,077	2,820	91.6

Notes:

- (1) Refers to the number of vessels available for chartering.
- (2) Refers to the number of days a vessel is available for use, which are calculated based on 365/366 days adjusted for the vessel's acquisition and disposal dates.
- (3) Refers to the number of chargeable days during which the vessels are actively deployed and generating revenue.
- (4) Computed based on the total number of operating days divided by the total number of available days.
- (5) Disposed 1 CPP tanker in February 2022, 1 CPP tanker in April 2022, and 2 CPP tankers in May 2022.
- (6) Disposed 1 CPP tanker in May 2024.

7.9 MAJOR CUSTOMERS

We market and offer our marine transportation services directly to customers who rely on us to transport their cargo. These customers are typically the energy companies with an extensive distribution network in Malaysia, 1 of them being the PETRONAS Group. We engage directly with our customers, who are the users of our marine transportation services, gaining valuable insights into their needs and requirements. This allows us to deliver high-quality services, strengthen business relationships and foster customer loyalty. By working closely with our customers, we can gather feedback on service performance and emerging customer needs. This feedback enables us to refine our service offerings continuously, ensuring we stay ahead of market trends and allows us to consistently meet our customers' expectations.

Apart from dealing directly with energy companies, we also have dealings with marine transportation companies who act as intermediaries, whereby we will use our vessels to transport cargo for the customers of these intermediaries. This allows us to leverage on the intermediaries' networks to expand our market coverage while ensuring our vessels are continuously being chartered when they are in between contracts to maximise vessel utilisation and revenue potential.

7. BUSINESS OVERVIEW (Cont'd)

For the Financial Periods Under Review, the revenue contribution by our customer segments is as follows:

Customer segment	FYE 2022		FYE 2023		FYE 2024		FPE 30 June 2025	
	RM'000	%	RM'000	%	RM'000	%	RM'000	%
Energy companies and related companies	297,215	94.2	281,761	93.1	298,243	94.2	152,534	99.9
Intermediaries	18,362	5.8	20,818	6.9	18,346	5.8	136	0.1
Total revenue	315,577	100.0	302,579	100.0	316,589	100.0	152,670	100.0

Top 5 major customers

Our top 5 major customers and their contributions to our revenue for the FYE 2022, FYE 2023, FYE 2024, and FPE 30 June 2025 are as follows:

FYE 2022

Top 5 Customers	Location	Main services	Revenue (RM'000)	%	Approximate length of relationship⁽¹⁾ (years)
PETRONAS Group	Malaysia	Marine transportation of CPP and LPG	142,552	45.2	16
Shell Group	Malaysia and Singapore	Marine transportation of CPP	110,274	34.9	15
Petron Malaysia	Malaysia	Marine transportation of CPP	18,576	5.9	4
NGL	Japan	Marine transportation of LPG	11,902	3.8	10
BHPetrol	Malaysia	Marine transportation of CPP	7,822	2.5	4
Total			291,126	92.3	

FYE 2023

Top 5 Customers	Location	Main services	Revenue (RM'000)	%	Approximate length of relationship⁽¹⁾ (years)
PETRONAS Group	Malaysia	Marine transportation of CPP and LPG	146,911	48.6	16
Shell Group	Malaysia and Singapore	Marine transportation of CPP	92,099	30.4	15
Petron Malaysia	Malaysia	Marine transportation of CPP	22,714	7.5	4
NGL	Japan	Marine transportation of LPG	11,380	3.8	10
BHPetrol	Malaysia	Marine transportation of CPP	7,968	2.6	4
Total			281,072	92.9	

7. BUSINESS OVERVIEW (Cont'd)**FYE 2024**

Top 5 Customers	Location	Main services	Revenue (RM'000)	%	Approximate length of relationship⁽¹⁾ (years)
PETRONAS Group	Malaysia	Marine transportation of CPP and LPG	144,129	45.5	16
Shell Group	Malaysia and Singapore	Marine transportation of CPP	112,274	35.5	15
Petron Malaysia	Malaysia	Marine transportation of CPP	23,484	7.4	4
BHPetrol	Malaysia	Marine transportation of CPP	15,298	4.8	4
NGL	Japan	Marine transportation of LPG	9,849	3.1	10
Total			305,034	96.3	

FPE 30 June 2025

Top 5 Customers	Location	Main services	Revenue (RM'000)	%	Approximate length of relationship⁽¹⁾ (years)
PETRONAS Group	Malaysia	Marine transportation of CPP and LPG	72,088	47.2	16
Shell Group	Malaysia and Singapore	Marine transportation of CPP	55,775	36.5	15
Petron Malaysia	Malaysia	Marine transportation of CPP	13,669	9.0	4
BHPetrol	Malaysia	Marine transportation of CPP	9,612	6.3	4
BCP Trading Pte Ltd	Singapore	Marine transportation of CPP	743	0.5	5
Total			151,887	99.5	

Note:

(1) Length of relationship as at the LPD.

We are dependent on the following major customers by virtue of their revenue contribution for each of the Financial Periods Under Review:

(i) PETRONAS Group

The revenue contribution from the PETRONAS Group collectively accounted for 45.2% (RM142.6 million), 48.6% (RM146.9 million), 45.5% (RM144.1 million), and 47.2% (RM72.1 million) of our total revenue for the FYE 2022, FYE 2023, FYE 2024, and FPE 30 June 2025 respectively.

7. BUSINESS OVERVIEW (Cont'd)

The PETRONAS Group has been our customer for the provision of marine transportation services since 2009. As at the LPD, we have 9 subsisting Time Charter contracts with the PETRONAS Group, including 7 contracts with PETCO for our CPP tankers and 2 contracts with PDB for our LPG tankers. The services from the subsisting contracts are expected to be completed progressively from 2026 up to 2032. Please refer to Section 7.5.6 of this Prospectus for further details of our ongoing contracts. In addition, we have previously secured spot charter contracts with the PETRONAS Group upon request.

(ii) Shell Group

The revenue contribution from the Shell Group collectively accounted for 34.9% (RM110.3 million), 30.4% (RM92.1 million), 35.5% (RM112.3 million), and 36.5% (RM55.8 million) of our total revenue for the FYE 2022, FYE 2023, FYE 2024, and FPE 30 June 2025 respectively.

The Shell Group has been our customer for the provision of marine transportation of CPP since 2010. As at the LPD, we have 5 subsisting CVC contracts with the Shell Group for our CPP tankers. The contracts are expected to be completed progressively in 2026 and 2027. Furthermore, we had secured 2 additional CVC contracts with the Shell Group in September 2024 for 2 newbuild vessels, *Orkim Jade* and *Orkim Ruby*, which are currently under construction. These contracts are expected to commence operations in 2027 upon delivery of both *Orkim Ruby* and *Orkim Jade* and will remain valid up to 2035 (including extension options). Please refer to Section 7.5.6 of this Prospectus for further details of our ongoing contracts. In addition, we have also secured spot charter contracts with the Shell Group upon request.

Notwithstanding that our Group is dependent on the charter contracts with the PETRONAS Group and the Shell Group as customers, our established strengths and competitive advantages as set out below support the sustainability of our business and our strong market positioning:

- (i) We have been dealing with the PETRONAS Group and the Shell Group for approximately 15 years, providing the basis for a continuing business relationship. As at the LPD, we have subsisting long-term chartering contracts with the PETRONAS Group and the Shell Group, and collectively, our contracts with them typically range from 2 to 10 years;
- (ii) We hold a leading position in terms of the number of CPP tankers registered in Malaysia, representing approximately 56% of the 27 Malaysian-registered chemical/petroleum tankers in 2024, which enables us to fulfil critical domestic needs for CPP and secure Malaysia's energy supply. Furthermore, the Malaysian cabotage rule promotes the use of Malaysian-registered vessels for domestic shipping such as transportation of goods or carriage of passengers within coastal routes in Malaysia. Nonetheless, in cases where Malaysian-registered vessels are unavailable or insufficient, foreign-registered vessels will then be granted temporary license to carry out such activities;
- (iii) Our focus on operational stability is achieved through proactive vessel maintenance, ensuring fleet reliability and employing experienced cargo handling crews to minimise downtime. This stability is underpinned by our 18-year track record in marine transportation operations, dating back to our incorporation in 2007. As at 30 June 2025, we have cumulatively invested RM213.8 million in dry docking expenditures for our vessels. This investment demonstrates our commitment to maintaining our fleet's safe and reliable operational condition while ensuring that we comply with the relevant regulatory requirements;

7. BUSINESS OVERVIEW (Cont'd)

- (iv) Our continued fleet expansion would facilitate the chartering of additional CPP and LPG vessels to established customers, including the PETRONAS Group and the Shell Group. We have cumulatively invested RM1.0 billion in our existing fleet of 17 vessels as at 30 June 2025. Leveraging on our strength as a vessel owner and operator to ensure fleet availability and reliability, we continue to serve the PETRONAS Group with our existing CPP and LPG tanker charter contracts. Furthermore, our ability to secure new contracts from the Shell Group for *Orkim Ruby* and *Orkim Jade*, as well as a new contract from the PETRONAS Group for *Orkim Citrine* demonstrates our track record as well as resilient demand from our key customers for our services; and
- (v) We ensure operational efficiency through consistent quality services and adherence to shipping schedules. This is supported by a fleet management system with real-time vessel tracking, providing transparent cargo status and location updates to maintain shipping schedules and service integrity. All our vessels are equipped with real-time tracking systems.

7.10 MAJOR SUPPLIERS

Our top 5 major suppliers and our purchases from them for the FYE 2022, FYE 2023, FYE 2024, and FPE 30 June 2025 are as follows:

FYE 2022

Top 5 Suppliers	Location	Main input materials/ services purchased	Purchases (RM'000)	%	Approximate length of relationship (years) ⁽¹⁾
Island Oil Limited	Cyprus	Bunker	13,615	12.2	4
PSP Marine (M) Sdn Bhd	Malaysia	Bunker	9,905	8.9	7
Ascent Glory Limited	Hong Kong	Bunker	9,269	8.3	4
Monjasa Pte Ltd	Singapore	Bunker	6,756	6.0	10
State Insurance Brokers Sdn Bhd	Malaysia	Insurance	5,622	5.0	16
Total			45,167	40.4	

FYE 2023

Top 5 Suppliers	Location	Main input materials/ services purchased	Purchases (RM'000)	%	Approximate length of relationship (years) ⁽¹⁾
Island Oil Limited	Cyprus	Bunker	7,752	9.1	4
Bunkers Marine Pte Ltd	Singapore	Bunker	5,118	6.0	15
KPI Oceanconnect Pte Ltd	Singapore	Bunker	4,963	5.9	3
State Insurance Brokers Sdn Bhd	Malaysia	Insurance	4,960	5.8	16
Srikanda Marine Pte Ltd	Singapore	Spare parts	4,036	4.8	4
Total			26,829	31.6	

7. BUSINESS OVERVIEW (Cont'd)**FYE 2024**

Top 5 Suppliers	Location	Main input materials/ services purchased	Purchases (RM'000)	%	Approximate length of relationship (years)⁽¹⁾
G Ocean Trading Pte Ltd	Singapore	Bunker	9,579	10.7	2
Monjasa Pte Ltd	Singapore	Bunker	5,805	6.5	10
PSP Marine (M) Sdn Bhd	Malaysia	Bunker	5,368	6.0	7
Bunkers Marine Pte Ltd	Singapore	Bunker	5,356	6.0	15
Sing Fuels Pte Ltd	Singapore	Bunker	4,833	5.4	7
Total			30,941	34.6	

FPE 30 June 2025

Top 5 Suppliers	Location	Main input materials/ services purchased	Purchases (RM'000)	%	Approximate length of relationship (years)⁽¹⁾
Yee Fong Marine Sdn Bhd	Malaysia	Spare parts	5,335	13.6	7
G Ocean Trading Pte Ltd	Singapore	Bunker	3,289	8.4	2
The Shipowners' Mutual Protection and Indemnity Association	Singapore	Insurance	2,695	6.9	15
Sing Fuels Pte Ltd	Singapore	Bunker	2,583	6.6	7
State Insurance Brokers Sdn Bhd	Malaysia	Insurance	2,430	6.2	16
Total			16,332	41.7	

Note:

(1) Length of relationship as at the LPD.

During the Financial Periods Under Review, we are not dependent on any of our top 5 major suppliers as bunkers, our principal supply item, can be readily sourced from alternative suppliers in both Malaysia and foreign countries. Furthermore, bunkers are commodities which are widely traded and readily available in the marine transportation market.

7.11 BUSINESS DEVELOPMENT AND MARKETING ACTIVITIES

Our sales and marketing strategies focus on contract acquisition, customer relationship management, and showcasing the unique value of our marine transportation services. This includes:

(i) Sales positioning for contract acquisition

We position ourselves as an established owner-operator of Malaysian-registered marine transportation of CPP and LPG. Our services are integral in supporting the national energy security, providing secure and reliable transportation of petroleum products within Malaysia coastal routes and some Asian countries. We primarily serve petroleum product distribution and trading companies, refinery operators, and marine transportation companies.

7. BUSINESS OVERVIEW (Cont'd)

We offer a range of chartering options, including Time Charter, CVC, COA, and spot charter, to meet diverse customer needs. As at the LPD, we have 17 subsisting long-term chartering contracts comprising 8 Time Charters, 7 CVCs, and 2 COAs, where the vessels can be used for spot charters when available.

In addition, we have established a dedicated team to service our customers and is responsible for maintaining relationships with our customers by understanding our customers' needs and participating in contract tenders and price negotiations. We are staffed with experienced personnel who have a strong technical understanding of CPP and LPG marine transportation, enabling effective communication with customers and the ability to address technical and operational requirements.

(ii) Customer relationship management for existing customers

We directly market our marine transportation services to key customers, including refineries, petroleum product distribution and trading companies. This direct engagement provides valuable insights into our customers' needs, enabling us to deliver high-quality services, strengthen business relationships, and foster customer loyalty to retain existing customers and attract new customers.

We have leading market position in terms of the number of CPP tankers registered in Malaysia, representing approximately 56% of the 27 Malaysian-registered chemical/petroleum tankers in 2024 (*Source: IMR Report*). In 2024, the apparent consumption volume of refined petroleum products in Malaysia was 32.1 million tonnes. Based on our total volume of 3.8 million tonnes of CPP and LPG that we transported and discharged in Malaysia, we have a market share of approximately 12% in 2024 (*Source: IMR Report*). In addition, we have been servicing the PETRONAS Group since 2009, and the Shell Group since 2010, with fleet expansion over the years being driven by demand from these 2 customers. In serving key energy companies such as the PETRONAS Group and the Shell Group, we ensure that our vessels consistently meet and maintain maritime assurance criteria for shipping, focusing on ensuring safety, security, and compliance with relevant regulations and industry standards. This includes adherence to international conventions like MARPOL and SOLAS, as well as industry codes and guidelines like ISGOTT, and ICS. We also undergo continuous internal assessments by the PETRONAS Group and the Shell Group. We operate in compliance with PETRONAS' Technical Standards and the Shell Group's Maritime Assurance System.

(iii) Participation in maritime energy and shipping industry events

We leverage on industry events to introduce our services to potential customers. Some notable business conferences and trade events that we participated in are:

- (a) International Conference on Maritime Logistics and Ports (ICMLP) 2024 in Putrajaya;
- (b) Malaysia Maritime Week 2024 in Kuala Lumpur; and
- (c) Day of the Seafarer 2022 and 2023 in Terengganu and Putrajaya, respectively.

In addition, our Group, through our CEO, had participated as a speaker in various engagements, including forums, roadshows, panel discussions, and seminars, for networking, fostering business growth, and understanding industry developments. Some engagements are as follows:

- (a) Annual Shipowners & Charterers Forum 2022;
- (b) Asia Pacific Maritime Roadshow - Topic: Malaysia Maritime Market 2024; and

7. BUSINESS OVERVIEW (Cont'd)

(c) Asian Maritime Law and Business Conference 2024.

Orkim is also a member of industry associations such as Malaysia Shipowner's Association ("**MASA**"). As at the LPD, our Group's CEO serves as a member of several national and international maritime committees and councils, including Shell Maritime Partners in Safety – Asia Pacific Middle East Focus Group, ABS Southeast Asia and Middle East Technical Committee, MASA's Executive Committee and Tanker Committee, National Shipping and Port Council Advisory Committee, Malaysia Shipping Development Board and Human Resource Development Corporation's Sectorial Training Committee – Transportation. In July 2025, he is appointed by the Ministry of Transport Malaysia as an ad hoc member of the Malaysia Maritime Law Revision and Reform Committee.

7.12 OUR VOYAGE AND VESSEL OPERATING COSTS

The primary inputs and costs incurred in our marine transportation operations relate to bunker costs, port charges, and spare parts, repairs and maintenance. Collectively, these inputs accounted for 43.1%, 36.4%, 36.9% and 32.8% of our total cost of sales for the FYE 2022, FYE 2023, FYE 2024, and FPE 30 June 2025 respectively. Further details on our direct cost components are set out in Section 12 of this Prospectus.

Bunker is the main fuel used by our tankers during voyage operations and represents a substantial portion of our direct costs. We procure bunker fuel at ports both locally and regionally. Bunker prices are closely tied to global crude oil price movements, which are subject to fluctuations arising from macroeconomic factors such as global supply and demand dynamics, geopolitical developments, regulatory changes, and economic activity. During the Financial Periods Under Review, we did not experience any material difficulties in securing the supply of bunker fuel.

Port charges refer to charges imposed by port authorities and terminal operators for the use of port facilities and related services. These include pilotage, towage, mooring, berthing, and port dues when our vessels call at ports. These charges are typically regulated by the port authorities and terminal operators.

Spare parts, repairs and maintenance comprise mainly expenses associated with vessel repairs and maintenance, which are necessary to ensure compliance with safety and regulatory requirements. These costs vary depending on the age and condition of the vessel and the timing of scheduled dry-docking activities. Despite these cyclical variations, our overall spare parts, repairs and maintenance costs remained stable over the Financial Periods Under Review. In addition, we also engage third party vendors to carry out repair and maintenance services for our vessels.

7. BUSINESS OVERVIEW (Cont'd)

7.13 MATERIAL PROPERTIES AND EQUIPMENT

7.13.1 Material real properties of our Group

Details of the material property leased/tenanted by our Group is set out as follows. We do not own any material properties.

Tenant	Landlord / Lessor	Location / Postal address	Description/ Existing use	Date of CCC or equivalent	Tenure of tenancy	Rental per annum (RM)
OSMSB	U-Ni Magna Sdn Bhd	Level 15, Menara TSR, No. 12, Jalan PJU 7/3, Mutiara Damansara 47810 Petaling Jaya, Selangor Darul Ehsan, Malaysia	Brief description: Office tower Existing use: Head office Rented area: 10,666 sq ft	2 April 2014	3 years, commencing from 1 June 2023 and expiring on 31 May 2026, with an option to extend for a further term of 3 years until 31 May 2029	422,373.60

As at the LPD, there is no breach of relevant laws, regulations, rules and requirements relating to the above property which may materially affect our operations and utilisation of the above property.

7.13.2 Material equipment owned by our Group

A summary of the material equipment owned and used by us are as below:

Vessels	Number of units	Average age (years) ⁽¹⁾	Audited NBV as at 30 June 2025 (RM'000)
CPP tankers	15	13	592,689
LPG tankers	2	10	80,845
			673,534

Note:

(1) Average age of the equipment is computed from the year of built and up to the year 2025.

In the FPE 30 June 2025, we have entered into 2 shipbuilding contracts for the construction of CPP tankers. The total estimated construction cost for both CPP tankers is RM202.6 million (USD47.2 million), of which, RM43.7 million has been paid as at the LPD.

See Section 7.5.5 of this Prospectus for further details on the vessels owned by us.

7.14 SEASONALITY

We do not experience any material seasonality in our business as our business operations are mainly based on contractual arrangements.

7. BUSINESS OVERVIEW (Cont'd)

7.15 EMPLOYEES

As at the LPD, we have a total workforce of 412 employees, comprising approximately 84.5% offshore (vessel-based) and 15.5% onshore (shore-based) personnel. Our offshore workforce consists of crew members assigned to operate our CPP and LPG tankers, while our onshore workforce supports the Group's commercial, operational, finance, and administrative functions.

As at the LPD, our shore-based workforce comprises 64 employees. Of these, approximately 93.8% are permanent employees while the remaining 6.2% are contractual employees. The breakdown of our shore-based employees is as follows:

Categories	Contractual Employee	Permanent Employee	Grand Total
CEO Office	1	1	2
Commercial & Chartering	-	9	9
Fleet operations (Technical, Marine Safety & Quality)	1	21	22
Finance	-	10	10
Human resource (Sea & Shore)	1	10	11
Other support services (including Procurement, IT, Compliance, and Legal)	1	9	10
Grand Total	4	60	64

As at the LPD, our total offshore workforce comprised 348 employees, of which 39.9% are local seafarers, while the remaining 60.1% are foreign seafarers from Indonesia, Myanmar, the Philippines, India, and Yemen. Our offshore workforce is primarily engaged under renewable fixed-term contracts, typically for duration of 6 months.

All of our foreign employees possess valid working permits and/or documentations. Except for our seafarers, including local and foreign employees, who belong to NUSPM, none of our other employees belong to any labour union.

During the Financial Periods Under Review and up to the LPD, there has not been any major industrial dispute pertaining to our employees. During the same period, we did not face any labour shortage that led to any disruption to our business operations.

7.16 ENVIRONMENTAL, SOCIAL AND GOVERNANCE

The following key aspects highlight our strong commitment to environmental, social, and governance practices.

7.16.1 Environmental

Recognising the broader impacts of our operation, both directly and indirectly to the environment, we have adopted measures to minimise these effects through carbon footprint management, energy management, waste management as well as water and effluents management.

7. BUSINESS OVERVIEW (Cont'd)

(i) Greenhouse Gas (“GHG”) Emissions and Energy Management

Climate change poses a significant risk to global ecosystems, economies, and communities, making the reduction of emissions a critical priority for all industries. As a key player in the maritime sector, we recognise the importance of managing emissions not only to meet regulatory expectations, but also to support the transition towards a low-carbon economy. Our GHG emissions management approach is guided by key international frameworks such as the GHG Protocol and the IMO’s decarbonisation strategy. While we have not yet set a formal net-zero target, we are actively aligning our practices with these standards.

Guided by the GHG Protocol, we have implemented a monitoring tool to track Scope 1 and Scope 2 emissions from our operations. Scope 1 emissions primarily arise from fuel combustion and are calculated based on actual fuel consumption recorded in vessel logbooks. Scope 2 emissions stem from electricity consumption at our corporate office. Ongoing tracking enables us to monitor emissions closely and support informed planning for potential reduction measures. We are also working towards expanding our emissions inventory to include additional Scope 3 categories such as business travel and employee commuting.

We conduct continuous monitoring and periodic assessments to maintain alignment with the IMO’s requirements, particularly for vessels performing below efficiency baselines. As needed, targeted improvement plans encompassing technical, operational, and financial measures are deployed to enhance vessel performance. Several vessel-level efficiency initiatives contribute to emissions reduction, including the installation of PBCF on 8 of our vessels and the equipment of engine power limiters on 9 of our vessels. As part of standard operational practice, our vessels undergo periodic hull cleaning between dry dockings to minimise fouling, reduce resistance, and improve fuel efficiency. These initiatives have been implemented since 2018, reflecting our commitment to reduce our operational GHG emissions. In recognition of these efforts, we received Shell’s Shipping and Maritime Appreciation Award in 2021 and 2022, for CO₂ emissions tracking and EEXI and CII compliance categories.

In 2024, our total Scope 1 emissions intensity decreased by 2.4% in comparison to 2023 primarily attributed to lower overall fuel consumption. Our relocation to a larger, modern office in Menara TSR in Mutiara Damansara has led to an increase in Scope 2 emissions intensity from 5.73 kgCO₂e/sqft to 7.75 kgCO₂e/sqft due to higher energy usage. We expect emissions to decline over time with planned energy efficiency measures, including deactivating non-essential air conditioning and automated after-hours shutdowns.

(ii) Waste Management

Our waste management practices are guided by the requirements of the MARPOL, ISO 21070 and our internal Environment Management Manual. We focus on achieving sustainable and impactful waste minimisation through efficient onboard management, covering categories such as plastic waste, food waste and domestic and operational waste. Aligned with our commitment towards environmental stewardship, we strictly prohibit the discharge of plastic materials including but not limited to synthetic ropes, and incinerated plastic waste, into the environment in which we operate.

7. BUSINESS OVERVIEW (Cont'd)

Our Environmental Management Manual outlines the framework for onboard waste management. This encompasses waste minimisation, collection, sorting and processing methods such as compaction and incineration, as well as procedures for storage and disposal at sea and at shore-based facilities. Efforts to minimise waste intake onboard begin at the procurement stage, where the use of supplies containing non-recyclable materials is reduced where feasible. These efforts are supported by systematic procedures for waste collection and segregation, with an emphasis on recycling and reusing materials to extend their lifecycle, in line with Shipboard Garbage Management procedures.

(iii) Water and Effluents Management

We understand the significant impact of our business on the marine environment. In response, we have established our Environment Management Manual to provide clear guidelines for managing our water and effluents treatment prior to discharging into the sea. Effluents refers broadly to operational discharge which include bilge water, sludge, sewage and oily water.

Our vessels are equipped with approved sewage treatment plants, holding tanks, and oil-water separators to prevent marine contamination. Effluent discharge is closely monitored to adhere to MARPOL discharge requirements criteria, and logs are maintained as part of our Shipboard Sewage Disposal Record Book and Oil Record Book.

Guided by the BWM Convention, our vessels' Ballast Water Management Plans detail formal procedures and operational limits for compliant and safe ballast water and sediment handling. It also outlines the responsibilities of designated officers, control measures for ballast water discharge, and prescribed methods for the handling and disposal of sediments. As at the LPD, 15 out of 17 of our vessels, representing approximately 90% of the fleet have been upgraded with a Ballast Water Management System, with the remaining vessels set to be upgraded by the end of the year.

(iv) Ecological Impact

As part of our commitment to protecting our operating environment, we have established a Shipboard Oil Spill Contingency Procedure Manual ("CPM"), alongside our Environment Management Manual, to guide us in the event of an oil spill. These manuals outline key countermeasures for oil spill and dispersion, methods for handling oil absorbing equipment and treatment agents, and the quantity of such equipment and agents. The CPM also set out procedures for reporting incidents to the appropriate authorities and requesting assistance from shore-based support teams.

We remain committed to the prevention of oil spill incidents through a comprehensive and proactive approach, as outlined below:

- (a) Structured crew training and certification programmes to ensure all personnel are equipped with the knowledge and skills to respond effectively to pollution control scenarios;
- (b) Regular safety drills, including ship-to-shore coordination exercises to simulate oil spill emergencies and improve response readiness;

7. BUSINESS OVERVIEW (Cont'd)

- (c) Strict operational procedures (e.g., pre-cargo checklists, bunkering standard operating procedures, and ship-shore safety alignments) to minimise high-risk activities and prevent incidents;
- (d) Regular monitoring of equipment (e.g., stern tube oil seal, deck machinery, air vent systems) for leaks; and
- (e) Equipping vessels (currently 5 out of 17) with seawater-lubricated shaft systems instead of oil-lubricated ones, reducing the risk of oil pollution through shaft seals.

In the event of an oil spill onboard, Oil Spill Kit materials (e.g., oil dispersants, sawdust, and absorbent pads) are available for immediate deployment, as outlined in the Shipboard Oil Pollution Emergency Plan. As at the LPD, we have not incurred any fines for breach or non-compliance with applicable environmental laws.

We have received consecutive recognitions from 2023 to 2025 for our exemplary oil loss control performance, reflecting our commitment to minimising ecological impact. Please refer to Section 7.4 of this Prospectus for further details on these recognitions received.

7.16.2 Social

We uphold the responsibilities towards the well-being, rights, and development of our employees and the communities we engage with. Our practices reflect a focus on inclusivity, fair treatment, and safe working conditions. Employee upskilling and management, as well as occupational health and safety are vital in ensuring a sustainable business growth.

(i) Employee upskilling and development

Employees today value clear career planning and structured support systems for their professional development. In facilitating this, we have established structured development initiatives and strategic partnerships that benefit both our shore-based professionals and seafarers.

We conduct annual assessments of key positions, including succession planning and manpower requirements, to ensure our talent strategy aligns with business needs.

We employ a Competency Profile and Individual Training Matrix to identify skill gaps and inform targeted training interventions. Our Training Plan is continuously updated to address both business and regulatory demands.

Additionally, our bi-annual performance appraisal process identifies development needs and guides the allocation of resources to support employees in their ongoing professional growth.

Building on these efforts, our Human Resources & Administrations (“HRA”) Policies and Procedures emphasise women's empowerment and gender equality, promoting equal opportunity, diversity, and non-discrimination across the organisation. We actively support the career growth and leadership development of our female employees, ensuring they receive fair treatment and have access to the same growth opportunities as their peers.

7. BUSINESS OVERVIEW (Cont'd)

Since 2023, we have actively included female students in our sea-time placement and cadetship program to promote female participation in the maritime sector. As at the LPD, we have successfully trained 2 female junior officers for year 2025. Please see Section 7.16.2(iv)(a) of this Prospectus for further details of our training initiatives.

Furthermore, we have invested in the Certificate of Competency (“COC”) sponsorship program in 2025 for a female Fourth Engineer. As at the LPD, we have 6 female crew members serving on our vessels. This degree of representation is consistent with the maritime industry standards, underscoring our strong commitment to the development of women in the maritime industry.

(ii) Employee Management

We understand the importance of creating a respectful and inclusive work environment, recognising that our employees are among our most valuable assets. We uphold fair employment practices by ensuring compliance with all applicable labour laws, including fair wages, reasonable working hours, non-discriminatory recruitment processes, and equitable compensation.

In ensuring the protection of our employees from inappropriate conduct, any form of harassment (verbal, written, or physical) that demeans, humiliates, threatens, or undermines dignity is strictly prohibited. Employees are encouraged to report such behaviour to Human Resources for appropriate action.

Our HRA Policies and Procedures clearly outline available benefits and support. We regularly review and enhance these resources to remain competitive and supportive of employee well-being. The benefits we offer include:

- (a) Sailing allowances, medical and insurance coverage;
- (b) Employee welfare program covering major life events like marriage, childbirth, hospitalisation, and family bereavement; and
- (c) Extensive personal and professional development opportunities.

In addition to these benefits, we also provide mental health and wellbeing support for our employees, such as the ongoing collaboration with Mental Illness Awareness and Support Association and Medical Enhancement Scheme for Seafarers, which aims to provide medical counselling support for employees.

These initiatives have earned us recognition through Anugerah Majikan Prihatin (Caring Employer Award) in 2022, reflecting our continued dedication to the welfare and well-being of our seafarers.

(iii) Occupational Health and Safety

In line with the principles set out in the SOLAS, we have established a Safety Procedure Manual that outlines risk hazard management, shipboard safety committee, personal safety and accident prevention, as well as health and hygiene onboard.

7. BUSINESS OVERVIEW (Cont'd)

Our Health, Safety and Environmental Protection Policy was established to promote safe practices in vessel operations and to maintain a safe working environment. This policy aims to prevent human injury, protecting life at sea, and ensure that safety standards are upheld across all aspects of our maritime operations.

As part of our commitment to our employee safety, we also mandate that our employees undergo safety training and are certified with the relevant knowledge in managing safety hazards in accordance with the STCW.

We adhere to the STCW through established internal procedures. All prospective crew members are required to complete an application process and undergo thorough certificate verification. Additionally, all seafarers must complete pre-joining training to meet STCW and relevant Flag State requirements, ensuring they are fully qualified and prepared for their roles.

(iv) Corporate Social Responsibility (“CSR”)

At Orkim, we believe long-term business success is intrinsically linked to our contributions to society and the maritime industry. Our CSR initiatives reflect our core values of responsibility, integrity, and community upliftment. Our commitment is demonstrated through key programs that invest in both the future of maritime professionals and the communities we serve:

(a) Training and Education

(1) Enhancing Maritime Safety and Training

As part of our ongoing support for safety and excellence in the maritime sector, we have contributed a fast rescue boat to Pelita Akademi, a maritime training centre accredited by the MDM. This initiative strengthens practical training in emergency rescue operations and enhances the capabilities of future maritime professionals. The collaboration underscores our joint commitment to improving maritime safety standards and investing in the next generation of seafarers.

(2) Supporting Access to Maritime Education

In line with our dedication to educational development, our participation in the Industrial and Professional Certification Programme by the Ministry of Higher Education allows us to offer industrial placements to cadets. Eligible participants benefit from National Higher Education Fund Corporation (PTPTN) education loans and repayment incentives, easing financial burdens and increasing access to maritime careers for aspiring Malaysian youth.

(3) Developing Future Seafarers

Since 2017, we have supported over 100 cadets through structured sea-time placement and cadetship programmes to prepare cadets for certification and long-term careers at sea, in collaboration with premier institutions such as Malaysian Maritime Academy. We also support onboard technical placement programmes for trainees to develop industry-ready talent and address national workforce shortages.

7. BUSINESS OVERVIEW (Cont'd)

(4) Marine Engineering Degree Programme

Our CEO plays a key role in the establishment of a Marine Engineering Degree Course at Politeknik Ungku Omar, aimed at producing skilled maritime engineers for the local and regional shipping industry, as he serves as both Programme Chairman and Maritime Programme Adviser.

(5) Electro-Technical Officer (“ETO”) Development

We collaborated with the Technology Depository Agency and UniKL, in support of Majlis Amanah Rakyat (MARA), to develop a programme focused on enhancing industry-ready technical skills in electrical engineering through structured industrial training and upskilling initiatives.

(b) Community Development

(1) Seafarers Day Career Talk

The Seafarers Day Career Talk is one of the ways we give back to the community by sharing our knowledge, experience, and inspiration to aspiring cadets. It celebrates the role of seafarers while encouraging the next generation to explore opportunities in the maritime industry.

(2) Zakat-Wakalah Program for Back-to-School Aid

We support the educational needs of employees' children through a Zakat-Wakalah Back-to-School Program, ensuring that they are equipped with essential supplies. This initiative not only promotes education but also fulfils our religious and social responsibility in supporting the well-being of our extended Orkim family.

(3) Bumiputera Professional Sponsorship

In FYE 2024, we, in collaboration with Ekuinas, conducted a sponsorship program with a total investment of approximately RM100,000 to support the development of Bumiputera seafarers. The sponsorship fully covered STCW COC courses for both deck and engine officers, reflecting our commitment to cultivating a highly skilled maritime workforce.

7.16.3 Governance

We have put in place relevant frameworks and practices to guide and promote ethical conduct, accountability, and transparency across all levels of our organisation.

(i) Transparency and accountability

Our Board is committed to achieving and sustaining a high standard of corporate governance. We have put in place the following practices in accordance with the principles provided in the MCCG which include:

- (a) board leadership and effectiveness;
- (b) effective audit and risk management; and

7. BUSINESS OVERVIEW (Cont'd)

- (c) integrity in corporate reporting and establishing meaningful relationships with our stakeholders.

We have also met the MCCG's recommendations to have at least 30% female directors and at least 50.0% independent directors. As at the LPD, 3 out of 7 Directors or 43% of our Board are female directors and 4 out of 7 Directors or 57% of our Board are independent directors.

Our Board's Charter is set out in Section 9.2 of this Prospectus. Additionally, our governance structure includes our Board Audit Committee, our Board Nomination and Remuneration Committee and our Board Risk and Compliance Committee, whose membership comprise all or a majority of Independent Non-Executive Directors, acting as board committees to oversee, amongst others, financial reporting, compensation, potential conflicts and related party transactions and identifying and addressing risks. For further details of our board committees, see Sections 9.2.7, 9.2.8 and 9.2.9 of this Prospectus.

(ii) **Ethical Conduct of Business**

We recognise the importance of sound governance, integrity, and ethical business practices for the company. As such, we have established the Anti-Bribery and Anti-Corruption Policy ("**ABC Policy**"), Compliance Policy and Anti Money Laundering/Counter-Financing Terrorism Policy ("**AML/CFT Policy**") to guide our business operations in upholding principles of integrity, ethics, and accountability. The ABC Policy and procedures are in line with the Malaysian Anti-Corruption Commission Act 2009, covering aspects of whistleblowing and anti-fraud procedures. Our Compliance Policy sets forth the mandatory laws and regulations our vessels are mandated to while the AML/CFT Policy covering aspects in identifying, preventing, and reporting any suspicious financial activities, particularly those that may be linked to illicit fund transfers and terrorism financing.

(The rest of this page is intentionally left blank)

7. BUSINESS OVERVIEW (Cont'd)

7.17 TECHNOLOGIES USED

We utilise several software to support our operations, as follows:

- (i) Vessel management software and live location tracking to monitor and manage the daily operations, maintenance, and real-time movements of our vessels.

Real-time vessel monitoring in our control room



- (ii) Cellular network and satellite communications system to facilitate shore-to-ship communication to ensure safe and efficient maritime operations.
- (iii) Safety and crew management software, used to monitor and manage safety aspects of our vessels, as well as to maintain sea staff records including certifications and scheduled rotations.
- (iv) Software onboard vessels including electronic chart system, electronic publication library, and electronic rest hour software for operation purposes.

7.18 RESEARCH AND DEVELOPMENT

We do not carry out any research and development activity as it is not relevant to our business, and as such, we do not have any research and development policy.

7.19 MATERIAL INTERRUPTIONS IN OUR BUSINESS

Our business operations did not experience material interruptions during the 12 months prior to the date of this Prospectus.

7. BUSINESS OVERVIEW (Cont'd)

7.20 INTELLECTUAL PROPERTY RIGHTS

We are in the midst of applying for trademark registration for our corporate logo. The application for the registration of the trademark with MyIPO was submitted on 6 May 2025 and is expected to take approximately 12 to 18 months for registration. As at the LPD, the trademark is currently under formality validation, the details of which are as follows:

Trademark	Registered owner/ Applicant	Registration/ Application no.	Legal Status	Class
	Orkim	TM2025014365	Under Formality Validation	35 ⁽¹⁾
	Orkim	TM2025014366	Under Formality Validation	37 ⁽²⁾
	Orkim	TM2025014368	Under Formality Validation	39 ⁽³⁾
	Orkim	TM2025014369	Under Formality Validation	35 ⁽¹⁾
	Orkim	TM2025014370	Under Formality Validation	37 ⁽²⁾
	Orkim	TM2025014371	Under Formality Validation	39 ⁽³⁾

Notes:

- (1) Administration of sales and promotional incentive schemes; Advertising, promotion and marketing; Digital marketing; Presentation of goods on communications media for retail purposes; Processing telephone inquiries regarding advertised goods and services; Procurement of contracts for others for the purchase and sale of goods; Product marketing; Promotion and marketing of products and services through global computer networks; Social network marketing; Targeted marketing.
- (2) Fleet management services in the field of refuelling of vehicles; Husbanding services being fuelling of ships; Husbanding services being repair and maintenance of ships; Maintenance and repair in the field of vehicle fleet management; Maintenance and repair of ships; Marine dry docking services for water vehicle maintenance and repair; Provision of information relating to the repair or maintenance of vessels; Repair or maintenance of vessels; Ship launching services.
- (3) Arranging for the shipping of goods; Cargo ship transport; Chartering of ships; Filling of ships with goods; Freightage and ship brokerage services; International ocean freight shipping services; Monitoring and tracking of package shipments; Ocean shipping services; Providing information relating to ship brokerage; Rental of tankers; Ship piloting and provision of information relating thereto; Shipping services; Storage of liquefied natural gas on ships; Storage, distribution, transportation, shipping, and delivery of gas, oil and chemicals; Supply chain logistics and reverse logistics services consisting of the storage, transportation and delivery of goods for others by air, rail, ship or lorry.

Notwithstanding that the registration of our corporate logo is still pending, our Group is not dependent on the registration of such trademarks for our business operation as we have an established operating track record in the industry as well as well-developed business relationships.

7. BUSINESS OVERVIEW (Cont'd)

7.21 APPROVALS, MAJOR LICENCES AND PERMITS

We have obtained the requisite licences, permits and approvals that are material to our business operations. See Annexure B for details of our major licences, permits and approvals. Save as disclosed in Annexure B of this Prospectus, our Group is not dependent on any major licences, permits, approvals for our business operations. During the Financial Periods Under Review up to the LPD, our Group is in compliance with all the material terms and conditions of our major licences, permits and approvals. The Board does not anticipate any issues in renewing the Group's licences, permits and approvals which are expiring within the next 12 months, as such renewals have historically been obtained within the respective validity periods.

In relation to our PDA licences, KPDN, via its letter dated 3 October 2025, confirmed that it has no objection to the proposed change in our Group's shareholding in connection with our Listing, subject to: (i) the completion of our Listing within two (2) years from the date of the letter and our compliance with the Bumiputera equity conditions; and (ii) KPDN will take into consideration our post-Listing foreign and non-Bumiputera equity exposure when evaluating future renewal or new application of PDA licences, in alignment with relevant equity requirements under the applicable PDA guidelines issued by KPDN. Please see Section 5.1.2 on the risk of non-renewal of our major licenses, permits and approvals, including the PDA licences.

7.22 GOVERNING LAWS AND REGULATIONS

Our business is regulated by specific laws of Malaysia. See Annexure C for an overview of the material regulatory requirements governing our Group which are material to our business operation. During the Financial Periods Under Review and up to the LPD, our Group had complied, in all material respects, with all relevant laws, regulations, rules and requirements in the jurisdictions our Group operates in.

7.23 MATERIAL DEPENDENCY ON CONTRACTS

We are materially dependent on the following agreements entered into by our Group with the PETRONAS Group and the Shell Group to ensure the continuity of the operations of our business:

Agreements entered into with the PETRONAS Group

- (i) Time charter agreements entered into between PETCO and OMSB (as a disponent owner of the vessels) as set out in the following:
 - (a) Time charter-party dated 8 May 2019 in respect of Orkim Diamond, a coastal vessel, in which OMSB agreed to charter Orkim Diamond to PETCO for the carriage of crude oil, petroleum and/or its products in bulk, and such other lawful merchandise as may be suitable for Orkim Diamond. The time charter party shall be valid for a period of 5 years, commencing from 13 July 2021 to 12 July 2026, with the option to extend the period up to 5 periods of 1 year each.
 - (b) Time charter-party dated 8 May 2019 in respect of Orkim Emerald, a coastal vessel, in which OMSB agreed to charter Orkim Emerald to PETCO for the carriage of crude oil, petroleum and/or its products in bulk, and such other lawful merchandise as may be suitable for Orkim Emerald. The time charter party shall be valid for a period of 5 years, commencing from 9 July 2022 to 8 July 2027, with the option to extend the period up to 5 periods of 1 year each.

7. BUSINESS OVERVIEW (Cont'd)

- (c) Time charter-party dated 8 May 2019 in respect of Orkim Pearl, a coastal vessel, in which OMSB agreed to charter Orkim Pearl to PETCO for the carriage of crude oil, petroleum and/or its products in bulk, and such other lawful merchandise as may be suitable for Orkim Pearl. The time charter party shall be valid for a period of 5 years, commencing from 6 March 2021 to 5 March 2026, with the option to extend the period up to 5 periods of 1 year each.
 - (d) Time charter-party dated 8 May 2019 in respect of Orkim Sapphire, a coastal vessel, in which OMSB agreed to charter Orkim Sapphire to PETCO for the carriage of crude oil, petroleum and/or its products in bulk, and such other lawful merchandise as may be suitable for Orkim Sapphire. The time charter party shall be valid for a period of 5 years, commencing from 30 April 2021 to 29 April 2026, with the option to extend the period up to 5 periods of 1 year each.
 - (e) Time charter-party dated 8 May 2019 in respect of Orkim Topaz, a coastal vessel, in which OMSB agreed to charter Orkim Topaz to PETCO for the carriage of crude oil, petroleum and/or its products in bulk, and such other lawful merchandise as may be suitable for Orkim Topaz. The time charter party shall be valid for a period of 5 years, commencing from 6 July 2022 to 5 July 2027, with the option to extend the period up to 5 periods of 1 year each.
- (ii) Form of agreement dated 26 February 2021 entered between PETCO and OMSB in respect of Orkim Fortitude, a medium range vessel, in which OMSB agreed to entered into the provision of long-term time charter Malaysian-flagged medium range size vessel services for PETCO for the carriage of CPP products. The form of agreement shall be valid for a period of 5 years, commencing from 31 August 2021 to 30 August 2026, with the option to extend the period of up to 2 periods of 1 year each.
- (iii) Time charter agreements entered into between PDB and OMSB (as a disponent owner of the vessels) as set out in the following:
 - (a) Time charter-party dated 3 August 2022 in respect of Orkim Gas Brilliance, an LPG vessel, in which OMSB agreed to charter Orkim Gas Brilliance to PDB for the carriage of LPG products. The time charter party shall be valid for a period of 3 years commencing from 19 January 2022 to 18 January 2025, with the option to extend the period up to 2 periods of 1 year each. The charter period has been extended via Addendum No. 1 dated 20 January 2025 for a further period of 2 years commencing from 4 February 2025 to 3 February 2027.
 - (b) Time charter-party dated 20 January 2025 in respect of Orkim Gas Success, an LPG vessel, in which OMSB agreed to charter Orkim Gas Success to PDB for the carriage of LPG products. The time charter party shall be valid for a period of 2 years commencing from 1 January 2025 to 31 December 2026.
- (iv) COA dated 3 September 2025 entered into between PETCO and OMSB (as a disponent owner of the vessels) in respect of Orkim Citrine, in which OMSB agreed to nominate Orkim Citrine or other suitable vessel to PETCO for the carriage of CPP products. The COA shall be effective from 1 October 2025 to 31 December 2025 with the option to extend for a period of 3 months.

7. BUSINESS OVERVIEW (Cont'd)

Agreements entered into with SMTSB and STSB

- (i) Consecutive voyage contracts entered into with SMTSB and STSB as set out in the following:
 - (a) Consecutive voyage contract dated 1 January 2025 entered into between SMTSB and ODIS in respect of Orkim Discovery, a coastal vessel, in which ODIS agreed to charter Orkim Discovery to SMTSB for bulk transportation of cargo on a consecutive voyage basis. The consecutive voyage contract shall be effective from 1 January 2025 to 31 December 2025 with the option to extend up to 2 periods of 1 year and 6 months respectively.
 - (b) Consecutive voyage contract dated 1 April 2024 entered into between SMTSB and OMSB in respect of Orkim Glory, a coastal vessel, in which OMSB agreed to charter Orkim Glory to SMTSB for bulk transportation of cargo on a consecutive voyage basis. The consecutive voyage contract shall be effective from 1 April 2024 to 31 January 2026 with the option to extend for a period of 1 year.
 - (c) Consecutive voyage contract dated 1 March 2024 entered into between SMTSB and OLSB in respect of Orkim Leader, a coastal vessel, in which OLSB agreed to charter Orkim Leader to SMTSB for bulk transportation of cargo on a consecutive voyage basis. The consecutive voyage contract shall be effective from 1 March 2024 to 28 February 2025 with the option to extend for a period of 1 year. The parties had subsequently on 9 January 2025 agreed to extend for another period of 1 year.
 - (d) Consecutive voyage contract dated 1 April 2024 entered into between SMTSB and OPOW in respect of Orkim Power, a coastal vessel, in which OPOW agreed to charter Orkim Power to SMTSB for bulk transportation of cargo on a consecutive voyage basis. The consecutive voyage contract shall be effective from 1 April 2024 to 31 January 2025 with the option to extend for a period of 1 year. The parties had subsequently on 9 January 2025 agreed to extend for another period of 1 year.
 - (e) Consecutive voyage contract dated 16 August 2024 entered into between SMTSB and ORSB in respect of Orkim Reliance, a coastal vessel, in which ORSB agreed to charter Orkim Reliance to SMTSB for bulk transportation of cargo on a consecutive voyage basis. The consecutive voyage contract shall be effective from 16 August 2024 to 15 August 2025 with the option to extend for a period of 1 year. The parties had subsequently on 4 July 2025 agreed to extend for another period of 1 year.
 - (f) Consecutive voyage contract dated 27 September 2024 entered into between SMTSB and OJSB in respect of Orkim Jade, a coastal vessel, in which OJSB agreed to charter Orkim Jade to SMTSB for bulk transportation of cargo on a consecutive voyage basis. The consecutive voyage contract shall be effective from 1 April 2027 to 31 March 2030.
 - (g) Consecutive voyage contract dated 27 September 2024 entered into between SMTSB and ORUB in respect of Orkim Ruby, a coastal vessel, in which ORUB agreed to charter Orkim Ruby to SMTSB for bulk transportation of cargo on a consecutive voyage basis. The consecutive voyage contract shall be effective from 1 June 2027 to 31 May 2030.

7. BUSINESS OVERVIEW (Cont'd)

- (h) Consecutive voyage contract dated 1 January 2025 entered into between STSB and ODIS in respect of Orkim Discovery, a coastal vessel, in which ODIS agreed to charter Orkim Discovery to STSB for bulk transportation of cargo on a consecutive voyage basis. The consecutive voyage contract shall be effective from 1 January 2025 to 31 December 2025 with the option to extend up to 2 periods of 1 year and 6 months respectively.
- (i) Consecutive voyage contract dated 1 April 2024 entered into between STSB and OMSB in respect of Orkim Glory, a coastal vessel, in which OMSB agreed to charter Orkim Glory to STSB for bulk transportation of cargo on a consecutive voyage basis. The consecutive voyage contract shall be effective from 1 April 2024 to 31 January 2026 with the option to extend for a period of 1 year.
- (j) Consecutive voyage contract dated 1 March 2024 entered into between STSB and OLSB in respect of Orkim Leader, a coastal vessel, in which OLSB agreed to charter Orkim Leader to STSB for bulk transportation of cargo on a consecutive voyage basis. The consecutive voyage contract shall be effective from 1 March 2024 to 28 February 2025 with the option to extend for a period of 1 year. The parties had subsequently on 9 January 2025 agreed to extend for another period of 1 year.
- (k) Consecutive voyage contract dated 1 April 2024 entered into between STSB and OPOW in respect of Orkim Power, a coastal vessel, in which OPOW agreed to charter Orkim Power to STSB for bulk transportation of cargo on a consecutive voyage basis. The consecutive voyage contract shall be effective from 1 April 2024 to 31 January 2025 with the option to extend for a period of 1 year. The parties had subsequently on 9 January 2025 agreed to extend for another period of 1 year.
- (l) Consecutive voyage contract dated 16 August 2024 entered into between STSB and ORSB in respect of Orkim Reliance, a coastal vessel, in which ORSB agreed to charter Orkim Reliance to STSB for bulk transportation of cargo on a consecutive voyage basis. The consecutive voyage contract shall be effective from 16 August 2024 to 15 August 2025 with the option to extend for a period of 1 year. The parties had subsequently on 4 July 2025 agreed to extend for another period of 1 year.
- (m) Consecutive voyage contract dated 27 September 2024 entered into between STSB and OJSB in respect of Orkim Jade, a coastal vessel, in which OJSB agreed to charter Orkim Jade to STSB for bulk transportation of cargo on a consecutive voyage basis. The consecutive voyage contract shall be effective from 1 April 2027 to 31 March 2030.
- (n) Consecutive voyage contract dated 27 September 2024 entered into between STSB and ORUB in respect of Orkim Ruby, a coastal vessel, in which ORUB agreed to charter Orkim Ruby to STSB for bulk transportation of cargo on a consecutive voyage basis. The consecutive voyage contract shall be effective from 1 June 2027 to 31 May 2030.

Please refer to Annexure A for the salient terms of the abovementioned contracts.

8. INDUSTRY OVERVIEW



Vital Factor Consulting Sdn Bhd
Company No.: 199301012059 (266797-T)

V Square @ PJ City Centre (VSQ)
Block 6 Level 6, Jalan Utara
46200 Petaling Jaya
Selangor, Malaysia

Tel: (603) 7931-3188
www.vitalfactor.com

30 October 2025

The Board of Directors
Orkim Berhad
Level 15, Menara TSR
No.12, Jalan PJU 7/3
Mutiara Damansara
47810, Petaling Jaya, Selangor

Dear Sirs and Madams

Independent Assessment of the Clean Petroleum Products and Liquefied Petroleum Gas Marine Transportation Industries in Malaysia

We are an independent business consulting and market research firm based in Malaysia, established in 1993. We offer consulting services, including business plans, opportunity evaluations, commercial due diligence, feasibility studies, financial and industry assessments, and market research. Since 1996, we have been involved in corporate exercises such as initial public offerings, reverse takeovers, chain listings, transfers to the Main Market, and business regularisations for publicly listed companies on Bursa Malaysia Securities Berhad (Bursa Securities). Our corporate exercise services encompass business overviews, independent industry assessments, management discussions and analyses, and business and industry risk assessments for prospectuses, shareholders' circulars and information memorandums.

We have been engaged to provide an independent assessment of the clean petroleum products and liquefied petroleum gas marine transportation industries in Malaysia for inclusion in the prospectus of Orkim Berhad for its initial public offering and listing of its shares on the Main Market of Bursa Securities. This report has been prepared independently and objectively, with all reasonable due care taken to ensure its accuracy and completeness.

We believe the report provides a true and fair assessment of the industry, considering the limitations of timely and available information, and analyses based on secondary and primary market research as of the report date. However, it should be noted that our assessment pertains to the industry as a whole and may not reflect the performance of any specific company. We accept no responsibility for the decisions or actions of readers based on this document. This report should not be construed as a recommendation to buy, not buy, sell or not sell the securities of any company.

Please be aware that our report may include disclosures, assessments, opinions, and forward-looking statements that are subject to hitherto unknown or undisclosed information, uncertainties, and contingencies. These statements are based on secondary information and primary market research, and despite careful analysis, the industry is influenced by various known and unforeseen factors that could cause actual outcomes and future results to differ materially from these statements.

Yours sincerely

Wooi Tan
Managing Director

Wooi Tan holds a Bachelor of Science from the University of New South Wales and a Master of Business Administration from the University of Technology, Sydney. He is a Fellow of the Australian Marketing Institute and the Institute of Managers and Leaders, Australia. With over 30 years of experience in business consulting and market research, he has also assisted companies in their initial public offerings and listings on Bursa Malaysia Securities Berhad.

8. INDUSTRY OVERVIEW (Cont'd)



Date of Report: 30 October 2025

INDEPENDENT ASSESSMENT OF THE CLEAN PETROLEUM PRODUCTS AND LIQUEFIED PETROLEUM GAS MARINE TRANSPORTATION INDUSTRIES IN MALAYSIA

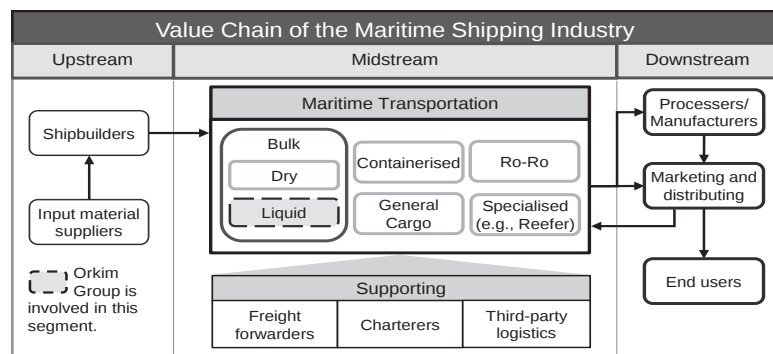
1. OVERVIEW OF ORKIM GROUP'S BUSINESS AND REPORT PARAMETERS

- Orkim Berhad, together with its subsidiaries (Orkim Group), is an owner-operator of clean petroleum products (CPP) and liquefied petroleum gas (LPG) marine tankers, primarily facilitating the transportation of cargo between domestic ports along coastal routes within Malaysia and across some neighbouring Asian countries. As of the date of this report, Orkim Group has 16 CPP tankers and 2 LPG tankers, all of which are Malaysian-registered. The above shall form the focus of this report. Unless stated otherwise, all information in this report pertains to Malaysia and is based on the latest available data.

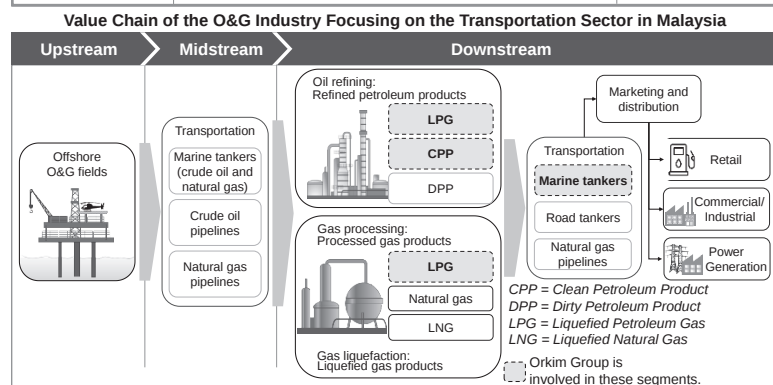
2. INDUSTRY OVERVIEW

2.1 Industry Structure

- The value chain of the maritime shipping industry is illustrated in the diagram. Orkim Group is involved in the midstream of marine transportation, focusing on liquid cargo (O&G products).



- The transportation of oil and gas (O&G) products is critical for the midstream (from offshore O&G fields to processing facilities) and downstream segments (from processing facilities to end users) of the industry. As O&G are fundamental to the energy requirement of communities, businesses, and government sectors, maintaining an uninterrupted supply is essential for the nation's continued social and economic stability and development, including industrialisation.



Midstream Transportation

- Malaysia's O&G production is primarily in offshore fields. As a result, much of the country's O&G transportation involves moving extracted products via tankers and subsea pipelines from offshore production platforms to onshore facilities for processing. In addition, crude oil is also exported directly to foreign countries via tankers from fixed offshore platforms and floating production, storage, and offloading units (FPSOs). Furthermore, floating liquefied natural gas (FLNG) vessels are deployed in offshore gas fields in Malaysia. These FLNG vessels extract natural gas, process and liquefy it onboard, and then transfer the LNG to specialised tankers for delivery to onshore infrastructure or direct export.

Downstream Transportation

- The downstream segment involves refining crude oil, processing and liquefying raw natural gas, and marketing and distributing refined petroleum and processed gas products to end-user markets or for export. End-user markets include retail outlets (such as petrol stations), commercial and industrial consumers, and power generation plants. Malaysia's downstream operations are supported by a robust transportation network that includes marine tankers, road tankers, and natural gas pipelines. This transportation network ensures the security and reliability of the national energy supply.

8. INDUSTRY OVERVIEW (Cont'd)



- Marine tankers are among the most common methods used for the regional and international transportation of refined petroleum and processed gas products, primarily due to their ability to carry large volumes per vessel. Road tankers are the primary mode of transport for land-based distribution of these products. In Malaysia, natural gas, commonly called sales gas, is transported domestically via a pipeline network that connects gas processing plants to major industrial hubs and power generation facilities.
- Orkim Group is primarily involved in the marine transportation of CPP and LPG, mainly serving coastal routes in Malaysia and some neighbouring Asian countries.

2.2 Refined Petroleum and Processed Gas Products

- In oil refining, crude oil is first preheated before being fed into distillation columns, where it is separated into individual components based on their different boiling points. As the components vaporise and rise within the column, they cool and condense at different levels. The lighter fractions rise to higher levels, while the heavier fractions condense at lower levels. The result is a range of refined petroleum products, arranged from the heaviest to the lightest, as follows:
 - Dirty Petroleum Products (DPP)** are the heavier fractions that vaporise and condense at lower levels due to their higher boiling points. Common examples of DPP include bitumen, fuel oil (bunker fuel), and lubricant oil.
 - Clean Petroleum Products (CPP)** are the lighter fractions that vaporise and rise to higher levels, with relatively lower boiling points. Common examples of CPP include diesel, kerosene (jet fuel), naphtha, and petrol (gasoline).
 - Petroleum Gas** (when liquified, it is LPG) consists of the lightest fractions, such as propane and butane, which are separated at the highest levels of the distillation column.

Malaysia operates seven oil refineries with a total refining capacity of approximately 1.1 million barrels of crude oil daily. A list of oil refineries in Malaysia is as below:

Oil Refinery	Operators	Capacity (bpd)
Kemaman, Terengganu	Kemaman Bitumen Company Sdn Bhd	100,000
Kertih, Terengganu	PETRONAS	124,000
Melaka Energy Park	PETRONAS	300,000
Port Dickson, Negeri Sembilan	Hengyuan Refining Company Bhd	156,000
Port Dickson, Negeri Sembilan	Petron Malaysia Refining & Marketing Bhd	88,000
Refinery and Petrochemical Integrated Development (RAPID)	Pengerang Refining Company Sdn Bhd	300,000
Tanjung Bin, Johor	ATB Sdn Bhd	32,000

bpd = barrels per day; PETRONAS = PetroliaM Nasional Berhad Group of companies. (Source: Malaysian Investment Development Authority (MIDA) and Vital Factor analysis)

- Refineries and processing plants would need to transport their finished products to customers and end-users. They will require, among others, CPP and LPG marine transportation for the domestic and international markets.
- At gas processing plants, natural gas liquids, such as propane and butane (the main components of LPG), along with methane-rich natural gas (sales gas), are separated and treated from raw natural gas. PETRONAS operates four major LNG facilities within the LNG complex in Sarawak, five gas processing plants in Terengganu, and two regasification terminals in Malacca and Pengerang, Johor (Source: PETRONAS).
- These refined and processed products require specially constructed vessels for safe marine transportation. **CPP tankers** have specially coated tanks for corrosion and contamination prevention, and segregated compartments for safety. **LPG tankers** are typically equipped with spherical or cylindrical tanks that are pressurised and/or refrigerated to maintain LPG in a liquid state. While CPP tankers can transport DPP, the reverse process is more complex. DPP tankers require a thorough cleaning process and special coatings to transport CPP and prevent contamination safely.

8. INDUSTRY OVERVIEW (Cont'd)



- Chemical tankers can also transport CPP. They are typically equipped with coated or stainless-steel tanks or other corrosion-resistant materials designed for safety and contamination prevention. The coatings on chemical tankers are generally of equal or higher specifications than those on CPP tankers.
- Orkim Group specialises in the marine transportation of CPP and LPG, loading them from refineries, gas processing plants and storage terminals and discharging them at various ports, jetties and terminals.

2.3 International Maritime Organisation

- The International Maritime Organisation (IMO) is the primary international body responsible for establishing global standards for marine transportation's safety, security, and environmental performance. The IMO develops regulatory frameworks for the industry, which are widely adopted and implemented worldwide. Some key IMO conventions adopted by the Malaysian Government include, among others, the following:
 - **The International Convention for the Safety of Life at Sea (SOLAS)** specifies minimum standards for the construction, equipment and operation of ships.
 - **The International Convention for the Prevention of Pollution from Ships (MARPOL)** sets rules to prevent marine pollution from ships, whether from operational activities or accidental causes. For instance, Annex I of MARPOL, which addresses oil pollution, mandates that oil tankers be constructed with double hulls.
 - **The International Convention on Tonnage Measurement of Ships** introduces a universal tonnage measurement system to standardise ship size classifications, including gross and net tonnage.
 - **The International Convention on Load Lines** establishes a limitation on the draught (water depth) to which a ship can be loaded, ensuring vessel stability and safety.
 - **The International Convention on Civil Liability for Oil Pollution Damage (CLC)** defines the liability and compensation framework for oil pollution damage caused by ships. It holds ship owners financially responsible for oil spills and requires them to insure tankers carrying more than 2,000 tonnes of oil to cover potential pollution damages.
- As of the date of this report, Orkim Group complies with all of the IMO conventions mentioned above.

3. O&G INDUSTRY IN MALAYSIA

- Industry operators providing marine transportation services for the O&G industry in Malaysia, including Orkim Group, stand to benefit from the ongoing development of the O&G industry, particularly in the downstream segment. Growth in the O&G industry will increase exports, driving demand for marine transportation of O&G, including CPP and LPG.

3.1 Capital Expenditure (CAPEX) by PETRONAS

- In Malaysia, PETRONAS is granted full ownership and exclusive rights to O&G resources found in Malaysia, as well as control over the downstream activities and development relating to petroleum and its products. As a result, CAPEX by PETRONAS, particularly in the downstream segment, can influence the demand for marine transportation services serving this sector.
- Between 2022 and 2024, PETRONAS' CAPEX grew at a compound annual growth rate (CAGR) of 4.0%, with the majority of the increase attributed to activities in Malaysia. Between 2022 and 2024, however, CAPEX for downstream activities declined at an average annual rate of 46.4%. This decline is primarily due to the high base in 2022, when CAPEX surged to RM16.3 billion (up from RM3.9 billion in 2021) following the acquisition of a subsidiary and other operational and growth projects. In 2023 and 2024, CAPEX in the downstream segment was primarily directed towards operational projects and turnaround activities, with most of the spending occurring domestically. In 2024, CAPEX for downstream activities decreased from RM5.8 billion in 2023 to RM4.7 billion. (Source: PETRONAS)

8. INDUSTRY OVERVIEW (Cont'd)



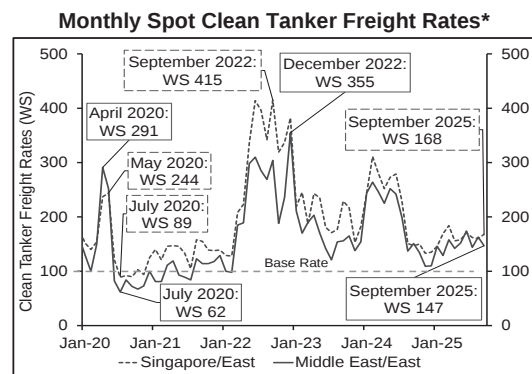
3.2 Pengerang Integrated Petroleum Complex

- The Pengerang Integrated Petroleum Complex (PIPC) in Johor is a major project to establish Johor as a world-class refinery and petrochemical hub. Scheduled as a 25-year development spanning four phases from 2013 to 2037 over 22,904 acres, its key developments include the PETRONAS-operated Pengerang Integrated Complex (PIC), and a deepwater terminal which is a multi-phased storage facility for petroleum products. PIC includes RAPID, Pengerang Deepwater Terminal 2, and an LNG regasification terminal. The PIC represents PETRONAS' largest downstream investment and was completed in December 2019.
- The PIPC Master Plan targets 5 million cubic metres of liquid storage capacity, 1 million bpd of refining capacity, and 11.3 million tonnes per annum of petrochemical production capacity. As of December 2023, PIPC had achieved 82% of its targeted storage capacity, 30% of refining capacity, and 31.9% of petrochemical production capacity (*Latest available data. Source: Malaysia Petroleum Resources Corporation (MPRC)*). The PIPC would provide opportunities for CPP and LPG marine transportation service providers servicing international markets, including Asia.

4. PERFORMANCE OF THE MARINE TRANSPORTATION INDUSTRY

4.1 Clean Tanker Freight Rates

- Clean (or CPP) tanker freight rates, as measured by Worldscale (WS), may offer some valuable insights into the performance of the marine transportation of the CPP industry. WS refers to the standard freight scale used for the transportation of oil and oil products in bulk by sea, with WS 100 representing the base rate.
- Orkim Group primarily charters its vessels within the Malaysian coastal region and along several Asian routes. Therefore, this section will focus on analysing the spot clean tanker freight rates along the East of Suez routes, particularly the Middle East-to-East and Singapore-to-East routes, to serve as a performance indicator for the charter rates.



* Freight rates for tankers with size between 30,000 DWT and 35,000 DWT. Data range from January 2020 to September 2025. (Source: Vital Factor analysis)

- On the Middle East-to-East route, spot clean tanker freight rates spiked in April 2020, reaching WS 291 amid the COVID-19 pandemic. Similarly, the spot clean tanker freight rates on the Singapore-to-East route reached WS 244 in May 2020. Following these peaks, freight rates for both routes declined until the Russia-Ukraine conflict triggered a subsequent rise in rates. The Singapore-to-East route peaked at WS 415 in September 2022, while the Middle East-to-East route peaked at WS 355 in December 2022. Since then, clean tanker freight rates have generally trended downwards. However, the Red Sea Crisis and ongoing conflicts in the Middle East in early 2024 caused a temporary surge in clean tanker freight rates for both routes. In September 2025, the clean tanker freight rates for the Middle East-to-East route was 2.6% lower compared to September 2024, mainly driven by reduced output due to refinery maintenance in the Middle East. Nevertheless, the Singapore-to-East route trended upwards and was 14.3% higher compared to September 2024. (Source: Vital Factor analysis)

5. SUPPLY AND SUPPLY DEPENDENCIES

5.1 Selected Ships Registration in Malaysia

- The number of ships registered in Malaysia can indicate the supply, demand and competition for vessel chartering services. Between 2022 and 2024, both the number of chemical/petroleum tankers and LNG/LPG carriers declined at an average annual rate of 3.5% and 3.0% respectively. In 2024, there were a total of 27 chemical/petroleum tankers and 32 LNG/LPG carriers registered in Malaysia. A declining supply of Malaysian-registered chemical/petroleum tankers, as well as LNG/LPG carriers,

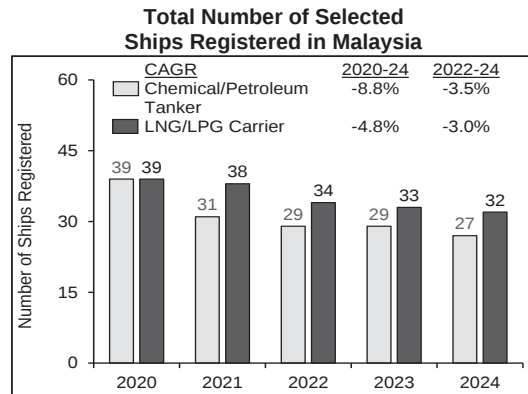
8. INDUSTRY OVERVIEW (Cont'd)



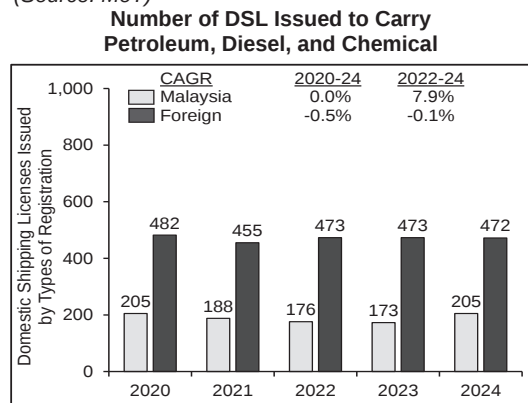
may provide growth opportunities for existing operators within the marine transportation of the CPP and LPG industries in Malaysia, especially in light of increasing domestic consumption of refined petroleum products (See section 6.1 of this report). As of this report's date, Orkim Group owns 16 CPP tankers and 2 LPG carriers in Malaysia.

5.2 Domestic Shipping Licence (DSL)

- A DSL issued by the Domestic Shipping Licensing Board is required to transport goods between any ports or locations within Malaysia, including within Malaysia's exclusive economic zone, unless exempted. Between 2022 and 2024, the total number of licences issued to Malaysian registered vessels to carry petroleum, diesel, and chemical grew at a CAGR of 7.9%. In contrast, the total number of licences issued to foreign registered vessels to carry petroleum, diesel, and chemical declined at an average annual rate of 0.1% to 472 during the same period.
- The number of licences issued to foreign registered vessels to carry petroleum, diesel, and chemical was 2.3 times that of Malaysian registered vessels. However, all foreign-registered vessels are only granted temporary licenses with a maximum validity of three months. In contrast, Malaysian-registered vessels may receive licences for up to two years, provided they meet all requirements. Orkim Group holds domestic shipping licenses for all its vessels.



(Source: MoT)



(Source: MoT)

6. DEMAND AND DEMAND DEPENDENCIES

6.1 Downstream O&G Industry

- Orkim Group's tankers cater to the downstream O&G industry. Hence, this section will analyse the performance of the downstream O&G industry in Malaysia, particularly refined petroleum products, as it may affect the performance of the marine transportation of the CPP and LPG industries.

Production Volume of Refined Petroleum and Processed Gas Products in Malaysia

	'000 tonnes					CAGR (%)	
	2020	2021	2022	2023	2024	2020-24	2022-24
LNG	26,576	29,012	31,283	31,224	31,017	3.9	-0.4
*Diesel/Gas Oil	10,922	12,881	15,332	16,236	16,993	11.7	5.3
*Gasoline	4,981	6,433	6,466	4,758	4,278	-3.7	-18.7
*Kerosene	3,695	4,168	3,158	3,286	3,620	-0.5	7.1
*Naphtha	3,754	3,901	3,259	3,061	3,382	-2.6	1.9
*LPG	2,549	2,693	2,678	2,606	2,386	-1.6	-5.6
Fuel Oil	2,089	2,119	1,990	1,962	2,128	0.5	3.4
Lubricating Oil	92	107	145	182	240	26.9	28.7
Total	54,658	61,314	64,311	63,316	64,043	4.0	-0.2

* Orkim Group is involved in the marine transportation of these products. (Source: DoSM)

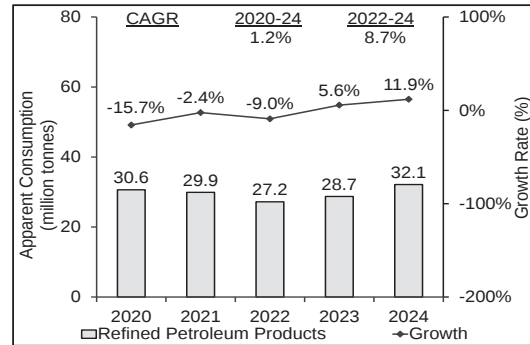
- Between 2022 and 2024, the production volume of refined petroleum and processed gas products declined at an average annual rate of 0.2%. The slight decline during this period was due to a decline of 1.5% in 2023, mainly affected by disruptions in upstream supply and maintenance activities in refineries (Source: Bank Negara Malaysia (BNM)). Nevertheless, in 2024, the production volume of refined petroleum and processed gas products experienced a growth of 1.1%. (Source: DoSM)

8. INDUSTRY OVERVIEW (Cont'd)



- Apparent consumption volume offers some indication towards domestic demand. Between 2022 and 2024, the apparent consumption volume of refined petroleum products grew at a CAGR of 8.7%, reaching 32.1 million tonnes. Nevertheless, the apparent consumption of LNG declined at an average annual rate of 1.9%, from 6.9 million tonnes to 6.6 million tonnes. In the first half (H1) of 2025, the apparent consumption of refined petroleum products grew by 9.5% compared to H1 2024. (Source: Vital Factor analysis) A growing apparent consumption of refined petroleum products indicates increased demand for transportation services, including marine transportation.

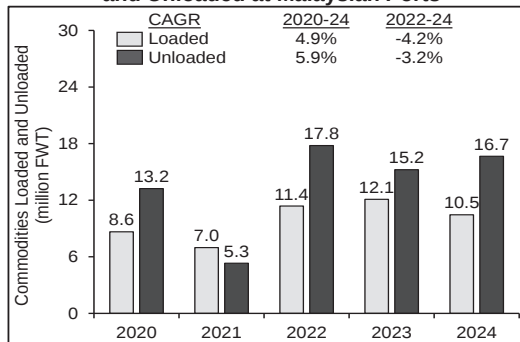
Apparent Consumption Volume of Refined Petroleum Products



Apparent consumption = Production plus import less export. (Source: Vital Factor analysis)

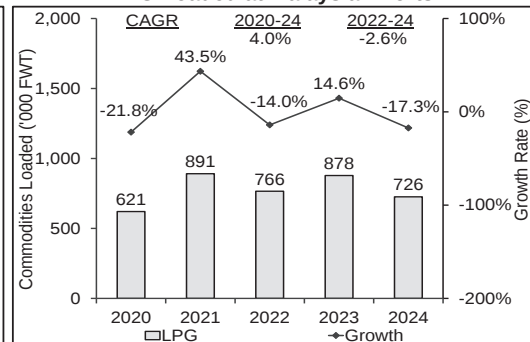
6.2 Commodities Loaded and Unloaded

Petroleum/Fuel Oil Loaded and Unloaded at Malaysian Ports



FWT = Freight weight tonnes (Source: MoT)

LPG Loaded at Malaysian Ports

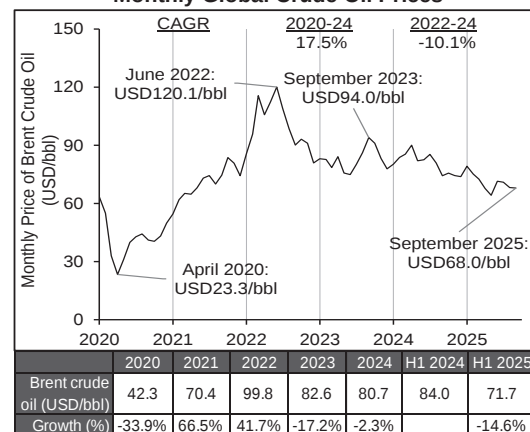


- The loading and unloading of commodities in Malaysian ports, such as petroleum, fuel oil, and LPG, may indicate the demand for relevant product tankers to transport domestically as well as internationally. Between 2022 and 2024, the amount of loaded and unloaded petroleum and fuel oil declined at an average annual rate of 4.2% and 3.2% respectively. Additionally, the amount of loaded LPG also declined at an average annual rate of 2.6% over the same period. The declines between 2022 and 2024 were primarily attributed to the lower production output in both the upstream and downstream sectors during the same period. (Source: BNM and DoSM) In H1 2025, the amount of loaded petroleum/fuel oil declined by 74.1%, while unloaded petroleum/fuel oil grew by 56.8%, compared to H1 2024 respectively. In terms of LPG loaded at Malaysian ports, in the first quarter (Q1) of 2025, the volume declined by 13.2% compared to Q1 2024. (Source: MoT)

6.3 Global Crude Oil Prices

- The fluctuation of prices for globally traded crude oil has a major impact on the activities of the O&G industry. Higher prices for crude oil will stimulate upstream O&G activities like exploration, development and production, and thereby increase the downstream activities such as oil refining. However, higher input prices indicate a more expensive downstream refined petroleum product which may ultimately discourage consumption.

Monthly Global Crude Oil Prices



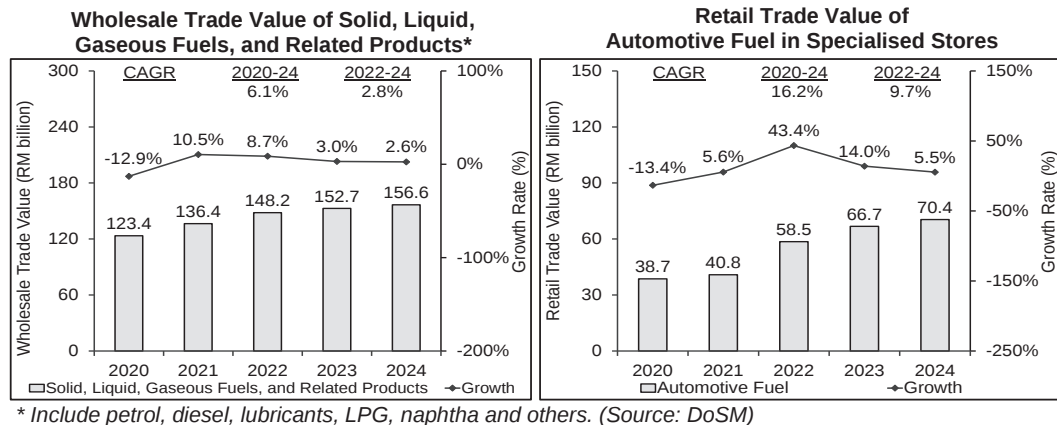
bbl = barrel. Data range from January 2020 to September 2025. (Source: Vital Factor analysis)

8. INDUSTRY OVERVIEW (Cont'd)



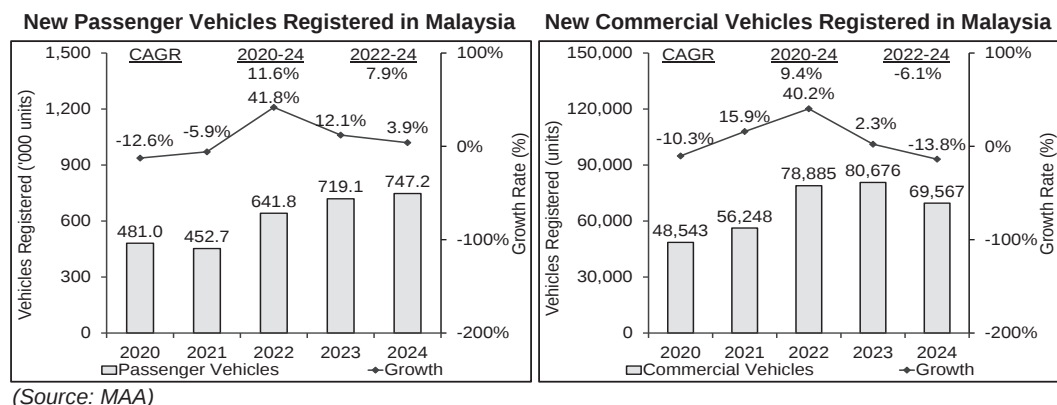
6.4 Wholesale and Retail Sales of Fuels

- Orkim Group's tankers mainly carry refined petroleum products, including petrol, diesel, LPG, naphtha, and automotive fuel. The demand for marine transportation of CPP and LPG is dependent upon the demand for such refined petroleum products. As such, the wholesale and retail trade value of these products may affect the industry's demand performance.



- Between 2022 and 2024, the wholesale trade value of solid, liquid, gaseous fuels, and related products grew at a CAGR of 2.8% from RM148.2 billion to RM156.6 billion. Similarly, the retail trade value of automotive fuel in specialised stores also grew at a CAGR of 9.7% from RM58.5 billion to RM70.4 billion between 2022 and 2024. In H1 2025, the wholesale trade value of solid, liquid, gaseous fuels, and related products, and the retail trade value of automotive fuel in specialised stores grew by 2.7% and 6.5% respectively, compared to H1 2024 (Source: DoSM). Growth in both wholesale and retail trade value of selected refined petroleum products mentioned would create demand for refined petroleum products and benefit service providers associated with the transportation of these products for the domestic market.

6.5 New Passenger and Commercial Vehicle Registration



- The number of motor vehicles in Malaysia may indicate the demand for automotive fuel and diesel, both of which are CPP. Between 2022 and 2024, the number of new passenger vehicles registered grew at a CAGR of 7.9%. However, between 2022 and 2024, the number of new commercial vehicles registered declined at an average annual rate of 6.1%, primarily due to the removal of the diesel subsidy in June 2024. In 2024, the number of new passenger and commercial vehicles registered stood at 747,180 and 69,567 respectively. In the first eight months of 2025, a total of 516,862 new vehicles were registered in Malaysia. In 2025, the total number of new passenger and commercial vehicles registered in Malaysia is forecasted to decline to 780,000 units. (Source: Malaysian Automotive Association (MAA)) The number of motor vehicles will create continued demand for CPP, which in turn, will benefit CPP marine transportation service providers such as Orkim Group.

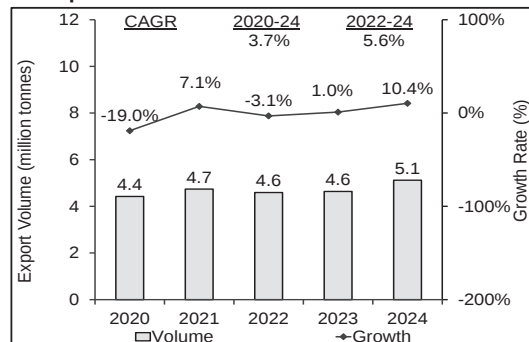
8. INDUSTRY OVERVIEW (Cont'd)



7. DEMAND AND DEMAND DEPENDENCIES FOR CHEMICAL TANKERS

- As part of Orkim Group's expansion strategy to acquire chemical/petroleum tankers for transporting chemical products, including petrochemical and oleochemical derivatives, this section will provide some relevant insights. Orkim Group's chemical/petroleum tankers can facilitate midstream transportation for delivering raw materials or feedstocks to facilities for refining, processing, or manufacturing into finished products, and support downstream transportation by carrying the finished products to end-user markets.
- Value Chain of the Chemical Industry Focusing on the Transportation Sector in Malaysia**
-
- Between 2022 and 2024, the export value of chemicals and chemical products (including petrochemical products) in Malaysia declined at an average annual rate of 4.4% to RM73.6 billion. In the first nine months (9M) of 2025, the export value further declined by 11.8% compared to 9M 2024. (Source: Malaysia External Trade Development Corporation (MATRADE)) According to MIDA, as of 12 October 2023, 18 companies or refineries in Malaysia produce 34 types of petrochemical products, including methanol, butadiene, benzene, and ethylene, which form the base addressable market for chemical tankers.
 - Oleochemical derivatives are chemical products derived from natural fats and oils, such as palm oil. Between 2022 and 2024, the export volume of palm-based oleochemicals grew at a CAGR of 5.6% to 5.1 million tonnes. Despite this growth in export volume, the export value declined at an average annual rate of 9.8% to RM27.3 billion between 2022 and 2024, mainly attributed to falling crude palm oil prices over the same period. In 9M 2025, the export volume of palm-based oleochemicals declined by 2.1%, while the export value grew by 17.7% respectively, compared to 9M 2024. (Source: DoSM)

Export Volume of Palm-based Oleochemicals



(Source: DoSM)

8. COMPETITIVE LANDSCAPE

- The market for marine transportation of chemical/petroleum tankers in Malaysia is concentrated, with the leading operator accounting for 56% of all Malaysian-registered chemical/petroleum tankers as of 2024. There is no published data on the number of companies involved in providing CPP and LPG marine transportation in Malaysia. The companies listed below were selected based on their provision of CPP and/or LPG marine transportation, aligning with Orkim Group's core activities. Additional selection criteria included ownership of Malaysian-registered vessels, operational presence in Malaysia, and the availability of up-to-date financial information. The selection of Malaysian-registered vessel operators is primarily due to their similar operating environment to Orkim Group and Malaysia's cabotage law, which protects domestic vessel owners by prioritising them for the loading and unloading of the same goods in Malaysian waters. Foreign-registered vessel operators are excluded to facilitate a fair comparison, as they operate irregularly between Malaysian waters, subject to the restrictions of the cabotage law, and their main vessel operations are primarily in foreign countries. The list is sorted by descending total revenue and is not exhaustive.

Company	CPP	LPG	FYE ⁽¹⁾	Rev ⁽²⁾ (RM mil)	GP ⁽²⁾ (RM mil)	GP ⁽²⁾ margin	EBITDA (RM mil)	EBITDA margin	NP/NL ⁽²⁾ (RM mil)	NP/NL ⁽²⁾ margin
Marine & General ⁽³⁾	√		Apr-25	352.1	89.8	25.5%	162.3	46.1%	66.5	18.9%
Orkim Group	√	√	Dec-24	316.6	114.8	36.3%	170.1	53.7%	92.9	29.3%
Adamas Marine S/B ⁽⁴⁾	√		Dec-24	241.4	n.a.	n.a.	84.1	34.8%	(51.2)	(21.2%)
Avangaad Berhad ⁽⁵⁾	√		Dec-24	122.7	50.1	40.8%	239.3 ⁽⁵⁾	195.1% ⁽⁵⁾	154.3 ⁽⁵⁾	125.8% ⁽⁵⁾

8. INDUSTRY OVERVIEW (Cont'd)



VITAL FACTOR CONSULTING
Creating Winning Business Solutions

Company	CPP	LPG	FYE ⁽¹⁾	Rev ⁽²⁾ (RM mil)	GP ⁽²⁾ (RM mil)	GP ⁽²⁾ margin	EBITDA (RM mil)	EBITDA margin	NP/NL ⁽²⁾ (RM mil)	NP/NL ⁽²⁾ margin
Uni-Fleet S/B ⁽⁶⁾		√	Jul-24	29.0	0.1	0.4%	5.0	17.1%	2.1	7.4%
Coral Navigation ⁽⁷⁾		√	Aug-24	11.9	5.2	43.4%	4.3	36.2%	3.1	25.8%

FYE= Financial Year Ended; Rev= Revenue; GP= Gross Profit; EBITDA = Earnings Before Interest, Taxes, Depreciation, and Amortisation; NP= Net Profit; NL= Net Loss; mil= million; S/B= Sendirian Berhad; n.a.= not available.

(1) Latest audited financial data from the Companies Commission of Malaysia, annual reports and Orkim Group.

(2) May include other business activities, products or services at the group or company level.

(3) Marine & General Berhad. A listed entity on the Main Market of Bursa Securities. The entity and its subsidiaries are principally involved in the provision of offshore marine support services, marine logistics services, tanker management services, and investment holding. The revenue from the marine logistics downstream segment was RM67.6 million.

(4) It is principally involved in the provision of ship owning, ship chartering, and ship management. The NL was mainly due to tax expenses amounting to RM95.4 million.

(5) A listed entity on the Main Market of Bursa Securities, formerly known as E.A. Technique (M) Berhad. It is principally involved in ship owning and the operation of marine vessels for the transportation and offshore storage of oil and gas, providing port marine services, and the provision of engineering, procurement, construction, installation, and commissioning of floating storage and offloading vessels. The high NP was mainly due to the one-off income from the creditor scheme settlements, which amounted to RM171.1 million.

(6) It is principally involved in ship owning, ship operating, and related shipping services.

(7) Coral Navigation Malaysia S/B. It is principally involved in the business of ship owning and shipping.

9. BARRIERS TO ENTRY

- Barriers to entry for the marine transportation of the CPP and LPG industries are high, predicated on the following:
 - Vessel ownership requires a high capital requirement. If vessels are leased to provide service, the leasing expenses are also high. As of 2024, 27 chemical/petroleum tankers and 32 LNG/LPG carriers are registered in Malaysia (Source: MoT).
 - To provide service to O&G companies in Malaysia, it is mandatory to obtain a valid PETRONAS licence issued by PETRONAS.
 - Other barriers to entry include, among others, the need for a DSL issued by the Domestic Shipping Licensing Board to load and unload the same goods in Malaysian waters, compliance with international standards, a proven track record, and the ability to secure long-term contracts with major O&G players in the region.

10. INDUSTRY SIZE AND SHARE

- Some latest available industry statistics and corresponding Orkim Group's data are as follows:

2024– Malaysian-registered	Industry size	Orkim Group	
	Total ships ^(a) (1)	Vessels owned and operated ^(b) (2)	Market share ⁽³⁾
Chemical/Petroleum tankers	27	15	56%
LNG/LPG carriers	32	2	6%

Source: (a) MoT; (b) Orkim Group.

(1) Total number of ships in each category registered in Malaysia as of 2024.

(2) Orkim Group's fleet size for each category as at the financial year ended 31 December 2024.

(3) Vessels owned and operated by Orkim Group divided by industry size x 100% in each category.

- According to Malaysia's cabotage law, only Malaysian-registered vessels are allowed to load and unload the same goods in Malaysian waters, while foreign-registered vessels may be granted temporary three-month licences on condition that no suitable Malaysian-registered vessels are available at that point in time. Exceptions include submarine cable repairs and containerised transshipment of cargo between Peninsular Malaysia and Sabah or Labuan, as well as between ports within Sabah.

2024- Malaysia ⁽¹⁾	Industry size	Orkim Group	
	Apparent consumption volume ^(a)	CPP and LPG discharging volume ^(b)	Proportion carried ⁽²⁾
Refined petroleum products ⁽³⁾	32.1 million tonnes ⁽⁴⁾	3.8 million tonnes	12%

Sources: (a) DoSM and Vital Factor analysis; (b) Orkim Group.

(1) Refined petroleum products in Malaysia are transported via marine and road tankers. (2) ((b) divided by (a) x 100%). (3) It includes dirty and clean petroleum products, and LPG. No further segmentation available. (4)

Apparent consumption = domestic production plus imports less exports.

8. INDUSTRY OVERVIEW (Cont'd)



11. INDUSTRY OUTLOOK AND PROSPECTS

Some factors affecting the outlook and prospects of the industry are as follows:

Opportunities and drivers of growth

- In 2025, the **Malaysian economy** is expected to grow between **4.0% and 4.8%**, driven by strong domestic demand and resilient labour market conditions. The growth is forecasted to continue into 2026, with a forecasted increase between 4.0% and 4.5%, supported by the sustained strength in domestic demand and a stable external sector. (*Source: MoF*) Economic growth will drive increased CPP and LPG consumption across households, businesses, and government sectors, leading to higher demand for CPP and LPG marine transportation within the Malaysian market.
- Malaysia's **industrialisation landscape** has been significantly shaped by the development of its manufacturing sector. Government initiatives such as the National Investment Aspirations and the New Industrial Master Plan 2030 are expected to further strengthen the development of this sector. As manufacturing activity expands, energy consumption is anticipated to rise correspondingly across industrial, transportation, and domestic sectors. This growing demand will, in turn, increase the need for the transportation of CPP, such as diesel, gasoline, kerosene, and LPG.
- **PETRONAS' commitment towards Malaysia's energy security** creates opportunities for operators involved in CPP and LPG marine transportation. CPP and LPG are critical for daily operations across transportation, industry, and households. In 2023, PETRONAS planned to allocate RM300 billion in CAPEX over the next five years, with 80% directed towards its core hydrocarbon business to strengthen energy security. In 2024, PETRONAS continued to prioritise energy security while fostering ongoing collaboration with stakeholders. (*Source: PETRONAS*) As such, to foster energy security along the full supply chain, priority is expected to be given to Malaysian-registered CPP and LPG marine transportation to ensure uninterrupted supply, especially to the domestic market.
- The **Malaysian cabotage law**, by favouring Malaysian-registered CPP and LPG tankers, provides a degree of protection and operational support for domestic owners and operators, including Orkim Group, within the CPP and LPG marine transportation industries.
- The ongoing development of the **PIPC** will potentially drive demand for CPP and LPG marine transportation. The PIPC encompasses several major projects, including refineries, steam crackers, and petrochemical plants. The gap between the refining capacity achieved in 2023 (300,000 bpd) and the targeted capacity of one million bpd by 2037 presents significant opportunities for operators, as both CPP and LPG are key outputs of oil refining. As a world-class integrated hub, the PIPC is designed to serve both domestic and international markets. Consequently, this creates opportunities for CPP and LPG marine transportation service providers to facilitate exports to international markets, including Asia.
- Growth in **motor vehicle registrations** (CAGR 2022-24 for passenger vehicles: 7.9%) indicates increased demand for petroleum, while the increasing apparent consumption of refined petroleum products, including CPP and LPG (CAGR 2022-24: 8.7%), further supports this trend. This suggests a growing need for transportation services, including marine transportation, for these refined petroleum products from refineries to domestic user markets. This bodes well for operators such as Orkim Group, which is involved in CPP and LPG marine transportation in Malaysia.

Threats and challenges

- The adoption of **electric vehicles**, including hybrids (xEVs), is expected to make up 15% of total new vehicle registrations by 2030 and 80% by 2050 (*Source: Malaysian Investment Development Authority*). In 2024, xEVs accounted for 5.6% of new registrations, reflecting a 19% increase from 2023 (*Source: MAA*). This shift is expected to impact petroleum demand, which may negatively affect CPP marine transportation operators.
- The establishment of **Petroleum Sarawak Berhad (PETROS)** may create uncertainties within Malaysia's O&G industry. Moving forward, this may affect PETRONAS' performance, potentially influencing the overall industry landscape.

9. INFORMATION ON OUR PROMOTERS, SUBSTANTIAL SHAREHOLDERS, DIRECTORS AND KEY SENIOR MANAGEMENT

9.1 PROMOTERS AND SUBSTANTIAL SHAREHOLDERS

9.1.1 Profiles of our Promoters and Substantial Shareholders

(i) ECSB

Promoter and Substantial Shareholder

ECSB was incorporated in Malaysia under the Companies Act, 1965 on 23 October 2009 as a private limited company and is deemed registered under the Act. ECSB is principally involved in the business of an investment holding company, investing in private equity investments and acquisition of shares of or investment in any company.

As at the LPD, the issued share capital of ECSB is RM3,690,020,002 comprising 90,000,002 ordinary shares and 36,000,000 preference shares.

The shareholder of ECSB and its shareholdings in ECSB as at the LPD are as follows:

Shareholder	Country of incorporation	Direct		Indirect	
		No. of shares	%	No. of shares	%
PNB	Malaysia	90,000,002 ⁽¹⁾	100.0	-	-
YPB	Malaysia	-	-	90,000,002 ⁽²⁾	100.0

Notes:

(1) PNB also holds 36,000,000 preference shares in ECSB

(2) Deemed interested pursuant to section 8(4) of the Act by virtue of its interest of 100% less one (1) share held in PNB.

(ii) TKSB

Promoter and Substantial Shareholder

TKSB was incorporated in Malaysia under the Companies Act, 1965 on 8 May 2014 as a private limited company and is deemed registered under the Act. TKSB is principally involved in the business of an investment holding company, investing in private equity investments and acquisition of shares of or investment in any company.

As at the LPD, the issued share capital of TKSB is RM387,723,175.12 comprising 367,595,136 ordinary shares.

The shareholders of TKSB and their respective shareholdings in TKSB as at the LPD are as follows:

Shareholders	Country of incorporation	Direct		Indirect	
		No. of shares	%	No. of shares	%
E-Cap 2	Malaysia	351,053,355	95.5	-	-
E-Cap 4	Malaysia	16,541,781	4.5	-	-
ECSB	Malaysia	-	-	367,595,136 ⁽¹⁾	100.0
PNB	Malaysia	-	-	367,595,136 ⁽²⁾	100.0
YPB	Malaysia	-	-	367,595,136 ⁽³⁾	100.0

9. INFORMATION ON OUR PROMOTERS, SUBSTANTIAL SHAREHOLDERS, DIRECTORS AND KEY SENIOR MANAGEMENT (Cont'd)

Notes:

- (1) Deemed interested pursuant to section 8(4) of the Act by virtue of its interest held in E-Cap 2.
- (2) Deemed interested pursuant to section 8(4) of the Act by virtue of its interest held in ECSB.
- (3) Deemed interested pursuant to section 8(4) of the Act by virtue of its interest of 100% less one (1) share held in PNB.

(iii) E-Cap 2 Substantial Shareholder

E-Cap 2 was incorporated in Malaysia under the Companies Act, 1965 on 9 July 2012 as a private limited company and is deemed registered under the Act. E-Cap 2 is principally involved in the business of an investment holding company, investing in private equity investments and acquisition of shares in any company.

As at the LPD, the issued share capital of E-Cap 2 is RM258,335,776 comprising 85,542,475 ordinary shares and 1,727,364 preference shares.

The shareholders of E-Cap 2 and their respective shareholdings in E-Cap 2 as at the LPD are as follows:

Shareholders	Country of incorporation	Direct		Indirect	
		No. of shares	%	No. of shares	%
ECSB	Malaysia	85,542,475 ⁽¹⁾	100.0	-	-
PNB	Malaysia	-	-	85,542,475 ⁽²⁾	100.0
YPB	Malaysia	-	-	85,542,475 ⁽³⁾	100.0

Notes:

- (1) ECSB also holds 1,727,364 preference shares in E-Cap 2.
- (2) Deemed interested pursuant to section 8(4) of the Act by virtue of its interest held in ECSB.
- (3) Deemed interested pursuant to section 8(4) of the Act by virtue of its interest of 100% less one (1) share held in PNB.

(iv) YPB Indirect Substantial Shareholder

YPB was incorporated in Malaysia under the Companies Act, 1965 on 9 January 1978 as a public company limited by guarantee under its present name and deemed registered under the Act. The principal activity of YPB is receiving and administering funds for the purpose of:

- (a) promoting and enhancing effective and sustainable participation by Bumiputera (as defined in the Federal Constitution of Malaysia) in the economy, principally through investing in, nurturing and facilitating Bumiputera controlled entities; and
- (b) promoting the ownership of assets, including the ownership of share capital in the corporate sector and ownership of property in the property sector,

by the citizens of Malaysia who are Malays and other indigenous peoples through the object clauses as set out in the Constitution of YPB.

As YPB is a company limited by guarantee, it has no share capital and no shareholders.

9. INFORMATION ON OUR PROMOTERS, SUBSTANTIAL SHAREHOLDERS, DIRECTORS AND KEY SENIOR MANAGEMENT (Cont'd)

(v) **PNB** *Substantial Shareholder*

PNB was incorporated on 17 March 1978 in Malaysia under the Companies Act, 1965, and is deemed registered under the Act, as an investment holding company with a diversified portfolio of interests that includes asset management, unit trusts, institutional property trusts and property management. It owns, among others, the country's largest unit trust management companies, Amanah Saham Nasional Berhad. Together with its proprietary fund, PNB manages approximately RM348.3 billion worth of assets as at 31 December 2024.

As at the LPD, the issued share capital of PNB is RM4,350,843,371 comprising 4,350,843,371 ordinary shares.

The shareholders of PNB and their respective shareholdings in PNB as at the LPD are as follows:

Shareholders	Country of incorporation	Direct		Indirect	
		No. of shares	%	No. of shares	%
Minister of Finance (Incorporated)	Malaysia	1	*	-	-
YPB	Malaysia	4,350,843,371	99.99	-	-

Note:

* Negligible

(vi) **ASB** *Substantial Shareholder*

Following the completion of the Transfer of Orkim Shares, ASB will be our Substantial Shareholder.

ASB is a unit trust fund constituted in Malaysia pursuant to a trust deed dated 21 October 1989, as amended by the supplemental deeds relating thereto. The management company of ASB is Amanah Saham Nasional Berhad, which is a wholly owned subsidiary of PNB. PNB was appointed as the investment manager of ASB under an investment management agreement dated 14 May 2001 (as supplemented). ART was appointed the trustee of ASB under the said trust deed.

ART was incorporated in Malaysia under the Companies Act, 1965 on 23 March 2007 and is deemed registered under the Act. It was registered as a trust company under the Trust Companies Act, 1949 on 7 August 2007. It was registered by the SC as an eligible trust corporation to act as trustee to unit trust schemes, corporate bonds and private retirement schemes.

9. INFORMATION ON OUR PROMOTERS, SUBSTANTIAL SHAREHOLDERS, DIRECTORS AND KEY SENIOR MANAGEMENT (Cont'd)

(vii) **ASM**
Substantial Shareholder

Following the completion of the Transfer of Orkim Shares, ASM will be our Substantial Shareholder.

ASM is a unit trust fund constituted in Malaysia pursuant to trust deed dated 13 April 2000, as amended by the supplemental deeds relating thereto. The management company of ASM is Amanah Saham Nasional Berhad, which is a wholly owned subsidiary of PNB. PNB was appointed as the investment manager of ASM under an investment management agreement dated 2 May 2000 (as supplemented). ART was appointed the trustee of ASM under the said trust deed.

ART was incorporated in Malaysia under the Companies Act, 1965 on 23 March 2007 and is deemed registered under the Act. It was registered as a trust company under the Trust Companies Act, 1949 on 7 August 2007. It was registered by the SC as an eligible trust corporation to act as trustee to unit trust schemes, corporate bonds and private retirement schemes.

(The rest of this page is intentionally left blank)

9. INFORMATION ON OUR PROMOTERS, SUBSTANTIAL SHAREHOLDERS, DIRECTORS AND KEY SENIOR MANAGEMENT (Cont'd)

9.1.2 Shareholdings of our Promoters and Substantial Shareholders

The direct and indirect shareholding of our Promoters and Substantial Shareholders before and after our IPO are as follows:

Name	As at the LPD				After the Subdivision				After the Transfer of Orkim Shares			
	Direct		Indirect		Direct		Indirect		Direct		Indirect	
	No. of Shares	%	No. of Shares	%	No. of Shares	%	No. of Shares	%	No. of Shares	%	No. of Shares	%
TKSB	38,835,314	100.0	-	-	900,000,000	100.0	-	-	300,000,000	33.3	-	-
E-Cap 2	-	-	38,835,314 ⁽¹⁾	100.0	-	-	900,000,000 ⁽¹⁾	100.0	-	-	300,000,000 ⁽¹⁾	33.3
ECSB	-	-	38,835,314 ⁽²⁾	100.0	-	-	900,000,000 ⁽²⁾	100.0	-	-	300,000,000 ⁽²⁾	33.3
YPB	-	-	38,835,314 ⁽⁴⁾	100.0	-	-	900,000,000 ⁽⁴⁾	100.0	-	-	600,000,000 ⁽⁴⁾	66.7
PNB	-	-	38,835,314 ⁽³⁾	100.0	-	-	900,000,000 ⁽³⁾	100.0	300,000,000	33.3	300,000,000 ⁽³⁾	33.3
ART-ASB	-	-	-	-	-	-	-	-	115,385,000	12.82	-	-
ART-ASM	-	-	-	-	-	-	-	-	57,692,000	6.41	-	-
	After our IPO				After the Over-allotment Option							
	Direct		Indirect		Direct		Indirect					
	No. of Shares	% ⁽⁵⁾	No. of Shares	% ⁽⁵⁾	No. of Shares	% ⁽⁵⁾	No. of Shares	% ⁽⁵⁾				
TKSB	-	-	-	-	-	-	-	-				
E-Cap 2	-	-	-	-	-	-	-	-				
ECSB	-	-	-	-	-	-	-	-				
YPB	-	-	300,000,000 ⁽⁴⁾	30.0	-	-	240,000,000 ⁽⁴⁾	24.0				
PNB	300,000,000	30.0	-	-	240,000,000	24.0	-	-				
ART-ASB	115,385,000	11.54	-	-	115,385,000	11.54	-	-				
ART-ASM	57,692,000	5.77	-	-	57,692,000	5.77	-	-				

9. INFORMATION ON OUR PROMOTERS, SUBSTANTIAL SHAREHOLDERS, DIRECTORS AND KEY SENIOR MANAGEMENT (Cont'd)

Notes:

- (1) *Deemed interested pursuant to section 8(4) of the Act by virtue of its interest held in TKSb.*
- (2) *Deemed interested pursuant to section 8(4) of the Act by virtue of its interest held in E-Cap 2.*
- (3) *Deemed interested pursuant to section 8(4) of the Act by virtue of its interest held in ECSB.*
- (4) *Deemed interested pursuant to section 8(4) of the Act by virtue of its interest of 100% less one (1) share held in PNB.*
- (5) *Based on our enlarged issued Shares of 1,000,000,000 after our IPO.*

9.1.3 Changes in our Promoters' and Substantial Shareholders' shareholdings in our Company

Save as disclosed below, there are no changes to the shareholdings of our Promoters and Substantial Shareholders in our Company for the past 3 years up to the date of this Prospectus:

- (i) On 7 March 2025, TKSb acquired 1,747,589 Shares, representing 4.5% of the issued share capital of our Company, before the Subdivision;
- (ii) the Subdivision as detailed in Section 6.1.3(i) of this Prospectus; and
- (iii) the Transfer of Orkim Shares as detailed in Section 6.1.3(ii) of this Prospectus.

9.2 BOARD OF DIRECTORS

9.2.1 Board practices

Our Board acknowledges and takes cognisance of the MCCG which contains recommendations to improve upon or to enhance corporate governance as an integral part of the business activities and culture of such companies.

Our Board comprises at least 30% female Directors and at least half of our Board comprises independent directors. With that, our Board believes that our current Board composition provides the appropriate balance in terms of skills, knowledge and experience to promote the interests of all shareholders and to govern our Group effectively. Our Board is also committed to achieving and sustaining high standards of corporate governance.

Within the limits set by our Constitution, our Board is responsible for oversight of the governance and management of our Group. To ensure the effective discharge of its functions, our Board has set out the following key responsibilities in our board charter:

- (i) together with the Key Senior Management, promote good corporate governance culture within our Group which enforces ethical, prudent and professional behaviour;
- (ii) reviewing, challenging and deciding on management's proposal on matters as set out in the Limit of Authority, which includes the overall corporate strategy, business plan, budget and regulatory plan, and monitor the implementation by management;
- (iii) reviewing and adopting a strategic plan for our Group, including setting performance objectives and approving operating budgets for our Group, as well as ensuring that they support long-term value creation and account for economic, environment and social consideration to promote sustainability;

9. INFORMATION ON OUR PROMOTERS, SUBSTANTIAL SHAREHOLDERS, DIRECTORS AND KEY SENIOR MANAGEMENT *(Cont'd)*

- (iv) monitoring the implementation of strategic plans by management;
- (v) timely review and approve all quarterly and annual financial statements for declaration to Bursa Securities and stakeholders;
- (vi) overseeing the conduct of our Group's business to evaluate whether the business is being properly managed, monitoring our Group's performance and build sustainable value for all stakeholders of our Group;
- (vii) reviewing our Board and the Key Senior Management's remuneration policy and procedure;
- (viii) identifying and evaluating business risks and ensure implementation of a managed and sound risk management framework;
- (ix) approving the nomination, selection, succession policies, and remuneration packages for our Board members, Board Committee members, nominee directors on the functional Boards of our subsidiaries, and the annual manpower budget for our Group, including managing succession planning, appointing, training, fixing the compensation of, and where appropriate replacing key senior management personnel;
- (x) reviewing the adequacy and integrity of the internal control system and management information systems, including systems for compliance with applicable laws, regulations, rules, directives and guidelines;
- (xi) reviewing and overseeing the appointment, resignation or termination of our Directors, company secretaries, auditors and Key Senior Management;
- (xii) ensuring that control measures for corruption prevention are put in place and ensure systematic review, monitoring and enforcement of our Company's anti-bribery and corruption policy;
- (xiii) ensuring establishment of succession plans for our Board members and the Key Senior Management including appointing, training, fixing the compensation of and where appropriate, replacing the Key Senior Management;
- (xiv) ensuring our Board is supported by at least a suitably qualified and competent company secretary to whom shall advice on compliance with applicable laws and any amendment to the laws and regulations related to the MCCG, the Act and the Listing Requirements;
- (xv) formalise ethical standards of conduct through a code of conduct & ethics for our Directors and management and ensure compliance;
- (xvi) developing and implementing an investors' relations programme and a shareholders or stakeholders communication policy;
- (xvii) ensuring there is regular monitoring and communication between our Company and subsidiaries on financial and non-financial performance to ensure overall compliance to the strategic direction and vision of our Group;
- (xviii) reviewing the adequacy and integrity of our Group's internal control systems and management information systems, including systems for compliance with applicable laws, regulations, rules, directives and guidelines (including the securities laws, the Act and the Listing Requirements);

9. INFORMATION ON OUR PROMOTERS, SUBSTANTIAL SHAREHOLDERS, DIRECTORS AND KEY SENIOR MANAGEMENT *(Cont'd)*

- (xix) reviewing and approving the financial statements encompassing annual audited accounts and quarterly reports, dividend policy, credit facilities from financial institutions and guarantees;
- (xx) reviewing and approving the Board Audit Committee, Board Risk and Compliance Committee, and Board Nomination and Remuneration Committee report, and internal control statement for the annual report;
- (xxi) reviewing and approving the corporate governance overview statement and corporate governance report on compliance with the MCGG for the annual report of our Company;
- (xxii) reviewing and approving investment policies and guidelines for our Company's surplus funds, asset allocation policy and policy on exposure limits on investment with banking institutions;
- (xxiii) reviewing and approving the capital expenditure, purchase of fixed assets, operating expenditure, variation order and any other matters in accordance with the limits of authority;
- (xxiv) approving the appointment of external auditors and their related audit fees; and
- (xxv) ensuring our subsidiaries provide our Company with all necessary information for its supervision of the subsidiaries' performance, including assessment of financial and non-financial related performance.

In addition, the roles and responsibilities of our Chairman are segregated to head the orderly conduct and function of the Board. Our Chairman is primarily responsible for the following:

- (i) providing leadership to our Board, and overseeing our Board in the effective discharge of its fiduciary duties;
- (ii) leading our Board so that our Board can perform its responsibilities effectively in achieving corporate objectives and long-term success of our Company;
- (iii) review contributions made by Board members, whilst the Board Nomination and Remuneration Committee is given the task to review effectiveness in terms of performance and develop the criteria on independence assessment;
- (iv) facilitating effective and productive working relationships between our Managing/Executive Directors and Non-Executive Directors and manage the interface between our Board and management;
- (v) ensuring an effective communication with shareholders and stakeholders, and ensuring that their views are communicated to the Board as a whole, in particular, at the AGM, which represents the principal forum for dialogue and interaction with shareholders;
- (vi) encouraging active participation and allowing dissenting views to be freely expressed;
- (vii) leading our Board in establishing and monitoring good corporate governance practices in our Company;
- (viii) the Chairman, in consultation with our company secretary, sets the agenda for our Board meetings and ensures our Board members receive complete and accurate information in a timely manner;

9. INFORMATION ON OUR PROMOTERS, SUBSTANTIAL SHAREHOLDERS, DIRECTORS AND KEY SENIOR MANAGEMENT (Cont'd)

- (ix) the Chairman is responsible for managing the business of our Board including setting our Board agenda to ensure that:
 - (a) all Directors are properly briefed on issues arising at Board meetings; and
 - (b) sufficient time is allowed for the discussion of complex or contentious issues and where appropriate, arranging for informal meeting to enable thorough discussion by our Board;
- (x) leading Board meeting and discussions. At our Board meetings, the Chairman plays a mediator's role to maintain the order of the proceedings in a constructive, productive and effective manner; and
- (xi) the Chairman has a casting vote in the case of an equality of votes, except where only 2 Directors form a quorum or if there are only 2 Directors competent to vote on the question at issue.

The details of the members of our Board and the date of expiration of the current term of office for each of our Directors and the period that each of our Directors has served in that office as at the LPD are as follows:

<u>Name</u>	<u>Age</u>	<u>Nationality</u>	<u>Designation</u>	<u>Date of appointment</u>	<u>Date of expiry of current term of office</u>	<u>No. of years in office</u>
Dato' Abdul Hamid Bin Sh Mohamed	60	Malaysian	Non-Independent Non-Executive Chairman	2 May 2025	At the AGM of our Company to be held in year 2027	Less than 1 year
Aliff Omar Bin Mohamad Omar	40	Malaysian	Non-Independent Non-Executive Director	20 July 2017	At the AGM of our Company to be held in year 2027	8 years
Cheah Sin Bi	45	Malaysian	Non-Independent Executive Director and CEO	3 March 2025	At the AGM of our Company to be held in year 2027	Less than 1 year
Datuk Azman Bin Ismail	62	Malaysian	Senior Independent Non-Executive Director	30 June 2025	At the AGM of our Company to be held in year 2026	Less than 1 year
Zuhaida Binti Zulkifli	50	Malaysian	Independent Non-Executive Director	30 June 2025	At the AGM of our Company to be held in year 2026	Less than 1 year
Lynette Yeow Su-Yin	56	Malaysian	Independent Non-Executive Director	30 June 2025	At the AGM of our Company to be held in year 2026	Less than 1 year
Nasmiza Binti Ismail	60	Malaysian	Independent Non-Executive Director	30 June 2025	At the AGM of our Company to be held in year 2026	Less than 1 year

9. INFORMATION ON OUR PROMOTERS, SUBSTANTIAL SHAREHOLDERS, DIRECTORS AND KEY SENIOR MANAGEMENT *(Cont'd)*

Save for Dato' Abdul Hamid Bin Sh Mohamed and Aliff Omar Bin Mohamad Omar who are the nominee directors of PNB, none of our Directors represents any corporate shareholder on our Board as at the LPD.

See Section 9.5 of this Prospectus for further details of the associations or family relationship between our Promoters, Substantial Shareholders, Directors and Key Senior Management.

9.2.2 Profiles of our Directors

(i) **Dato' Abdul Hamid Bin Sh Mohamed**

Dato' Abdul Hamid Bin Sh Mohamed, a Malaysian aged 60, is our Non-Independent Non-Executive Chairman. He was appointed to our Board on 2 May 2025. He completed the professional examinations of the Association of Accounting Technicians in December 1984 and the ACCA in December 1988. He has been a fellow of the ACCA since July 2003.

Dato' Abdul Hamid began his career in May 1989 as a Corporate Services Assistant in the Insolvency Department at Lim Ali & Co, where he supported the insolvency team in the management of insolvency cases. He left the firm in August 1989.

In the same month, Dato' Abdul Hamid joined Bumiputra Merchant Bankers Berhad (now known as Alliance Investment Bank Berhad) as a Corporate Banking Officer, responsible for identifying, originating, executing and closing sales opportunities for corporate banking products and services. He was promoted to Assistant Manager, Corporate Banking in January 1993 and to Manager, Corporate Banking in January 1994, before leaving the bank in September 1994.

In October 1994, Dato' Abdul Hamid joined Komplek Kewangan Malaysia Berhad (subsequently known as Amanah Capita Malaysia Berhad) ("**KKMB**") as a Senior Manager, Corporate Planning, overseeing corporate planning across the KKMB group of companies. He was later promoted to Head of Corporate Services in January 1998, where he led both the corporate planning and corporate finance departments until his departure in April 1998.

In May 1998, Dato' Abdul Hamid joined Kuala Lumpur Stock Exchange ("**KLSE**") (now known as Bursa Malaysia Berhad) as Senior Vice President, Strategic Planning and International Affairs. He was promoted to Deputy President, Strategy and Development in January 2002 and was subsequently redesignated as Chief Financial Officer in January 2003. During his tenure, he spearheaded key strategic initiatives, including the acquisitions of Kuala Lumpur Options and Financial Futures Exchange (KLOFFE) and Commodity and Monetary Exchange of Malaysia (COMMEX), as well as the merger of both exchanges to form Malaysian Derivatives Exchange (MDEX). He was also instrumental in the acquisition of the Malaysian Exchange of Securities Dealing and Automated Quotation (MESDAQ) and led KLSE's demutualisation exercise. He left KLSE in November 2003.

In December 2003, Dato' Abdul Hamid was appointed as an Executive Director of Symphony House Berhad (now known as Symphony House Sdn Bhd following its delisting in December 2015) ("**Symphony House**"), an investment holding company focused on delivering information technology and managed services, including human resource and corporate services, corporate secretarial services such as share issuance and registration services. In this role, he is responsible for managing and overseeing business operations and corporate development within the Symphony House group of companies.

9. INFORMATION ON OUR PROMOTERS, SUBSTANTIAL SHAREHOLDERS, DIRECTORS AND KEY SENIOR MANAGEMENT *(Cont'd)*

As at the LPD, Dato' Abdul Hamid is an Independent Non-Executive Director of OM Holdings Limited, a public company listed on Australian Securities Exchange and secondary listed on the Main Market of Bursa Securities, and sits on the board of directors of other public limited and private limited companies as disclosed in Section 9.2.4 of this Prospectus.

(ii) **Aliff Omar Bin Mohamad Omar**

Aliff Omar Bin Mohamad Omar, a Malaysian aged 40, is our Non-Independent Non-Executive Director. He was appointed to our Board on 20 July 2017. As at the LPD, he is also a representative of ECSB, a substantial shareholder and promoter of our Company.

Aliff graduated with a Bachelor of Industrial Engineering and Management Sciences (Cum Laude) with a second major in Economics from the Northwestern University in June 2008. He obtained a Master of Philosophy in Finance from the University of Cambridge in July 2009.

Aliff carries with him over 16 years' experience in corporate advisory and deal-making. He began his career as an Analyst in the Investment Banking Division at Maybank Investment Bank Berhad in August 2009. In September 2010, Aliff joined CIMB Investment Bank Berhad as an Executive in the Regional Mergers & Acquisitions ("**M&A**") department, focusing on M&A transactions across Southeast Asia. He left the bank in June 2012.

In July 2012, Aliff joined UBS Securities Malaysia ("**UBS**") as an Associate in the Country Coverage & Southeast Asia Corporate Finance Group and rose up the ranks to Associate Director in February 2013 and subsequently Director in February 2016 until his departure in July 2017. Throughout his career in UBS, Aliff led multiple M&A and capital markets transactions across Malaysia and Southeast Asia, advising corporates, institutional investors and family offices within the energy, financial institutions, infrastructure, utilities and real estate sectors.

In July 2017, Aliff joined Ekuinas as Director, Investment, and was promoted to Senior Director, Investment in April 2022 where he oversaw and managed Ekuinas' investments in the energy, consumer and technology sectors. He is a member of Ekuinas' Investment Committee and Management Committee. On 23 May 2025, Aliff was appointed as the CEO of Ekuinas.

As at the LPD, Aliff sits on the board of directors of the subsidiaries of our Group and other private limited companies as disclosed in Section 9.2.4 of this Prospectus.

(iii) **Cheah Sin Bi**

Cheah Sin Bi, a Malaysian aged 45, is our Non-Independent Executive Director and CEO. He was appointed to our Board on 3 March 2025. He obtained a Bachelor of Management Technology (Maritime Transportation) degree from Universiti Teknologi Malaysia in July 2002 and a Class 1 Certificate of Competency as Master (Unlimited Voyage) from the Marine Department Malaysia in October 2011. Captain Cheah has been a life member of Ikhtisas Kelautan Malaysia since April 2018, an elected member of ABS since April 2023 and an associate fellow of The Nautical Institute since March 2025.

9. INFORMATION ON OUR PROMOTERS, SUBSTANTIAL SHAREHOLDERS, DIRECTORS AND KEY SENIOR MANAGEMENT (Cont'd)

Captain Cheah presently serves as a member of several national and international maritime committees and councils, including the ad hoc member of the Malaysia Maritime Law Revision and Reform Committee, Shell Maritime Partners in Safety – Asia Pacific Middle East Focus Group, ABS Southeast Asia and Middle East Technical Committee, MASA's Executive Committee and Tanker Committee, National Shipping and Port Council Advisory Committee, Malaysia Shipping Development Board and Human Resource Development Corporation's Sectorial Training Committee – Transportation.

Captain Cheah began his career in May 2000 with IMC Shipping Company Pte Ltd ("IMC") in Singapore, under the cadet sponsorship programme of Global Maritime Ventures Berhad. From May 2000 to September 2004, he progressed through various roles as Cadet Officer, Third Officer and Second Officer on board medium range chemical tankers. He was involved in chemical tanker operations, vessel navigation, wall wash testing for chemical cargoes, supervising tank cleaning procedures and advising port captains on optimal tank cleaning methods.

In January 2005, Captain Cheah joined V-Ships Pte Ltd (now known as V. Ships Asia Group Pte Ltd), where he served as Third Officer and Second Officer on board the chemical tankers owned by various ship owners. In December 2006, he was promoted to Chief Officer where he was responsible for ensuring safe operations and compliance across all shipboard activities, including shipboard maintenance, deck operations, shipboard training, voyage planning, cargo planning and safe cargo operations. He handled cargo operations involving aggressive and sensitive chemicals, clean petroleum products and edible oils. Additionally, he also served as Chief Officer Trainer, in which he was responsible for mentoring junior officers in the fleet which involved specific training to ensure competency in handling the chemical cargoes and operational aspects of such type of tanker, until his departure in November 2009.

Between December 2009 to April 2010, Captain Cheah joined OSMSB, our wholly-owned subsidiary, as part of the delivery team to assist with the delivery of Orkim Power to Malaysia.

In July 2010, Captain Cheah rejoined IMC as a Senior Chief Officer on board a chemical tanker where the role that he assumed was similar to the role he had performed in V-Ships Pte Ltd until his departure in December 2010.

In April 2011, Captain Cheah re-joined OSMSB, as part of the delivery team to assist with the delivery of Orkim Express to Malaysia. He was subsequently transitioned to a shore-based role as Marine Superintendent in July 2011, where he was responsible for ensuring our vessels' compliance with the regulatory requirements and upgraded the operational procedure on board for all the vessels owned by our Group. He also served as Master on board for our various vessels, where he led the vessel operations, including navigation, crew management, cargo handling and ensuring compliance with international maritime regulations.

In January 2012, he was appointed as the Head of Marine Operations, leading the Marine Operations Department. As the Head of Marine Operations, he was primarily responsible for overseeing the day-to-day fleet management activities, including navigational compliance, cargo handling, incident reporting and safety training. Captain Cheah was promoted to the position of General Manager, Marine, Safety and Quality Department in October 2013, where he was primarily responsible for overseeing the day-to-day operational aspects of the vessels, particularly in relation to navigational and cargo-handling matters.

9. INFORMATION ON OUR PROMOTERS, SUBSTANTIAL SHAREHOLDERS, DIRECTORS AND KEY SENIOR MANAGEMENT (Cont'd)

His responsibilities included maintaining safe ship operations, regulatory compliance updates, vessel monitoring and charterer reporting, coordination of shore-based personnel training, assisting Masters during audits and inspections and managing departmental procedures, publications and inventory control. He also implemented, promoted, and maintained our Group's Safety Management System ("SMS") and Quality Assurance practices ashore and on board, ensuring compliance with statutory regulations, industry standards and the International Safety Management ("ISM") Code.

In June 2015, following our Group's internal restructuring exercise, Captain Cheah was promoted to the position of General Manager in the Fleet Management Division and appointed as the Designated Person Ashore ("DPA") of our Group, where he oversaw the Technical, Services and Marine Safety and Quality departments. He was primarily responsible for technical operations, procurement, budgeting, vessel performance monitoring and interactions with classification societies and regulatory authorities. As our Group's DPA, he led emergency response preparations, administered the SMS according to ISM Code requirements, facilitated internal and external ISM audits and continuously reviewed SMS effectiveness, recommending improvements. Captain Cheah was also involved in maintaining the fleet safety, conducting regular safety training for shore and ship personnel, maintaining SMS documentation, ensuring validity of regulatory certifications and performing annual management reviews to confirm fleet seaworthiness and compliance.

In March 2018, Captain Cheah was promoted to the position of our Chief Operating Officer, where he managed the daily operations of our vessel fleet. As our Chief Operating Officer, he led multiple departments of our Group, including Commercial, Fleet Personnel, Technical, Procurement, IT, Project, Marine, Safety and Quality. His role included overseeing the implementation of the SMS, managing chartering operations, promoting and maintaining our Group's health, safety and environmental protection policy, handling vessel inspections and audits and acting as the emergency response team leader.

In August 2021, Captain Cheah was promoted to his current position of our CEO where he is responsible for the overall strategic direction, leadership, and operations of our Group. His primary responsibilities include corporate decision-making, oversight of our Group's fiscal activity, policy development, regulatory compliance, stakeholder engagement and long-term goal planning.

With 25 years of extensive experience in the maritime industry, including 14 years dedicated to our Group, Captain Cheah plays a pivotal role in shaping our marine operational strategy, enhancing reliability and reinforcing our competitive position in the industry.

(iv) **Datuk Azman Bin Ismail**

Datuk Azman Bin Ismail, a Malaysian aged 62, is our Senior Independent Non-Executive Director. He was appointed to our Board on 30 June 2025. He graduated from the University of Nebraska-Lincoln, USA with a Bachelor of Science in Chemical Engineering in 1985.

Datuk Azman is a member of various institutions, namely, the Institution of Engineering Malaysia since 1994, the Malaysia Institute of Management since 2014 and the Institute of Corporate Directors Malaysia since 2023.

9. INFORMATION ON OUR PROMOTERS, SUBSTANTIAL SHAREHOLDERS, DIRECTORS AND KEY SENIOR MANAGEMENT (Cont'd)

Datuk Azman has accumulated over 30 years of working experience with Shell group of companies. He commenced his career in June 1986 as a Conceptual Design Engineer at Sarawak Shell Berhad, where he was involved in the production and extraction of oil and gas from offshore fields. In June 1987, he held the position of a Refinery Technologist, where he was involved in the operation of the entire process of the company's refinery plant located in Lutong, Miri, Sarawak. In July 1992, he held the position of a Design Manager & Project Engineer, where he managed the design contract of a gas stabilisation plant of the company in Bintulu, Sarawak. He provided construction support and resolved technical queries and conducted factory acceptance tests at suppliers' warehouse in relation to the gas stabilisation plant. He also managed offshore construction projects relating to the retrofitting of equipment on offshore platforms.

Subsequently, in October 1996, Datuk Azman returned to Kuala Lumpur and assumed the role of Property Manager at Shell Malaysia Limited. In October 1997, he joined Shell Malaysia Trading Sdn. Bhd. ("SMTSB") as a Retail Property Management Manager. During such period, he was instrumental in the development and implementation of a property database for the retail property department and established a structured evaluation process to ensure optimum utilisation of property assets. He was also responsible for managing the company's property portfolio.

Datuk Azman continued his tenure with SMTSB, serving as Network Planning and Development Manager for Malaysia from January 1999 to December 2000, Network Manager for Malaysia from January 2001 to December 2001 and Cluster Network Manager for Malaysia, Singapore and Brunei from January 2002 to October 2003. In these roles, he was responsible for leading network planning and development activities which included the evaluation, acquisition and development of sites. In January 2004, he held the position of Retail National Sales and Operations Manager of SMTSB, where he led the retail sales and operations team in Malaysia until December 2006.

In January 2007, Datuk Azman held the position of Global Lead at Network Real Estate Centre of Excellence of Shell Downstream Inc., where he developed the process and procedures for the acquisition of real estate for business purposes and led a regional delivery team.

Datuk Azman returned to SMTSB in February 2009 as Retail National Sales and Operations, before being promoted to General Manager, Retail Business for Malaysia, Singapore, Hong Kong and Brunei from January 2010 to December 2014. During his tenure in the sales and operations division, he was responsible for ensuring safe operations and delivering business results, while working with the regional team to drive growth in cash flow and returns. From January 2015 to August 2016, he served as General Manager, Retail (Malaysia and Brunei) and Integrated Downstream Business Lead, where he led the transformation of the integrated retail business model.

Concurrently, from January 2010 to August 2016, Datuk Azman was also the Managing Director of SMTSB, the retail business and operations of downstream business activities of Shell's group of companies in Malaysia. He left Shell group of companies in August 2016.

9. INFORMATION ON OUR PROMOTERS, SUBSTANTIAL SHAREHOLDERS, DIRECTORS AND KEY SENIOR MANAGEMENT *(Cont'd)*

From January 2017 to December 2022, Datuk Azman joined PLUS Malaysia Berhad (“PLUS”) as Managing Director, leading the group’s overall strategy, governance, and direction until December 2022. He led the digital transformation and sustainability efforts at PLUS, making it the first highway operator in Malaysia to sign the United Nations Global Compact. He also led PLUS on a safety journey to reduce preventable fatality and lost time injury and to become the first highway concessionaire in Malaysia to introduce Expressway Operation Safety Passport (EOSP).

From June 2023 to September 2024, Datuk Azman served as a part-time coach at the Razak School of Government, guiding emerging leaders on stakeholders’ engagement and business transformation.

In October 2024, he joined Digital Nasional Berhad as the CEO, where he oversees the operations and performance of the company and works closely with the board, government authorities, telecommunication operators and other relevant stakeholders of the company.

As at the LPD, Datuk Azman sits on the board of directors of a public limited company as disclosed in Section 9.2.4 of this Prospectus.

(v) **Zuhaida Binti Zulkifli**

Zuhaida Binti Zulkifli, a Malaysian aged 50, is our Independent Non-Executive Director. She was appointed to our Board on 30 June 2025. She graduated from Monash University, Australia with a Bachelor of Business (Accounting) in December 1996. She is a fellow of Chartered Accountants Australia and New Zealand and has been a member of the Malaysian Institute of Accountants since November 2003.

Zuhaida began her career in March 1997 as an Auditor with KPMG Malaysia, where she was involved in financial audit and review of several companies in various sectors. She left KPMG Malaysia in December 1999 as a Senior Auditor.

From March 2000 to January 2022, Zuhaida served within the PETRONAS group of companies, holding various positions across multiple divisions. She began her tenure at PDB in March 2000 as an Executive, General Ledger and Taxation, where she was responsible for monthly financial reporting and analysis. She also provided financial advisory to ensure efficient execution of the company’s business operations. In April 2003, she was promoted to Senior Executive, Joint Venture Accounting, where she assumed similar roles and responsibilities with a focus on the company’s joint venture activities. From July 2003 to March 2005, she served as Manager, Financial Accounting, overseeing monthly financial reporting for PDB group of companies, managing and analysing supply chain and inventory data and supporting joint venture activities.

In April 2005, Zuhaida joined PETRONAS and assumed the role of Manager, Group Accounts & Policies, where she was responsible for financial reporting and consolidation of the half-year and annual results for the PETRONAS group of companies globally. From July 2007 to December 2008, she served as Senior Manager, Accounts and Budget at PETRONAS International Corp Ltd, where she was involved in the preparation of consolidated management and financial reporting, including analysis of business performance of PETRONAS’ international entities.

9. INFORMATION ON OUR PROMOTERS, SUBSTANTIAL SHAREHOLDERS, DIRECTORS AND KEY SENIOR MANAGEMENT *(Cont'd)*

From January 2009 to December 2012, Zuhaida was seconded to PETRONAS Australia Pty Limited ("PAPL") as Chief Financial Officer. In this role, she was responsible for the establishment and set-up of the finance and administrative department of PETRONAS' Australian office. She led the finance team by setting functional objectives, enhancing team capabilities and overseeing the delivery of key outcomes. Zuhaida also worked closely with the CEO and the Management Committee of PAPL in developing and implementing the strategic direction of the PAPL group of companies. During her tenure, she was involved in the commercial aspects of project management for Gladstone LNG, a liquefied natural gas plant in Queensland, Australia.

In January 2013, Zuhaida returned to Malaysia and held the position of General Manager, Business Planning & Performance Reporting for Upstream Business in PETRONAS, where she formulated and implemented corporate and functional policies/procedures and planning, performance reporting and the management of accounting and financial services matters across upstream business of PETRONAS. She also provided support to global upstream activities and ensured compliance with all relevant regulatory requirements, as well as PETRONAS' internal policies and guidelines.

From April 2016 to September 2018, Zuhaida served as Senior General Manager, Commercial & Strategic Relations (Malaysia Petroleum Management), where she provided commercial strategy for petroleum arrangements, including providing direction for the establishment and development of stakeholders' relationship management with contractors, both local and foreign government authorities and agencies, business partners and industry players.

Subsequently in October 2018, Zuhaida held the position of Senior General Manager, Governance & Strategic Relations (Malaysia Petroleum Management). In this role, she was responsible for the planning, budgeting and performance of petroleum arrangements contractors ("PACs"). She spearheaded stakeholder engagement initiatives by establishing and implementing comprehensive stakeholder management frameworks with PACs, both local and foreign government authorities and agencies, business partners and industry players.

In January 2020, Zuhaida held the position of Senior General Manager, Strategy, Finance & Risk for Downstream Business, where she provided strategic direction to ensure the long-term sustainability of the downstream business in line with the group's vision and mission. She left PETRONAS in January 2022.

As at the LPD, Zuhaida is an Independent Non-Executive Director of Petra Energy Bhd, a company listed on the Main Market of Bursa Securities and sits on the board of directors of other public limited and private limited companies as disclosed in Section 9.2.4 of this Prospectus.

(vi) **Lynette Yeow Su-Yin**

Lynette Yeow Su-Yin, a Malaysian aged 56, is our Independent Non-Executive Director. She was appointed to our Board on 30 June 2025. She graduated with a Bachelor of Arts in Law from the University of Cambridge, United Kingdom in 1992 and subsequently obtained a Master of Arts in Law from the same university in 1996. She was admitted as an advocate and solicitor of the High Court of Malaya and became a member of the Malaysian Bar in 1994.

9. INFORMATION ON OUR PROMOTERS, SUBSTANTIAL SHAREHOLDERS, DIRECTORS AND KEY SENIOR MANAGEMENT (Cont'd)

Lynette has been practicing in Malaysian law firms since January 1995, specialising in corporate and securities laws, with a focus on mergers and acquisitions and capital markets. She began her career as a legal assistant at Messrs Lee Hishammuddin in January 1995, where she practised until April 1995. From June 1995 to November 1997, she was a legal assistant at Messrs Lee Choon Wan & Co. She subsequently joined Messrs Rashid & Lee as a legal assistant from January 1998 to November 1998. In November 1998, she joined Messrs Raslan Loong as a legal assistant and was promoted to partner in January 2000. She left the firm in August 2002.

Lynette was a partner at Messrs Zaid Ibrahim & Co. from September 2002 to April 2011 and subsequently at Messrs Kadir Andri & Partners from May 2011 to April 2012. After a career break, she returned to Messrs Kadir Andri & Partners and resumed her role as partner from January 2014 to October 2015. In November 2015, she joined Messrs Chua Associates as a partner and was appointed as a Consultant in April 2018 until her departure in December 2018. In January 2019, she joined Messrs Sanjay Mohan as a Consultant, a position she continues to hold to date.

As at the LPD, Lynette is an Independent Non-Executive Director of MBSB Berhad and CTOS Digital Berhad, both are listed on the Main Market of Bursa Securities and sits on the board of directors of other public limited and private limited companies as disclosed in Section 9.2.4 of this Prospectus.

(vii) **Nasmiza Binti Ismail**

Nasmiza Binti Ismail, a Malaysian aged 60, is our Independent Non-Executive Director. She was appointed to our Board on 30 June 2025. She graduated from the Queensland Institute of Technology, Australia with a Bachelor of Applied Science – Applied Chemistry in March 1987.

Nasmiza has over 30 years of working experiences with the PETRONAS group of companies, having held various positions across various divisions within PETRONAS. She began her career in July 1987 as a Project Executive in PETRONAS, where she was assigned to the team responsible for conducting technical studies and licensor assessments for technology and processes to be installed at PETRONAS' refinery located in Malacca. She was also involved in the evaluation of crude oil quality and production profiles to broaden the refinery's feedstock portfolio and developed the linear programming model for use in refinery production planning.

From January 1994 to December 2001, Nasmiza served as a Production Planner at Petronas Penapisan Melaka Sdn Bhd, where she was responsible for developing the monthly refinery operating plans for both the company and its joint venture partner (following the commencement of JV operations in 1998). Her role included optimising production rates and petroleum products distribution modes for both domestic and export markets, and resolving any operational issues relating to the production and distribution of petroleum products.

9. INFORMATION ON OUR PROMOTERS, SUBSTANTIAL SHAREHOLDERS, DIRECTORS AND KEY SENIOR MANAGEMENT (Cont'd)

Nasmiza rejoined PETRONAS in January 2002 and held several positions over the following years, including Executive, Refinery Planning (2002 to 2006), Manager, Refinery Optimisation, Oil Business (2006 to 2009), Senior Manager, System Optimisation (2009 to 2010) and Head of Enterprise Optimisation (2010 to 2013). During her tenure with the Refinery Planning and Optimisation, Oil Business Division of PETRONAS, she was responsible for optimising and coordinating the implementation of PETRONAS' domestic oil business portfolio while ensuring integration with overseas assets including refineries, oil trading and lubricant businesses. She was also involved in the management of petroleum products supply chain in Malaysia, the resolution of downstream inter-company disputes and the assessment the petroleum products' demand and market for expansion of the projects.

Subsequently, Nasmiza joined PETCO, where she served as the Head of Crude Oil Trading from March 2013 to December 2015 and later as the Head of Petroleum Products Trading from January 2016 to November 2021. In these roles, she was responsible for directing the trading and sourcing of crude oil, petroleum products and liquefied petroleum gas for PETRONAS. She led negotiations related to refinery projects, joint ventures and trading partnerships and was the lead negotiator for crude sourcing and product trading arrangements for Pengerang Integrated Complex, an oil refining complex jointly developed by PETRONAS and Saudi Arabian Oil Company (Saudi Aramco) in Pengerang, Johor. She retired in December 2021.

As at the LPD, Nasmiza sits on the board of directors of a private limited company as disclosed in Section 9.2.4 of this Prospectus.

9. INFORMATION ON OUR PROMOTERS, SUBSTANTIAL SHAREHOLDERS, DIRECTORS AND KEY SENIOR MANAGEMENT *(Cont'd)*

9.2.3 Shareholdings of our Directors

The details of our Directors and their shareholdings in our Company before and after our IPO, assuming our Directors will fully subscribe for their respective entitlements for the Pink Form Shares are as follows:

Name	Before our IPO				After our IPO							
					Assuming the Over-allotment Option is not exercised				Assuming the Over-allotment Option is fully exercised			
	Direct		Indirect		Direct		Indirect		Direct		Indirect	
	No. of Shares	%	No. of Shares	%	No. of Shares	%	No. of Shares	%	No. of Shares	%	No. of Shares	%
Dato' Abdul Hamid Bin Sh Mohamed	-	-	-	-	200,000 ⁽¹⁾	*	-	-	200,000 ⁽¹⁾	*	-	-
Aliff Omar Bin Mohamad Omar	-	-	-	-	-	-	-	-	-	-	-	-
Cheah Sin Bi	-	-	-	-	1,274,000 ⁽¹⁾	*	-	-	1,274,000 ⁽¹⁾	*	-	-
Datuk Azman Bin Ismail	-	-	-	-	200,000 ⁽¹⁾	*	-	-	200,000 ⁽¹⁾	*	-	-
Zuhaida Binti Zulkifli	-	-	-	-	200,000 ⁽¹⁾	*	-	-	200,000 ⁽¹⁾	*	-	-
Lynette Yeow Su-Yin	-	-	-	-	200,000 ⁽¹⁾	*	-	-	200,000 ⁽¹⁾	*	-	-
Nasmiza Binti Ismail	-	-	-	-	200,000 ⁽¹⁾	*	-	-	200,000 ⁽¹⁾	*	-	-

Notes:

* Negligible.

(1) Assuming full subscription by our Directors for their respective entitlements to the Pink Form Shares.

9. INFORMATION ON OUR PROMOTERS, SUBSTANTIAL SHAREHOLDERS, DIRECTORS AND KEY SENIOR MANAGEMENT (Cont'd)

9.2.4 Principal business activities of our Directors outside our Group

Save as disclosed below, none of our Directors are involved in any other principal business activities outside of our Group or hold principal directorships in companies outside of our Group as at the LPD (“**Present Involvement**”) and in the past 5 years preceding the LPD (“**Past Involvement**”):

(i) Dato’ Abdul Hamid Bin Sh Mohamed

Name of company/ entity	Principal activities	Involvement in business activities	Date of appointment	Date of resignation
Present Involvement				
Symphony House Sdn Bhd	Investment holdings in cash, shares, unit trusts and structured funds	Director and substantial shareholder (indirect)	3 December 2003	-
Symphony Assets Sdn Bhd	Dormant; intended to provide management services to its holding company, Symphony House Sdn Bhd and its subsidiaries; the provision of consultancy services and business of letting properties	Director and substantial shareholder (indirect)	5 January 2007	-
Symphony Data Processing Sdn Bhd	Dormant; intended to provide infrastructure, manpower and services for the centralisation of outward cheque clearing	Director and substantial shareholder (indirect)	21 August 2007	-
MMC Corporation Berhad	Undertake mining and mineral exploration activities and also derives income from its investment. The subsidiaries of the company are principally involved in engineering, infrastructure and utilities	Director	10 August 2009	-
Almurisi Capital Sdn Bhd	Investment and property holding and management services	Director and substantial shareholder (direct and indirect)	1 August 2011	-
Stone Equity Sdn Bhd	Investment holding of Symphony House Sdn Bhd and its subsidiaries	Director and substantial shareholder (direct)	3 December 2012	-
Almurisi Development Sdn Bhd	Property and housing developer	Director	3 January 2014	-

9. INFORMATION ON OUR PROMOTERS, SUBSTANTIAL SHAREHOLDERS, DIRECTORS AND KEY SENIOR MANAGEMENT (Cont'd)

Name of company/ entity	Principal activities	Involvement in business activities	Date of appointment	Date of resignation
Almurisi Holding Sdn Bhd	Investment holding company, while its subsidiary is involved in property and housing developer	Director and substantial shareholder (direct)	19 June 2017	-
PT Maybank Sekuritas Indonesia	Stock broking	Director	9 April 2019	-
Solid Walls & Floors Sdn Bhd	Activities of interior decorations	Director	26 July 2019	-
Ekuiti Nasional Berhad	Investment advisory services	Director	1 June 2020	-
Harimau Menangis Sdn Bhd	Activities of holding company; real estate activities with own or leased property not elsewhere classified	Director and substantial shareholder (direct)	22 January 2021	-
OM Holdings Limited	Investment holding ⁽¹⁾	Director	10 May 2021	-
Pi Data Centre Sdn Bhd	Data centre co-location, operation and managed services	Director	2 January 2025	-
Panti Transport Sendirian Berhad	Taxi and collection of rental	Substantial shareholder (direct)	-	-
The Trustees of Al-Fitrah Foundation Registered	A non-profit organisation set up to assist blind Muslims everywhere to access the Holy Quran and other Islamic texts through Braille publications and other means	Trustee	21 May 2014	-
Past Involvement				
Boardroom Share Registrars Sdn Bhd	Provide and/or undertake share registration services	Director	5 January 2004	31 December 2022
Malaysian Issuing House Sdn Bhd	Issuing house	Director	4 February 2004	31 December 2022
Boardroom Business Solutions Sdn Bhd	Principally provide corporate secretarial, accounting payroll, tax, training, consultancy services, including and not limited to other allied services	Director	28 July 2006	31 December 2022

9. INFORMATION ON OUR PROMOTERS, SUBSTANTIAL SHAREHOLDERS, DIRECTORS AND KEY SENIOR MANAGEMENT (Cont'd)

Name of company/ entity	Principal activities	Involvement in business activities	Date of appointment	Date of resignation
Sky Corporate Services Sdn Bhd	Management consultancy	Director	19 June 2017	31 December 2022
Maybank Investment Bank Berhad	Investment banking business including Islamic banking scheme operations, provision stock brokering services and related financial services	Director	26 October 2017	26 October 2025
Boardroom Corporate Services Sdn Bhd	Principally provide company secretarial corporate governance, due diligence, training, consultancy services, including and not limited to other allied services and investment holding	Director	4 February 2019	31 December 2022
Boardroom (Malaysia) Sdn Bhd	Principally engaged in the business of providing solutions and management services to the group of companies, other allied services and investment holding	Director	1 April 2019	31 December 2022
Maybank IBG Holdings Limited	Holding company for all Maybank investment banking companies outside Malaysia	Director	1 August 2019	31 January 2024
Ultimate Forte Sdn Bhd	Private hospital	Director	21 April 2020	9 May 2022
Boustead Holdings Berhad	Investment holding company, while its subsidiaries are involved in plantation, property and industrial, pharmaceutical, heavy industries and trading, finance and investment sector	Director	1 September 2020	16 April 2021
Lembaga Tabung Haji	Principally involved in pilgrimage management, depository services, and investment	Director	1 August 2021	31 July 2023
TH Alam Management (M) Sdn Bhd	Ship operating and chartering	Director	1 November 2021	4 August 2023

9. INFORMATION ON OUR PROMOTERS, SUBSTANTIAL SHAREHOLDERS, DIRECTORS AND KEY SENIOR MANAGEMENT (Cont'd)

<u>Name of company/ entity</u>	<u>Principal activities</u>	<u>Involvement in business activities</u>	<u>Date of appointment</u>	<u>Date of resignation</u>
Maybank International Holdings Sdn Bhd	Investment holding company and principally involved in investment banking business	Director	31 January 2024	26 October 2025

Note:

- (1) As at the LPD, OM Holdings Limited is a public company listed on the Australian Securities Exchange and the Main Market of Bursa Securities. Its subsidiaries are principally involved in production of manganese alloys and ferrosilicon, and the marketing and trading of manganese ore and ferroalloys.

(ii) Aliff Omar Bin Mohamad Omar

<u>Name of company/ entity</u>	<u>Principal activities</u>	<u>Involvement in business activities</u>	<u>Date of appointment</u>	<u>Date of resignation</u>
Present Involvement				
Premier Connexion Sdn Bhd	Investment holding company holding shares in Exabytes Capital Group Sdn Bhd	Director	31 December 2020	-
Exabytes Capital Group Sdn Bhd	Investment holding company; while its subsidiaries are involved in, amongst others, provision of web hosting and related services; operating and managing computer service bureau; provision of internet related services; developing and marketing computer software; and provision of technical and operational advice	Director	1 January 2021	-
E-Global Innovative Sdn Bhd	Web and cloud hosting, computer and internet related services, developing, marketing computer software, provide technical and operational advice	Director	31 January 2021	-
Exabytes Cloud Sdn Bhd	Operating of a shared services/outsourcing centre providing business process and information technology outsourcing services and related implementation, technical and maintenance services	Director	31 January 2021	-

9. INFORMATION ON OUR PROMOTERS, SUBSTANTIAL SHAREHOLDERS, DIRECTORS AND KEY SENIOR MANAGEMENT (Cont'd)

Name of company/ entity	Principal activities	Involvement in business activities	Date of appointment	Date of resignation
Exabytes Data Centre Sdn Bhd	Activities of providing infrastructure for hosting, data processing services and related activities	Director	31 January 2021	-
Exabytes Enterprise Sdn Bhd	Web hosting and related services	Director	31 January 2021	-
Exabytes Network Sdn Bhd	Providing services for website and domain hosting, networking, appliances and server management services training provider	Director	31 January 2021	-
HT Internet Sdn Bhd	Providing services for website and domain hosting, networking, appliances and server management services	Director	31 January 2021	-
Signetique Network Sdn Bhd	Providing internet and intranet applications, webhosting and web page design services, e-commerce and computer programming, development and consultancy services	Director	31 January 2021	-
Sempena Fokus Sdn Bhd	Investment holding; however, it does not hold shares in any company (in the process of winding up)	Director	1 November 2021	-
TKSB	Investment holding company; investing in private equity investments and acquisition of shares of or investment in any company	Director	30 March 2025	-
ECSB	Investment holding company; investing in private equity investments and acquisition of shares of or investment in any company	Director	30 March 2025	-
E-Cap Asas Sdn Bhd	Investment holding company; investing in private equity investments and acquisition of shares of or investment in any company	Director	30 March 2025	-

9. INFORMATION ON OUR PROMOTERS, SUBSTANTIAL SHAREHOLDERS, DIRECTORS AND KEY SENIOR MANAGEMENT (Cont'd)

Name of company/ entity	Principal activities	Involvement in business activities	Date of appointment	Date of resignation
E-Cap 2	Investment holding company; investing in private equity investments and acquisition of shares in any company	Director	30 March 2025	-
E-Cap 4	Investment holding company; investing in private equity investments and acquisition of shares of or investment in any company	Director	30 March 2025	-
E-Cap (Internal) Three Sdn Bhd	Investment holding company; investing in private equity investments and acquisition of shares of or investment in any company	Director	30 March 2025	-
E-Cap (External) One Sdn Bhd	Investment holding company; investing and borrowing money and do all acts and activities in relation to its business; provide guidance on business strategy and operational best practices	Director	30 March 2025	-
E-Cap (External) Two Sdn Bhd	Investment holding company; investing in private equity investments and acquisition of shares of or investment in any company	Director	30 March 2025	-
E-Cap (PC) One Sdn Bhd	Activities of holding company; other credit granting not elsewhere classified; licensed money lending activities	Director	30 March 2025	-
Hallmark Odyssey Sdn Bhd	Investment holding company; general trading; investment in property	Director	30 March 2025	-
Premier Ambient Sdn Bhd	Investment advisory services; venture capital companies	Director	30 March 2025	-
Ekuiti Nasional Berhad	Investment advisory services	Director	23 May 2025	-

9. INFORMATION ON OUR PROMOTERS, SUBSTANTIAL SHAREHOLDERS, DIRECTORS AND KEY SENIOR MANAGEMENT (Cont'd)

Name of company/ entity	Principal activities	Involvement in business activities	Date of appointment	Date of resignation
Al-Ikhsan Sports Sdn Bhd	Selling various types of sportswear and equipment	Director	28 July 2025	-
AL Sports Sdn Bhd	Selling various types of sport wear and other related products	Director	28 July 2025	-
Premier Share Sdn Bhd	Investment holding company; investing in private equity investments and acquisition of shares of or investment in any company	Director	19 September 2025	-
Past Involvement				
Coolblog Apps Sdn Bhd	Management services, acquire and hold for investment shares, stocks and debentures	Director	31 March 2019	28 July 2020
Coolblog F&B Sdn Bhd	Trading of dessert and beverages components and related merchandise, equipment and apparatus, and also outlet operator of dessert and beverage	Director	31 March 2019	28 July 2020
Coolblog Enterprise Sdn Bhd	Trading of dessert and beverages components and related merchandise, equipment and apparatus, and also outlet operator of dessert and beverage	Director	31 March 2019	28 July 2020
Coolblog Dessert Sdn Bhd	Licensing and franchise of certain dessert and beverages outlet operators, trading of beverages components and related merchandise, equipment and apparatus	Director	31 March 2019	28 July 2020
Coolblog Trading Sdn Bhd	Trading of dessert and beverages components and related merchandise, equipment and apparatus, and also outlet operator of dessert and beverage	Director	31 March 2019	28 July 2020

9. INFORMATION ON OUR PROMOTERS, SUBSTANTIAL SHAREHOLDERS, DIRECTORS AND KEY SENIOR MANAGEMENT (Cont'd)

<u>Name of company/ entity</u>	<u>Principal activities</u>	<u>Involvement in business activities</u>	<u>Date of appointment</u>	<u>Date of resignation</u>
Jit Sing Enterprise Sdn Bhd	Trading of beverage components and related merchandise, equipment and apparatus	Director	31 March 2019	28 July 2020
Cahaya Mata Cement Sdn Bhd	Manufacturing and trading of cement and cement clinker; manufacturing and supplying of concrete related products	Director	6 January 2025	24 March 2025
Cahaya Mata Phosphates Industries Sdn Bhd	To operate and integrate phosphate complex for manufacturing of food, feed and fertiliser phosphate products	Director	6 January 2025	24 March 2025
Lianson Fleet Group Berhad (formerly known as Icon Offshore Berhad)	Investment holding ⁽¹⁾	Alternate director	30 March 2023	1 April 2025

Note:

- (1) As at the LPD, Lianson Fleet Group Berhad (formerly known as Icon Offshore Berhad) is listed on the Main Market of Bursa Securities. Its subsidiaries are principally involved in vessel owning/leasing and provision of vessel chartering and ship management services to oil and gas related industries.

(iii) Datuk Azman Bin Ismail

<u>Name of company/ entity</u>	<u>Principal activities</u>	<u>Involvement in business activities</u>	<u>Date of appointment</u>	<u>Date of resignation</u>
Present Involvement				
Digital Nasional Berhad	To own, build and operate a 5G network and infrastructure exclusively and to provide access to its network to licensed telecommunications service providers in Malaysia	CEO	23 October 2024	-
Past Involvement				
Justgo Berhad	Digital Operator of the digital payment systems	Director	1 January 2017	1 January 2023

9. INFORMATION ON OUR PROMOTERS, SUBSTANTIAL SHAREHOLDERS, DIRECTORS AND KEY SENIOR MANAGEMENT (Cont'd)

Name of company/ entity	Principal activities	Involvement in business activities	Date of appointment	Date of resignation
Expressway Lingkaran Tengah Sdn Bhd	Construction of bridges, including those for elevated highways, highway, bridge and tunnel operation services	Director	1 January 2017	1 January 2023
Expressway Project & Advisory Services Sdn Bhd (formerly known as Penang Bridge Sdn Bhd)	Provision of project management and consultancy services	Director	1 January 2017	1 January 2023
Lebuhraya Pantai Timur 2 Sdn Bhd	Operations and maintenance of the East Coast Expressway Phase 2	Director	1 January 2017	1 January 2023
PLUS Malaysia Berhad	Investment holding, while its subsidiaries involved in construction, operation and maintenance of highways, bridge and tunnel	Director	1 January 2017	1 January 2023
Projek Lebuhraya Utara-Selatan Berhad	Highway, bridge and tunnel operation services	Director	1 January 2017	1 January 2023
Projek Lebuhraya Usahasama Berhad	Provision of expressways operation	Director	1 January 2017	1 January 2023
Teras Teknologi Sdn Bhd	Investment holding and engaged in supply, installation and maintenance of toll systems and equipment for expressway products, secure access and automatic fare collection	Director	1 January 2017	1 January 2023
Terra Plus Sdn Bhd	Real estate activities with own or leased property not elsewhere classified	Director	1 January 2017	1 January 2023
Justgo Solutions Sdn Bhd (formerly known as Zoom Interactive Sdn Bhd)	Digital payment system operator	Director	4 January 2019	1 January 2023

9. INFORMATION ON OUR PROMOTERS, SUBSTANTIAL SHAREHOLDERS, DIRECTORS AND KEY SENIOR MANAGEMENT (Cont'd)

(iv) Zuhaida Binti Zulkifli

Name of company/ entity	Principal activities	Involvement in business activities	Date of appointment	Date of resignation
Present Involvement				
CIMB Islamic Bank Berhad	Islamic banking and related financial services	Director	1 March 2023	-
Petra Energy Bhd	Investment holding ⁽¹⁾	Director	1 September 2023	-
Qalya Legacy Sdn Bhd	Activities of investment holding, provision of property management and related services; general trading	Director and substantial shareholder (direct and indirect)	20 May 2021	-
Past Involvement				
Petronas Trading Corporation Sendirian Berhad	Marketing of crude oil, trading in crude oil and petroleum products and investment holding	Director	29 April 2020	21 December 2021
Petronas Lubricants International Sdn Bhd	Investment holding, manufacturing and trading of lubricant products	Director	19 October 2020	5 January 2022
Petronas Marketing International Sdn Bhd	Investment holding of Engen Limited group of companies, being a downstream retail business of PETRONAS in South Africa and other African nations	Director	16 April 2020	14 January 2022
Petronas Lubricants Italy S.p.A	Investment holding, manufacturing and trading of lubricant products	Director	7 April 2021	31 January 2022

Note:

- (1) As at the LPD, Petra Energy Bhd is listed on the Main Market of Bursa Securities. Its subsidiaries are engaged in a comprehensive range of activities that span the upstream segment of the oil and gas industry, specialising in operations and maintenance of oilfields, integrated brown field maintenance & engineering; marine offshore support; design, fabrication supply & installation and engineering & project management services.

9. INFORMATION ON OUR PROMOTERS, SUBSTANTIAL SHAREHOLDERS, DIRECTORS AND KEY SENIOR MANAGEMENT (Cont'd)

(v) Lynette Yeow Su-Yin

Name of company/ entity	Principal activities	Involvement in business activities	Date of appointment	Date of resignation
Present Involvement				
SC Shekar Photography Sdn Bhd	Dealing in photography and photographic materials; dealing in exhibitions and artists' products; restoration and cleaning of pictures of all kinds	Director and substantial shareholder (direct and indirect)	11 June 2012	-
Beagle Books Sdn Bhd	Dealing in publication of reading materials and pictures of all kinds; printers and distributors for printing materials and equipment; general trading	Director and shareholder (direct and indirect)	29 June 2012	-
MBSB Berhad	Investment holding ⁽¹⁾	Director	22 March 2017	-
CTOS Digital Berhad	Investment holding ⁽²⁾	Director	1 October 2020	-
TNB Power Generation Sdn Bhd	Operation of generation facilities that produce electric energy	Director	10 October 2023	-
MBSB Investment Bank Berhad (<i>formerly known as MIDF Amanah Investment Bank Berhad</i>)	Investment banking and related financial services	Director	1 January 2025	-
Messrs Sanjay Mohan	Law firm	Consultant	1 January 2019	-
Amanah Warisan Negara	To protect the land, buildings and facilities within Taman Tugu; and to manage, operate, monitor and maintain Taman Tugu	Trustee	24 June 2025	-
Past Involvement				
Destination Resorts and Hotels Sdn Bhd	Investment holding and provision of management services	Director	27 March 2015	1 January 2021
MBSB Bank Berhad	Islamic banking business and related services	Director	7 February 2018	11 June 2021

9. INFORMATION ON OUR PROMOTERS, SUBSTANTIAL SHAREHOLDERS, DIRECTORS AND KEY SENIOR MANAGEMENT (Cont'd)

<u>Name of company/ entity</u>	<u>Principal activities</u>	<u>Involvement in business activities</u>	<u>Date of appointment</u>	<u>Date of resignation</u>
CTOS Data Systems Sdn Bhd	Credit reporting agency and other digital software related services	Director	1 October 2020	31 August 2023
SC	The statutory body entrusted with the responsibility to regulate and develop the Malaysian capital market	Member of the SC's Take Overs and Mergers Committee	10 January 2020	10 June 2023
		Board member	11 June 2021	10 June 2023
The Pledge	Datai A conservation and sustainability programme initiated by The Datai, Langkawi	Trustee	21 February 2020	30 April 2025

Notes:

- (1) As at the LPD, MBSB Berhad is a public company listed on the Main Market of Bursa Securities. Its subsidiaries are principally involved in Islamic banking, investment banking, development finance and related financial services.
- (2) As at the LPD, CTOS Digital Berhad is a public company listed on the Main Market of Bursa Securities. Its subsidiaries are principally involved in credit reporting agency business, and offering digital products and credit risk management solutions and services for credit decisioning.

(vi) Nasmiza Binti Ismail

<u>Name of company/ entity</u>	<u>Principal activities</u>	<u>Involvement in business activities</u>	<u>Date of appointment</u>	<u>Date of resignation</u>
Present Involvement				
Zoo Bear Agro Sdn Bhd	Farming and general agricultural activities	Director and substantial shareholder (direct and indirect)	30 December 2015	-
Past Involvement				
Petronas Energy Trading Limited	Liquefied natural gas, gas trading and marketing company in the West of Suez handling both physical and derivatives products; storage, shipping and optimisation of gas and liquefied natural gas assets	Director	23 March 2017	23 December 2021

9. INFORMATION ON OUR PROMOTERS, SUBSTANTIAL SHAREHOLDERS, DIRECTORS AND KEY SENIOR MANAGEMENT *(Cont'd)*

The involvement of our Directors in these business activities outside our Group will not affect their commitment and responsibilities to our Group in their respective roles as our Directors.

9.2.5 Service contracts with our Directors

As at the date of this Prospectus, there are no existing or proposed service contracts between our Directors and our Company which provide for benefits upon termination of employment.

(The rest of this page is intentionally left blank)

9. INFORMATION ON OUR PROMOTERS, SUBSTANTIAL SHAREHOLDERS, DIRECTORS AND KEY SENIOR MANAGEMENT (Cont'd)

9.2.6 Directors' remuneration and material benefits-in-kind

The aggregate remuneration and material benefits-in-kind (including contingent or deferred remuneration) paid and proposed to be paid to our Directors for services rendered in all capacities to our Group for FYE 2024 and proposed to be paid for FYE 2025 are as follows:

FYE 2024 (Paid)	Director's fees	Salaries	Bonuses	EPF and SOCSO	Allowances	Benefits-in-kind	Total
	(RM)	(RM)	(RM)	(RM)	(RM)	(RM)	(RM)
Dato' Abdul Hamid Bin Sh Mohamed ⁽¹⁾	-	-	-	-	-	-	-
Aliff Omar Bin Mohamad Omar	-	-	-	-	-	-	-
Cheah Sin Bi ⁽²⁾	-	576,000	264,000	146,417	84,000	11,728	1,082,145
Datuk Azman Bin Ismail ⁽³⁾	-	-	-	-	-	-	-
Zuhaida Binti Zulkifli ⁽³⁾	-	-	-	-	-	-	-
Lynette Yeow Su-Yin ⁽³⁾	-	-	-	-	-	-	-
Nasmiza Binti Ismail ⁽³⁾	-	-	-	-	-	-	-
FYE 2025 (Proposed)	Director's fees	Salaries	Bonuses	EPF and SOCSO	Allowances	Benefits-in-kind	Total
	(RM)	(RM)	(RM)	(RM)	(RM)	(RM)	(RM)
Dato' Abdul Hamid Bin Sh Mohamed ⁽¹⁾	120,000	-	-	-	7,500	-	127,500
Aliff Omar Bin Mohamad Omar	-	-	-	-	-	-	-
Cheah Sin Bi ⁽²⁾	-	720,000	300,000	175,033	84,000	13,476	1,292,509
Datuk Azman Bin Ismail ⁽³⁾	60,000	-	-	-	19,500	-	79,500

9. INFORMATION ON OUR PROMOTERS, SUBSTANTIAL SHAREHOLDERS, DIRECTORS AND KEY SENIOR MANAGEMENT (Cont'd)

<u>FYE 2025 (Proposed)</u>	<u>Director's fees</u>	<u>Salaries</u>	<u>Bonuses</u>	<u>EPF and SOCSO</u>	<u>Allowances</u>	<u>Benefits-in-kind</u>	<u>Total</u>
	(RM)	(RM)	(RM)	(RM)	(RM)	(RM)	(RM)
Zuhaida Binti Zulkifli ⁽³⁾	60,000	-	-	-	19,500	-	79,500
Lynette Yeow Su-Yin ⁽³⁾	60,000	-	-	-	19,500	-	79,500
Nasmiza Binti Ismail ⁽³⁾	60,000	-	-	-	19,500	-	79,500

Notes:

(1) Dato' Abdul Hamid Bin Sh Mohamed was appointed to our Board on 2 May 2025.

(2) Cheah Sin Bi was appointed to our Board on 3 March 2025.

(3) Datuk Azman Bin Ismail, Zuhaida Binti Zulkifli, Lynette Yeow Su-Yin and Nasmiza Binti Ismail were appointed to our Board on 30 June 2025.

The remuneration of our Directors, which includes Directors' fees, bonus and such other allowances as well as other benefits, must be considered and recommended by our Board Nomination and Remuneration Committee and subsequently approved by our Board. Our Directors' fees must be further approved/endorsed by our shareholders at a general meeting.

9. INFORMATION ON OUR PROMOTERS, SUBSTANTIAL SHAREHOLDERS, DIRECTORS AND KEY SENIOR MANAGEMENT (Cont'd)

9.2.7 Board Audit Committee

Our Board Audit Committee was formed by our Board on 14 July 2025. Our Board Audit Committee currently comprises the following members, all of whom are Independent Non-Executive Directors:

Name	Designation	Directorship
Zuhaida Binti Zulkifli	Chairman	Independent Non-Executive Director
Datuk Azman Bin Ismail	Member	Senior Independent Non-Executive Director
Nasmiza Binti Ismail	Member	Independent Non-Executive Director

In fulfilling its primary objectives, the Board Audit Committee undertakes, among others, the following responsibilities and duties as stated in the terms of reference:

- (i) To review and assess the suitability, objectivity and independence of the external auditors and internal auditors, its conduct of the annual statutory audit of the financial statements, and the engagement of external auditors for all other services.
- (ii) To assess the suitability, objectivity and independence of the external auditor and internal auditor based on the relevant policies and procedures, including but not limited to the following:
 - (a) to draw reference to the annual transparency report to be presented by external auditors, if any;
 - (b) to determine the appropriateness of audit fees to support a quality audit;
 - (c) to approve non-audit services before services rendered by the external auditor and its affiliates while taking into account the nature and extent of the non-audit services and the appropriateness of the level of fees;
 - (d) to obtain a written assurance from the external auditor confirming that they are, and have been, independent throughout the conduct of the audit engagement in accordance with the terms of all relevant professional and regulatory requirements;
 - (e) to conduct an annual evaluation on the performance of the external auditor and internal auditor. An evaluation shall be completed by the management and members of the Board Audit Committee and a summary report shall be presented to our Board;
 - (f) to make appropriate recommendations to our Board on matters of resignation, dismissal or cessation of office of the external auditors and secure the reason of such resignation, dismissal or cessation of office; and
 - (g) to recommend the nomination of person(s) as the external auditors to our Board and subsequent recommendation to the shareholders for approval.
- (iii) To conduct periodic reviews of the involvements of our Board in the companies outside of our Group, in which they have executive functions to ensure that it does not affect their role and responsibilities within our Group.

9. INFORMATION ON OUR PROMOTERS, SUBSTANTIAL SHAREHOLDERS, DIRECTORS AND KEY SENIOR MANAGEMENT *(Cont'd)*

- (iv) To do the following, in relation to the internal audit function:
 - (a) to consider and approve the appointment of the internal auditors, the internal audit fee and any question of resignation or dismissal;
 - (b) to review the adequacy of the scope, competency and resources of the internal audit function, and that it has the necessary authority to carry out its work;
 - (c) to review the internal audit plan and results of the internal audit assessments and investigation undertaken and ensure that appropriate action is taken on the recommendations of the internal auditors;
 - (d) to consider the internal audit reports and findings by the internal auditors, fraud investigations and actions and steps taken by the management in response to audit findings;
 - (e) to review and decide on the budget allocated to the internal audit function;
 - (f) to appraise or assess the performance of members of the internal audit function; and
 - (g) to monitor the overall performance of our Company's internal audit function.
- (v) To review and recommend the quarterly and annual financial statements before the approval by our Board, focusing in particular on the following:
 - (a) any changes in or implementation of major accounting policies and practices;
 - (b) significant matters highlighted, including financial reporting issues, significant judgements made by the management, significant and unusual events or transactions, and how these matters are addressed;
 - (c) significant adjustments arising from the audit;
 - (d) going concern assumption; and
 - (e) compliance with accounting standards and other regulatory or legal requirements.
- (vi) To review and monitor any related party transactions/business dealings entered into by our Group and any conflict-of-interest situation that may arise within our Group to ensure that they are conducted on arms' length basis and based on terms that are fair to our Group, and report the same to our Board.
- (vii) To consider the major findings of internal investigations and the management's response.
- (viii) To verify, review and recommend any proposed declaration of dividend to our Board for approval and/or onwards shareholders' approval.
- (ix) To review and assess the impairment of investments.

9. INFORMATION ON OUR PROMOTERS, SUBSTANTIAL SHAREHOLDERS, DIRECTORS AND KEY SENIOR MANAGEMENT (Cont'd)

- (x) To review any banking facilities and/or any business transactions in accordance with the defined thresholds or limits of authority which require Board Audit Committee's recommendation to our Board for approval.
- (xi) To assess processes and procedures to ensure compliance with all laws, rules and regulations, directives and guidelines established by the relevant regulatory bodies.
- (xii) To monitor key risks relating to sustainability, ESG and sustainability disclosures and performance.
- (xiii) To oversee the effectiveness of the company's whistleblowing procedures, ensuring proper handling of reported concerns.
- (xiv) To perform any such other functions as may be requested by our Board.

9.2.8 Board Risk and Compliance Committee

Our Board Risk and Compliance Committee was formed by our Board on 14 July 2025. Our Board Risk and Compliance Committee currently comprises the following members:

Name	Designation	Directorship
Datuk Azman Bin Ismail	Chairman	Senior Independent Non-Executive Director
Cheah Sin Bi	Member	Non-Independent Executive Director
Lynette Yeow Su-Yin	Member	Independent Non-Executive Director
Nasmiza Binti Ismail	Member	Independent Non-Executive Director

In fulfilling its primary objectives, the Board Risk and Compliance Committee undertakes, among others, the following responsibilities and duties as stated in the terms of reference:

- (i) To engage in discussions on risk-related matters and propose actionable steps to address any identified risks or weaknesses in controls, ensuring effective outcomes.
- (ii) To oversee the risk management framework and internal control policies by reviewing them with management, including the following:
 - (a) to assess whether the company's strategy is consistent with the agreed-upon risk appetite and tolerance levels for our Company or our Group;
 - (b) to maintain and establish a clear framework to hold management accountable for building and maintaining an effective risk appetite framework, and providing our Board with regular, periodic reports on our Company's residual risk status;
 - (c) to review the design of our Company's risk management functions, as well as the qualifications and backgrounds of senior risk personnel and the policies applicable to risk management and to evaluate whether they are appropriate given our Company's size and scope of operations;

9. INFORMATION ON OUR PROMOTERS, SUBSTANTIAL SHAREHOLDERS, DIRECTORS AND KEY SENIOR MANAGEMENT (Cont'd)

- (d) to review the results of Group-wide risk assessments, including the identification and reporting of critical risks;
- (e) to review the categories of risk our Company or our Group faces, including any risk concentrations and risk interrelationships, as well as the likelihood of occurrence, potential impact, mitigating measures, and action plans to be employed if a given risk materialises;
- (f) to review the policies and procedures in place to hedge against or mitigate risks, along with the actions to be taken if risk limits are exceeded;
- (g) to ensure the assumptions and analyses underpinning the determination of our Company's principal risks, and whether adequate procedures are in place;
- (h) to ensure that new or materially changed risks are properly and promptly identified;
- (i) to implement risk policies and procedures to assess whether they are being followed and are effective;
- (j) to ensure policies and framework that govern the management of risks, including risk governance matters that have been delegated by our Board;
- (k) to review the risk appetite level of the company/group and ensure it aligns with our Board's approvals;
- (l) to monitor technology, information, and cyber risks against appetite as part of overall risk oversight;
- (m) to review and monitor all risks and risk management practices, including internal control and compliance processes and systems;
- (n) to approve the appointment and review the committee structure and composition, and define the roles and duties of the management-level risk management committee/working group;
- (o) to consult and exchange views with the Board Audit Committee to assess whether the risk management policies and strategies cover all existing and new types of financial risks and evaluate the effectiveness and efficiency of their implementation; and
- (p) to perform other duties as delegated by our Board or required by regulatory obligations.

9. INFORMATION ON OUR PROMOTERS, SUBSTANTIAL SHAREHOLDERS, DIRECTORS AND KEY SENIOR MANAGEMENT *(Cont'd)*

9.2.9 Board Nomination and Remuneration Committee

Our Board Nomination and Remuneration Committee was formed by our Board on 14 July 2025. Our Board Nomination and Remuneration Committee currently comprises the following members:

Name	Designation	Directorship
Lynette Yeow Su-Yin	Chairman	Independent Non-Executive Director
Aliff Omar Bin Mohamad Omar	Member	Non-Independent Non-Executive Director
Zuhaida Binti Zulkifli	Member	Independent Non-Executive Director

In fulfilling its primary objectives, the Board Nomination and Remuneration Committee undertakes, among others, the following pertinent responsibilities for recommending to our Board as stated in the terms of reference:

- (i) To identify, assess, propose, consider and recommend new nominees for the directorships of our Company by considering the fit and proper criteria.
- (ii) To review the composition of the committees of our Board and make recommendations to our Board for the appointment of additional committee members or the removal/resignation of the committee members.
- (iii) To assess the composition and effectiveness of our Board as a whole, the committees of our Board and the performance and contribution of each individual Director, as well as the Key Senior Management, including their performance in addressing our Company's material sustainability risks and opportunities vide a formal and objective assessment.
- (iv) To develop succession planning policy for Directors and ensure that the policy is reviewed periodically.
- (v) To identify suitable training programmes for the Directors, as well as overseeing the identification of suitable training programmes for the key senior management.
- (vi) To review and recommend to our Board in respect of remuneration policies and framework of the executive directors and key senior management of our Group.
- (vii) To review and recommend the remuneration of the non-executive directors.
- (viii) To develop and adopt a formal and transparent procedure and policies on remuneration packages for the Directors and the key senior management, which takes into account the demands, complexities of the roles and performance of the Company as well as skills and experience required.

9. INFORMATION ON OUR PROMOTERS, SUBSTANTIAL SHAREHOLDERS, DIRECTORS AND KEY SENIOR MANAGEMENT *(Cont'd)*

9.3 KEY SENIOR MANAGEMENT

Our Key Senior Management set out below is responsible for the day-to-day management and operations of our Group. The members of our Key Senior Management as at the date of this Prospectus are as follows:

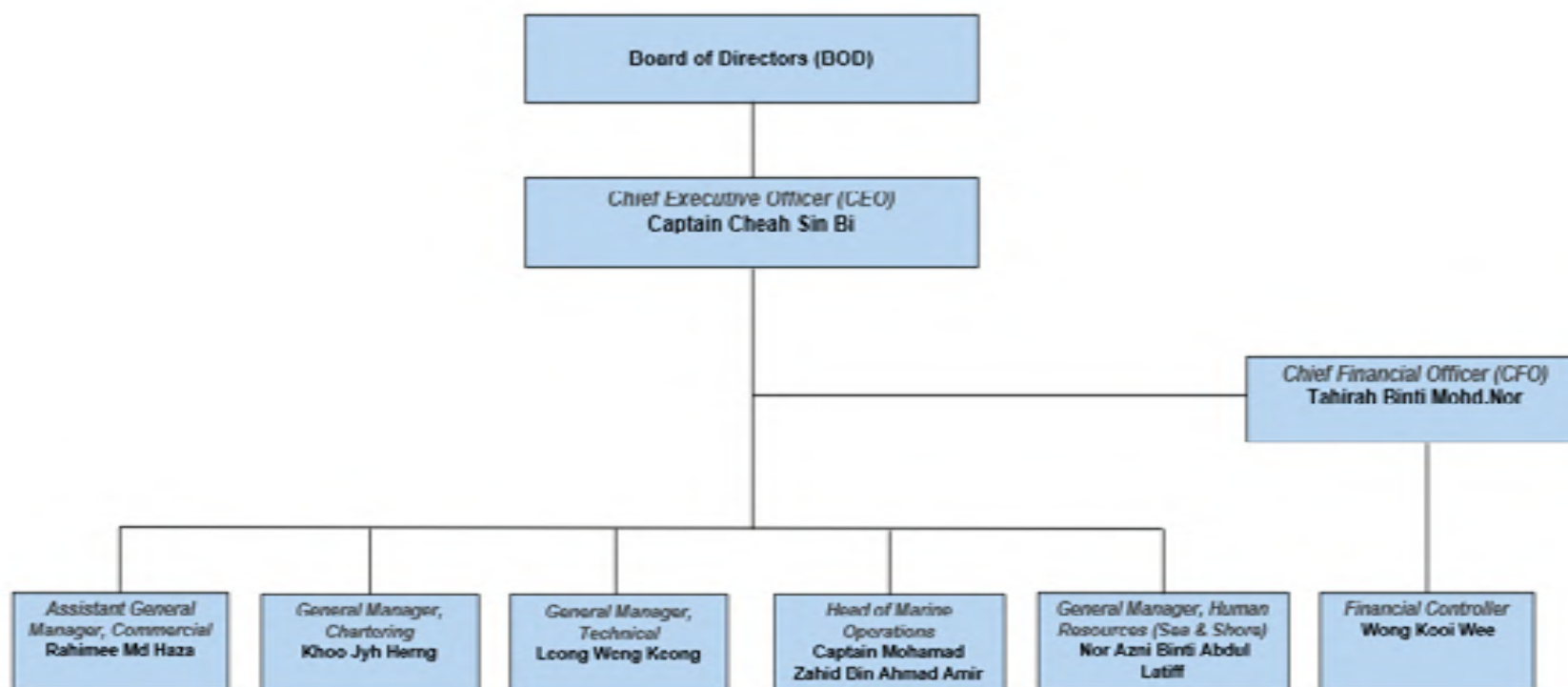
Name	Age	Designation
Cheah Sin Bi	45	CEO
Tahirah Binti Mohd.Nor	47	CFO
Wong Kooi Vee	55	Financial Controller
Mohamad Zahid Bin Ahmad Amir	57	Head of Marine Operations
Khoo Jyh Heng	37	General Manager, Chartering
Leong Weng Keong	55	General Manager, Technical
Nor Azni Binti Abdul Latiff	44	General Manager, Human Resources (Sea & Shore)
Rahimee Bin Md Haza	54	Assistant General Manager, Commercial

(The rest of this page is intentionally left blank)

9. INFORMATION ON OUR PROMOTERS, SUBSTANTIAL SHAREHOLDERS, DIRECTORS AND KEY SENIOR MANAGEMENT *(Cont'd)*

9.3.1 Management reporting structure

Our management reporting structure as at the LPD is as follows:



9. INFORMATION ON OUR PROMOTERS, SUBSTANTIAL SHAREHOLDERS, DIRECTORS AND KEY SENIOR MANAGEMENT *(Cont'd)*

9.3.2 Profiles of our Key Senior Management

The profile of our CEO, Cheah Sin Bi, who is also a member of our Board is set out in Section 9.2.2 of this Prospectus. The profiles of our other Key Senior Management are as follows:

(i) **Tahirah Binti Mohd.Nor**

Tahirah Binti Mohd.Nor, a Malaysian aged 47, is our CFO since 1 April 2025. She obtained a Bachelor of Accounting from the University of Malaya in September 2002. She has been a member of the Malaysian Institute of Certified Public Accountants since January 2007 and admitted as a Chartered Accountant of the MIA since December 2015.

Tahirah began her career in May 2002 as an Associate in the Assurance and Advisory Business Services Department at Athur Andersen Malaysia (which has since merged with Ernst & Young PLT and is now known as Ernst & Young PLT). Following the merger between Arthur Andersen Malaysia and EY, she was offered to continue her employment with EY and was later promoted to the positions of Assistant Manager in September 2006 and Manager in September 2007, where she led a team of auditors to conduct audit and financial due diligence. Throughout her tenure in EY, she was primarily involved in statutory audits of companies in multiple industries including the oil and gas, plantations, education and property development sectors. She was also involved in special audits for corporate exercises, including initial public offerings and private debt securities offerings. She left EY in July 2009.

In August 2009, Tahirah joined Pengurusan Aset Air Berhad as Manager of the Lease Management Department, where she was one of the key team members in the working committee responsible for negotiating financial terms for states' water asset acquisitions, preparing financial models, reviewing financial statements and business plans as well as ensuring regulatory compliance until her departure in October 2010.

Tahirah joined SK TL Offshore Sdn Bhd (currently known as Sapura Offshore Sdn Bhd) ("**SKTL**"), a wholly owned subsidiary of SapuraCrest Petroleum Berhad (*now known as Sapura Energy Berhad*) as Senior Manager in November 2010 where she led the group consolidation team to prepare the group's monthly, quarterly and annual audited financial statements. She was also involved in preparing the annual business plan and budget of the group. She left SKTL in June 2011.

In July 2011, Tahirah joined Petra Energy Berhad as Group Accountant, where the role she assumed was similar to the role that she had performed in SKTL until her departure in August 2012.

In September 2012, Tahirah rejoined SKTL as Deputy General Manager, where she served as the Head of Financial Reporting and Compliance. During her tenure with SKTL, she was primarily responsible for the financial oversight of the Engineering & Construction Division, in which she oversaw and managed the financial reporting within the division, including preparation of the division's monthly, quarterly, and annual financial results. She left SKTL in April 2017.

Subsequently in April 2017, Tahirah joined UEM Sunrise Berhad ("**UEMS**") as General Manager, Finance, where she oversaw and managed the UEMS's group treasury function, funding requirements, cash flow management and accounts receivables management. She left UEMS in July 2019.

9. INFORMATION ON OUR PROMOTERS, SUBSTANTIAL SHAREHOLDERS, DIRECTORS AND KEY SENIOR MANAGEMENT *(Cont'd)*

Tahirah served as Director of Finance and Planning for the Offshore Business Unit (“**OBU**”) at MISC Berhad from July 2019 to July 2021, where she was responsible for the OBU’s statutory financial reporting, treasury management, formulation of business plans, risk management, tax planning and regulatory compliance. In addition, she worked closely with the Business Development Department on offshore business development activities, including participation in bids for the leasing of the Floating Production Storage Offloading (FPSO) units.

In August 2021, Tahirah joined our Company as the CFO, where she oversaw our Company’s overall financial management and was responsible for monthly management and financial reporting to our Board, as well as the preparation of annual business plans and budgets, tax compliance and treasury management. In addition, she led and managed our Procurement Department and worked closely with our key departments, including our Commercial Department and our Operations Department to support our Group’s business until her departure in May 2022.

Subsequently in May 2022, Tahirah joined Malaysia Airports Holding Berhad (“**MAHB**”) as the CFO of MAHB’s subsidiaries in Türkiye, namely (i) İstanbul Sabiha Gökçen Uluslararası Havalimanı Yatırım Yapım Ve İşletme A.Ş. (“**ISG**”) and (ii) SGC Havalimanı İşletmeleri Ticaret Ve Turizm A.Ş. (“**SGC**”), which operate İstanbul Sabiha Gökçen International Airport (being the second largest airport in Türkiye). As the CFO, she was overseeing finance, risk management, strategy and planning, treasury, compliance and strategic tax, company secretarial and compliance matters for ISG and SGC. She was also in charge of assessing investment needs for the new terminal expansion and handling the end-to-end procurement process. She has served on the Management Committees, Executive Committees, Management Procurement Committees and the Internal Audit Management Committees of both ISG and SGC. She left MAHB in March 2025.

Tahirah rejoined our Company in April 2025 as our CFO, where she is primarily responsible for overseeing and managing our Group’s finance and accounting functions, financial performance, treasury management and regulatory compliance to ensure that our Group meets its business objectives in terms of returns, profitability and cash flow.

(ii) **Wong Kooi Vee**

Wong Kooi Vee, a Malaysian aged 54, is our Financial Controller and has been with our Group since May 2009. He obtained the ACCA qualification in December 1996 and has been a fellow of the ACCA since January 2005. He is also a member of the Malaysian Institute of Accountants since July 2000.

Wong Kooi Vee began his career as an Audit Executive at Mohamed Yeng & Co in December 1996 and was progressed through the positions of Audit Senior and Audit Supervisor. As Audit Supervisor, he led a team of auditors to conduct financial audit for private limited companies and public listed companies in various sectors. In Mohamed Yeng & Co, he was involved in preparing corporate tax and deferred taxation computations, preparing consolidated accounts for group companies and conducting special audit, including fraud investigations and financial due diligence for various corporate exercises until he left the firm in August 2000.

9. INFORMATION ON OUR PROMOTERS, SUBSTANTIAL SHAREHOLDERS, DIRECTORS AND KEY SENIOR MANAGEMENT (Cont'd)

Wong Kooi Vee then joined Global Carriers Berhad (“GCB”) as Corporate Finance Manager in August 2000 and was subsequently promoted to the position of Senior Corporate Finance Manager in January 2004. He was responsible for overseeing corporate planning, financial restructuring, investment strategies and treasury activities, including securing funding and managing credit facilities for GCB and its group of companies. During his tenure with GCB, he was involved in GCB’s restructuring exercise from 1998 to 2002 and various fund raising and corporate exercises undertaken by GCB. Additionally, he was involved in due diligence exercises and feasibility studies undertaken by GCB for acquisitions and investment opportunities and preparation of financial reports. He also managed GCB’s corporate tax planning, and treasury functions, including cash flow management, fund placements, and securing competitive interest rates for the financing obtained by GCB or its group of companies. He left GCB in April 2009.

In April 2009, Wong Kooi Vee joined OSMSB, our wholly-owned subsidiary, as the Head of Administration and Finance and was subsequently redesignated to the positions of Senior Manager, Finance in January 2017 and the Head of Finance (Operations) in July 2020, leading our finance department. In April 2023, he was promoted to the position of the Financial Controller, where he oversees our Group’s financial strategy, accounting matters, corporate finance, banking, and corporate planning, including restructuring, investments, and treasury activities. He plays a key role in securing financings for new ship construction and vessel acquisitions and ensuring compliance with financial regulations.

In addition, Wong Kooi Vee is responsible for overseeing and managing the preparation of cash flow projections, yearly budgets, rolling budgets, and financial projections for our Group. He is also involved in the preparation of our Group’s financial statements and corporate tax planning.

(iii) Mohamad Zahid bin Ahmad Amir

Mohamad Zahid bin Ahmad Amir, a Malaysian aged 56, is our Head of Marine Operations and has been with our Group since August 2013. He obtained a Class 1 Certificate of Competency as Master (Unlimited Voyage) from the Marine Department of Malaysia in March 2000.

Captain Zahid began his career at MISC Berhad (“MISC”) as a Deck Cadet in February 1988. From February 1988 to October 2000, he progressed through various onboard roles as Deck Cadet, Third Officer, Second Officer and Chief Officer, where he was primarily responsible for overseeing and managing the day-to-day operations of chemical tankers and ensuring safety and compliance with international maritime regulations.

In February 2001, Captain Zahid joined Sutrajaya Shipping Sdn Bhd as a Chief Officer and he was subsequently promoted to the position as the Master served on board of chemical tankers, where he led the operations of chemical tankers, including navigation, crew management, safety and compliance with international maritime regulations until September 2006.

Captain Zahid joined Global TS Sdn Bhd as Master of Oil Tankers in November 2006 where the role he assumed was similar to the role he had performed in Sutrajaya Shipping Sdn Bhd and left the company in June 2010. In July 2010, Captain Zahid transitioned to a shore-based role as Manager of Operations, where he oversaw and managed vessel operations, including safety and risk management, regulatory compliance, emergency response and crisis management. He left Global TS Sdn Bhd in July 2013.

9. INFORMATION ON OUR PROMOTERS, SUBSTANTIAL SHAREHOLDERS, DIRECTORS AND KEY SENIOR MANAGEMENT (Cont'd)

In August 2013, Captain Zahid joined OSMSB, our wholly-owned subsidiary, as Manager of Operations and was subsequently promoted to the position of Senior Manager of Operations in January 2018 and redesignated as the Head of Commercial of Operations in July 2020, leading our Operations Department. In January 2025, he was promoted to the position of Head of Marine Operations, where his main responsibilities include overseeing our Group's vessel operations, managing vessel and system operations in accordance with terminal, port and charterer requirements, ensuring safety and regulatory compliance and risk management. In addition, he was appointed as our Group's Company Security Officer (CSO) in June 2016, where he is responsible for the implementation of security protocols and risk management strategies of our Group.

With over 25 years of extensive experience in the maritime and shipping industry, of which 12 years has been with our Group, Captain Zahid has played a significant role in maintaining and improving our Group's operational reliability, vessel safety as well as compliance with the applicable international maritime standards and regulations.

(iv) Khoo Jyh Herng

Khoo Jyh Herng, a Malaysian aged 37, is our General Manager, Chartering. He obtained a Bachelor of Information Technology (Honours) in Data Communications & Networking from the Multimedia University in January 2010.

In October 2019, Khoo Jyh Herng began his career as a Sales Supporting Specialist in the Solutions and Sales Effect Department of Dell Technologies' Asia Pacific & Japan through an employment agency. As a Sales Supporting Specialist, he was primarily responsible for providing technical and sales support to customers, troubleshooting product-related issues and coordinating with internal sales teams for order fulfilment.

In February 2010, Khoo Jyh Herng joined OSMSB, our wholly-owned subsidiary, as System Administrator Assistant and was promoted to the position of Assistant Manager of System Administrator in February 2011 and the position of Manager of System Administrator in September 2013, where he undertook the setup, maintenance and upgrading of our Group's IT infrastructure, including the IT and communication systems for our vessels. He led the transition of our Group's satellite communication systems to satellite broadband systems in 2011, which has significantly reduced our Group's communication costs.

In February 2017, Khoo Jyh Herng was rotated to our Technical Department as Manager of Services, where he managed procurement, logistics and IT services for our vessels, established bulk purchase agreements and expanded our Group's vendor portfolios. He was subsequently rotated to our Commercial Department as Manager of Commercial in November 2017 and was subsequently redesignated to the position of Manager of Business in January 2019, where he handled the commercial operations of ship management, managed claims and client negotiations, as well as developed strategies to optimise revenue streams.

In January 2021, Khoo Jyh Herng was redesignated as Manager of Chartering and Business Development and was subsequently promoted to the position of the Head of Chartering in July 2022, where he focused on contract negotiations for the chartering out of our Group's vessels.

9. INFORMATION ON OUR PROMOTERS, SUBSTANTIAL SHAREHOLDERS, DIRECTORS AND KEY SENIOR MANAGEMENT *(Cont'd)*

Subsequently, he was promoted to the position of Assistant General Manager of Chartering in January 2024 and elevated as General Manager of Chartering in January 2025, leading our Chartering Department. As General Manager of Chartering, his main responsibilities include developing and executing our Group's chartering strategy, performing market trends analysis, negotiating charter agreements, expanding our Group's client portfolio and ensuring optimal fleet utilisation and profitability. Under Khoo Jyh Heng's leadership, we have expanded our client list since 2022 to include Petron Malaysia and also secured 2 long-term Consecutive Voyage Charter Contracts in 2024 with one of our major customers.

With over 15 years of diverse experience across multiple departments including Information Technology, Technical and Commercial departments within our Group, he has played a significant role in maintaining and improving our Group's business operations and managing and maintaining good business relationships with our charterers, stakeholders and industry partners to improve and strengthen our Group's reputation in the maritime industry.

(v) **Leong Weng Keong**

Leong Weng Keong, a Malaysian aged 54, is our General Manager of Technical and he has been with our Group since October 2010. Leong Weng Keong obtained a Diploma in Marine Engineering from Politeknik Ungku Omar in July 1993 and a Class 1 Certificate of Competency as Chief Engineer (Unlimited Voyage) from the Marine Department of Malaysia in September 2002.

Leong Weng Keong began his career in May 1991 with MISC under the company's cadet sponsorship programme. From May 1991 to July 1999, he progressed through various onboard roles as Engine Cadet, Fourth Engineer, Third Engineer and Second Engineer, where he was primarily responsible for overseeing the day-to-day activities in the engine room of vessels, managing the proper functioning of the engine room machinery systems and the maintenance of engine and equipment.

From August 1999 and February 2000, he attended a course at the Malaysian Maritime Academy to obtain his Class 1 Certificate of Competency as Chief Engineer (Unlimited Voyage).

In March 2000, Leong Weng Keong joined Maritime Consortium Management Sdn Bhd (currently known as Global TS Sdn Bhd) ("**MCM**"), a wholly owned subsidiary of Global Carrier Berhad, as Technical Superintendent, where he was responsible for monitoring vessel performance, managing the technical and operational condition of vessels, ensuring compliance with international maritime requirements and classification society regulations. He left MCM in March 2006.

Subsequently in March 2006, Leong Weng Keong joined the American Nautical Systems LLC ("**ABS Nautical**") as Senior Product Consultant, where he was primarily involved in implementing, configuring and supporting ABS Nautical's NS5 system, a fleet management software solution for managing day-to-day functions, including vessel maintenance and fleet management. He left ABS in April 2007.

9. INFORMATION ON OUR PROMOTERS, SUBSTANTIAL SHAREHOLDERS, DIRECTORS AND KEY SENIOR MANAGEMENT (Cont'd)

In April 2007, Leong Weng Keong joined GP Marine Sdn Bhd (“GP Marine”) as a supervisor for new shipbuilding projects. During his tenure with GP Marine, he was primarily involved in supervising and managing the shipbuilding projects of our Group based in China, overseeing the construction of our vessels, including Orkim Fortune, Orkim Harmony, Orkim Power, Orkim Leader, Orkim Express, Orkim Challenger and Orkim Discovery. He left GP Marine in October 2010.

In October 2010, Leong Weng Keong joined OSMSB, our wholly-owned subsidiary, as Technical Manager. He was subsequently promoted and redesignated to various positions, including Senior Manager of New Buildings and Projects in June 2015, Head of Technical in April 2023 and Assistant General Manager of Technical in April 2024, where he was responsible for overseeing the day-to-day technical operations of our fleet, managing maintenance and repair activities and ensuring compliance with safety and regulatory standards.

In April 2024, he was further elevated to his current position of the General Manager of Technical, leading our Group’s Technical Department. As the General Manager of Technical, Leong Weng Keong is responsible for overseeing the technical management of the fleet, implementing strategies for fleet optimisation, enhancing technological capabilities, improving asset management to ensure the fleet’s long-term value. In addition, he was appointed as our Company Environmental Representative (CER) in July 2020 to manage and oversee our Group’s compliance with the applicable environmental laws and regulations, implementation of the environmental risks management and sustainable practices and compliance with the relevant regulations such as the Environmental Ship Index, ballast water treatment protocols, continuous monitoring of exhaust system and continuous collection and analysis of environmental data from all vessels.

With 30 years of experience in the maritime and shipping industry, of which 15 years has been with our Group, Leong Weng Keong has played a significant role in maintaining and improving our vessels’ operations and maintenance as well as compliance with the environmental laws and regulations.

(vi) **Nor Azni Binti Abdul Latiff**

Nor Azni Binti Abdul Latiff, a Malaysian aged 43, is our General Manager of Human Resources (Sea & Shore) and has been with our Group since April 2020. She obtained a Bachelor of Science Bioindustry from Universiti Putra Malaysia in October 2003.

Azni began her career in July 2005 as an Executive in the Human Resources Department at Total Logistic Services (M) Sdn Bhd, where she was involved in a broad range of human resource functions, including managing employee relations, handling grievances and disciplinary matters, reviewing and drafting human resource policies and ensuring consistent application of procedures across the company. She also supported internal employee committees, conducted safety audits and contributed to the alignment of the company’s remuneration strategy with its business objectives. She left the company in August 2007.

In September 2007, Azni joined Utmost Distinction Sdn Bhd as a Senior Executive in the Human Resources Department, where she carried out responsibilities similar to those in her previous role at Total Logistic Services (M) Sdn Bhd. She remained with the company until March 2011.

9. INFORMATION ON OUR PROMOTERS, SUBSTANTIAL SHAREHOLDERS, DIRECTORS AND KEY SENIOR MANAGEMENT *(Cont'd)*

Subsequently in the same month, Azni joined Aluminium Company of Malaysia Berhad (currently known as ALCOM Group Berhad), as Assistant Manager of Employee Relations. In this role, she was responsible for the organisation's core human resource functions and also oversaw human resources-related matters for its subsidiary, Alcom Nikkei Specialty Coatings Sdn Bhd. She led key initiatives in various employee relations matters, including industrial relations, legal compliance, and union engagement and provided advisory support on immigration and international staffing matters. She left the company in January 2012.

Between February 2012 to November 2014, Azni took time to focus on family commitments. In December 2014, Azni joined Nando's Chickenland Malaysia Sdn Bhd as Manager of Human Resource Services, where she was primarily responsible for overseeing general human resource functions. She was redesignated to the position of Manager, Business Partner in April 2017, where she oversaw staffing, training and providing back-end human resource support for the company's outlets across the southern and central regions. She was also involved in the management of the company's industrial relations, ensuring compliance with employment legislations, the development of the company's human resource strategy and spearheaded the company's succession planning initiatives.

In April 2020, Azni joined OSMSB, our wholly-owned subsidiary, as Manager of the Human Resources and Administrations Department. She was subsequently promoted to the position of Senior Manager in January 2022, where she was primarily responsible for managing and overseeing a broad range of human resources functions for shore-based employees.

In January 2014, she was promoted to the position of Assistant General Manager, Human Resources (Sea & Shore) and subsequently assumed her current position of General Manager of the Human Resources Department in January 2025. In her current role, she leads our Group's human resources functions for both sea and shore operations. Her core responsibilities include driving strategic workforce planning, overseeing crewing recruitment, implementing retention and succession planning initiatives, establishing human resource policy frameworks in compliance with applicable employment laws. Azni plays a significant role in aligning our Group's human resource policies and practices with its business objectives.

(vii) **Rahimee Bin Md Haza**

Rahimee Bin Md Haza, a Malaysian aged 54, is our Assistant General Manager of Commercial, and has been with our Group since October 2005. He completed the 3rd Mate Preparatory Course at Maritime Academy Malaysia in January 1995.

Rahimee began his career as a Deck Cadet at Pacific Ship-Managers Sdn Bhd in May 1991 under the company's cadet sponsorship programme, where he gained hands-on experience in ship operations, safety procedures and cargo handling. During his tenure as a Deck Cadet, he pursued and completed the 3rd Mate Preparatory Course in January 1995 and continued to serve as a Deck Cadet until his departure in March 1995.

In September 1995, Rahimee joined MCM, a wholly owned subsidiary of GCB, as a Marine Third Officer, where he served onboard GCB's dry-bulk carriers. He was primarily involved in supporting vessel safety management, including watchkeeping, chart plotting, ensuring compliance with international maritime regulations and supporting deck operations until his departure in October 1996.

9. INFORMATION ON OUR PROMOTERS, SUBSTANTIAL SHAREHOLDERS, DIRECTORS AND KEY SENIOR MANAGEMENT *(Cont'd)*

In November 1996, Rahimee transitioned into a shore-based role and joined the sister company of MCM, namely Budisukma Shipping (Thailand) Co. Ltd, a shipping company and freight agent based in Bangkok, Thailand as Operations Manager, where he led a team of 6 personnel to manage port agency operations and oversaw vessel port calls for both loading and discharging of bulk cargoes across multiple ports in Thailand. He also served as MCM's representative in Thailand who was responsible for supervising all the vessels owned by GCB calling at ports in Thailand and ensuring smooth coordination with local authorities and port service providers. He left the company in August 2000.

Rahimee returned to Malaysia and rejoined MCM as Admin Assistant under the Crewing Department in December 2000, where he was involved in crew recruitment, training, ensuring compliance with crew certification requirements and maritime labor standards for container vessels. During his tenure with MCM, he was primarily involved in the crew recruitment of Malaysian seafarers for MCM's container fleet until June 2003.

In July 2003, Rahimee joined Inai Kiara Sdn Bhd as Manning Executive in the Fleet Management Division, where he assumed similar responsibilities to the role that he had performed in MCM but focused on the crew recruitment of Malaysian seafarers for dredger vessels and the development of crew training programme. He left the company in August 2005.

In October 2005, Rahimee joined OSMSB, our wholly-owned subsidiary, as Operations Superintendent, where he served as a Time Charter Operator and was primarily responsible for the appointment of port agents, cargo surveyors, bunker suppliers and port authorities. He was also involved as one of the core team members in securing our Group's first long-term charter contract with the PETRONAS Group. He was subsequently promoted to the position of Assistant Manager of Commercial Operations in January 2009 in preparation of the delivery of our Group's first newly built vessels, namely Orkim Power. He was further promoted as the Head of Commercial Operations in April 2013, where his responsibilities were expanded to include our Group's commercial operations, charter contract negotiations, claim negotiations, client relationship management, preparation of commercial proposals, bunker purchases and vessel insurance renewals.

Rahimee was subsequently promoted to the position of Senior Manager of Business in June 2015 and redesignated to the position of the Head of Commercial in January 2021, where he was overseeing our Group's chartering and commercial department. In April 2023, he was promoted to his current position of Assistant General Manager of Commercial, where his main responsibilities include overseeing our Group's commercial operations, optimising revenue generation through effective vessel deployment, managing client relationship, venturing and developing new business opportunities and improving operational efficiency for our Group.

With a span of over 30 years of experience in the maritime and shipping industry, of which 20 years have been with our Group, Rahimee has played a significant role in monitoring and managing the overall performance of our vessels to ensure smooth and effective operations.

9. INFORMATION ON OUR PROMOTERS, SUBSTANTIAL SHAREHOLDERS, DIRECTORS AND KEY SENIOR MANAGEMENT *(Cont'd)*

9.3.3 Shareholdings of our Key Senior Management

The shareholdings of our Key Senior Management (other than our CEO who is also our Director as disclosed in Section 9.2.3 of this Prospectus) before and after our IPO, assuming full subscription by our Key Senior Management for their respective entitlements to the Pink Form Shares, are set out below:

Name	Nationality	After our IPO											
		Before our IPO				Assuming the Over-allotment Option is not exercised				Assuming the Over-allotment Option is fully exercised			
		Direct		Indirect		Direct		Indirect		Direct		Indirect	
		No. of Shares	(%)	No. of Shares	(%)	No. of Shares	(%)	No. of Shares	(%)	No. of Shares	(%)	No. of Shares	(%)
Tahirah Binti Mohd.Nor	Malaysian	-	-	-	-	250,000 ⁽¹⁾	*	-	-	250,000 ⁽¹⁾	*	-	-
Wong Kooi Vee	Malaysian	-	-	-	-	200,000 ⁽¹⁾	*	-	-	200,000 ⁽¹⁾	*	-	-
Mohamad Zahid Bin Ahmad Amir	Malaysian	-	-	-	-	200,000 ⁽¹⁾	*	-	-	200,000 ⁽¹⁾	*	-	-
Khoo Jyh Herng	Malaysian	-	-	-	-	225,000 ⁽¹⁾	*	-	-	225,000 ⁽¹⁾	*	-	-
Leong Weng Keong	Malaysian	-	-	-	-	225,000 ⁽¹⁾	*	-	-	225,000 ⁽¹⁾	*	-	-
Nor Azni Binti Abdul Latiff	Malaysian	-	-	-	-	225,000 ⁽¹⁾	*	-	-	225,000 ⁽¹⁾	*	-	-
Rahimee Bin Md Haza	Malaysian	-	-	-	-	200,000 ⁽¹⁾	*	-	-	200,000 ⁽¹⁾	*	-	-

Notes:

* Negligible.

(1) Assuming full subscription by our Key Senior Management for their respective entitlements to the Pink Form Shares.

9. INFORMATION ON OUR PROMOTERS, SUBSTANTIAL SHAREHOLDERS, DIRECTORS AND KEY SENIOR MANAGEMENT (Cont'd)

9.3.4 Involvement of our Key Senior Management in other principal business activities

Save as disclosed below, none of our Key Senior Management is involved in any other principal business activities outside our Group as at the LPD or hold directorships in other companies outside our Group as at the LPD and in the past 5 years preceding the LPD:

(i) Leong Weng Keong

<u>Name of company / entity</u>	<u>Principal activities</u>	<u>Involvement in business activities</u>	<u>Date of appointment</u>	<u>Date of resignation</u>
Present Involvement				
Golden Oil Carrier Sdn Bhd	Transport of passenger via rivers, canals, lakes and other inland waterways, including inside harbours and ports, other service activities incidental to water transportation not elsewhere classified, renting and operational leasing of water-transport equipment without operator	Substantial shareholder (direct)	-	-
Past Involvement				
Nil				

The involvement of our Key Senior Management in those business activities outside our Group will not affect their contribution to our Group. The involvement of our Key Senior Management in those business activities outside our Group is not expected to require a significant amount of their time or attention or adversely affect the operations of our Group.

9.3.5 Service contracts with our Key Senior Management

As at the date of this Prospectus, there are no existing or proposed service contracts between our Key Senior Management and our Company which provide for benefits upon termination of employment.

9. INFORMATION ON OUR PROMOTERS, SUBSTANTIAL SHAREHOLDERS, DIRECTORS AND KEY SENIOR MANAGEMENT *(Cont'd)*

9.3.6 Key Senior Management's remuneration and benefits

The remuneration and material benefits-in-kind of our CEO is set out in Section 9.2.6 of this Prospectus.

The aggregate remuneration and material benefits-in-kind paid (including contingent or deferred remuneration) and proposed to be paid to our Key Senior Management for services rendered in all capacities to our Group for the FYE 2024 and proposed to be paid for FYE 2025 are as follows:

	Remuneration band	
	FYE 2024 (Paid)	FYE 2025 (Proposed) ⁽¹⁾
	(RM'000)	(RM'000)
Tahirah Binti Mohd.Nor ⁽¹⁾	-	800 to 850 ⁽²⁾
Wong Kooi Vee	400 to 450	450 to 500
Mohamad Zahid Bin Ahmad Amir	400 to 450	450 to 500
Khoo Jyh Herng	400 to 450	450 to 500
Leong Weng Keong	500 to 550	500 to 550
Nor Azni Binti Abdul Latiff	350 to 400	400 to 450
Rahimee Bin Md Haza	400 to 450	450 to 500

Notes:

(1) Tahirah Binti Mohd.Nor joined our Group on 1 April 2025.

(2) The total proposed remuneration band of Tahirah Binti Mohd.Nor for the FYE 2025 will be prorated based on her date of joining our Group.

The above remuneration of our Key Senior Management, which includes salaries, bonus, fees and allowances as well as other benefits, must be considered and recommended by our Board Nomination and Remuneration Committee and subsequently approved by our Board.

9.4 DECLARATION BY OUR PROMOTERS, DIRECTORS AND KEY SENIOR MANAGEMENT

As at the LPD, none of our Promoters, Directors and Key Senior Management has been involved in any of the following (whether in or outside Malaysia):

- (i) in the last 10 years, a petition under any bankruptcy or insolvency laws was filed (*and not struck out*) against such person or any partnership in which such person was a partner or any corporation of which such person was a director or member of key senior management;
- (ii) disqualified from acting as a director of any corporation, or from taking part directly or indirectly in the management of any corporation;
- (iii) in the last 10 years, was charged or convicted in a criminal proceeding or is a named subject of a pending criminal proceeding;
- (iv) in the last 10 years, any judgement was entered against such person, or finding of fault, misrepresentation, dishonesty, incompetence or malpractice on such person's part, involving a breach of any law or regulatory requirement that relates to the capital market;

9. INFORMATION ON OUR PROMOTERS, SUBSTANTIAL SHAREHOLDERS, DIRECTORS AND KEY SENIOR MANAGEMENT *(Cont'd)*

- (v) in the last 10 years, such person was the subject of any civil proceeding, involving an allegation of fraud, misrepresentation, dishonesty, incompetence or malpractice on such person's part that relates to the capital market;
- (vi) the subject of any order, judgement or ruling of any court, government or regulatory authority or body temporarily enjoining such person from engaging in any type of business practice or activity;
- (vii) in the last 10 years has been reprimanded or issued any warning by any regulatory authority, securities or derivatives exchange, professional body or government agency; or
- (viii) there is any unsatisfied judgement against such person.

9.5 ASSOCIATION OR FAMILY RELATIONSHIP BETWEEN OUR PROMOTERS, SUBSTANTIAL SHAREHOLDERS, DIRECTORS AND KEY SENIOR MANAGEMENT

Save as disclosed below, there is no other family relationship and/or association between any of our Promoters, Substantial Shareholders, Directors and Key Senior Management as at the LPD:

- (i) Dato' Abdul Hamid Bin Sh Mohamed, who is our Non-Independent Non-Executive Chairman, is a nominee of PNB.
- (ii) Aliff Omar Bin Mohamad Omar, who is our Non-Independent Non-Executive Director, is a nominee of ECSB and PNB. Aliff Omar Bin Mohamad Omar is also a director of TKSB, E-Cap 2 and ECSB.

9.6 OTHER MATTERS

- (i) No other amount has been paid or benefit given within the 2 years preceding the date of this Prospectus, nor is it intended to be paid or given, to our Promoters and Substantial Shareholders except for the dividends paid to our shareholder.
- (ii) As at the date of this Prospectus, there is no arrangement which operation may result in the change in control of our Company at a date subsequent to our IPO and our Listing.
- (iii) Our Promoters and Substantial Shareholders have no different voting rights from our other shareholders.

10. RELATED PARTY TRANSACTIONS

10.1 OUR GROUP'S RELATED PARTY TRANSACTIONS

10.1.1 Material related party transactions

There are no material related party transactions entered or to be entered into by our Group which involves the interests, direct or indirect, of our Directors, major shareholders and/or persons connected with them, during the Financial Periods under Review and up to the date of this Prospectus.

Please refer to Section 11.1.2 for non-material related party transactions entered into by our Group during the Financial Periods under Review and up to the date of this Prospectus, involving entities which are our suppliers.

Our Directors confirm that there are no material related party transactions that have been entered by our Group that involves the interest, direct or indirect, of our Directors, major shareholders and/or persons connected to them but not yet effected up to the date of this Prospectus.

After our Listing, we will be required to seek our shareholders' approval each time we enter into a material related party transaction in accordance with the Listing Requirements. However, if the related party transactions can be deemed as recurrent related party transactions, we may seek a general mandate from our shareholders (which mandate would typically be renewed as required at each AGM of our Company) to enter into such recurrent transactions without having to seek separate shareholders' approval each time we wish to enter into such recurrent related party transactions during the validity period of the mandate.

In addition, to safeguard the interest of our Group and our minority shareholders, and to mitigate any potential conflict of interest situation, our Board Audit Committee will, among others, supervise and monitor any related party transaction and the terms thereof and report to our Board for further action. Where necessary, our Board would make appropriate disclosure in our annual report with regard to any related party transaction entered into by us.

10.1.2 Related party transactions entered into that are unusual in their nature or conditions

There are no transactions that are unusual in their nature or conditions, involving goods, services, tangible or intangible assets, to which we were a party for the Financial Periods under Review and up to the LPD.

10.1.3 Outstanding loans and/or financial assistance (including guarantees of any kind) made to or for the benefit of related parties

Our Group has not granted any loans or financial assistance (including guarantees of any kind) to or for the benefit of our related parties in respect of the Financial Periods under Review and up to the LPD.

Nonetheless, there were outstanding shareholders' advances from TKSB during the Financial Periods under Review as follows:

10. RELATED PARTY TRANSACTIONS (Cont'd)

Transacting parties	Nature of relationship	Nature of transaction	Outstanding amount			
			FYE 2022	FYE 2023	FYE 2024	FPE 30 June 2025
			RM'000	RM'000	RM'000	RM'000
- Orkim - TKSB	TKSB is our Promoter and sole shareholder as at the LPD	Receipt of shareholder's advances	57,651 (Represents 15.2% of the Group's NA as at 31 December 2022)	-	-	-

The shareholder's advances were provided by TKS B as part funding for the acquisition of some of our vessels and carried interest rates ranging from 8% to 15% per annum, benchmarked against TKS B's internal rate of return. These rates reflected the unsecured nature of the advances and the absence of fixed repayment terms. TKS B and Orkim deemed the terms reasonable, taking into account the ad-hoc and short-term nature of the advances, as well as the intention to incentivise early repayment. Accordingly, the advances were considered to be on an arm's length basis. The outstanding amount was fully repaid in 2023.

In addition, ECSB has provided letters of undertaking ("**Undertakings**") to Bank Pembangunan Malaysia Berhad ("**BPMB**") in relation to our wholly-owned subsidiary, OENE. No consideration was paid to ECSB, as it is our indirect major shareholder. Under the terms of the Undertakings, ECSB's obligations will cease upon: (i) its effective shareholding in our Company falling below 51.0%; and (ii) BPMB receiving written notice of such change from us, ECSB, or OENE.

Following the Listing, we do not intend to enter into similar transactions with our related parties.

10.2 MONITORING AND OVERSIGHT OF RELATED PARTY TRANSACTIONS**10.2.1 Board Audit Committee review**

Our Board Audit Committee reviews related party transactions and conflicts of interest situations that may arise within our Company or Group. The Board Audit Committee reviews the procedures set by our Company to monitor related party transactions to ensure the integrity of these transactions, procedures or course of conducts. In reviewing the related party transactions, the following, among other things, will be considered:

- (i) the rationale and the cost/benefit to our Company is first considered;
- (ii) where possible, comparative quotes will be taken into consideration;
- (iii) that the transactions are based on normal commercial terms and not more favourable to the related parties than those generally available to third parties dealing on an arm's length basis; and
- (iv) that the transactions are not detrimental to our Company's non-interested shareholders.

All reviews by the Board Audit Committee shall be reported to our Board for its further action.

10. RELATED PARTY TRANSACTIONS (Cont'd)

10.2.2 Our Group's policy on related party transactions

Related party transactions by their very nature, involve conflicts of interests between our Group and the related parties with whom our Group has entered into such transactions. It is the policy of our Group that all related party transactions are carried out on normal commercial terms which are not more favourable to the related parties than those generally available to the public dealing at arm's length with our Group and are not detrimental to our non-interested shareholders.

In addition, we will maintain a comprehensive corporate governance framework that meets best practice principles to mitigate any potential conflict of interest situation and intend for the framework to be guided by the Listing Requirements and MCCG upon our Listing. The procedures which form part of the framework include, among other things, the following:

- (i) our Directors will be required to immediately make full disclosure of any direct or indirect interest that they may have in any business enterprise that is engaged in or proposed to be engaged in a transaction with our Group, whether or not they believe it is a material transaction. Upon such disclosure, the interested Director shall be required to abstain from deliberation and voting on any resolution related to the related party transaction; and
- (ii) all existing or potential related party transactions would have to be disclosed by the interested party for management reporting. Our management will propose the transactions to the Board Audit Committee for evaluation and assessment who would in turn, make a recommendation to our Board.

11. CONFLICT OF INTEREST

11.1 INTEREST IN ENTITIES WHICH CARRY ON A SIMILAR TRADE AS OUR GROUP OR WHICH ARE OUR CUSTOMERS OR SUPPLIERS

11.1.1 Involvement of our Directors and Substantial Shareholders in entities which carry on a similar trade as our Group

As at the LPD, our Directors and Substantial Shareholders do not have any interest, direct or indirect, in any entities which are carrying on a similar trade as our Group.

11.1.2 Involvement of our Directors and Substantial Shareholders in entities which are our customers and/or suppliers

Save as disclosed below, as at the LPD, our Directors and Substantial Shareholders do not have any interest, direct or indirect, in any entities which are the customers and/or suppliers of our Group:

Name of company	Principal activity	Director and substantial shareholder	Nature of Transaction	Nature of interest
ENSB	ENSB is principally involved in providing services for website and domain hosting, networking, appliances and server management services.	<u>Substantial shareholder</u> ECSB <u>Director</u> Aliff Omar Bin Mohamad Omar	Provision of computer software and related IT support services to our Group	- ENSB is a subsidiary of Exabytes Capital Group Sdn Bhd, which is an associated company of ECSB via its interest held in E-Cap (Internal) Three Sdn Bhd and Premier Connexion Sdn Bhd - ECSB is our Promoter and Substantial Shareholder - Aliff Omar Bin Mohamad Omar, our Non-Independent Non-Executive Director, is also a director of ENSB and Exabytes Capital Group Sdn Bhd
UMW Industrial Power Services Sdn Bhd (" UMW Industrial ")	UMW Industrial is principally involved in providing total power solutions	<u>Substantial Shareholder</u> PNB	Provision of vessels' spare parts to our Group	UMW Industrial is a subsidiary of Sime Darby Berhad, of which PNB and ART collectively hold a 44.12% interest (PNB's direct interest in the company is 4.46%)

Our Board is of the view that any potential conflict of interest situation that may arise as a result of the interests of ECSB and PNB in ENSB and UMW Industrial (collectively, the "**Related Suppliers**") respectively, which were our Group's suppliers during the Financial Periods Under Review, has been mitigated or eliminated as the transactions with the Related Suppliers are transacted on an arm's length basis and on normal commercial terms, supported by price benchmarking against quotations from other suppliers where applicable, and on terms and conditions which are not more favourable to them than those generally available to third parties.

In addition, our Group is not dependent on the Related Suppliers as there are other suppliers of the same services, and the total amount transacted with the Related Suppliers during the Financial Periods Under Review and up to the LPD is not material, as none of the transactions exceeded 1% of our Group's total net assets.

11. CONFLICT OF INTEREST (Cont'd)

As set out in Section 10.2.1 of this Prospectus, our Board Audit Committee will review any conflict of interest situation that may arise within our Company or our Group including any transaction, procedure or course of conduct that raises questions on management integrity and the measures taken to resolve, eliminate, or mitigate such conflicts to ensure that any such transactions are carried out on terms that are not detrimental to our Group and is in the best interest of our Group. Any future dealings with parties in which the Directors and the Substantial Shareholders have interest, direct or indirect, will be based on established procedures for related party transactions to ensure that they are carried out on an arm's length basis and in accordance with the Listing Requirements in respect of related party transactions.

Notwithstanding, the interests that are held by our Directors and Substantial Shareholders and the interests that may be held by our Directors and Substantial Shareholders in the future in other businesses or corporations which are carrying on a similar trade as our Group and/or our customers or suppliers may give rise to a conflict of interest situation with our business. Although such interests may give rise to a conflict of interest situation, our Directors and Substantial Shareholders and persons connected to them shall abstain from deliberating and voting on the resolutions relating to these matters or transactions that require the approval of our shareholders in respect of their direct or indirect interests. Such transactions will be carried out on arm's length basis and on normal commercial terms.

11.2 DECLARATION BY ADVISERS ON CONFLICTS OF INTEREST

11.2.1 Declaration by CIMB

CIMB, being the Principal Adviser for our Listing and the Joint Bookrunner, Managing Underwriter and Joint Underwriter for our IPO, as well as its holding company, CIMB Group Holdings Berhad and the subsidiaries, related and associated companies of its holding company ("**CIMB Group**") form a diversified financial group and are engaged in a wide range of businesses relating to amongst others, retail banking, investment banking, commercial banking, brokerage, securities trading, assets and funds management and credit transaction services businesses. The CIMB Group has engaged and may in the future, engage in transactions with and perform services for our Company and/or our affiliates, in addition to the roles set out in this Prospectus.

In addition, in the ordinary course of business, any member of the CIMB Group may at any time offer or provide its services to or engage in any transactions (on its own account or otherwise) with any member of our Group, our shareholders, our affiliates and/or any other entity or person, hold long or short positions in securities issued by our Company and/or our affiliates, make investment recommendations and/or publish or express independent research views on such securities, and may trade or otherwise effect transactions for its own account or the account of its other clients in debt or equity securities or senior loans of any member of our Group and/or our affiliates. This is a result of the businesses of the CIMB Group generally acting independently of each other, and accordingly there may be situations where parts of the CIMB Group and/or its clients now have or in the future, may have interests or take actions that may conflict with the interests of our Group.

Notwithstanding the above, CIMB is of the view that there is no conflict of interest in respect of its capacity as the Principal Adviser for our Listing and the Joint Bookrunner, Managing Underwriter and Joint Underwriter for our IPO due to the following:

11. CONFLICT OF INTEREST (Cont'd)

- (i) CIMB is a licensed investment bank and its appointment as the Principal Adviser for our Listing and the Joint Bookrunner, Managing Underwriter and Joint Underwriter for our IPO is in the ordinary course of its business and CIMB does not receive or derive any financial interest or benefits, save for the professional fees received in relation to the aforementioned appointment for our Listing and our IPO;
- (ii) the conduct of the CIMB Group in its banking business is strictly regulated by, among others, the Financial Services Act 2013, Islamic Financial Services Act 2013, the CMSA and the CIMB Group's own internal controls and checks; and
- (iii) CIMB is required under its investment banking license to comply with applicable laws, regulations and guidelines issued by the relevant authorities governing its business, which require, among others, clear segregation between dealing and advisory activities, implementation of the "Chinese Wall" policies between different business divisions and the formation of an independent committee to review its business operations.

As at the LPD, CIMB is not aware of any existing or potential conflict of interest or any circumstance which would give rise to a conflict of interest in respect of its capacity as the Principal Adviser for our Listing and the Joint Bookrunner, Managing Underwriter and Joint Underwriter for our IPO.

Accordingly, CIMB confirms that there is no conflict of interest situation in its capacity as the Principal Adviser for our Listing and the Joint Bookrunner, Managing Underwriter and Joint Underwriter for our IPO.

11.2.2 Declaration by RHB IB

RHB IB, being our Joint Bookrunner and Joint Underwriter, and its related companies ("**RHB Banking Group**") form a diversified financial group and are engaged in a wide range of investment and commercial banking, brokerage, securities trading, assets and funds management and credit transaction services businesses. The RHB Banking Group has engaged and may in the future, engage in transactions with and perform services for our Company and/or our affiliates, in addition to the roles set out in this Prospectus. In addition, in the ordinary course of business, any member of the RHB Banking Group may at any time offer or provide its services to or engage in any transaction (on its own account or otherwise) with any member of our Group, our Directors, our shareholders and/or our affiliates and/or any other entity or person, hold long or short positions in securities issued by our Company and/or our affiliates, and may trade or otherwise effect transactions for its own account or the account of its customers in debt or equity securities or senior loans of any member of our Group and/or our affiliates. This is a result of the businesses of the RHB Banking Group generally acting independently of each other, and accordingly, there may be situations where parts of the RHB Banking Group and/or its customers now have or in the future, may have interest or take actions that may conflict with the interest of our Group. Nonetheless, the RHB Banking Group is required to comply with the applicable laws and regulations issued by the relevant authorities governing its advisory business, which require, among others, segregation between dealing and advisory activities and Chinese wall between different business divisions. The related companies of RHB IB may also subscribe for our IPO Shares to be offered under the Institutional Offering.

11. CONFLICT OF INTEREST (Cont'd)

Notwithstanding the above, RHB IB is of the view that the abovementioned does not give rise to a conflict of interest situation in its capacity as the Joint Bookrunner and Joint Underwriter for our IPO due to the following reasons:

- (i) RHB IB is a licensed investment bank and its appointment as the Joint Bookrunner and Joint Underwriter is in the ordinary course of its business. RHB IB does not receive or derive any financial interest or benefit save for the professional fees received in relation to the aforesaid appointment; and
- (ii) the conduct of the RHB Banking Group in its banking business is strictly regulated by the Financial Services Act, 2013, Islamic Financial Services Act, 2013, CMSA and the RHB Banking Group's own internal controls and checks which includes, segregation of reporting structures, in that its activities are monitored and reviewed by independent parties and committees.

RHB IB confirms that there is no existing and potential conflict of interest in its capacity as the Joint Bookrunner and Joint Underwriter to our company for our IPO.

11.2.3 Declaration by Affin Hwang IB

Affin Hwang IB, being our Joint Underwriter, and its related companies ("**Affin Group**") form a diversified financial group and are engaged in a wide range of investment and commercial banking, brokerage, securities trading, assets and funds management and credit transaction services businesses. The Affin Group has engaged and may in the future, engage in transactions with and perform services for our Company and/or our affiliates, in addition to the roles set out in this Prospectus. In addition, in the ordinary course of business, any member of the Affin Group may at any time offer or provide its services to or engage in any transaction (on its own account or otherwise) with any member of our Group, our Directors, our shareholders and/or our affiliates and/or any other entity or person, hold long or short positions in securities issued by our Company and/or our affiliates, and may trade or otherwise effect transactions for its own account or the account of its customers in debt or equity securities or senior loans of any member of our Group and/or our affiliates. This is a result of the businesses of the Affin Group generally acting independently of each other, and accordingly, there may be situations where parts of the Affin Group and/or its customers now have or in the future, may have interest or take actions that may conflict with the interest of our Group. Nonetheless, the Affin Group is required to comply with the applicable laws and regulations issued by the relevant authorities governing its advisory business, which require, among others, segregation between dealing and advisory activities and Chinese wall between different business divisions. The related companies of Affin Hwang IB may also subscribe for our IPO Shares to be offered under the Institutional Offering.

Notwithstanding the above, Affin Hwang IB is of the view that the abovementioned does not give rise to a conflict of interest situation in its capacity as the Joint Underwriter for our IPO due to the following reasons:

- (iii) Affin Hwang IB is a licensed investment bank and its appointment as the Joint Underwriter is in the ordinary course of its business. Affin Hwang IB does not receive or derive any financial interest or benefit save for the professional fees received in relation to the aforesaid appointment; and
- (iv) the conduct of the Affin Group in its banking business is strictly regulated by the Financial Services Act, 2013, Islamic Financial Services Act, 2013, CMSA and the Affin Group's own internal controls and checks which includes, segregation off reporting structures, in that its activities are monitored and reviewed by independent parties and committees.

11. CONFLICT OF INTEREST (Cont'd)

Affin Hwang IB confirms that there is no existing and potential conflict of interest in its capacity as the Joint Underwriter to our Company for our IPO.

11.2.4 Declaration by EY

EY confirms that there is no existing or potential conflict of interest situation in its capacity as the Auditors and Reporting Accountants to our Company for our IPO.

11.2.5 Declaration by Mah-Kamariyah & Philip Koh

Mah-Kamariyah & Philip Koh confirms that there is no existing or potential conflict of interest situation in its capacity as the legal adviser to our Company for our IPO.

11.2.6 Declaration by Christopher & Lee Ong

Christopher & Lee Ong confirms that there is no existing or potential conflict of interest situation in its capacity as the legal adviser to the Joint Bookrunners, Managing Underwriter and Joint Underwriters for our IPO.

11.2.7 Declaration by Vital Factor

Vital Factor confirms that there is no existing or potential conflict of interest situation in its capacity as the IMR for our IPO.

12. FINANCIAL INFORMATION

12.1 HISTORICAL FINANCIAL INFORMATION

The historical consolidated financial information for the FYE 2022, FYE 2023, FYE 2024 and FPE 30 June 2025 presented below have been derived from the Accountants' Report included in Section 13 of this Prospectus ("**Consolidated Financial Statements**").

The historical results for any prior financial years or interim periods are not necessarily indicative of results to be expected for a full financial year or interim period or any future financial years or interim periods.

The following historical consolidated financial information should be read in conjunction with the section titled "Management's Discussion and Analysis of Financial Condition and Results of Operations" set out in Section 12.2 of this Prospectus and the Accountants' Report set out in Section 13 of this Prospectus.

Selected consolidated statements of profit or loss and other comprehensive income data

	FYE			FPE 30 June	
	Audited			Unaudited	Audited
	2022	2023	2024	2024	2025
	RM'000	RM'000	RM'000	RM'000	RM'000
Revenue	315,577	302,579	316,589	160,468	152,670
Cost of sales	(221,336)	(188,476)	(201,810)	(99,058)	(96,820)
GP	94,241	114,103	114,779	61,410	55,850
Other income	3,158	298	1,456	444	2,236
Administrative expenses	(8,445)	(9,333)	(9,528)	(4,460)	(7,924)
Gain/(loss) on disposal of PPE	(32,345)	-	4,481	4,481	-
Results from operating activities	56,609	105,068	111,188	61,875	50,162
Finance costs	(28,353)	(24,329)	(18,203)	(9,379)	(6,289)
Finance income	353	1,139	1,027	525	637
PBT	28,609	81,878	94,012	53,021	44,510
Income tax	(668)	(831)	(1,106)	(1,032)	(469)
PAT⁽¹⁾	27,941	81,047	92,906	51,989	44,041

Other selected financial data

	FYE			FPE 30 June	
	2022	2023	2024	2024	2025
	RM'000	RM'000	RM'000	RM'000	RM'000
GP margin (%) ⁽²⁾	29.9%	37.7%	36.3%	38.3%	36.6%
EBITDA ⁽³⁾	106,523	155,882	170,085	89,579	82,130
Adjusted EBITDA ⁽³⁾	138,868	155,882	165,604	85,098	84,865
EBITDA Margin (%) ⁽⁴⁾	33.8%	51.5%	53.7%	55.8%	53.8%
Adjusted EBITDA Margin (%) ⁽⁵⁾	44.0%	51.5%	52.3%	53.0%	55.6%
PBT margin (%) ⁽⁶⁾	9.1%	27.1%	29.7%	33.0%	29.2%
PAT margin (%) ⁽⁷⁾	8.9%	26.8%	29.3%	32.4%	28.8%
Adjusted PBT margin (%) ⁽⁸⁾	19.3%	27.1%	28.3%	30.2%	30.9%
Adjusted PAT margin (%) ⁽⁹⁾	19.1%	26.8%	27.9%	29.6%	30.6%
Basic and diluted EPS (sen) ⁽¹⁰⁾	2.79	8.10	9.29	5.20	4.40

12. FINANCIAL INFORMATION (Cont'd)**Notes:**

- (1) The PAT of our Group is wholly attributable to owners of our Company as there is no non-controlling interest.
- (2) Computed based on GP divided by revenue.
- (3) EBITDA is calculated as PBT plus finance costs and depreciation and amortisation, less finance income. Adjusted EBITDA is calculated as EBITDA plus/(less) loss/(gain) on disposal of PPE and plus IPO and related Listing expenses. See below for details of computation as well as information regarding the use of non-MFRS measures.
- (4) Computed based on EBITDA divided by revenue.
- (5) Computed based on Adjusted EBITDA divided by revenue.
- (6) Computed based on PBT divided by revenue.
- (7) Computed based on PAT divided by revenue.
- (8) Computed based on Adjusted PBT divided by revenue. See below for details of computation of Adjusted PBT.
- (9) Computed based on Adjusted PAT divided by revenue. See below for details of computation of Adjusted PAT.
- (10) Computed based on PAT divided by our enlarged issued Shares of 1,000,000,000 upon our Listing.

EBITDA, Adjusted EBITDA, EBITDA margin and Adjusted EBITDA margin are supplemental measures of our performance and liquidity that are not required by or presented in accordance with the MFRS or IFRS. EBITDA, Adjusted EBITDA, EBITDA margin and Adjusted EBITDA margin are not measures of our financial performance or liquidity under the MFRS or IFRS and should not be considered as alternatives to PAT or any other performance measures derived in accordance with the MFRS or IFRS or as alternatives to cash flows from operating activities or as a measure of liquidity. In addition, EBITDA, Adjusted EBITDA, EBITDA margin and Adjusted EBITDA margin are not standardised terms, and hence, a direct comparison of similarly titled measures between companies may not be possible. Other companies may calculate EBITDA, Adjusted EBITDA, EBITDA margin and Adjusted EBITDA margin differently from us, limiting its usefulness as a comparative measure.

The following table reconciles the PBT to EBITDA and Adjusted EBITDA for the Financial Periods Under Review:

	FYE			FPE 30 June	
	2022	2023	2024	2024	2025
	RM'000	RM'000	RM'000	RM'000	RM'000
PBT	28,609	81,878	94,012	53,021	44,510
Add/(Less):					
Finance costs	28,353	24,329	18,203	9,379	6,289
Depreciation and amortisation	49,914	50,814	58,897	27,704	31,968
Finance income	(353)	(1,139)	(1,027)	(525)	(637)
EBITDA	106,523	155,882	170,085	89,579	82,130
Add/(Less):					
Loss/(Gain) on disposal of PPE	32,345	-	(4,481)	(4,481)	-
IPO and related Listing expenses	-	-	-	-	2,735
Adjusted EBITDA	138,868	155,882	165,604	85,098	84,865

12. FINANCIAL INFORMATION (Cont'd)

For illustrative purposes only, assuming the gain/loss on disposal of PPE and IPO and related Listing expenses which are one-off in nature are excluded from the respective financial years, our adjusted PBT and PAT and for the Financial Periods Under Review would be as follows:

	FYE			FPE 30 June	
	2022	2023	2024	2024	2025
	RM'000	RM'000	RM'000	RM'000	RM'000
PBT	28,609	81,878	94,012	53,021	44,510
Add/(Less):					
Loss/(Gain) on disposal of PPE	32,345	-	(4,481)	(4,481)	-
IPO and related Listing expenses	-	-	-	-	2,735
Adjusted PBT	60,954	81,878	89,531	48,540	47,245
Income tax	(668)	(831)	(1,106)	(1,032)	(469)
Adjusted PAT	60,286	81,047	88,425	47,508	46,776

Selected consolidated statements of financial position data

	As at 31 December			As at 30 June
	Audited			Audited
	2022	2023	2024	2025
	RM'000	RM'000	RM'000	RM'000
Total non-current assets	790,807	773,914	769,825	757,427
Total current assets	120,754	93,947	123,191	192,101
Total assets	911,561	867,861	893,016	949,528
Total non-current liabilities	363,076	314,079	257,360	357,991
Total current liabilities	168,432	92,682	91,650	53,490
Total liabilities	531,508	406,761	349,010	411,481
Net assets	380,053	461,100	544,006	538,047
Net current assets	(47,678)	1,265	31,541	138,611
Equity				
Share capital	44,335	44,335	44,335	44,335
Retained earnings	335,718	416,765	499,671	493,712
Total equity	380,053	461,100	544,006	538,047
Other selected financial data				
Total borrowings	432,453	364,434	310,779	375,646
Gearing ratio (times) ⁽¹⁾	1.1	0.8	0.6	0.7

Note:

(1) Computed based on total borrowings over total equity as at the end of the financial year.

12. FINANCIAL INFORMATION (Cont'd)

12.2 MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

The following discussion and analysis of our financial condition and results of operations should be read in conjunction with the Accountants' Report as set out in Section 13 of this Prospectus.

12.2.1 Overview of our business

We own and operate marine vessels, namely product tankers and LPG tankers, providing marine transportation services for CPP and LPG.

Please refer to Section 7 of this Prospectus for further information on our business operations.

12.2.2 Significant factors affecting our financial condition and results of operations

Significant factors that had affected and are expected to continue to affect our financial condition and results of operations are as follows:

(i) Our ability to generate revenue is dependent on securing contracts, vessel utilisation, charter rates and prevailing market conditions

Our business performance is dependent on our ability to secure new chartering contracts and renew existing ones. We provide marine transportation services primarily based on chartering contracts secured. We enter into various types of chartering contracts with customers, including Time Charters, CVC, COA, and spot charters.

The contract types, duration, and pricing mechanisms influence the variability of our earnings. Time Charters, CVC and COA contracts generally offer a more stable and recurring income base, while spot charters are more sensitive to short-term market fluctuations. Although spot charters are exposed to higher volatility, they also allow us to capture higher freight rates during periods of favourable market conditions.

Our ability to secure contracts is dependent on several factors, including our track record, the reliability and availability of our fleet, market demand for petroleum product transportation services, and prevailing charter rates. These factors may be affected by broader economic conditions, fluctuations in domestic oil demand, customer requirements, and new regulatory developments impacting our industry.

To remain competitive, we must maintain a high fleet availability and minimise downtime through continuous investment in vessel maintenance while ensuring compliance with operational standards. Our average vessel utilisation rate was 88.3%, 91.4%, 92.0%, and 91.6% in FYE 2022, FYE 2023, FYE 2024, and FPE 30 June 2025 respectively, reflecting our operational efficiency and ability to meet customer requirements. Sustaining high vessel utilisation is critical to optimising earnings from our fleet. In addition, the age, capacity, and specifications of our vessels collectively determine the earning capacity, cost efficiency, and market competitiveness. A younger fleet offers several advantages, including a longer revenue stream before retirement compared to older vessels, as well as improved fuel efficiency through advanced engine technologies, thereby reducing operating costs.

Failure to meet contractual performance requirements may result in penalties, non-renewal of existing contracts, or loss of future business opportunities. Our order book includes recurring business from long-standing customers including oil majors. Nevertheless, future contract awards may be subject to competitive tender processes and negotiations with customers, as well as the fleet expansion plans of our Group.

12. FINANCIAL INFORMATION (Cont'd)**(ii) The significant capital expenditure required for acquiring new vessels to expand our business, and investment in dry docking, present a financial risk, potentially impacting our cash flow and increasing our debt burden**

Our business requires substantial capital investments and ongoing operating expenses to ensure the continued viability and performance of our fixed assets, which are mainly marine vessels, to fulfil our contracted services. We have cumulatively invested RM1.0 billion in our existing fleet of 17 marine vessels as at 30 June 2025.

In addition, our vessels are required to undergo mandatory dry docking to ensure our vessels comply with relevant regulatory requirements as well as for operational efficiency and safety. This is reflected in our cumulative investment in dry docking of RM213.8 million as of 30 June 2025. For the FYE 2022, FYE 2023 and FYE 2024, the number of dry-docking days was 116 days, 199 days and 188 days, respectively, while the dry-docking costs were RM16.0 million, RM31.4 million and RM34.3 million, respectively. For the FPE 30 June 2025, the number of dry-docking days was 34 days, while the dry-docking costs amounted to RM10.3 million. Please see Section 7.5.8.3 of this Prospectus for further information on our dry-docking schedule for FYE 2025 and FYE 2026.

Moving forward, expansion of our fleet forms a key part of our business growth strategy, which will, in turn, increase our dry-docking expenses. If we fail to obtain sufficient funding for the purchase of vessels and the associated operational expenses, including safety and maintenance obligations, our business expansion and financial performance may be adversely affected.

(iii) Fluctuations in bunker prices

For our marine transportation operations, we enter into various types of chartering contracts with customers, including Time Charters, CVC, COA, and spot charters. The cost structure and risk exposure under each contract differ, particularly in relation to bunker costs, which constitute a significant component of our operating expenditures.

Bunker costs have historically represented a material portion of our total voyage and vessel operating costs. The table below sets out the bunker fuel costs incurred by our Group as a percentage of our total cost of sales for the Financial Periods Under Review:

	FYE			FPE 30 June	
	2022	2023	2024	2024	2025
	RM'000	RM'000	RM'000	RM'000	RM'000
Bunker fuel costs	62,227	38,761	40,155	21,121	17,069
Total cost of sales	221,336	188,476	201,810	99,058	96,820
% of our total cost of sales	28.1	20.6	19.9	21.3	17.6

12. FINANCIAL INFORMATION (Cont'd)

The following table demonstrate the sensitivity analysis of our PBT to a reasonably possible change in bunker fuel costs based on the degree of fluctuations experienced in the respective financial period within our Group, with all other variables held constant:

Effects on PBT	FYE			FPE 30 June	
	2022	2023	2024	2024	2025
	RM'000	RM'000	RM'000	RM'000	RM'000
Bunker fuel costs					
Strengthen by 10%	(6,223)	(3,876)	(4,016)	(2,112)	(1,707)
Weakened by 10%	6,223	3,876	4,016	2,112	1,707
Strengthen by 20%	(12,445)	(7,752)	(8,031)	(4,224)	(3,414)
Weakened by 20%	12,445	7,752	8,031	4,224	3,414

Bunker prices are influenced by a multitude of factors including global supply-demand dynamics, geopolitical events, regulatory changes, currency fluctuations, and macroeconomic conditions. Any significant or prolonged increase in bunker prices may adversely affect our operating costs, particularly under contracts where we bear the fuel cost. The table below sets out our average cost of bunker fuel per metric tonne which are the types of fuel we primarily purchase and consume for our vessel operations for the Financial Periods Under Review:

	FYE			FPE 30 June	
	2022	2023	2024	2024	2025
	RM	RM	RM	RM	RM
Average purchase cost of bunker fuel per metric tonne	4,077	3,218	2,936	3,246	2,940

Under Time Charter contracts, bunker costs are borne entirely by the charterers, and we are only responsible for vessel operation and maintenance. For CVC and COA contracts, we bear the bunker cost; however, these contracts include a bunker adjustment mechanism that allows us to pass through most of the fuel price variations to customers. Under spot charter contracts, we are fully responsible for all bunker costs incurred during the voyage, and charges to customers are quoted on an all-in basis. As such, we are exposed to fluctuations in bunker prices between the time of rate quotation and actual voyage execution, and a significant or sustained increase in bunker prices beyond our budgeted levels may impact our profit margins.

(iv) Our reliance on debt financing exposes us to potential increases in interest rates, which could significantly impact our profitability and cash flow

We rely on borrowings primarily to fund vessel acquisitions. All of our borrowings are interest-bearing, and our finance costs mainly comprise interest charges or profit rate payments on credit facilities. During the Financial Periods Under Review, our finance costs also include interest expenses incurred from advances from corporate shareholder, which has been fully repaid.

12. FINANCIAL INFORMATION (Cont'd)

As at 30 June 2025, our total bank borrowings amounted to RM375.6 million, comprising RM29.5 million in floating rate facilities and RM346.2 million in fixed rate facilities. Our finance costs have declined over the past 3 financial years, from RM28.4 million in FYE 2022 to RM24.3 million in FYE 2023, and further to RM18.2 million in FYE 2024. This decrease was mainly due to the repayment of term loans and the full settlement of amounts owing to our corporate shareholder. For the FPE 30 June 2025, our finance costs amounted to RM6.3 million.

We have established the Sukuk Programme pursuant to which we issued the Sukuk Wakalah in the same month. The issuance was carried out in 2 tranches; (i) RM200.0 million with a fixed coupon rate of 4.48% and a tenure of 7 years, and (ii) RM100.0 million with a fixed coupon rate of 4.32% and a tenure of 5 years.

Any future increase in borrowings, interest rates and/or profit rate payments may have a material impact on our finance costs and overall financial performance.

12.2.3 Critical accounting estimates and judgements

Our significant accounting policies are set out in Note 2 of the Accountants' Report in Section 13 of this Prospectus. Save as disclosed in Note 3 of the Accountants' Report, there are no other key assumptions regarding the future, nor other significant sources of estimation uncertainty for the Financial Periods Under Review, that are expected to result in a material adjustment to the carrying amounts of our Group's assets and liabilities in the next financial year.

Furthermore, there were no critical judgments made by management in the process of applying the accounting policies of our Group that have a significant effect on the amounts recognised in the financial statements.

12.2.4 Accounting standards issued but not yet effective and not early adopted

We have not adopted any accounting standards issued but not yet effective and not early adopted.

12.2.5 Accounting policies which are peculiar to our Group

We have not adopted any accounting policies which are peculiar to our Group because of the nature of our business or the industry in which we operate.

12.2.6 Results of operations**Principal components of our consolidated statement of comprehensive income****Revenue**

Our revenue is primarily derived from the provision of marine transportation services for CPP and LPG, which form the core of our business operations. These services are provided under 2 principal types of chartering contracts, Time Charters and voyage charters.

Under a Time Charter contract, our vessel is hired for a fixed period, and the charterer pays a daily rate for the use of the vessel, regardless of the number of voyages performed. The charterer bears voyage-related expenses such as bunker and port charges, while we remain responsible for the crewing and technical management of the vessel. In contrast, voyage charters involve the transportation of cargo from a specific loading port to a designated discharge port for a fixed fee.

12. FINANCIAL INFORMATION (Cont'd)

The CPP marine transportation segment is our principal revenue driver, supported by a fleet of 16 CPP tankers as at the LPD. This segment operates under a mix of Time Charter and voyage charter contracts and has consistently contributed over 90% of our total revenue during the Financial Periods Under Review. The LPG marine transportation segment, serviced by 2 LPG tankers under existing Time Charter contracts, provides a smaller but stable revenue stream and contributes to our service diversification.

In addition, we derive a small portion of revenue from shipbroking services, which involve arranging vessel charters between cargo owners and vessel operators. These services are ad-hoc in nature and do not represent a material segment of our business.

Our revenue is influenced by key operating metrics such as vessel utilisation rates and average daily charter rates. High utilisation reflects effective deployment and operational reliability of our fleet and is critical to maximising revenue generation. For the Financial Periods Under Review, our average fleet utilisation rates were 88.3% in FYE 2022, 91.4% in FYE 2023, 92.0% in FYE 2024, and 91.6% in FPE 30 June 2025, reflecting high vessel availability and our ability to meet customer requirements.

The average daily charter rate, calculated based on revenue per vessel operating day, provides a benchmark of pricing performance across different charter types. Time Charters typically yield lower daily rates, while voyage charters may command higher rates due to their exposure to voyage-specific risks, and the inclusion of voyage-related expenses such as bunker and port charges, which are borne by us, being the vessel owner.

The following table sets out the breakdown of our revenue for the Financial Periods Under Review:

	FYE					
	Audited					
	2022		2023		2024	
	RM'000	%	RM'000	%	RM'000	%
CPP marine transportation						
Voyage charter ⁽¹⁾	184,561	58.4	146,988	48.6	170,275	53.8
Time Charter	107,160	34.0	131,416	43.4	121,131	38.2
LPG marine transportation⁽²⁾	22,958	7.3	22,753	7.5	24,607	7.8
Total marine transportation	314,679	99.7	301,157	99.5	316,013	99.8
Shipbroking services	898	0.3	1,422	0.5	576	0.2
Total revenue	315,577	100.0	302,579	100.0	316,589	100.0

12. FINANCIAL INFORMATION (Cont'd)

	FPE 30 June			
	Unaudited		Audited	
	2024		2025	
	RM'000	%	RM'000	%
CPP marine transportation				
Voyage charter ⁽¹⁾	86,463	53.9	83,060	54.4
Time Charter	62,101	38.7	56,911	37.3
LPG marine transportation⁽²⁾	11,602	7.2	12,573	8.2
Total marine transportation	160,166	99.8	152,544	99.9
Shipbroking services	302	0.2	126	0.1
Total revenue	160,468	100.0	152,670	100.0

Notes:

- (1) Includes CVC, COA, and spot charters.
(2) All revenue is derived from Time Charter contracts, except for a portion of revenue derived from spot charter contracts in December 2024, which arose while transitioning from one customer to another.

The following table sets out the average vessel utilisation, daily charter rate, and dry-docking days for the Financial Periods Under Review:

	FYE			FPE 30 June	
	2022	2023	2024	2024	2025
Number of operating vessels	22	18	18	18	17
CPP tankers	20 ⁽¹⁾	16	16 ⁽²⁾	16 ⁽²⁾	15
LPG tankers	2	2	2	2	2
Total operating days of all vessels (days)	6,193	6,007	5,867	2,943	2,820
Total available days of all vessels (days)	7,011	6,570	6,374	3,246	3,077
Average vessel utilisation⁽³⁾	88.3%	91.4%	92.0%	90.7%	91.6%
Average daily charter rate (RM)⁽⁴⁾	50,812	50,134	53,863	54,423	54,094
Number of dry-docking days	116	199	188	123	34
Number of vessels in dry dock	4	7	10	7	2
Dry-docking costs (RM'million)	16.0	31.4	34.3	19.5	10.3

Notes:

- (1) Including 4 CPP tankers that were disposed during FYE 2022.
(2) Including 1 CPP tanker that was disposed during FYE 2024.
(3) Computed based on the total number of operating days divided by the total number of available days of the vessels for the respective financial years/periods.
(4) Computed based on revenue divided by the total number of operating days.

12. FINANCIAL INFORMATION (Cont'd)**Cost of sales**

Our cost of sales consists of 2 primary components: (i) vessel operating costs, and (ii) voyage costs. Vessel operating costs are incurred across all types of charters and represent the ongoing expenses required to keep our vessels operational, seaworthy, and in compliance with regulatory requirements. These include depreciation and amortisation, crew wages and benefits, spare parts and maintenance, insurance, and other supporting expenses such as inspections, safety management, and vessel communication systems. These costs are relatively fixed in nature and do not vary significantly with voyage activity levels.

In contrast, voyage costs are incurred when our vessels are operating under voyage charters, where we as the vessel owner, are responsible for voyage-related expenses. These include bunker costs, port charges (such as pilotage, port dues and custom clearance fees), and other voyage-specific items. Voyage costs are typically not incurred under Time Charters, where the charterer is responsible for bunker and port-related expenses. As such, the composition and magnitude of our cost of sales are influenced by our charter mix. A higher proportion of voyage charters generally results in higher voyage costs and greater variability in total cost of sales.

The following table sets out the major components of our cost of sales as a percentage of our total cost of sales for the Financial Periods Under Review:

	FYE					
	Audited					
	2022		2023		2024	
	RM'000	%	RM'000	%	RM'000	%
Vessel operating costs						
Depreciation and amortisation	49,248	22.3	49,861	26.5	58,108	28.8
Crew costs	60,374	27.3	53,807	28.5	53,962	26.7
Spare parts, repairs and maintenance ⁽¹⁾	14,261	6.4	17,705	9.4	18,286	9.1
Insurance	8,777	4.0	8,038	4.2	7,851	3.9
Others ⁽²⁾	6,065	2.7	6,364	3.4	6,056	3.0
Total vessel operating costs	138,725	62.7	135,775	72.0	144,263	71.5
Voyage costs						
Bunker	62,227	28.1	38,761	20.6	40,155	19.9
Port charges ⁽³⁾	18,798	8.5	12,185	6.5	16,020	7.9
Other voyage costs ⁽⁴⁾	1,586	0.7	1,755	0.9	1,372	0.7
Total voyage costs	82,611	37.3	52,701	28.0	57,547	28.5
Total cost of sales	221,336	100.0	188,476	100.0	201,810	100.0

12. FINANCIAL INFORMATION (Cont'd)

	FPE 30 June			
	Unaudited		Audited	
	2024		2025	
	RM'000	%	RM'000	%
Vessel operating costs				
Depreciation and amortisation	27,090	27.3	31,529	32.6
Crew costs	27,045	27.3	25,812	26.7
Spare parts, repairs and maintenance ⁽¹⁾	8,937	9.0	7,869	8.1
Insurance	3,730	3.8	4,023	4.2
Others ⁽²⁾	3,256	3.3	2,989	3.0
Total vessel operating costs	70,058	70.7	72,222	74.6
Voyage costs				
Bunker	21,121	21.3	17,069	17.6
Port charges ⁽³⁾	7,236	7.3	6,860	7.1
Other voyage costs ⁽⁴⁾	643	0.7	669	0.7
Total voyage costs	29,000	29.3	24,598	25.4
Total cost of sales	99,058	100.0	96,820	100.0

Notes:

- (1) Includes consumables such as lubricants, cleaning materials, and general supplies used in vessel operations and maintenance.
- (2) Includes expenses related to surveys and inspections, vessel safety and quality management, as well as IT-related services.
- (3) Includes charges imposed by port authorities and terminal operators such as pilotage, port dues and custom clearance fees.
- (4) Includes survey costs, fresh water costs, cargo and bunker testing costs, and tank cleaning expenses.

GP and GP margin

The following table sets out the breakdown of our GP and GP margin for the Financial Periods Under Review:

	FYE					
	Audited					
	2022		2023		2024	
	RM'000	GP margin %	RM'000	GP margin %	RM'000	GP margin %
CPP marine transportation ⁽¹⁾	86,346	29.6	104,881	37.7	106,298	36.5
LPG marine transportation ⁽²⁾	6,997	30.5	7,800	34.3	7,905	32.1
Total marine transportation	93,343	29.7	112,681	37.4	114,203	36.1
Shipbroking services	898	100.0	1,422	100.0	576	100.0
Total	94,241	29.9	114,103	37.7	114,779	36.3

12. FINANCIAL INFORMATION (Cont'd)

	FPE 30 June			
	Unaudited		Audited	
	2024		2025	
	RM'000	GP margin %	RM'000	GP margin %
CPP marine transportation ⁽¹⁾	57,540	38.7	51,104	36.5
LPG marine transportation ⁽²⁾	3,568	30.8	4,620	36.7
Total marine transportation	61,108	38.2	55,724	36.5
 Shipbroking services	 302	 100.0	 126	 100.0
 Total	 61,410	 38.3	 55,850	 36.6

Notes:

(1) Includes Time Charter, CVC, COA, and spot charters.

(2) Primarily operating under Time Charter contracts.

Other income

Other income mainly includes gains on foreign exchange, as well as insurance claims. These income are generally incidental to our core business operations and may fluctuate depending on external factors such as exchange rate movements and the timing of insurance claim recoveries.

The following table sets out the breakdown of our other income for the Financial Periods Under Review:

	FYE					
	Audited					
	2022		2023		2024	
	RM'000	%	RM'000	%	RM'000	%
Gain on foreign exchange	-	-	155	52.0	729	50.1
Insurance claims ⁽¹⁾	2,227	70.5	137	46.0	725	49.8
Others ⁽²⁾	931	29.5	6	2.0	2	0.1
Total	3,158	100.0	298	100.0	1,456	100.0

	FPE 30 June			
	Unaudited		Audited	
	2024		2025	
	RM'000	%	RM'000	%
Gain on foreign exchange	444	100.0	715	32.0
Insurance claims ⁽¹⁾	-	-	1,247	55.8
Others ⁽²⁾	-	-	274	12.2
Total	444	100.0	2,236	100.0

Notes:

(1) For FYE 2022, FYE 2024 and FPE 30 June 2025, our insurance claims are mainly under loss of hire and/or vessel maintenance claims related to hull and machinery. For FYE 2023, our insurance claims are mainly under protection and indemnity, relating to crew-related medical claims.

12. FINANCIAL INFORMATION (Cont'd)

- (2) *Mainly includes refund of insurance premium paid from vessel disposed, and fair value gain of investment income.*

Administrative expenses

Administrative expenses comprise of overhead costs associated with our corporate and support functions. These include professional fees, staff costs, utilities, office and rental expenses, travel, and other general administrative expenditures incurred in the course of managing and supporting our operations. Staff costs under administrative expenses relate primarily to personnel based at our headquarters and do not include crew costs for our vessels, which are accounted for separately under cost of sales.

The following table sets out the breakdown of our administrative expenses for the Financial Periods Under Review:

	FYE					
	Audited					
	2022		2023		2024	
	RM'000	%	RM'000	%	RM'000	%
Professional fees	2,499	29.6	3,431	36.8	3,703	38.9
Staff costs	221 ⁽¹⁾	2.6	2,000	21.4	2,219	23.3
Utilities and upkeep of facilities	685	8.1	916	9.8	928	9.7
Depreciation ⁽²⁾	666	7.9	953	10.2	789	8.3
Travelling expenses	-	-	461	4.9	640	6.7
Bank charges	907	10.7	565	6.1	346	3.6
Loss on foreign exchange	2,789	33.0	157	1.7	-	-
Others ⁽³⁾	678	8.1	850	9.1	903	9.5
Total	8,445	100.0	9,333	100.0	9,528	100.0

	FPE 30 June			
	Unaudited		Audited	
	2024		2025	
	RM'000	%	RM'000	%
Professional fees	1,486	33.3	4,702	59.3
Staff costs	1,105	24.8	1,031	13.0
Utilities and upkeep of facilities	499	11.2	594	7.5
Depreciation ⁽²⁾	390	8.7	438	5.5
Travelling expenses	267	6.0	223	2.8
Bank charges	165	3.7	543	6.9
Loss on foreign exchange	34	0.8	89	1.1
Others ⁽³⁾	514	11.5	304	3.9
Total	4,460	100.0	7,924	100.0

Notes:

- (1) *Due to the reversal of overprovision on the bonus.*
 (2) *Comprises depreciation of plant and equipment, as well as right-of-use assets.*
 (3) *Mainly includes insurance expenses, pre-acquisition assessment costs for vessels, office expenses, and rental expenses.*

12. FINANCIAL INFORMATION (Cont'd)**Gain/(loss) on disposal of PPE**

Gain/(loss) on disposal of PPE primarily relates to the disposal of vessels. In FYE 2022, we recognised a loss of RM32.3 million arising from the disposal of 4 CPP tankers. In contrast, a gain of RM4.5 million was recorded in FYE 2024 from the disposal of 1 CPP tanker. There was no disposal activity in FYE 2023.

Finance costs

Finance costs represent interest expenses incurred on borrowings and lease liabilities. These include term loans obtained mainly for vessel acquisitions, as well as advances from corporate shareholder in FYE 2022 and FYE 2023. Lease liabilities relate to lease arrangements for our office headquarters. The decline in finance costs over the years is primarily due to the full settlement of advances from corporate shareholder and the progressive repayment of bank borrowings. For FPE 30 June 2025, our borrowings include the Sukuk Wakalah, where the proceeds raised from the Sukuk Wakalah issuance were utilised to refinance our existing borrowings.

The following table sets out the breakdown of our finance costs for the Financial Periods Under Review:

	FYE					
	Audited					
	2022		2023		2024	
	RM'000	%	RM'000	%	RM'000	%
Interest expense on:						
Borrowings and advances from corporate shareholder	28,339	99.9	24,299	99.9	18,153	99.7
Lease liabilities	14	0.1	30	0.1	50	0.3
Total	28,353	100.0	24,329	100.0	18,203	100.0

	FPE 30 June			
	Unaudited		Audited	
	2024		2025	
	RM'000	%	RM'000	%
Interest expense on:				
Borrowings	9,339	99.6	6,274	99.8
Lease liabilities	40	0.4	15	0.2
Total	9,379	100.0	6,289	100.0

Finance Income

Finance income primarily comprises of interest earned from deposits and other cash balances. The amount of finance income may vary from year to year depending on the level of cash reserves and prevailing interest rates.

Income tax expense

Our tax expense includes both current and deferred tax. Current tax relates to tax payable on taxable income for the year, while deferred tax arises from temporary differences between the accounting and tax treatments of certain assets and liabilities.

12. FINANCIAL INFORMATION (Cont'd)

During the Financial Periods Under Review, our Group incurred minimal tax expense as the majority of our profits were derived from the operation of Malaysian-registered vessels, which are exempted from income tax under Section 54A of the ITA. Accordingly, most of our marine transportation income is not subject to tax. Further details on the tax exemptions are provided in Note 20 of Section 13 of this Prospectus. The current exemption is effective up to year of assessment 2026, pursuant to the Income Tax (Exemption for Malaysian Ship) Order 2024 [P.U.(A)184/2024], subject to meeting the minimum substance requirements relating to local operating expenditure and employment.

Our tax expense primarily relates to non-exempt income sources such as shipbroking services and interest income, which are taxed at the domestic statutory tax rate of 24% on the estimated assessable profit for the year. The following table sets out our current and deferred tax expense for the Financial Periods Under Review:

	FYE			FPE 30 June	
	Audited			Unaudited	Audited
	2022	2023	2024	2024	2025
	RM'000	RM'000	RM'000	RM'000	RM'000
Current tax expense	637	1,224	882	1,032	237
Deferred tax (benefit)/expense	31	(393)	224	-	232
Total tax expense	668	831	1,106	1,032	469
Profit before tax	28,609	81,878	94,012	53,021	44,510
Effective tax rate ⁽¹⁾ (%)	2.3	1.0	1.2	1.9	1.1

Note:

(1) Computed as total tax expense divided by profit before tax.

12.2.7 Review of the performance for the FYE 2023 compared to FYE 2022

The following table presents selected financial information from our consolidated statement of comprehensive income for the financial years indicated:

	FYE				
	2022		2023		%
	RM'000	%	RM'000	%	change
Revenue	315,577	100.0	302,579	100.0	(4.1)
Cost of sales	(221,336)	(70.1)	(188,476)	(62.3)	(14.8)
GP	94,241	29.9	114,103	37.7	21.1
Finance and other income	3,511	1.1	1,437	0.5	(59.1)
Administrative expenses	(8,445)	(2.7)	(9,333)	(3.1)	10.5
Gain/(loss) on disposal of PPE	(32,345)	(10.2)	-	-	(100.0)
Finance costs	(28,353)	(9.0)	(24,329)	(8.0)	(14.2)
PBT	28,609	9.1	81,878	27.1	186.2
Income tax expense	(668)	(0.2)	(831)	(0.3)	24.4
PAT	27,941	8.9	81,047	26.8	190.1

12. FINANCIAL INFORMATION (Cont'd)**Revenue**

Our revenue decreased by RM13.0 million or 4.1% to RM302.6 million in FYE 2023 (FYE 2022: RM315.6 million). This was mainly due to the decrease in revenue from CPP marine transportation operations which decreased by RM13.3 million following the staggered disposal of 4 CPP tankers during FYE 2022. The reduction in fleet size led to a decrease in total operating days from 6,193 in FYE 2022 to 6,007 in FYE 2023, a reduction of 186 days or approximately 3.0%. These vessels, built between 2005 and 2008, with an average age of 15 years during FYE 2022, were disposed in FYE 2022 as part of our fleet rejuvenation efforts. The disposals followed the earlier delivery of 5 new vessels in FYE 2021 with an average of 1 year in FYE 2021, and formed part of our Group's ongoing strategy to modernise and enhance the efficiency of its fleet.

The decrease in revenue was partially offset by an improvement in overall utilisation, with our Group's vessel utilisation rate increasing from 88.3% to 91.4%. The higher utilisation was contributed by a change in chartering mix, with a higher proportion of vessels employed under long-term CVC charters in FYE 2023, compared to spot charters, which provided greater operational stability and vessel utilisation. In addition, the number of dry-docking days for the newer vessels delivered in FYE 2021 was lower compared to the ageing vessels disposed, resulting in a higher overall number of operating days for our Group's vessels.

Revenue from the provision of shipbroking services increased by RM0.5 million or 58.4% to RM1.4 million in FYE 2023 (FYE 2022: RM0.9 million), arising from higher services rendered as requested by a customer.

Cost of sales

For FYE 2023, our cost of sales decreased by RM32.9 million or 14.8% to RM188.5 million (FYE 2022: RM221.3 million). The decrease in cost of sales was contributed by a decrease in voyage costs by RM29.9 million or 36.2% to RM52.7 million in FYE 2023 (FYE 2022: RM82.6 million), mainly due to lower bunker costs resulting from the following:

- (i) the reduction in fleet size in FYE 2023 following the disposal of 4 CPP tankers that were previously on spot charter contracts in FYE 2022;
- (ii) a decrease in spot charter contracts from the existing vessels, where we bear the bunker costs; and
- (iii) lower global oil prices in FYE 2023, as reflected by a 17.2% decline in the average global Brent crude oil from USD99.8 per barrel in 2022 to USD82.6 per barrel in 2023 (*Source: IMR report*).

These factors contributed to the decrease in bunker costs by RM23.5 million or 37.7% to RM38.8 million in FYE 2023 (FYE 2022: RM62.2 million).

In addition, vessel operating costs decreased by RM3.0 million or 2.1% to RM135.8 million in FYE 2023 (FYE 2022: RM138.7 million), mainly due to lower crew cost following the staggered disposal of 4 CPP tankers. This was reflected in a decrease in average number of crews from 382 crews in FYE 2022 to 355 crews in FYE 2023.

The decrease in the vessel operating costs was partially offset by higher expenditure on spare parts for repair and maintenance, in line with the upkeep requirements for the remaining fleet during FYE 2023.

12. FINANCIAL INFORMATION (Cont'd)***GP and GP margin***

Our GP increased by RM19.9 million or 21.1% to RM114.1 million in FYE 2023 (FYE 2022: RM94.2 million), mainly driven by the higher GP contribution from our CPP marine transportation operations. This was driven by lower voyage costs, particularly bunker costs following the disposal of the 4 CPP tankers and a decrease in spot charter contracts, resulting in lower bunker costs incurred. Furthermore, the decline in global oil prices also contributed to lower bunker costs.

Our GP margin improved from 29.9% in FYE 2022 to 37.7% in FYE 2023, mainly due to lower voyage costs, particularly lower bunker costs. The lower bunker costs were attributable to several factors, including a reduced fleet size following the disposal of vessels that were previously on spot charter contracts and operated with lower utilisation, fewer spot charter contracts from the existing vessels which led to lower bunker purchase requirements, and lower global oil prices. This was reflected in a 6.9% decline in the average proportion of bunker costs to revenue in FYE 2023. In addition, the GP margin improvement was also partly attributed to the improvement in vessel utilisation, which increased from 88.3% in FYE 2022 to 91.4% in FYE 2023, resulting in more efficient revenue generation across the fleet.

Finance and other income

Our finance and other income decreased by RM2.1 million or 59.1% to RM1.4 million in FYE 2023 (FYE 2022: RM3.5 million). This was mainly due to a decrease in insurance claims by RM2.1 million in FYE 2023 and a refund of insurance premium paid from vessel disposed in FYE 2022.

This was partially offset by an increase in finance income of RM0.8 million, attributable to higher interest income earned from the proceeds arising from the disposal of vessels.

Administrative expenses

Our administrative expenses increased by RM0.9 million or 10.5% to RM9.3 million in FYE 2023 (FYE 2022: RM8.4 million) mainly attributable to an increase in staff costs by RM1.8 million, which was due to low staff costs in FYE 2022 arising from the reversal of overprovision on the bonus. In addition, the increase in administrative expenses was also attributed to an increase in professional fees by RM0.9 million, and travelling expenses of RM0.5 million incurred in FYE 2023. This was partially offset by a decrease in foreign exchange losses by RM2.6 million.

Gain/(loss) on disposal of PPE

In FYE 2022, we recorded a loss on disposal of PPE of RM32.3 million, relating to the disposal of 4 CPP tankers as part of our fleet rejuvenation plan. The disposals were driven by various considerations, including the condition of the vessels and the significant maintenance and upgrade costs required to sustain their operational efficiency.

Finance costs

Our finance costs decreased by RM4.0 million or 14.2% to RM24.3 million in FYE 2023 (FYE 2022: RM28.4 million), mainly due to a RM3.5 million reduction in interest expense on term loans attributable to the lower outstanding loan balances in FYE 2023.

12. FINANCIAL INFORMATION (Cont'd)**PBT, PAT and effective tax rate**

Our PBT increased by RM53.3 million or 186.2% to RM81.9 million in FYE 2023 (FYE 2022: RM28.6 million), while the PBT margin improved from 9.1% in FYE 2022 to 27.1% in FYE 2023. Similarly, our PAT increased by RM53.1 million or 190.1% to RM81.0 million in FYE 2023 (FYE 2022: RM27.9 million), while PAT margin improved from 8.9% in FYE 2022 to 26.8% in FYE 2023.

The improvements in PBT and PAT were mainly due to higher GP and finance income, as well as lower finance costs in FYE 2023. In addition, the absence of a loss on disposal of PPE in FYE 2023 also contributed to the increase in PBT and PAT (FYE 2022: loss of RM32.3 million arising from the disposal of the 4 CPP tankers).

For FYE 2022 and FYE 2023, our effective tax rate was 2.3% and 1.0% respectively, which were both lower than the statutory tax rate of 24.0%, as profits derived from our Malaysian-registered vessel operations are exempted from income tax under Section 54A of the ITA. Please refer to Note 20 of Section 13 of this Prospectus for further details.

12.2.8 Review of the performance for the FYE 2024 compared to FYE 2023

The following table presents selected financial information from our consolidated statement of comprehensive income for the financial years indicated:

	FYE				% change
	2023		2024		
	RM'000	%	RM'000	%	
Revenue	302,579	100.0	316,589	100.0	4.6
Cost of sales	(188,476)	(62.3)	(201,810)	(63.7)	7.1
GP	114,103	37.7	114,779	36.3	0.6
Finance and other income	1,437	0.5	2,483	0.8	72.8
Administrative expenses	(9,333)	(3.1)	(9,528)	(3.0)	2.1
Gain/(loss) on disposal of PPE	-	-	4,481	1.4	100.0
Finance costs	(24,329)	(8.0)	(18,203)	(5.7)	(25.2)
PBT	81,878	27.1	94,012	29.7	14.8
Income tax expense	(831)	(0.3)	(1,106)	(0.3)	33.1
PAT	81,047	26.8	92,906	29.3	14.6

Revenue

Our revenue increased by RM14.0 million or 4.6% to RM316.6 million in FYE 2024 (FYE 2023: RM302.6 million), mainly driven by higher revenue from our CPP marine transportation operations. The revenue from CPP marine transportation operations increased by RM13.0 million, supported by an increase in the overall average DCR which increased by 7.7% to about RM53,900 per day in FYE 2024 (FYE 2023: RM50,100 per day). The higher average DCR was mainly attributed to a greater share of marine transportation activities undertaken under CVC contracts following the commencement of 4 CVC contracts in FYE 2024, which generally command higher rates compared to Time Charter contracts. This was reflected in the increase in revenue of voyage charter by RM23.3 million or 15.8% to RM170.3 million in FYE 2024 (FYE 2023: RM147.0 million).

The increase in our revenue was also contributed by higher revenue from the LPG marine transportation segment, which increased by RM1.9 million or 8.1% to RM24.6 million in FYE 2024 (FYE 2023: RM22.8 million). This was derived from additional spot charter contracts secured for LPG marine transportation prior to the commencement of a new long-term Time Charter contract. These contracts were secured with higher rates, contributing to the overall increase in revenue.

12. FINANCIAL INFORMATION (Cont'd)***Cost of sales***

For the FYE 2024, our cost of sales increased by RM13.3 million or 7.1% to RM201.8 million (FYE 2023: RM188.5 million), contributed by the following:

- (i) increase in vessel operating costs by RM8.5 million or 6.3% to RM144.3 million in FYE 2024 (FYE 2023: RM135.8 million), mainly attributed to higher depreciation and amortisation costs. This increase reflects the higher capitalisation of dry-docking costs in FYE 2023 and FYE 2024, where the number of dry-docking days was at 199 days and 188 days respectively, in line with our ongoing fleet maintenance and rejuvenation programme to ensure operational efficiency. Dry-docking costs are capitalised as they extend the useful life of the vessels or enhance their functionality and are subsequently depreciated over time. The resulting depreciation is recognised as part of cost of sales, as the vessels are directly used in the provision of marine transportation services.
- (ii) increase in voyage costs by RM4.8 million or 9.2% to RM57.5 million in FYE 2024 (FYE 2023: RM52.7 million), mainly attributed to higher port charges and bunker costs. This was driven by an increase in CPP marine transportation services under CVC contracts, where we are responsible for the voyage-related costs. This is also reflected in the revenue growth of 15.8% from the voyage charter for our CPP marine transportation operations in FYE 2024.

GP and GP margin

Despite our revenue increasing by 4.6% in FYE 2024, our GP remained relatively stable with a slight increase of RM0.7 million or 0.6% to RM114.8 million in FYE 2024 (FYE 2023: RM114.1 million) as a result of a higher cost of sales as detailed above. This also resulted in a marginal decline in GP margin from 37.7% in FYE 2023 to 36.3% in FYE 2024, mainly due to higher vessel operating costs from increased depreciation and amortisation arising from the capitalisation of additional dry-docking costs, as well as higher voyage costs driven by port charges and bunker costs.

Finance and other income

Our finance and other income increased by RM1.0 million or 72.8% to RM2.5 million in FYE 2024 (FYE 2023: RM1.4 million). This was mainly due to the higher insurance claims of RM0.7 million during FYE 2024 (FYE 2023: RM0.1 million).

In addition, there was a RM0.6 million increase in foreign exchange gains in FYE 2024 arising from favourable currency movement on the settlement of foreign currency-denominated purchases of spare parts and bunker fuels.

Administrative expenses

Our administrative expenses increased by RM0.2 million or 2.1% to RM9.5 million in FYE 2024 (FYE 2023: RM9.3 million) mainly attributable to an increase in professional fees by RM0.3 million and increase in staff costs by RM0.2 million. This was partially offset by a decrease in bank charges of RM0.2 million.

Gain/(loss) on disposal of PPE

In FYE 2024, we recorded a gain on disposal of PPE of RM4.5 million, relating to the disposal of 1 CPP tanker aged 16 years, as part of our fleet rejuvenation plan. The gain on disposal of the CPP tanker was mainly attributed to better negotiated terms on the back of favourable market conditions.

12. FINANCIAL INFORMATION (Cont'd)**Finance costs**

Our finance costs decreased by RM6.1 million or 25.2% to RM18.2 million in FYE 2024 (FYE 2023: RM24.3 million). This was mainly attributable to lower interest expense on borrowings following the full settlement of amount owing to corporate shareholder, as well as repayment of term loans.

PBT, PAT and effective tax rate

Our PBT increased by RM12.1 million or 14.8% to RM94.0 million in FYE 2024 (FYE 2023: RM81.9 million), while PBT margin improved from 27.1% in FYE 2023 to 29.7% in FYE 2024. Similarly, our PAT increased by RM11.9 million or 14.6% to RM92.9 million in FYE 2024 (FYE 2023: RM81.0 million), while PAT margin improved from 26.8% in FYE 2023 to 29.3% in FYE 2024.

The improvements in PBT and PAT were mainly attributable to lower finance costs, as well as a one-off gain of RM4.5 million arising from the disposal of a CPP tanker in FYE 2024.

For FYE 2024, our effective tax rate was 1.2%, which was lower than the statutory tax rate of 24.0%, as profits derived from our Malaysian-registered vessel operations are exempted from income tax under Section 54A of the ITA. Please refer to Note 20 of the Accountant's Report in Section 13 of this Prospectus for further details.

12.2.9 Review of the performance for the FPE 30 June 2025 compared to FPE 30 June 2024

The following table presents selected financial information from our consolidated statement of comprehensive income for the financial periods indicated:

	FPE 30 June				
	2024		2025		%
	RM'000	%	RM'000	%	change
Revenue	160,468	100.0	152,670	100.0	(4.9)
Cost of sales	(99,058)	(61.7)	(96,820)	(63.4)	(2.3)
GP	61,410	38.3	55,850	36.6	(9.1)
Finance and other income	969	0.6	2,873	1.9	196.5
Administrative expenses	(4,460)	(2.8)	(7,924)	(5.2)	77.7
Gain/(loss) on disposal of PPE	4,481	2.8	-	-	(100.0)
Finance costs	(9,379)	(5.8)	(6,289)	(4.1)	(32.9)
PBT	53,021	33.0	44,510	29.2	(16.1)
Income tax expense	(1,032)	(0.6)	(469)	(0.3)	(54.6)
PAT	51,989	32.4	44,041	28.8	(15.3)

Revenue

Our revenue decreased by RM7.8 million or 4.9% to RM152.7 million in FPE 30 June 2025 (FPE 30 June 2024: RM160.5 million). This was mainly due to the decrease in revenue from CPP marine transportation operations, which decreased by RM8.6 million following the disposal of 1 CPP tanker in May 2024. The reduction in fleet size led to a decrease in total operating days from 2,943 days in FPE 30 June 2024 to 2,820 days in FPE 30 June 2025, a reduction of 123 days or approximately 4.2%.

The decrease in revenue was partially offset by an increase in revenue from LPG marine transportation operations, which increased by RM1.0 million following the commencement of the new long-term Time Charter contract in January 2025. This was reflected in the higher average vessel utilisation rate which increased from 90.7% in FPE 30 June 2024 to 91.6% in FPE 30 June 2025.

12. FINANCIAL INFORMATION (Cont'd)**Cost of sales**

For the FPE 30 June 2025, our cost of sales decreased by RM2.2 million or 2.3% to RM96.8 million (FPE 30 June 2024: RM99.1 million). The decrease in cost of sales was contributed by a decrease in voyage costs by RM4.4 million or 15.2% to RM24.6 million in FPE 30 June 2025 (FPE 30 June 2024: RM29.0 million), mainly due to lower bunker costs resulting from the following:

- (i) the reduction in fleet size in FPE 30 June 2025 following the disposal of 1 CPP tanker in May 2024; and
- (ii) lower global oil prices in FPE 30 June 2025, as reflected by a 14.6% decline in the average global Brent crude oil price from USD84.0 per barrel in the first half of 2024 to USD71.7 per barrel in the first half of 2025 (*Source: IMR report*).

These factors contributed to the decrease in bunker costs by RM4.1 million or 19.2% to RM17.1 million in FPE 30 June 2025 (FPE 30 June 2024: RM21.1 million).

The decrease in cost of sales was partially offset by an increase in vessel operating costs by RM2.2 million or 3.1% to RM72.2 million in FPE 30 June 2025 (FPE 30 June 2024: RM70.1 million). The increase was mainly due to higher depreciation and amortisation arising from the capitalisation of additional dry-docking costs, and the Ballast Water Management System installation.

GP and GP margin

Our GP decreased by RM5.6 million or 9.1% to RM55.9 million in FPE 30 June 2025 (FPE 30 June 2024: RM61.4 million). This was mainly attributed to lower GP contribution from our CPP marine transportation, which decreased by RM6.4 million in FPE 30 June 2025, mainly attributed to the lower revenue following the disposal of 1 CPP tanker in May 2024. This also resulted in a decline in GP margin from 38.3% in FPE 30 June 2024 to 36.6% in FPE 30 June 2025, mainly due to higher vessel operating costs from increased depreciation and amortisation arising from the capitalisation of additional dry-docking costs.

Finance and other income

Our finance and other income increased by RM1.9 million or 196.5% to RM2.9 million in FPE 30 June 2025 (FPE 30 June 2024: RM1.0 million). This was mainly due to the insurance claims of RM1.2 million under loss of hire claims relating to vessel maintenance in FYE 2024, as well as a RM0.3 million gain from the increase in fair value gain of investment income during FPE 30 June 2025 arising from the fixed income unit trust funds.

In addition, there was a RM0.3 million increase in foreign exchange gains in FPE 30 June 2025 arising from favourable currency movement on the settlement of foreign currency-denominated purchases of spare parts and bunker fuels.

Administrative expenses

Our administrative expenses increased by RM3.5 million or 77.7% to RM7.9 million in FPE 30 June 2025 (FPE 30 June 2024: RM4.5 million). The increase was mainly attributable to an increase in professional fees by RM3.2 million, primarily due to our IPO listing exercise.

12. FINANCIAL INFORMATION (Cont'd)***Finance costs***

Our finance costs decreased by RM3.1 million or 32.9% to RM6.3 million in FPE 30 June 2025 (FPE 30 June 2024: RM9.4 million). This was mainly attributable to capitalisation of finance costs of RM2.0 million for the vessel under construction.

PBT, PAT and effective tax rate

Our PBT decreased by RM8.5 million or 16.1% in FPE 30 June 2025, while PBT margin decreased by 3.8% in FPE 30 June 2025. Similarly, our PAT decreased by RM7.9 million or 15.3% in FPE 30 June 2025, while PAT margin decreased by 3.6% in FPE 30 June 2025.

The decrease in PBT and PAT for FPE 30 June 2025 were mainly due to the absence of the gain on disposal of PPE of RM4.5 million recorded in FPE 30 June 2024 arising from the disposal of 1 CPP tanker. In addition, the increase in administrative expenses by RM3.5 million as discussed above also contributed to the lower PBT and PAT.

For FPE 30 June 2025, our effective tax rate was 1.1%, which was lower than the statutory tax rate of 24.0%, as profits derived from our Malaysian-registered vessel operations are exempted from income tax under Section 54A of the ITA. The current exemption is effective up to the year of assessment 2026, pursuant to the Income Tax (Exemption for Malaysian Ship) Order 2024 [P.U. (A) 184/2024], subject to meeting certain minimum requirements. Please refer to Note 20 of the Accountant's Report in Section 13 of this Prospectus for further details of our income tax expense.

12.2.10 Liquidity and capital resources**(i) Working capital**

Our business is funded through a combination of internal and external sources of funds. Internal sources comprise shareholders' equity and cash generated from our operations, while external sources are mainly banking facilities from financial institutions and our Sukuk Wakalah.

As at 30 June 2025, our cash and bank balances were RM121.1 million, and our total borrowings were RM375.6 million which includes the Sukuk Wakalah. As at the LPD, save for the term loans to fund the construction of Orkim Jade and Orkim Ruby, we do not have any other unutilised borrowing facilities.

As at 30 June 2025, our working capital, calculated as current assets of RM192.1 million minus current liabilities of RM53.5 million, was RM138.6 million.

Based on the above and taking into consideration our funding requirements for our committed capital expenditure as set out in Section 12.2.13, the planned acquisitions of 2 vessels as set out in Section 4.6.1 of this Prospectus, contractual obligations, expected cash flows from operations, cash and bank balances, borrowings, and the expected dividends of RM20.0 million to be paid after our Listing, together with the estimated proceeds that we expect to receive from our IPO, our Board believes that we have sufficient working capital for a period of 12 months from the date of this Prospectus.

12. FINANCIAL INFORMATION (Cont'd)**(ii) Cash flows**

The following is a summary of our consolidated statements of cash flows for the Financial Periods Under Review:

	FYE		
	Audited		
	2022	2023	2024
	RM'000	RM'000	RM'000
Net cash generated from operating activities	130,244	151,089	160,768
Net cash generated from/(used in) investing activities	35,268	(32,183)	(71,104)
Net cash from/(used in) financing activities	(105,431)	(148,894)	(82,320)
Net increase/(decrease) in cash and cash equivalents	60,081	(29,988)	7,344
Cash and cash equivalents at the beginning of the financial year	20,398	80,479	50,491
Cash and cash equivalents at the end of the financial year	80,479	50,491	57,835

	FPE 30 June	
	Unaudited	Audited
	2024	2025
	RM'000	RM'000
Net cash generated from operating activities	124,841	50,003
Net cash generated from/(used in) investing activities	(39,328)	2,208
Net cash from/(used in) financing activities	(45,288)	11,095
Net increase/(decrease) in cash and cash equivalents	40,225	63,306
Cash and cash equivalents at the beginning of the financial period	50,491	57,835
Cash and cash equivalents at the end of the financial period	90,716	121,141

Our cash and cash equivalents are mainly held in RM. As at the LPD, there are no legal, financial or economic restrictions on our subsidiaries' ability to transfer funds to our Company in cash dividends, loans or advances, subject to the availability of distributable reserves, loans or advances in compliance with any applicable financial covenants.

Net cash generated from operating activities**FYE 2022**

For FYE 2022, our net cash generated from operating activities was RM130.2 million. This was based on PBT of RM28.6 million, which was then adjusted for non-cash and other items of RM110.3 million, mainly comprising depreciation of PPE, loss on disposal of CPP tankers, and interest expense on borrowings, as well as working capital changes of RM8.2 million which mainly comprised the following:

- (a) decrease in payables of RM13.1 million, which was mainly attributed to lower outstanding balance of trade payables as at 31 December 2022 arising from timely payments and lower maintenance activities required during the FYE 2022; and

12. FINANCIAL INFORMATION (Cont'd)

- (b) increase in inventories of RM0.9 million, which was mainly attributed to the procurement of spare parts for our vessels,

which was partially offset by a decrease in receivables of RM5.8 million, which was mainly attributed to lower outstanding balance of trade receivables as at 31 December 2022 due to improvement in collections.

Our Group also received interest income of RM0.4 million and made tax payment of RM0.8 million.

FYE 2023

For FYE 2023, our net cash generated from operating activities was RM151.1 million. This was based on PBT of RM81.9 million, which was then adjusted for non-cash and other items of RM74.2 million, mainly comprising depreciation of PPE and interest expense on borrowings, as well as working capital changes of RM5.4 million.

The working capital changes mainly comprised an increase in receivables of RM6.5 million, which was mainly due to higher billing recorded in the last quarter of FYE 2023. This was offset by a decrease in inventories of RM1.1 million, which was mainly attributed to the utilisation of spare parts for vessel repair and maintenance during FYE 2023 in line with the increase in spare parts, repairs and maintenance cost by 24.1% to RM17.7 million in FYE 2023 (FYE 2022: RM14.3 million).

Our Group also received interest income of RM1.1 million and made tax payment of RM0.7 million.

FYE 2024

For FYE 2024, our net cash generated from operating activities was RM160.8 million. This was based on PBT of RM94.0 million, which was then adjusted for non-cash and other items of RM71.6 million, mainly comprising depreciation of PPE and interest expense on borrowings, as well as working capital changes of RM3.8 million which mainly comprised the following:

- (a) decrease in payables of RM3.1 million, mainly attributed to lower outstanding balance of trade payables as at 31 December 2024 attributed to timely payments driven by reduced maintenance activities; and
- (b) increase in receivables of RM0.9 million, mainly attributed to the increase in other receivables arising from insurance claims submitted in FYE 2024,

which was partially offset by a decrease in inventories of RM0.2 million, mainly attributed to a lower inventory of consumables as they were used for our vessel maintenance activities.

Our Group also received interest income of RM1.0 million and made tax payments amounting to RM2.0 million in FYE 2024.

FPE 30 June 2025

For FPE 30 June 2025, our net cash generated from operating activities was RM50.0 million. This was based on PBT of RM44.5 million, which was then adjusted for non-cash and other items of RM37.7 million, mainly comprising depreciation of PPE and interest expense on borrowings, as well as working capital changes of RM31.2 million, which mainly comprised the following:

12. FINANCIAL INFORMATION (Cont'd)

- (a) increase in receivables of RM25.3 million, driven primarily by higher other receivables arising from the new bank guarantees pledged to 7 vessels relating to our time charter contracts following the issuance of Sukuk Wakalah; and
- (b) decrease in payables of RM7.0 million, which was mainly attributed to the absence of deferred income mainly relating to time charter income paid in advance by customers. In addition, this was also contributed by the decrease in accrued expenses relating to staff bonus.

This was partly offset by the decrease in inventories of RM1.1 million, which was mainly attributed to the lower volume of bunker purchased for our vessels following the disposal of 1 CPP tanker, coupled with the lower average purchase costs of bunker fuel per metric tonne during FPE 30 June 2025.

Our Group also received interest income of RM0.6 million and made tax payments of RM1.7 million.

Net cash generated from/(used in) investing activities**FYE 2022**

For FYE 2022, our net cash generated from investing activities was RM35.3 million, mainly attributed to the proceeds of RM53.0 million from the disposal of 4 CPP tankers during FYE 2022.

This was partially offset by RM17.7 million attributed to capital expenditures arising from dry-docking activities.

FYE 2023

For FYE 2023, our net cash used in investing activities was RM32.2 million, mainly attributed to the capital expenditure arising from the dry-docking activities.

FYE 2024

For FYE 2024, our net cash used in investing activities was RM71.1 million, mainly attributed to the following:

- (a) RM79.6 million used to fund the purchase of PPE. This included the upfront payments of RM43.7 million made for the purchase for new vessels that are under construction, and RM34.3 million for the capital expenditures arising from the dry-docking activities; and
- (b) RM20.0 million investment in fixed income unit trust funds.

This was partially offset by proceeds of RM28.5 million from the disposal a CPP tanker during FYE 2024.

FPE 30 June 2025

For FPE 30 June 2025, our net cash generated from investing activities was RM2.2 million, mainly attributed to proceeds of RM20.0 million from the upliftment of investment in fixed income unit trust funds.

12. FINANCIAL INFORMATION (Cont'd)

This was partially offset by the purchase of PPE amounting to RM17.8 million, comprising RM10.3 million for capital expenditures relating to dry-docking activities and RM7.3 million mainly for the purchase and installation of Ballast Water Management System on our vessels.

Net cash from/(used in) financing activities**FYE 2022**

For FYE 2022, our net cash used in financing activities was RM105.4 million, mainly attributed to the following:

- (a) RM87.1 million used for repayment of borrowings, mainly for the repayment of term loans;
- (b) RM28.3 million used for interest paid on borrowings, comprising term loans and advances from a corporate shareholder;
- (c) RM5.8 million used for repayment of amount due to a corporate shareholder;
- (d) RM1.5 million used for placement of deposit pledged with licensed banks relating to borrowing facilities utilised; and
- (e) RM0.3 million used for repayment of lease liability for our office building.

This was partially offset by RM17.6 million in drawdown of term loans mainly used to finance our working capital.

FYE 2023

For FYE 2023, our net cash used in financing activities was RM148.9 million, mainly attributed to the following:

- (a) RM85.8 million used for repayment of borrowings, mainly for the repayment of term loans;
- (b) RM57.6 million used for the full settlement of amount owing to a corporate shareholder;
- (c) RM24.3 million used for interest paid on borrowings, comprising term loans and advances from a corporate shareholder; and
- (d) RM0.4 million used for repayment of lease liability for our office building.

This was partially offset by RM17.8 million in drawdown of term loans, mainly used to refinance the earlier acquisition of a CPP tanker, as well as RM1.5 million from the withdrawal of deposits pledged with licensed banks.

FYE 2024

For FYE 2024, our net cash used in financing activities was RM82.3 million, mainly attributed to the following:

- (a) RM53.7 million used for repayment of borrowings, mainly for the repayment of term loans;
- (b) RM18.2 million used for interest paid on our term loans;

12. FINANCIAL INFORMATION (Cont'd)

- (c) RM10.0 million of dividend paid to our shareholders; and
- (d) RM0.5 million used for repayment of lease liability for our office building.

FPE 30 June 2025

For FPE 30 June 2025, our net cash generated from financing activities was RM11.1 million, mainly attributed to the RM300.0 million drawdown of borrowings from the issuance of our Sukuk Wakalah. This was offset by the following:

- (a) RM233.6 million used for repayment of borrowings, mainly for the repayment of term loans;
- (b) RM50.0 million of dividend paid to our shareholders; and
- (c) RM3.4 million used for interest paid on our term loans.

(iii) Borrowings

As at 30 June 2025, our Group's total borrowings amounted to RM375.6 million, as set out below:

	Effective interest rate (%)	RM'000
Non-current		
Sukuk Wakalah ⁽¹⁾	4.32% - 4.48%	298,465 ⁽⁴⁾
Term loans ⁽²⁾	4.50% - 5.95%	59,476
Hire purchase ⁽³⁾	4.15%	50
Total non-current borrowings		357,991
Current		
Term loans ⁽²⁾	4.50% - 5.95%	17,639
Hire purchase ⁽³⁾	4.15%	16
Total current		17,655
Total borrowings		375,646

Notes:

- (1) Proceeds raised from the Sukuk Wakalah issuance was utilised to refinance our existing borrowings and will be utilised to part finance future asset acquisition and working capital.
- (2) Term loans were utilised to finance vessel construction and refinance a loan relating to a vessel acquired. Our term loans are secured by legal charges over the respective vessels.
- (3) Hire purchase to finance the purchase of a vehicle.
- (4) Net of issuance expenses.

12. FINANCIAL INFORMATION (Cont'd)

As at 30 June 2025, all our borrowings are denominated in RM, and our Group's floating and fixed rate borrowings are set out below:

	RM'000
Floating rate borrowings (term loans)	29,464
Fixed rate borrowings (term loans, hire purchase, and Sukuk Wakalah ⁽¹⁾)	346,182
Total	375,646

Note:

(1) *Net of issuance expenses.*

The maturity profile and average interest rates of our borrowings as at 30 June 2025 are set out below:

	Within 1 year	1 -5 years	Over 5 years	Total
	RM'000	RM'000	RM'000	RM'000
Sukuk Wakalah	-	100,000	200,000	300,000
Term loans	17,639	55,887	3,589	77,115
Hire purchase	16	50	-	66
Total	17,655	155,937	203,589	377,181
Unamortised issuance expenses	-	(505)	(1,030)	(1,535)
Total	17,655	155,432	202,559	375,646

Our Sukuk Programme is subject to the covenant where the consolidated finance to equity ratio of our Group shall not exceed 1.5 times throughout the tenure of the Sukuk Programme so long as any of the Sukuk Programme remain outstanding.

The consolidated finance to equity ratio refers to the ratio of consolidated indebtedness of our Group represented by:

- (a) the aggregate outstanding nominal value of the Sukuk Programme; and
- (b) (i) all other outstanding indebtedness for Islamic financing and/or borrowed moneys; (ii) fair value of financial derivatives in connection with Islamic financing and/or borrowed moneys; and (iii) any guarantees or contingent liabilities;

to consolidated total equity of our Group.

We have not defaulted on interest or profit rate payments or principal amounts on any of our borrowings during the Financial Periods Under Review and up to the LPD. As at the LPD, we are not in breach of any terms and conditions or covenants associated with our borrowings, which could materially affect our financial position and results of operations or the investments in our Shares.

12. FINANCIAL INFORMATION (Cont'd)**12.2.11 Key financial ratios**

Our key financial ratios for the Financial Periods Under Review are as follows:

	FYE			FPE 30 June
	2022	2023	2024	2025
Average trade receivable turnover period (days) ⁽¹⁾	30	42	39	36
Average trade payable turnover period (days) ⁽²⁾	68	30	23	27
Average inventory turnover period (days) ⁽³⁾	101	144	133	152
Current ratio (times) ⁽⁴⁾	0.7	1.0	1.3	3.6
Gearing ratio (times) ⁽⁵⁾	1.1	0.8	0.6	0.7

Notes:

- (1) Computed based on the average trade receivables at the beginning and end of the financial year/period, divided by total revenue excluding revenue from Time Charter (which is paid in advance), multiplied by 365/181 days.
- (2) Computed based on the average trade payables at the beginning and end of the financial year/period, divided by voyage and vessel operating costs (excluding depreciation and crew-related costs), multiplied by 365/181 days.
- (3) Computed based on the average inventories at the beginning and end of the financial year/period, divided by costs of inventories recognised as an expense, multiplied by 365/181 days.
- (4) Computed based on current assets over current liabilities as at the end of the financial year/period.
- (5) Computed based on total borrowings over total equity as at the end of the financial year/period.

(i) Trade receivables

Save for Time Charter contracts which are paid in advance, we deal with our customers on credit terms. The credit period that we generally grant to our customers is 30 days from the invoice date.

Our average trade receivables turnover period was 30 days as at 31 December 2022, 42 days as at 31 December 2023, 39 days as at 31 December 2024, and 36 days as at 30 June 2025.

For FYE 2022, the average trade receivable turnover period was within the credit terms. For FYE 2023, FYE 2024 and FPE 30 June 2025, the higher turnover days relative to our standard credit terms were due to minor payment delays as the payments are often subject to validation of voyage-related documentation.

In FYE 2023, our trade receivables turnover period increased from 30 days as at 31 December 2022 to 42 days as at 31 December 2023, mainly due to slow payment primarily from petroleum product distribution and trading companies, who are our major customers in Malaysia as reflected in the higher proportion of outstanding trade receivables on the back of lower revenue excluding Time Charter, which decreased by 20.0% in FYE 2023.

In FYE 2024, our trade receivables turnover period decreased from 42 days as at 31 December 2023 to 39 days as at 31 December 2024, mainly due to timely collection from customers as reflected in the lower outstanding trade receivables on the back of higher revenue excluding Time Charter, which increased by 16.6% in FYE 2024.

For FPE 30 June 2025, our trade receivables turnover period decreased from 39 days as at 31 December 2024 to 36 days as at 30 June 2025, mainly due to timely collection from customers as reflected in the lower proportion of outstanding trade receivables.

12. FINANCIAL INFORMATION (Cont'd)

The following table sets out the ageing analysis for our trade receivables as at 30 June 2025:

As at 30 June 2025	Current RM'000	Past due			Total RM'000
		1-30 days RM'000	31-90 days RM'000	More than 90 days RM'000	
Trade receivables	522	11,136	1,973	2,341	15,972
% of total trade receivables	3.3	69.7	12.4	14.6	100
As at the LPD:					
Trade receivables collected	521	11,136	1,691	2,185	15,533
Trade receivables collected (% of total trade receivables)	3.3	69.7	10.6	13.7	97.3
Trade receivables outstanding	1	-	282	156	439

As at the LPD, RM15.5 million or 97.3% of the total trade receivables as at 30 June 2025 has been subsequently collected. The balance outstanding of approximately RM0.4 million was attributed to our customers who are petroleum product distribution and trading companies.

(ii) Trade payables

Generally, the normal credit terms granted by our suppliers ranged from 30 to 90 days, with the exception of some suppliers which require payment in advance and the current turnover days remain within this range.

Our average trade payables turnover period was 68 days as at 31 December 2022, 30 days as at 31 December 2023, 23 days as at 31 December 2024, and 27 days as at 30 June 2025, which were within the credit terms granted by our suppliers.

In FYE 2023, our average trade payables turnover period decreased from 68 days as at 31 December 2022 to 30 days as at 31 December 2023, mainly due to timely payment to our suppliers. The higher turnover days as at 31 December 2022 were mainly due to a delay in payment to certain service providers as a result of delayed collections from a customer for services provided, as well as a delay in payment to bunker suppliers. The past due trade payables have been subsequently settled.

In FYE 2024, our average trade payables turnover period improved from 30 days as at 31 December 2023 to 23 days as at 31 December 2024, mainly due to timely payment to our suppliers.

For FPE 30 June 2025, our average trade payables turnover period increased from 23 days as at 31 December 2024 to 27 days as at 30 June 2025, mainly attributed to higher outstanding payment to our spare part supplier.

12. FINANCIAL INFORMATION (Cont'd)

The following table sets out the ageing analysis for our trade payables as at 30 June 2025:

As at 30 June 2025	Current RM'000	Past due			Total RM'000
		1-30 days RM'000	31-90 days RM'000	More than 90 days RM'000	
Trade payables	65	1,801	1,836	2,837	6,539
% of total trade payables	1.0	27.5	28.1	43.4	100.0
As at the LPD:					
Trade payables settled	65	1,801	1,836	2,837	6,539
Trade payables settled (% of total trade payables)	1.0	27.5	28.1	43.4	100.0
Trade payables outstanding	-	-	-	-	-

We endeavour to pay our suppliers within the credit period granted to us to ensure our supplies are not disrupted. As at the LPD, we do not have any material disputes or legal proceedings for outstanding payment that have been initiated by our suppliers against us.

(iii) Inventories

A summary of our inventories for the Financial Periods Under Review is set out below:

	FYE			FPE 30 June
	2022 RM'000	2023 RM'000	2024 RM'000	2025 RM'000
Opening inventories	17,802	18,685	17,565	17,354
Closing inventories	18,685	17,565	17,354	16,226
Average inventories	18,244	18,125	17,460	16,790
Costs of inventories recognised as an expense in cost of sales	66,163	46,002	47,902	20,006
Average inventory turnover period (days) ⁽¹⁾	101	144	133	152

Note:

- (1) Computed based on the average inventories at the beginning and end of the financial year, divided by the costs of inventories recognised as an expense under cost of sales, and multiplied by 365/181 days.

Our inventory mainly comprises consumables and bunkers for our vessel maintenance and operations. We typically maintain a relatively higher level of inventory as vessels are required to carry critical spare parts to ensure uninterrupted operations.

Our average inventory turnover period increased from 101 days as at 31 December 2022 to 144 days as at 31 December 2023, mainly due to lower cost of inventories, driven by lower bunker costs resulting from the reduced fleet in FYE 2023.

Our average inventory turnover period decreased from 144 days as at 31 December 2023 to 133 days as at 31 December 2024, mainly due to higher cost of inventories attributed to an increase in bunker and consumable costs following higher marine transportation services under the CVC charter.

12. FINANCIAL INFORMATION (Cont'd)

Our average inventory turnover period increased from 133 days as at 31 December 2024 to 152 days as at 30 June 2025. The increase was mainly due to the lower cost of inventories, driven by lower bunker costs resulting from the reduced fleet in FPE 30 June 2025.

(iv) Current ratio

A summary of our current ratio for the Financial Periods Under Review is set out below:

	FYE			FPE 30 June
	2022	2023	2024	2025
	RM'000	RM'000	RM'000	RM'000
Current assets	120,754	93,947	123,191	192,101
Current liabilities	168,432	92,682	91,650	53,490
Current ratio (times)⁽¹⁾	0.7	1.0	1.3	3.6

Note:

- (1) *Computed based on current assets over current liabilities as at the end of the financial year/period.*

As at 31 December 2022, our Group recorded a current ratio of 0.7 times, and net current liabilities of RM47.7 million. This was mainly attributed to the RM57.7 million of amount due to corporate shareholder.

Our current ratio increased from 0.7 times as at 31 December 2022 to 1.0 times as at 31 December 2023. This was mainly due to the decrease in current liabilities, arising from the full settlement of amount owing to our corporate shareholder using internally generated funds, coupled with an increase in the net cash flow generated from operating activities in FYE 2023.

Our current ratio increased from 1.0 times as at 31 December 2023 to 1.3 times as at 31 December 2024. This was mainly due to the increase in current assets, mainly from investment in unit trust made using surplus funds partly derived from the disposal of a vessel in FYE 2024. The increase of our current ratio was also partly attributed to the decrease in current liabilities, due to a decrease in deferred income following the services rendered pertaining to the upfront payments under Time Charter contracts.

Our current ratio increased from 1.3 times as at 31 December 2024 to 3.6 times as at 30 June 2025. This was mainly attributed to an increase in current assets, primarily higher cash and bank balances resulting from the issuance of Sukuk Wakalah. The increase is also partly attributed to higher non-trade receivables from new bank guarantees pledged to 7 vessels for our Time Charter contracts. In addition, there was a decrease in current liabilities mainly due to the lower current borrowings, as a result of using the funds from the issuance of Sukuk Wakalah to refinance our existing borrowings.

12. FINANCIAL INFORMATION (Cont'd)**(v) Gearing ratio**

A summary of our gearing ratio for the Financial Periods Under Review is set out below:

	FYE			FPE 30 June
	2022	2023	2024	2025
	RM'000	RM'000	RM'000	RM'000
Sukuk Wakalah	-	-	-	298,465 ⁽¹⁾
Term loans	432,340	364,341	310,702	77,115
Hire purchase	113	93	77	66
Total bank borrowings	432,453	364,434	310,779	375,646
Total equity	380,053	461,100	544,006	538,047
Gearing ratio (times)⁽²⁾	1.1	0.8	0.6	0.7

Notes:

(1) Net of issuance expenses.

(2) Computed based on total borrowings over total equity as at the end of the financial year/period.

Our gearing ratio decreased from 1.1 times as at 31 December 2022 to 0.8 times as at 31 December 2023, and further decreased to 0.6 times as at 31 December 2024.

This was attributed to the decrease in outstanding balance of term loans due to repayments made and increase in our retained earnings arising from the profitability of our Group, throughout the past 3 financial years.

Our gearing ratio increased from 0.6 times as at 31 December 2024 to 0.7 times as at 30 June 2025 as a result of the issuance of the Sukuk Wakalah in February 2025, which was partly used to repay our term loans.

12.2.12 Capital expenditures and material investments and divestitures**Capital expenditures**

Our capital expenditures for the Financial Periods Under Review and up to the LPD are set out below:

	FYE			FPE 30 June
	2022	2023	2024	2025
	RM'000	RM'000	RM'000	RM'000
Vessels under construction	-	-	43,708	2,056
Dry docking	16,007	31,383	34,288	10,315
Vessels	1,589	106	1,347	7,264
Computer equipment	87	24	242	80
Office equipment	-	-	5	-
Furniture and fittings	2	124	1	-
Renovation	-	546	-	87
Motor vehicles	151	-	-	-
Total	17,836	32,183	79,591	19,802

12. FINANCIAL INFORMATION (Cont'd)

Our capital expenditures were primarily funded via a combination of bank borrowings and internally generated funds.

Our capital expenditure increased by 80.4% from RM17.8 million for the FYE 2022 to RM32.2 million for the FYE 2023, mainly due to higher dry-docking costs to maintain our vessels.

Our capital expenditure increased by 147.3% from RM32.2 million for the FYE 2023 to RM79.6 million for the FYE 2024, mainly due to the vessel construction cost for Orkim Jade and Orkim Ruby of RM43.7 million.

As at 30 June 2025, our capital expenditure amounted to RM19.8 million, mainly due to dry-docking costs to maintain our vessels, as well as upgrading works for the installation of Ballast Water Management System on our vessels.

From 1 July 2025 and up to the LPD, our capital expenditure amounted to RM27.4 million, mainly due to dry-docking costs to maintain our vessels.

Material investments and divestitures

Saved for the disposal of 4 CPP tankers in FYE 2022 and 1 CPP tanker in FYE 2024, the RM20.0 million investment in fixed income unit trust funds in FYE 2024, and the investments set out above, we have not undertaken any material divestitures or investments for the Financial Periods Under Review and up to the LPD.

12.2.13 Material commitment for capital expenditures

As at the LPD, our Group's material commitments for capital expenditure are set out below:

	As at 30 June 2025	As at the LPD
	RM'000	RM'000
Approved and contracted for:	158,862	158,862

Our approved and contracted for capital commitments as at the LPD comprise 2 newbuild CPP tankers with a DWT of 14,500 each, pursuant to 2 shipbuilding contracts entered into on 27 March 2024. The estimated construction cost for the 2 newbuild CPP tankers was RM202.6 million (USD47.2 million), of which RM43.7 million has been paid whilst the remaining RM158.9 million will be funded through bank borrowings.

Save as disclosed above, as at the LPD, there are no material capital commitments incurred or known to be incurred by us that may have a material adverse effect on our results of operations or financial position.

12.2.14 Contingent liabilities

As at the LPD, we do not have any contingent liabilities which, upon becoming enforceable, may have a material adverse impact on our results of operations or financial position.

12.2.15 Off-balance sheet arrangements

During the Financial Periods Under Review, we do not have any off-balance sheet arrangements that are reasonably likely to have a material effect on our business, financial performance and financial position.

12. FINANCIAL INFORMATION (Cont'd)

12.2.16 Financial risk management

We are exposed to market risks arising from our operations and use of financial instruments. The key financial risks include credit risk, liquidity risk, interest rate risk, foreign currency risk and fair values. Our overall financial risk management focuses on the unpredictability of markets and seek to minimise potential adverse effects on our financial performance.

(i) Credit risk

Credit risk is the risk of loss that may arise on outstanding financial instruments should a counterparty default on its obligations. Our exposure to credit risk arises primarily from trade and other receivables. For other financial assets (including cash and bank balances), we minimise credit risk by dealing exclusively with high credit rating counterparties.

Our objective is to seek continual revenue growth while minimising losses incurred due to increased credit risk exposure. We trade only with recognised and creditworthy third parties and it is our policy that all customers who wish to trade on credit terms are subject to credit verification procedures. In addition, receivable balances are monitored on an ongoing basis with the result that our exposure to bad debts is not significant.

For the Financial Periods Under Review, our outstanding trade receivables comprise mainly of petroleum product distribution and trading companies who are our major customers. Please refer to Section 7.9 for further details on our major customers, and Section 12.2.10(i) for further analysis on our trade receivables turnover days.

(ii) Liquidity risk

Liquidity risk is the risk that we will encounter difficulty in meeting financial obligations due to shortage of funds. Our exposure to liquidity risk arises primarily from mismatches of the maturities of financial assets and liabilities. Our objective is to maintain a balance between continuity of funding and flexibility through the use of stand-by credit facilities.

(iii) Interest rate risk

All of our borrowings are interest-bearing obligations. Any hike in interest rates would affect our financial performance. Our finance costs mainly comprise interest charges on borrowings which include banking facilities granted by bank and financial institutions. As at 30 June 2025, our total borrowings were RM375.6 million, comprising RM29.5 million in floating rate facilities and the remaining RM346.2 million in fixed rate facilities. For the past 3 financial years, our finance costs have been reducing from RM28.4 million in FYE 2022 to RM24.3 million in FYE 2023 and RM18.2 million in FYE 2024. This was mainly attributed to repayment of term loans and the full settlement of amount owing to corporate shareholder. For the FPE 30 June 2025, our finance costs amounted to RM6.3 million.

Interest coverage ratio indicates the number of times a company's earnings before interest and taxes ("EBIT") can cover its interest payments. For the Financial Periods Under Review, the interest coverage ratio is as follows:

12. FINANCIAL INFORMATION (Cont'd)

	FYE			FPE 30 June
	2022	2023	2024	2025
EBIT ⁽¹⁾ (RM'000)	56,609	105,068	111,188	50,162
Adjusted EBIT ⁽²⁾ (RM'000)	88,954	105,068	106,707	52,897
Finance costs (RM'000)	28,353	24,329	18,203	6,289
Interest coverage ratio (times) ⁽³⁾	2.0	4.3	6.1	8.0
Adjusted interest coverage ratio (times) ⁽⁴⁾	3.1	4.3	5.9	8.4

Notes:

- (1) EBIT is calculated as PBT plus (i) finance costs; less (ii) finance income.
- (2) Adjusted EBIT is calculated as EBIT plus/(less) loss/(gain) on disposal of PPE and plus IPO and related Listing expenses.
- (3) Computed based on EBIT divided by finance costs for the corresponding financial year.
- (4) Computed based on Adjusted EBIT divided by finance costs for the corresponding financial year.

Our interest coverage ratio ranged between 2.0 times and 8.0 times, while our adjusted interest coverage ratio ranged between 3.1 times and 8.4 times for the Financial Periods Under Review, indicating that our Group has been able to generate sufficient EBIT to meet our interest payment obligations.

Any additional drawdown of borrowings or issuance of the Sukuk Wakalah, as well as fluctuations in profit/interest rates, may impact our financial performance. For the Financial Periods Under Review and up to the LPD, we have not defaulted on any payments of either principal sums and/or interests in relation to our borrowings. The Group has not implemented hedging measures against interest rate risk as the majority of its borrowings are on fixed interest rates. For further details on borrowings, please refer to Section 12.2.10(iii) of this Prospectus.

(iv) Foreign currency risk

During the Financial Periods Under Review, we primarily served customers from Malaysia to carry out marine transportation between domestic ports along coastal routes within Malaysia and across some Asian countries. In addition, we also facilitate marine transportation for some foreign customers within Malaysia's coastal areas and across some of the Asian routes.

Our revenue derived from marine transportation operations are transacted in RM and USD. Our business is exposed to the risk of foreign exchange fluctuations, where 18.5%, 20.1%, 16.7%, and 32.7% of our total revenue for the FYE 2022, FYE 2023, FYE 2024, and FPE 30 June 2025 respectively, were transacted in USD. A portion of our voyage and vessel operating costs (excluding depreciation and crew-related costs) were transacted in foreign currencies, which was mainly USD and SGD, accounted for 61.1%, 65.4%, 68.0%, and 70.2% of our total voyage and vessel operating costs for the FYE 2022, FYE 2023, FYE 2024, and FPE 30 June 2025 respectively. The remaining 38.9%, 34.6%, 32.0%, and 29.8% of our total voyage and vessel operating costs for FYE 2022, FYE 2023, FYE 2024, and FPE 30 June 2025 were denominated in RM, mainly comprises spare parts, repairs and maintenance. Any adverse changes in exchange rates between RM, USD and SGD would have an adverse effect on our financial performance.

The table below demonstrates the sensitivity of our PAT to a 10% strengthening of the USD and SGD against the Malaysian Ringgit as at the end of the reporting year, with all other variables, in particular interest rates, held constant:

12. FINANCIAL INFORMATION (Cont'd)

	FYE			FPE 30 June
	2022	2023	2024	2025
	RM'000	RM'000	RM'000	RM'000
(Decrease)/Increase in PAT				
USD/RM	(207)	232	(118)	107
SGD/RM	(27)	7	(2)	(63)

Details of our foreign currency exchange gains and losses during the Financial Periods Under Review are as follows:

	FYE			FPE 30 June
	2022	2023	2024	2025
	RM'000	RM'000	RM'000	RM'000
Realised gain/(loss) on foreign exchange	(2,757)	225	687	625
- <i>Realised gain</i>	272	632	952	635
- <i>Realised loss</i>	(3,029)	(407)	(265)	(10)
Unrealised gain/(loss) on foreign exchange	(31)	(227)	42	(2)
- <i>Unrealised gain</i>	-	392	53	-
- <i>Unrealised loss</i>	(31)	(619)	(11)	(2)
Net gain/(loss)	(2,788)	(2)	729	623

Our business is subject to risk relating to any unfavourable foreign currency exchange rate fluctuations which could materially affect our financial performance. As at the LPD, we did not utilise any financial instruments for hedging purposes, as the foreign exchange gains and losses recorded during the Financial Periods Under Review were not material to the Group's financial condition or results of operations. Nevertheless, there is no assurance that we may not experience adverse financial impact arising from foreign exchange rate fluctuations.

(v) Fair values

We measure fair values using the following fair value hierarchy that reflects the significance of the inputs used in making the measurements:

- Level 1 Quoted (unadjusted) market prices in active markets for identical assets or liabilities.
- Level 2 Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable.
- Level 3 Valuation techniques for which the lowest level input that is significant to the fair value measure is unobservable.

Please refer to Section 13 of this Prospectus for further information on our financial risk management objectives and policies.

12. FINANCIAL INFORMATION (Cont'd)**12.2.17 Seasonality**

We do not experience any material seasonality in our business as our business operations are mainly based on contractual arrangements as disclosed in Section 7.14 of this Prospectus.

12.2.18 Impact of inflation

Our cost of sales primarily comprises bunker costs and other voyage and vessel operating expenses, including port charges, crew costs, insurance, and the purchase of spare parts, repairs and maintenance. These costs are influenced by various operating conditions, such as inflation, fluctuations in global crude oil prices (which directly impact bunker costs), supply and demand dynamics, and governmental and environmental regulations, all of which can affect our marine transportation operations.

While inflation did not materially impact our financial performance during the Financial Periods Under Review, there can be no assurance that future inflationary pressures will not adversely affect our business and financial performance.

12.2.19 Estimated contract value

As at the LPD, we have 18 vessels operating under various charter contracts as follows:

	<u>Time Charters</u>	<u>CVC</u>	<u>COA</u>	<u>Total</u>
Number of vessels as at LPD	8	5	5	18
% of total number of vessels	44%	28%	28%	100%

Under a Time Charter contract, we charge the charterer an agreed fixed DCR over the contract period. As at the LPD, 44% of our vessels are operating under Time Charters contracts. The estimated contract value of the Time Charters contracts, comprising both firm periods and extension options, is up to RM614 million and the details of which are set out below:

		<u>Remaining estimated contract value as at the LPD</u>
	<u>Contract end date</u>	<u>RM'million</u>
Firm period contract value	Up to July 2027	137.9
Potential contract value assuming extension options are exercised	Up to July 2032	476.3
Total estimated contract value		614.2

The above total estimated contract value assumes full utilisation of the remaining contracted charter period and extension options for the respective contracts are fully exercised by our customers. Excluding the period under extension options, the estimated firm period contract value amounts to RM137.9 million. The actual revenue to be recognised under these contracts may vary depending on the number of off-hire days during the contract period, and as such, the actual revenue derived may differ from the estimated contract value above. There can also be no assurance that renewal options will be exercised by our customers.

In addition to Time Charters, we have also entered into CVC and COA contracts. These contract types generally do not specify fixed routes or volumes in advance, as they are contingent upon the customer's scheduling requirements, designated routes, and cargo needs at the time of execution. As such, we are unable to accurately quantify the order book value for these types of contracts. Nevertheless, these arrangements remain an important component of our revenue mix and contribute to our fleet utilisation and earnings. As at the LPD, 56% of our vessels are operating under CVC and COA contracts.

12. FINANCIAL INFORMATION (Cont'd)

For FYE 2024, revenue contributed by voyage charter contracts (including CVC, COA, and spot contracts) amounted to RM172.5 million, which accounted for 54.5% of our total revenue, while revenue from Time Charter contracts amounted to RM143.5 million, which accounted for 45.3% of our total revenue.

For FPE 30 June 2025, revenue contributed by voyage charter contracts (including CVC, COA, and spot contracts) amounted to RM83.1 million, which accounted for 54.4% of our total revenue, while revenue from Time Charter contracts amounted to RM69.5 million, which accounted for 45.5% of our total revenue.

12.2.20 Trends information

Save as disclosed in this section and in Sections 5, 7, and 8 of this Prospectus, to the best of our Board's knowledge and belief, there are no other known trends, uncertainties, demands, commitments or events and factors that are reasonably likely to have a material effect on our business, financial condition and results of operations.

12.2.21 Significant changes/events

Saved as disclosed elsewhere in this Prospectus, no significant changes have occurred which may have a material effect on our financial position and results of operations since 30 June 2025.

12.2.22 Material litigation

Save as disclosed in Section 14.7 of this Prospectus, neither we nor our subsidiaries are engaged in any governmental, legal or arbitration proceedings, including those relating to bankruptcy, receivership or similar proceedings which may have or have had, material or significant effects on our financial position or profitability, in the 12 months immediately preceding the date of this Prospectus.

12.2.23 Types of financial instruments used, treasury policies and objectives

As at the LPD, save for the Sukuk Wakalah, our Group does not utilise any other financial instruments.

Our main treasury policy is to maintain sufficient working capital to finance our operations and coupled with adequate credit facilities to meet our operational expenditures and financial liabilities. Our Group's operations are mainly funded through cash generated from our operations and external sources of capital such as issuance of share capital, credit facilities (comprising term loans from financial institutions and the Sukuk Wakalah), and credit terms extended by our trade suppliers. The normal credit term granted by our suppliers ranges from 30 days to 90 days for the FPE 30 June 2025, with the exception of some suppliers which require payment in advance and the current turnover days remain within this range. We review and manage our capital structure to maintain our gearing ratio at an optimal level based on our business requirements and prevailing economic conditions.

12.2.24 Government / economic / fiscal / monetary policies

Our Group is subject to the risks of government, economic, fiscal, or monetary policies, where any unfavourable change may materially affect our business operations, financial performance and prospects.

For the Financial Periods Under Review and up to the LPD, our results were not materially adversely affected by any unfavourable changes relating to government, economic, fiscal or monetary policies.

12. FINANCIAL INFORMATION (Cont'd)

For information on government, economic, fiscal or monetary policies or factors which could materially affect our Group's operations, see Section 5 of this Prospectus.

12.3 CAPITALISATION AND INDEBTEDNESS

The table below presents our capitalisation and indebtedness as at 30 September 2025 and on the assumption that our IPO, our Listing and the use of proceeds from our Public Issue as set out in Section 4 of this Prospectus had occurred on 30 September 2025.

The pro forma financial information below does not represent our actual capitalisation and indebtedness as at the 30 September 2025 and is provided for illustrative purposes only.

	As at 30 September 2025		After our IPO, Listing and Use of Proceeds
	Unaudited	Adjustments ⁽¹⁾	Pro forma
	RM'000	RM'000	RM'000
Indebtedness			
Current			
<u>Secured and guaranteed</u>			
Borrowing	17,655	-	17,655
<u>Unsecured and unguaranteed</u>			
Lease liabilities	335	-	335
Non-current			
<u>Secured and guaranteed</u>			
Borrowing ⁽²⁾	353,655	-	353,655
Total indebtedness	371,645	-	371,645
Total equity / capitalisation	551,369	81,150	632,519⁽¹⁾
Total capitalisation and indebtedness	923,014	81,150	1,004,164

Notes:

- (1) Calculated after taking into account, amongst others, the proceeds raised from our Public Issue based on the Retail Price and the estimated listing expenses of approximately RM10.9 million as at 30 September 2025.
- (2) After netting off the unamortised transaction cost of approximately RM1.5 million.

12. FINANCIAL INFORMATION (Cont'd)**12.4 DIVIDEND POLICY**

No inference should be made from any of the foregoing statements as to our actual future profitability or our ability to pay dividends in the future. It is our Board's policy to recommend dividends to allow our shareholders to participate in the profits of our Group.

The dividend that our Board may recommend or declare in any particular financial year will be subject to the factors outlined below as well as any other factors deemed relevant by our Board. In considering the level of dividend payments, if any, upon recommendation by our Board, we intend to consider various factors, including:

- (i) our level of cash, gearing and return on equity and retained earnings;
- (ii) our expected financial performance;
- (iii) our projected levels of capital expenditure and other investment plans;
- (iv) our working capital requirements; and
- (v) any contractual restrictions and/or commitments.

We target a payout ratio ranging from 50% to 70% of our PAT attributable to owners of our Company of each financial year on a consolidated basis after taking into account our Group's working capital requirements, subject to any applicable law, licence conditions and contractual obligations and provided that such distribution will not be detrimental to our cash requirements or any plans approved by our Board.

Investors should note that this dividend policy merely describes our present intention and shall not constitute legally binding statements regarding our future dividends subject to modifications (including non-declaration thereof) at our Board's discretion. We cannot assure you that we will be able to pay dividends or that our Board will declare dividends in the future. There can also be no assurance that future dividends declared by our Board, if any, will not differ materially from historical dividend levels. See Section 5 of this Prospectus for factors which may affect or restrict our ability to pay dividends.

As at the LPD, save for any applicable financial covenants and the Act, and subject to the availability of distributable profits and reserves, we or our subsidiary are not subject to dividend restrictions.

The following table sets out the dividends declared and paid for the Financial Periods Under Review, and the corresponding dividend payout ratio:

	FYE			FPE 30 June
	2022	2023	2024	2025
	RM'000	RM'000	RM'000	RM'000
Dividends declared in respect of the respective financial year/period	-	10,000 ⁽¹⁾	50,000 ⁽²⁾	-
Dividends paid	-	-	10,000	50,000
PAT	27,941	81,047	92,906	44,041
Dividend payout ratio ⁽³⁾	-	12.3%	53.8%	-

12. FINANCIAL INFORMATION (Cont'd)

Notes:

- (1) Dividend declared on 19 March 2024 in respect of FYE 2023 and paid in FYE 2024.
- (2) Dividend declared on 25 March 2025 in respect of FYE 2024 and paid in FYE 2025.
- (3) Computed based on dividends declared divided by PAT.

For the Financial Periods Under Review and up to the LPD, the dividend paid was funded through internally generated funds from operations and is not expected to have any impact on the execution and implementation of our Group's future plans or strategies. As at the LPD, our Group's cash and bank balances is RM37.3 million.

On 22 September 2025, we declared interim dividends of RM18.0 million in respect of FYE 2025. The RM18.0 million dividend was paid on 6 October 2025. On 30 October 2025, we declared interim dividends of RM20.0 million in respect of FYE 2025. The RM20.0 million dividend will be paid in January 2026 to the entitled shareholders as at an entitlement date to be determined after our Listing, which will be announced to Bursa Securities accordingly.

The foregoing dividends has been/will be funded using internally generated funds and does not have any impact on the execution and implementation of our Group's future plans or strategies.

(The rest of this page is intentionally left blank)

12. FINANCIAL INFORMATION (Cont'd)**12.5 REPORTING ACCOUNTANTS' LETTER ON THE PRO FORMA CONSOLIDATED STATEMENTS OF FINANCIAL POSITION**

Ernst & Young PLT
 202006000003 (LLP0022760-LCA) & AF 0039
 SST ID: W10-2002-32000062
 Chartered Accountants
 Level 23A Menara Milenium
 Jalan Damanlela
 Pusat Bandar Damansara
 50490 Kuala Lumpur, Malaysia

Tel: +603 7495 8000
 Fax: +603 2095 5332 (General line)
 +603 2095 9076
 +603 2095 9078
 ey.com

REPORTING ACCOUNTANTS' REPORT ON THE COMPILATION OF PRO FORMA FINANCIAL INFORMATION INCLUDED IN A PROSPECTUS

The Board of Directors
 Orkim Berhad
 Level 15, Menara TSR,
 No.12, Jalan PJU 7/3.
 Mutiara Damansara, Petaling Jaya,
 47810 Selangor.

Dear Sirs

Orkim Berhad ("Orkim" or "The Company")

Report on the Compilation of Pro Forma Financial Information Included in a Prospectus

We have completed our assurance engagement to report on the compilation of pro forma financial information of the Company and its subsidiaries (collectively known as the "Group") prepared by the Directors. The pro forma financial information consists of the pro forma consolidated statement of financial position as at 30 June 2025 and the related notes as set out in Appendix A, of the Prospectus issued by the Company. The applicable criteria on the basis of which the Directors have compiled the pro forma financial information are specified in the Prospectus Guidelines issued by the Securities Commission Malaysia and described in Note 2 in Appendix A of the pro forma financial information.

The pro forma financial information has been compiled by the Directors to illustrate the impact of the event or transaction set out in Notes 2.1 and 2.2 in Appendix A of the pro forma financial information on the Group's financial position as at 30 June 2025. As part of this process, information about the consolidated statement of financial position has been extracted by the Directors from the relevant financial statements for the period ended 30 June 2025, on which audit reports have been published.

The Directors' Responsibility for the Pro Forma Financial Information

The Directors are responsible for compiling the pro forma financial information on the basis of the applicable criteria.

12. FINANCIAL INFORMATION (Cont'd)**Our Independence and Quality Management**

We have complied with the independence and other ethical requirement of the By-Laws (on Professional Ethics, Conduct and Practice) issued by the Malaysian Institute of Accountants and the International Code of Ethics for Professional Accountants (including International Independence Standards) issued by the International Ethics Standards Board for Accountants, which is founded on fundamental principles of integrity, objectivity, professional competence and due care, confidentiality and professional behavior.

The firm also applies Malaysia Approved Standard on Quality Management and International Standard on Quality Management 1, Quality Management for Firms that Perform Audits or Reviews of Financial Statements, or Other Assurance or Related Services Engagements, which requires that we design, implement and operate a system of quality management including policies or procedures regarding compliance with ethical requirements, professional standards and applicable legal and regulatory requirements.

Our Responsibilities

Our responsibility is to express an opinion, as required by the Securities Commission Malaysia, about whether the pro forma financial information has been compiled, in all material respects, by the Directors on the basis of the applicable criteria.

We conducted our engagement in accordance with the Malaysian Approved Standard on Assurance Engagements and International Standard on Assurance Engagements, ISAE 3420 *Assurance Engagements to Report on the Compilation of Pro Forma Financial Information Included in a Prospectus*, issued by the Malaysian Institute of Accountants and International Auditing and Assurance Standards Board. This standard requires that we plan and perform procedures to obtain reasonable assurance about whether the Directors have compiled, in all material respects, the pro forma financial information on the basis of the applicable criteria.

For the purposes of this engagement, we are not responsible for updating or reissuing any reports or opinions on any historical financial information used in compiling the pro forma financial information, nor have we, in the course of this engagement, performed an audit or review of the financial information used in compiling the pro forma financial information.

The purpose of pro forma financial information included in a prospectus is solely to illustrate the impact of a significant event or transaction on unadjusted consolidated financial information of the entity as if the event had occurred or the transaction had been undertaken at an earlier date selected for purposes of the illustration. Accordingly, we do not provide any assurance that the actual outcome of the event or transaction would have been as presented.

12. FINANCIAL INFORMATION (Cont'd)**Our Responsibilities (Cont'd.)**

A reasonable assurance engagement to report on whether the pro forma financial information has been compiled, in all material respects, on the basis of the applicable criteria involves performing procedures to assess whether the applicable criteria used by the Directors in the compilation of pro forma financial information provide a reasonable basis for presenting the significant effects directly attributable to the event or transaction, and to obtain sufficient appropriate evidence about whether:

- the related pro forma adjustments give appropriate effect to those criteria; and
- the pro forma financial information reflects the proper application of those adjustments to the unadjusted financial information.

The procedures selected depend on our judgement, having regard to our understanding of the nature of the Company and its subsidiaries, the event or transaction in respect of which the pro forma financial information has been compiled, and other relevant engagement circumstances.

The engagement also involves evaluating the overall presentation of the pro forma financial information.

We believe that the evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Opinion

In our opinion, the pro forma financial information has been compiled, in all material respects, on the basis of the applicable criteria as set out in Note 2 in Appendix A.

12. FINANCIAL INFORMATION (Cont'd)**Other Matters**

This letter is issued for the sole purpose of complying with the Prospectus Guidelines issued by the Securities Commission Malaysia in connection with the Listing. Our work had been carried out in accordance with Malaysian Approved Standard on Assurance Engagements and International Standard on Assurance Engagements and accordingly should not be relied upon as if it had been carried out in accordance with standards and practices in other jurisdictions. Therefore, this letter is not appropriate in other jurisdictions and should not be used or relied upon for any purpose other than the Listing described above. We accept no duty or responsibility to and deny any liability to any party in respect of any use of, or reliance upon, this letter in connection with any type of transaction, including the sale of securities other than the Listing.

Ernst & Young PLT
202006000003 (LLP0022760-LCA) & AF 0039
Chartered Accountants

Ng Kim Ling
No. 03236/04/2026 J
Chartered Accountant

Kuala Lumpur, Malaysia
4 November 2025

12. FINANCIAL INFORMATION (Cont'd)**APPENDIX A****ORKIM BERHAD****PRO FORMA CONSOLIDATED STATEMENTS OF FINANCIAL POSITION AS AT 30 JUNE 2025**

	Note	Audited As at 30 June 2025 RM'000	Subsequent Events RM'000	Pro Forma I RM'000	IPO and related Listing expenses RM'000	Pro Forma II RM'000
Assets						
Non-current assets						
Plant and equipment		756,332		756,332		756,332
Goodwill		518		518		518
Right-of-use asset		407		407		407
Deferred tax asset		170		170		170
		<u>757,427</u>		<u>757,427</u>		<u>757,427</u>
Current assets						
Inventories		16,226		16,226		16,226
Receivables		42,407		42,407		42,407
Contract assets		9,610		9,610		9,610
Tax recoverable		2,717		2,717		2,717
Cash and bank balances	4.1	121,141	(32,785)	88,356	81,150	169,506
		<u>192,101</u>		<u>159,316</u>		<u>240,466</u>
Total assets		<u>949,528</u>		<u>916,743</u>		<u>997,893</u>
Equity and Liabilities						
Equity						
Share capital	4.2	44,335		44,335	89,317	133,652
Retained earnings	4.3	493,712	(38,000)	455,712	(8,167)	447,545
Total equity		<u>538,047</u>		<u>500,047</u>		<u>581,197</u>

12. FINANCIAL INFORMATION (Cont'd)**APPENDIX A****ORKIM BERHAD****PRO FORMA CONSOLIDATED STATEMENTS OF FINANCIAL POSITION AS AT 30 JUNE 2025 (CONT'D.)**

	Note	Audited As at 30 June 2025 RM'000	Subsequent Events RM'000	Pro Forma I RM'000	IPO and related Listing expenses RM'000	Pro Forma II RM'000
Equity and Liabilities (cont'd.)						
Liabilities						
Non-current liabilities						
Borrowings	4.4	357,991	9,587	367,578		367,578
Current liabilities						
Borrowings	4.4	17,655	(4,372)	13,283		13,283
Lease liability		457		457		457
Payables		35,378		35,378		35,378
		53,490		49,118		49,118
Total liabilities		411,481		416,696		416,696
Total equity and liabilities		949,528		916,743		997,893
No. of share in issue ('000)		38,835		38,835	961,165	1,000,000
Net assets (RM'000)		538,047		500,047		581,197
Net assets per share (RM)		13.85		12.88		0.58

12. FINANCIAL INFORMATION (Cont'd)**APPENDIX A****ORKIM BERHAD****NOTES TO THE PRO FORMA CONSOLIDATED STATEMENTS OF FINANCIAL POSITION AS AT 30 JUNE 2025****1. INTRODUCTION**

The pro forma consolidated statements of financial position as at 30 June 2025 have been prepared for inclusion in the prospectus in connection with the initial public offering of ordinary shares in the Company and the listing of and quotation for the entire enlarged issued share capital of the Company on the Main Market of Bursa Malaysia Securities Berhad ("Listing") and should not be relied upon for any other purposes.

The pro forma consolidated statements of financial position as at 30 June 2025 have been prepared for illustrative purposes only to show the effects of the transactions as set out in notes 2.1 and 2.2 had the transactions been effected on 30 June 2025. The pro forma consolidated statements of financial position may not, because of their nature, give a true picture of the Group's actual financial position. Further, such financial information does not purport to predict the future financial position of the Group.

2. BASIS OF PREPARATION

The pro forma consolidated statements of financial position as at 30 June 2025 have been compiled based on the audited financial statements of the Group as at 30 June 2025 and in a manner consistent with the format of the audited consolidated financial statements and the accounting policies adopted by the Group as set out in the Accountants' Report. The audited consolidated financial statements of the Group as at 30 June 2025 were prepared in accordance with MFRS Accounting Standards and IFRS Accounting Standards.

2.1 Subsequent Events

Subsequent to 30 June 2025 and up to 30 October 2025, the Company had made drawdown of borrowings of RM9,587,000, repayment of borrowings of RM4,372,000 and declarations and payments of dividend of RM38,000,000.

2.2 IPO and Listing**2.2.1 The Subdivision**

The subdivision of all existing Ordinary shares in the company ("Shares") in issue of 38,835,000 Shares into 900,000,000 Shares. It involves the subdivision of every 1 existing Share into approximately 23.17 Shares in the Company.

12. FINANCIAL INFORMATION (Cont'd)**APPENDIX A****ORKIM BERHAD****NOTES TO THE PRO FORMA CONSOLIDATED STATEMENTS OF FINANCIAL POSITION AS AT 30 JUNE 2025****2. BASIS OF PREPARATION (CONT'D)****2.2 IPO and Listing (cont'd.)****2.2.2 IPO and Listing**

The IPO and Listing will involve the following:

- (a) The public issue of 100,000,000 new ordinary shares in the Company ("Issue Shares") representing approximately 10.0% of the enlarged issued Shares of the Company, at an issue price of RM0.92 per Issue Share.
- (b) Listing of and quotation for the enlarged issued share capital of the Company, comprising 1,000,000,000 shares, on the Main Market of Bursa Malaysia Securities Berhad.

3. PRO FORMA ADJUSTMENTS

The pro forma consolidated statements of financial position as at 30 June 2025 have been prepared solely for illustrative purposes only to show the effects of the following transactions based on the assumptions that they have been effected on 30 June 2025:

3.1 Pro Forma I

After incorporating the effects of the subsequent events as set out in note 2.1 above. The details are as follows:

3.1.1 Drawdown of borrowing

The Group drawdown borrowings amounting to RM9,587,000 for the construction of a vessel.

3.1.2 Repayment of borrowing

The Group repaid existing borrowings in accordance to the repayment terms amounting to RM4,372,000.

3.1.3 Declaration and payment of dividend

Subsequent to 30 June 2025, the Directors declared two interim single-tier dividends: (1) RM18,000,000 on 22 September 2025 and (2) RM20,000,000 on 30 October 2025, respectively.

12. FINANCIAL INFORMATION (Cont'd)**APPENDIX A****ORKIM BERHAD****NOTES TO THE PRO FORMA CONSOLIDATED STATEMENTS OF FINANCIAL POSITION AS AT 30 JUNE 2025****3. PRO FORMA ADJUSTMENTS (CONT'D.)****3.2 Pro Forma II**

After incorporated the cumulative effects of Pro Forma I and IPO and Listing as set out in note 2.2 above.

The estimated expenses totalling RM10,850,000 comprise professional fees, fees to authorities, underwriting, placement and brokerage fees and miscellaneous expenses. From the estimated expenses of RM10,850,000, RM2,683,000 is assumed to be directly attributable to the issuance of new shares and will be set-off against equity. The remaining RM8,167,000 is assumed to be attributable to the Listing and will be charged out to profit or loss.

The proceeds from the IPO as stated in the prospectus in relation to the IPO, will be utilised as follows:

No	Details of use of proceeds	Estimated timeframe for utilisation upon Listing	RM'000	%
1.	Purchase of vessels	Within 24 months	80,000	87
2.	Working capital	Within 12 months	1,150	1
3.	Estimated listing expenses	Within 3 months	10,850	12
	Total		92,000	100

12. FINANCIAL INFORMATION (Cont'd)**APPENDIX A****ORKIM BERHAD****NOTES TO THE PRO FORMA CONSOLIDATED STATEMENTS OF FINANCIAL POSITION AS AT 30 JUNE 2025****4. EFFECTS ON THE PRO FORMA CONSOLIDATED STATEMENTS OF FINANCIAL POSITION****4.1 Cash and bank balances**

	Note	RM'000
As at 30 June 2025		121,141
Add: Drawdown of borrowing	3.1.1	9,587
Less: Repayment of borrowing	3.1.2	(4,372)
Less: Declaration and payment of dividend	3.1.3	<u>(38,000)</u>
As per Pro Forma I		88,356
Add: Proceeds from Public Issuance	2.2.2 (a)	92,000
Less: Utilisation of proceeds:		
- estimated transaction cost to share issuance	3.2	(2,683)
- estimated listing Expenses	3.2	<u>(8,167)</u>
As per Pro Forma II		<u>169,506</u>

4.2 Share capital

	Note	Number of Ordinary Shares ('000)	RM'000
As at 30 June 2025/ As per Pro Forma I		38,835	44,335
Add: The subdivision	2.2.1	861,165	-
Add: Shares issued under the Public Issue	2.2.2 (a)	100,000	92,000
Less: Estimated transaction cost to share issuance	3.2	-	<u>(2,683)</u>
As per Pro Forma II		<u>1,000,000</u>	<u>133,652</u>

12. FINANCIAL INFORMATION (Cont'd)**APPENDIX A****ORKIM BERHAD****NOTES TO THE PRO FORMA CONSOLIDATED STATEMENTS OF FINANCIAL POSITION AS AT 30 JUNE 2025****4. EFFECTS ON THE PRO FORMA CONSOLIDATED STATEMENTS OF FINANCIAL POSITION****4.3 Retained profits**

	Note	RM'000
As at 30 June 2025		493,712
Less: Declaration and payment of dividend	3.1.3	(38,000)
As per Pro Forma I		<u>455,712</u>
Less: Item expensed off to the statement of profit or loss and other comprehensive income:		
- estimated listing Expenses	3.2	(8,167)
As per Pro Forma II		<u>447,545</u>

4.4 Borrowings

	Note	Non-Current Liabilities RM'000	Current Liabilities RM'000	Total RM'000
As at 30 June 2025		357,991	17,655	375,646
Add: Drawdown of borrowings	3.1.1	9,587	-	9,587
Less: Repayment of borrowings	3.1.2	-	(4,372)	(4,372)
As per Pro Forma I/				
As per Pro Forma II		<u>367,578</u>	<u>13,283</u>	<u>380,861</u>

13. ACCOUNTANTS' REPORT

ORKIM BERHAD
200701009090 (767092-X)
(Incorporated in Malaysia)

**Consolidated Financial Statements for 31 December 2022,
31 December 2023, 31 December 2024 and 30 June 2025**

13. ACCOUNTANTS' REPORT (Cont'd)

Orkim Berhad
(Incorporated in Malaysia)

Contents	Page
Reporting accountant's report on the consolidated financial statements	1 - 4
Consolidated statements of financial position	5 - 6
Consolidated statements of comprehensive income	7
Consolidated statements of changes in equity	8
Consolidated statements of cash flows	9 - 11
Notes to the consolidated financial statements	12 - 62

13. ACCOUNTANTS' REPORT (Cont'd)

Ernst & Young PLT
 202006000003 (LLP0022760-LCA) & AF 0039
 SST ID: W10-2002-32000062
 Chartered Accountants
 Level 23A Menara Milenium
 Jalan Damanlela
 Pusat Bandar Damansara
 50490 Kuala Lumpur, Malaysia

Tel: +603 7495 8000
 Fax: +603 2095 5332 (General line)
 +603 2095 9076
 +603 2095 9078
 ey.com

The Board of Directors of
 Orkim Berhad
 Level 15, Menara TSR
 No. 12, Jalan PJU 7/3, Mutiara Damansara
 47810 Petaling Jaya
 Selangor Darul Ehsan

Reporting Accountants' Opinion on the Consolidated Financial Statements Contained in
 the Accountants' Report of Orkim Berhad

Opinion

We have audited the consolidated financial statements of Orkim ("the Company") and its subsidiaries (collectively referred to as "Orkim Group" or "the Group") which comprises consolidated statements of financial position as at 31 December 2022, 31 December 2023, 31 December 2024 and 30 June 2025, consolidated statements of comprehensive income, consolidated statement of changes in equity and consolidated statements of cash flows for the financial years ended 31 December 2022, 31 December 2023 and 31 December 2024 and for the financial period ended 30 June 2025, and material accounting policy information and other explanatory notes as set out in pages 5 to 62. This historical consolidated financial statements has been prepared for inclusion in the prospectus in connection with the initial public offering ("IPO") and the listing of the Company on the Main Market of Bursa Malaysia Securities Berhad (the "Listing").

In our opinion, the accompanying consolidated financial statements give a true and fair view of the financial position of the Group as at 31 December 2022, 31 December 2023, 31 December 2024 and 30 June 2025 and of its financial performance and its cash flows for each of the financial years ended 31 December 2022, 31 December 2023, and 31 December 2024 and for the financial period ended 30 June 2025 in accordance with the MFRS Accounting Standards and IFRS Accounting Standards.

13. ACCOUNTANTS' REPORT (Cont'd)**Basis for opinion**

We conducted our audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Independence and Other Ethical Responsibilities

We are independent of the Group in accordance with the By-Laws (on Professional Ethics, Conduct and Practice) of the Malaysian Institute of Accountants ("By-Laws") and the International Ethics Standards Board for Accountants' International Code of Ethics for Professional Accountants (including International Independence Standards) ("IESBA Code") and we have fulfilled our other ethical responsibilities in accordance with the By-Laws and the IESBA Code.

Directors' Responsibilities for the Consolidated Financial Statements

The directors of the Company are responsible for the preparation of the consolidated financial statements of the Group that give a true and fair view in accordance with MFRS Accounting Standards and IFRS Accounting Standards. The directors are also responsible for such internal control as the directors determine is necessary to enable the preparation of consolidated financial statements of the Group that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements of the Group, the directors are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

Reporting Accountants' Responsibilities for the Audit of Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements of the Group as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with approved standards on auditing in Malaysia and International Standards on Auditing will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

13. ACCOUNTANTS' REPORT (Cont'd)

Reporting Accountants' Responsibilities for the Audit of Consolidated Financial Statements (cont'd.)

As part of an audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements of the Group, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our report to the related disclosures in the consolidated financial statements of the Group or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements of the Group, including the disclosures, and whether the consolidated financial statements of the Group represent the underlying transactions and events in a manner that achieves fair presentation.
- Plan and perform the group audit to obtain sufficient appropriate audit evidence regarding the financial information of the entities or business units within the Group as a basis for forming an opinion on the financial statements of the Group. We are responsible for the direction, supervision and review of the audit work performed for purposes of the group audit. We remain solely responsible for our audit opinion.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

13. ACCOUNTANTS' REPORT (Cont'd)**Other matters**

We report that the significant subsequent events identified by the Group since 30 June 2025, the reporting date of the most recent audited consolidated financial statements to the date of this report, are as disclosed in Note 30 to the consolidated financial statements.

The consolidated statement of comprehensive income, the consolidated statement of changes in equity and the consolidated statement of cash flows for the financial period ended 30 June 2024 and the other explanatory information for the financial period 30 June 2024 (collectively referred to as "Comparative Financial Information") are not audited. We are not required and accordingly were not engaged to report on the unaudited Comparative Financial Information. Our above opinion does not cover the Comparative Financial Information.

Restriction on distribution and use

This report is made solely for inclusion in the prospectus of the Company in connection with the Listing of the Company on the Main Market of Bursa Malaysia Securities Berhad and for no other purpose. We do not assume responsibility to any other person for the content of this report.

Ernst & Young PLT
202006000003 (LLP0022760-LCA) & AF 0039
Chartered Accountants

Kuala Lumpur, Malaysia
4 November 2025

Ng Kim Ling
No. 03236/04/2026 J
Chartered Accountant

13. ACCOUNTANTS' REPORT (Cont'd)

Orkim Berhad
(Incorporated in Malaysia)

Consolidated statements of financial position

As at 30 June 2025, 31 December 2024, 31 December 2023 and 31 December 2022

		Audited as at			
	Note	30.6.2025	31.12.2024	31.12.2023	31.12.2022
		RM'000	RM'000	RM'000	RM'000
Assets					
Non-current assets					
Plant and equipment	4	756,332	768,275	771,685	789,855
Goodwill	5	518	518	518	518
Right-of-use asset	10	407	630	1,085	201
Deferred tax asset	13	170	402	626	233
		757,427	769,825	773,914	790,807
Current assets					
Inventories	7	16,226	17,354	17,565	18,685
Receivables	6	42,407	20,629	22,071	17,183
Contract assets	16	9,610	6,093	3,704	2,303
Tax recoverable		2,717	1,280	116	604
Investment	8	-	20,000	-	-
Cash and bank balances	9	121,141	57,835	50,491	81,979
		192,101	123,191	93,947	120,754
Total assets		949,528	893,016	867,861	911,561

13. ACCOUNTANTS' REPORT (Cont'd)

Orkim Berhad
(Incorporated in Malaysia)

Consolidated statements of financial position

As at 30 June 2025, 31 December 2024, 31 December 2023 and 31 December 2022 (cont'd.)

		Audited as at			
	Note	30.6.2025	31.12.2024	31.12.2023	31.12.2022
		RM'000	RM'000	RM'000	RM'000
Equity attributable to owners of the parent					
Share capital	11	44,335	44,335	44,335	44,335
Retained earnings		493,712	499,671	416,765	335,718
Total equity		538,047	544,006	461,100	380,053
Liabilities					
Non-current liabilities					
Borrowings	12	357,991	257,149	313,381	363,076
Lease liability	15	-	211	698	-
		357,991	257,360	314,079	363,076
Current liabilities					
Borrowings	12	17,655	53,630	51,053	69,377
Lease liability	15	457	487	462	210
Deferred income	16	-	3,775	10,507	10,006
Payables	14	35,378	33,758	30,660	88,839
		53,490	91,650	92,682	168,432
Total liabilities		411,481	349,010	406,761	531,508
Total equity and liabilities		949,528	893,016	867,861	911,561

The accompanying accounting policies and explanatory notes form an integral part of the financial statements.

13. ACCOUNTANTS' REPORT (Cont'd)

Orkim Berhad
(Incorporated in Malaysia)

Consolidated statements of comprehensive income

For the financial period ended 30 June 2025 and for the financial years ended 31 December 2024, 31 December 2023 and 31 December 2022

		Audited	Unaudited	Audited		
	Note	30.6.2025	30.6.2024	31.12.2024	31.12.2023	31.12.2022
		RM'000	RM'000	RM'000	RM'000	RM'000
Revenue	17	152,670	160,468	316,589	302,579	315,577
Cost of sales	17	(96,820)	(99,058)	(201,810)	(188,476)	(221,336)
Gross profit		55,850	61,410	114,779	114,103	94,241
Other income		2,236	444	1,456	298	3,158
Administrative expenses		(7,924)	(4,460)	(9,528)	(9,333)	(8,445)
Gain/(loss) on disposal of plant and equipment		-	4,481	4,481	-	(32,345)
Results from operating activities		50,162	61,875	111,188	105,068	56,609
Finance costs		(6,289)	(9,379)	(18,203)	(24,329)	(28,353)
Finance income		637	525	1,027	1,139	353
Profit before tax	18	44,510	53,021	94,012	81,878	28,609
Income tax expense	20	(469)	(1,032)	(1,106)	(831)	(668)
Profit net of tax, representing total comprehensive income for the period/year		44,041	51,989	92,906	81,047	27,941
Total comprehensive income attributable to:						
Owners of the Company		44,041	51,989	92,906	81,047	27,941
Earnings per share attributable to owners of the Company (RM)						
Basic	21	1.13	1.34	2.39	2.09	0.72

The accompanying accounting policies and explanatory notes form an integral part of the financial statements.

13. ACCOUNTANTS' REPORT (Cont'd)

Orkim Berhad
(Incorporated in Malaysia)

Consolidated statements of changes in equity

For the financial period ended 30 June 2025 and for the financial years ended 31 December 2024, 31 December 2023 and 31 December 2022

	----- Attributable ----- to owners of the Company		
	Share capital (Note 11) RM'000	Distributable retained earnings RM'000	Total equity RM'000
Audited			
At 1 January 2022	44,335	307,777	352,112
Total comprehensive income for the year	-	27,941	27,941
At 31 December 2022/at 1 January 2023	44,335	335,718	380,053
Total comprehensive income for the year	-	81,047	81,047
At 31 December 2023/at 1 January 2024	44,335	416,765	461,100
Total comprehensive income for the year	-	92,906	92,906
Transaction with owners:			
Dividend paid (Note 22)	-	(10,000)	(10,000)
At 31 December 2024/at 1 January 2025	44,335	499,671	544,006
Total comprehensive income for the financial period	-	44,041	44,041
Transaction with owners:			
Dividend paid (Note 22)	-	(50,000)	(50,000)
At 30 June 2025	44,335	493,712	538,047
Unaudited			
At 31 December 2023/1 January 2024	44,335	416,765	461,100
Total comprehensive income for the financial period	-	51,989	51,989
Transaction with owners:			
Dividend paid (Note 22)	-	(10,000)	(10,000)
At 30 June 2024	44,335	458,754	503,089

The accompanying accounting policies and explanatory notes form an integral part of the financial statements.

13. ACCOUNTANTS' REPORT (Cont'd)

Orkim Berhad
(Incorporated in Malaysia)

Consolidated statements of cash flows

For the financial period ended 30 June 2025 and for the financial years ended 31 December 2024, 31 December 2023 and 31 December 2022

	Audited	Unaudited	Audited		
	30.6.2025	30.6.2024	31.12.2024	31.12.2023	31.12.2022
	RM'000	RM'000	RM'000	RM'000	RM'000
Cash flows from operating activities					
Profit before tax	44,510	53,021	94,012	81,878	28,609
Adjustments for:					
Depreciation of plant and equipment	31,745	27,481	58,442	50,353	49,647
Depreciation of right-of-use asset	223	223	455	461	267
Finance income	(637)	(525)	(1,027)	(1,139)	(353)
Interest expense on leases	15	40	50	30	14
Interest expense on borrowings	6,274	9,339	18,153	24,299	28,339
Unrealised exchange loss/(gain)	2	(25)	(42)	227	31
Amortisation of issuance expense on borrowings	77	-	-	-	-
(Gain)/loss on disposal of plant and equipment	-	(4,481)	(4,481)	-	32,345
Operating profit before changes in working capital	82,209	85,073	165,562	156,109	138,899
Changes in working capital:					
Inventories	1,128	425	211	1,120	(883)
Receivables	(25,297)	(3,743)	(905)	(6,516)	5,754
Payables	(7,000)	42,821	(3,081)	(27)	(13,057)
Cash generated from operations	51,040	124,576	161,787	150,686	130,713
Interest received	637	525	1,027	1,139	353
Income tax paid	(1,674)	(260)	(2,046)	(736)	(822)
Net cash generated from operating activities	50,003	124,841	160,768	151,089	130,244

13. ACCOUNTANTS' REPORT (Cont'd)

Orkim Berhad
(Incorporated in Malaysia)

Consolidated statements of cash flows

For the financial period ended 30 June 2025 and for the financial years ended 31 December 2024, 31 December 2023 and 31 December 2022 (cont'd.)

	Audited	Unaudited	Audited		
	30.6.2025	30.6.2024	31.12.2024	31.12.2023	31.12.2022
	RM'000	RM'000	RM'000	RM'000	RM'000
Cash flows from investing activities					
Purchase of plant and equipment	(17,792)	(67,815)	(79,591)	(32,183)	(17,710)
Proceeds from disposal of plant and equipment	-	28,487	28,487	-	52,978
Withdrawal/(placement) of investment	20,000	-	(20,000)	-	-
Net cash flows generated from/ (used in) investing activities	2,208	(39,328)	(71,104)	(32,183)	35,268
Cash flows from financing activities					
Withdrawal/(placement) of deposits pledged with licensed banks	-	-	-	1,500	(1,500)
Drawdown of borrowings	300,000	-	-	17,758	17,632
Repayment of borrowings	(233,598)	(25,681)	(53,655)	(85,777)	(87,120)
Issuance expense incurred on borrowings	(1,612)	-	-	-	-
Repayment of amount due to corporate shareholder	-	-	-	(57,651)	(5,822)
Repayment of lease liability	(256)	(268)	(512)	(425)	(282)
Interest paid	(3,439)	(9,339)	(18,153)	(24,299)	(28,339)
Dividend paid	(50,000)	(10,000)	(10,000)	-	-
Net cash generated from/ (used in) financing activities	11,095	(45,288)	(82,320)	(148,894)	(105,431)
Net increase/(decrease) in cash and cash equivalents	63,306	40,225	7,344	(29,988)	60,081
Cash and cash equivalents at beginning of period/year	57,835	50,491	50,491	80,479	20,398
Cash and cash equivalents at end of period/year (Note 9)	121,141	90,716	57,835	50,491	80,479

The accompanying accounting policies and explanatory notes form an integral part of the financial statements.

13. ACCOUNTANTS' REPORT (Cont'd)**Orkim Berhad
(Incorporated in Malaysia)****Consolidated statements of cash flows****For the financial period ended 30 June 2025 and for the financial years ended 31 December 2024, 31 December 2023 and 31 December 2022 (cont'd.)**

(i) Reconciliation of liabilities arising from financing activities:

	Audited as at			
	30.6.2025	31.12.2024	31.12.2023	31.12.2022
	RM'000	RM'000	RM'000	RM'000
Borrowings:				
As at 1 January	310,779	364,434	432,453	501,815
Cash movement:				
Drawdown of borrowings	300,000	-	17,758	17,632
Repayment of borrowings	(233,598)	(53,655)	(85,777)	(87,120)
Issuance expenses	(1,612)	-	-	-
Finance cost	8,284	18,153	24,299	28,339
Finance cost paid	(3,439)	(18,153)	(24,299)	(28,339)
Purchase of plant and equipment (Note (ii))	-	-	-	126
Amortisation of issuance expense	77	-	-	-
Accrual of interest	(4,845)	-	-	-
As at 30 June/ 31 December (Note 12)	<u>375,646</u>	<u>310,779</u>	<u>364,434</u>	<u>432,453</u>

(ii) Purchase of plant and equipment during the financial period/year were by way of:

	Audited	Unaudited	Audited		
	30.6.2025	30.6.2024	31.12.2024	31.12.2023	31.12.2022
	RM'000	RM'000	RM'000	RM'000	RM'000
Cash	17,792	67,815	79,591	32,183	17,710
Hire purchase	-	-	-	-	126
Finance costs capitalised	2,010	-	-	-	-
	<u>19,802</u>	<u>67,815</u>	<u>79,591</u>	<u>32,183</u>	<u>17,836</u>

The accompanying accounting policies and explanatory notes form an integral part of the financial statements.

13. ACCOUNTANTS' REPORT (Cont'd)**Orkim Berhad
(Incorporated in Malaysia)****Notes to the consolidated financial statements****For the financial period ended 30 June 2025 and for the financial years ended 31 December 2024, 31 December 2023 and 31 December 2022****1. Corporate information**

The Company had converted from a private limited liability company to a public limited liability company and changed its name from Orkim Sdn. Bhd. to Orkim Berhad with effect from 17 July 2025 following the Notice of Conversion from a Private Company to a Public Company issued by the Companies Commission of Malaysia on 17 July 2025, pursuant to Section 41 of the Companies Act 2016. The Company is incorporated and domiciled in Malaysia. The Company is principally engaged in investment holding. There have been no significant changes in the nature of these activities during the financial period/year.

This Accountants' Report comprises the consolidated financial information of Orkim Berhad ("the Company") and its subsidiaries (collectively referred to as "Orkim Group" or "the Group") which includes the consolidated statements of financial position as at 30 June 2025, 31 December 2024, 31 December 2023 and 31 December 2022, consolidated statements of comprehensive income, consolidated statements of changes in equity and consolidated statements of cash flows for the financial years ended 31 December 2024, 31 December 2023 and 31 December 2022 for the 6 months financial period ended 30 June 2025 and material accounting policies and other explanatory notes.

Details of the subsidiaries which the principle place of business and incorporated in Malaysia are as follows:

Name of subsidiary	Principal activities	Effective interest (%)			
		30.6.2025	31.12.2024	31.12.2023	31.12.2022
Orkim Merit Sdn. Bhd. ("OMER")	Ship owners	100	100	100	100
Orkim Express Sdn. Bhd. ("OEXP")	Ship owners	100	100	100	100
Orkim Energy Sdn. Bhd. ("OENE")	Ship owners	100	100	100	100
Orkim Marine Sdn. Bhd. ("OMSB")	Shipping brokers, shipping and freight management	100	100	100	100
Orkim Reliance Sdn. Bhd. ("ORSB")	Ship owners	100	100	100	100

13. ACCOUNTANTS' REPORT (Cont'd)**Orkim Berhad
(Incorporated in Malaysia)****1. Corporate information (cont'd.)**

Details of the subsidiaries which the principle place of business and incorporated in Malaysia are as follows: (cont'd.)

Name of subsidiary	Principal activities	Effective interest (%)			
		30.6.2025	31.12.2024	31.12.2023	31.12.2022
Orkim Ship Management Sdn. Bhd. ("OSMSB")	Shipping brokers, shipping and freight management	100	100	100	100
Delmar Marine Venture Sdn. Bhd. ("DMVSB")	Ship owners	100	100	100	100
Orkim Leader Sdn. Bhd. ("OLSB")	Ship owners	100	100	100	100
Orkim Power Sdn. Bhd. ("OPOW")	Ship owners	100	100	100	100
Orkim Challenger Sdn. Bhd. ("OCSB")	Ship owners	100	100	100	100
Orkim Discovery Sdn. Bhd. ("ODIS")	Ship owners	100	100	100	100
Magna Meridian Sdn. Bhd. ("MMSB")	Ship owners	100	100	100	100
Matlamat Emas Sdn. Bhd. ("MESB")	Ship owners	100	100	100	100
Orkim Ambition Sdn. Bhd. ("OASB")	Ship owners, presently dormant	100	100	100	100
Orkim Triumph Sdn. Bhd. ("OTRI")	Ship owners, presently dormant	100	100	100	100
Orkim Inspiration Sdn. Bhd. ("OISB")	Ship owners, presently dormant	100	100	100	100
Orkim Wisdom Sdn. Bhd. ("OWSB")	Ship owners, presently dormant	100	100	100	100

13. ACCOUNTANTS' REPORT (Cont'd)**Orkim Berhad
(Incorporated in Malaysia)****1. Corporate information (cont'd.)**

Details of the subsidiaries which the principle place of business and incorporated in Malaysia are as follows: (cont'd.)

Name of subsidiary	Principal activities	Effective interest (%)			
		30.6.2025	31.12.2024	31.12.2023	31.12.2022
Orkim Sapphire Sdn. Bhd. ("OSSB")	Ship owners	100	100	100	100
Orkim Topaz Sdn. Bhd. ("OTOP")	Ship owners	100	100	100	100
Orkim Emerald Sdn. Bhd. ("OEME")	Ship owners	100	100	100	100
Orkim Diamond Sdn. Bhd. ("ODIA")	Ship owners	100	100	100	100
Orkim Pearl Sdn. Bhd. ("OPEA")	Ship owners	100	100	100	100
Orkim Jade Sdn. Bhd. ("OJSB")	Ship owners	100	100	-	-
Orkim Ruby Sdn. Bhd. ("ORUB")	Ship owners	100	100	-	-

The principal place of business is located at Level 15, Menara TSR, No.12, Jalan PJU 7/3, Mutiara Damansara, Petaling Jaya, 47810 Selangor. The address of registered office of the Company is 43-2, Plaza Damansara, Jalan Medan Setia 1, Bukit Damansara, 50490 Kuala Lumpur.

The ultimate and immediate holding companies are E-Cap (Internal) Two Sdn. Bhd. and Tetap Kuasa Sdn. Bhd. respectively, which are incorporated and domiciled in Malaysia.

The consolidated financial statements for the financial years ended 30 June 2025, 31 December 2024, 31 December 2023 and 31 December 2022 were authorised for issue by the Board of Directors in accordance with a resolution of the directors on 4 November 2025.

2. Material accounting policy information**2.1 Basis of preparation**

The Group's consolidated financial statements for the financial period ended 30 June 2025 and financial years ended 31 December 2024, 31 December 2023 and 31 December 2022 have been prepared in accordance with MFRS Accounting Standards and IFRS Accounting Standards.

13. ACCOUNTANTS' REPORT (Cont'd)

Orkim Berhad
(Incorporated in Malaysia)

2. Material accounting policy information (cont'd.)**2.1 Basis of preparation (contd.)**

The consolidated financial statements have also been prepared on historical cost basis except otherwise indicated in the accounting policy section and are presented in Ringgit Malaysia (RM). All values are rounded to the nearest thousand (RM'000 or '000), except when otherwise indicated.

2.2 Standards issued but not yet effective

The standards that are issued but not yet effective up to the date of issuance of the Group's consolidated financial statements are disclosed below. The Group intends to adopt these standards, if applicable, when they become effective.

Description	Effective for annual periods beginning on or after
Classification and Measurement of Financial Instruments (Amendments to MFRS 9 Financial Instruments and MFRS 7 Financial Instruments: Disclosure)	1 January 2026
Contracts Referencing Nature-dependent Electricity (Amendments to MFRS 9 Financial Instruments and MFRS 7 Financial Instruments: Disclosure)	1 January 2026
Hedge Accounting by First Time Adopter under Exceptions to the Retrospective Application of Other MFRSs (Amendments to MFRS 1, First-time Adoption of Malaysian Financial Reporting Standards)	1 January 2026
Fair Value Measurements for Gain or Loss on Derecognition included Significant Unobservable Inputs (Amendments to MFRS 7 Financial Instruments: Disclosure)	1 January 2026
Derecognition Requirements of Lease Liabilities and Initial Measurements of Trade Receivables (Amendments to MFRS 9 Financial Instruments)	1 January 2026
Determination of De' Facto Agent when Assessing Control (Amendments to MFRS 10 Consolidated Financial Statements)	1 January 2026
Equity Method or at Cost (Amendments to MFRS 107 Statement of Cash Flows)	1 January 2026
New Presentation and Disclosure Standard (MFRS 18 Presentation and Disclosure in Financial Statements)	1 January 2027
Reduced Disclosures Standards for Eligible Subsidiaries within the Group (MFRS 19 Subsidiaries without Public Accountability: Disclosures)	1 January 2027
Sale or Contribution of Assets between an Investor and its Associate or Joint Venture (Amendments to MFRS 10 Consolidated Financial Statements and MFRS 128 Investment in Associates and Joint Ventures)	Deferred

13. ACCOUNTANTS' REPORT (Cont'd)

Orkim Berhad
(Incorporated in Malaysia)

2 Material accounting policy information (cont'd.)**2.2 Standards issued but not yet effective (cont'd.)**

The new MFRSs and Amendments to MFRSs above are expected to have no significant impact on the consolidated financial statements of the Group upon their initial application except for the changes in presentation and disclosures of financial information arising from the adoption of these Amendments to MFRSs as discussed below:

MFRS 18 Presentation and Disclosure in Financial Statements

MFRS 18 will replace MFRS 101 Presentation of Financial Statements. It preserves the majority requirements of MFRS 101 while introducing additional requirements. In addition, narrow-scope amendments have been made to MFRS 107 Statement of Cash Flows and some requirements of MFRS 101 have been moved to MFRS 108 Basis of Preparation of Financial Statements.

MFRS 18 additional requirements are as follows:

- (i) **Statement of Profit or Loss and Other Comprehensive Income**
MFRS18 introduces newly defined "operating profit or loss" and "profit or loss before financing and income tax" subtotal which are to be presented in the statement of profit or loss, while the net profit or loss remains unchanged.

Statement of profit or loss to be presented in five categories: operating, investing, financing, income taxes and discontinued operations.
- (ii) **Statement of Cash Flows**
The standard modifies the starting point for calculating cash flows from operations using the indirect method, shifting from "profit or loss" to "operating profit or loss". It also provides guidance on classification of interest and dividend in statement of cash flows.
- (iii) **New disclosures of expenses by nature**
Entities are required to present expenses in the operating category by nature, function or a mix of both. MFRS 18 includes guidance for entities to assess and determine which approach is most appropriate based on the facts and circumstances.
- (iv) **Management-defined Performance Measures (MPMs)**
The standard requires disclosure of explanations of the entity's company-specific measures that are related to the statement of profit or loss, referred to MPMs. MPMs are required to be reconciled to the most similar specified subtotal in MFRS Accounting Standards.
- (v) **Enhanced Guidance on Aggregation and Disaggregation**
MFRS 18 provides enhanced guidance on grouping items based on shared characteristics and requires disaggregation when items have dissimilar characteristics or when such disaggregation is material.

13. ACCOUNTANTS' REPORT (Cont'd)

Orkim Berhad
(Incorporated in Malaysia)

2 Material accounting policy information (cont'd.)**2.2 Standards issued but not yet effective (cont'd.)**

MFRS 18 additional requirements are as follows: (cont'd.)

The Group is currently assessing the impact of MFRS 18, particularly with respect to the structure of the consolidated statement of profit or loss, the consolidated statement of cash flows and the additional disclosures required for MPMs. The Group is also assessing the impact on aggregation and disaggregation on how information is grouped in the financial statements.

2.3 Business combination and goodwill

Business combinations are accounted for using the acquisition method. Goodwill arising from business combination is measured at cost less accumulated impairment loss.

2.4 Functional currency

The consolidated financial statements of the Group are measured using the currency of the primary economic environment in which the Group operate ("the functional currency"). The consolidated financial statements are presented in Ringgit Malaysia (RM).

2.5 Plant and equipment

Construction in progress, and plant and equipment are stated at cost, net of accumulated depreciation and accumulated impairment losses, if any.

Dry docking costs which enhance the useful lives of the vessels are capitalised in the year in which they are incurred and amortised over the periods until the next dry docking.

Depreciation is computed on a straight-line basis over the estimated useful lives of the assets. Depreciation of vessels commences from the date of the vessel is ready for intended use, and is calculated over the depreciable amount, which is the cost of an asset, or other amount substituted for cost, less its residual value. The estimated useful lives for the current and comparative periods are as follows:

Furniture and fittings	10 years
Office equipment	5 years
Computer equipment	5 years
Renovation	3 years
Vessels	25 years
Motor vehicles	5 years
Dry docking	2.5 years

13. ACCOUNTANTS' REPORT (Cont'd)

Orkim Berhad
(Incorporated in Malaysia)

2. Material accounting policy information (cont'd.)**2.6 Goodwill**

Goodwill is tested for impairment annually as at 31 December and also when circumstances indicate that the carrying value may be impaired.

Impairment is determined for goodwill by assessing the recoverable amount of each CGU (or groups of CGUs) to which the goodwill relates. Where the recoverable amount of the CGU is less than its carrying amount, an impairment loss is recognised. Impairment losses relating to goodwill cannot be reversed in future periods.

2.7 Financial assets

The Group has financial assets measured at amortised cost, which are receivables and cash and bank balances.

The Group also has financial assets measured at financial assets at fair value through profit or loss, which is unit trust fund.

2.8 Impairment of financial assets

For trade receivables and contract assets, the Group applies a simplified approach in calculating ECLs. Therefore, the Group does not track changes in credit risk, but instead recognises a loss allowance based on lifetime ECLs at each reporting date. The Group has established a provision matrix that is based on its historical credit loss experience, adjusted for forward-looking factors specific to the debtors and the economic environment.

The Group considers a financial asset in default when contractual payments are 90 days past due. However, in certain cases, the Group may also consider a financial asset to be in default when internal or external information indicates that the Group is unlikely to receive the outstanding contractual amounts in full before taking into account any credit enhancements held by the Group. A financial asset is written off when there is no reasonable expectation of recovering the contractual cash flows.

2.9 Financial liabilities

The Group only has financial liabilities measured at amortised cost, which are payables and borrowings.

13. ACCOUNTANTS' REPORT (Cont'd)

Orkim Berhad
(Incorporated in Malaysia)

2. Material accounting policy information (cont'd.)**2.10 Inventories**

Inventories consist of spare parts and bunkers on board for own consumption and are stated at the lower of cost or net realisable value. The costs of spare parts and bunkers are based on first-in-first-out method and include expenditure incurred in acquiring the inventories and bringing them to their existing location and condition. Net realisable value is the estimated selling price in the ordinary course of business less estimated costs of completion and the estimated costs necessary to make the sale.

2.11 Cash and cash equivalents

Cash and cash equivalents consist of cash in hand, bank balances and deposits placed with licensed banks. For the purpose of the consolidated statements of cash flows, cash and cash equivalents are presented net of pledged deposits.

2.12 Borrowing costs

Borrowing costs directly attributable to the acquisition, construction or production of an asset that necessarily takes a substantial period of time to get ready for its intended use or sale are capitalised as part of the cost of the asset. All other borrowing costs are expensed in the period in which they occur. Borrowing costs consist of interest and other costs that an entity incurs in connection with the borrowing of funds.

2.13 Revenue recognition

The Group recognises revenue over time for freight and demurrage charged under consecutive voyage contract and spot shipment. Revenue is recognised on percentage of completion basis, calculated on a voyage loading-to-discharge basis. The revenue is recognised evenly over the period from a ship's departure from its cargo loading point to its next discharge point, at time when the revenue is determinable for the specified load and discharge point and collectability is reasonably assured. In addition, brokerage fee will be recognised at point in time while management fee is recognised over time when the services are rendered.

The revenue recognition of other classes of revenue that are not within the scope of MFRS 15 is set out below:

(a) Interest income

For all financial instruments measured at amortised cost, interest income or expense is recorded using the effective interest rate method, which is the rate that exactly discounts the estimated future cash payments or receipts through the expected life of the financial instrument or a shorter period, where appropriate, to the net carrying amount of the financial asset or liability. Interest income is included as other income in profit or loss.

13. ACCOUNTANTS' REPORT (Cont'd)

Orkim Berhad
(Incorporated in Malaysia)

2. Material accounting policy information (cont'd.)**2.13 Revenue recognition (cont'd.)**

The revenue recognition of other classes of revenue that are not within the scope of MFRS 15 is set out below: (cont'd)

(b) Charter income

Time charter is accounted for as a lease income on a straight-line basis over the firm period of the contract, as service is performed.

Non-lease component of the time charter income is not separately disclosed as the pattern of revenue recognition for lease and non-lease components are the same and the lease and non-lease components are treated as a combined unit of account, classified as an operating lease.

2.14 Segment reporting

Operating segments are reported in a manner consistent with the internal reporting provided to the chief executive officer ("CEO"). The CEO, who are responsible for allocating resources and assessing performance of the operating segments, have been identified as the Group's Board of Directors that make strategic decisions.

2.15 Leases***Group as a lessee*****(i) Right-of-use assets**

The Group applies the practical expedient not to separate out non-lease components from lease components and instead account for the lease and non-lease component as a single component.

ROU assets are depreciated on a straight-line basis over the lease contract term according as follows:

Office buildings	3 years
------------------	---------

(ii) Lease liabilities

In calculating the present value of lease payments, the Group uses its incremental borrowing rate at the lease commencement date because the interest rate implicit in the lease is not readily determinable.

13. ACCOUNTANTS' REPORT (Cont'd)

Orkim Berhad
(Incorporated in Malaysia)

2. Material accounting policy information (cont'd.)**2.15 Leases (cont'd)*****Group as a lessee (cont'd)*****(iii) Short-term leases and leases of low-value assets**

The Group applies the short-term lease recognition exemption to its short-term leases of machinery and equipment (i.e., those leases that have a lease term of 12 months or less from the commencement date and do not contain a purchase option). It also applies the lease of low-value assets recognition exemption to leases of office equipment that are considered to be low value. Lease payments on short-term leases and leases of low-value assets are recognised as expense on a straight-line basis over the lease term.

3. Significant accounting judgements and estimates

The key assumptions concerning the future and other key sources of estimation uncertainty at the reporting date that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below:

(a) Critical judgements made in applying accounting policies

There are no critical judgements made by management in the process of applying the Group's accounting policies that have a significant effect on the amounts recognised in the financial statements.

(b) Key sources of estimation uncertainty**Useful life of vessels**

Vessels are depreciated on a straight-line basis over the assets' useful life. Management estimates the useful lives of the Group's vessels to be 25 years. These are common life expectancies applied in the shipping industry. Changes in the expected level of usage could impact the economic useful lives and residual values of these assets, therefore future depreciation charges could be revised. The carrying amounts of vessels are disclosed in Note 4.

13. ACCOUNTANTS' REPORT (Cont'd)

Orkim Berhad
(Incorporated in Malaysia)

4. Plant and equipment

	Furniture and fittings RM'000	Office equipment RM'000	Computer equipment RM'000	Renovation RM'000	Vessels RM'000	Dry docking RM'000	Vessels under construction RM'000	Motor vehicle RM'000	Total RM'000
Cost									
At 1 January 2022	211	352	2,405	330	1,147,269	160,419	-	-	1,310,986
Additions	2	-	87	-	1,589	16,007	-	151	17,836
Disposal	-	(50)	(6)	-	(101,637)	(18,880)	-	-	(120,573)
At 31 December 2022/ at 1 January 2023	213	302	2,486	330	1,047,221	157,546	-	151	1,208,249
Additions	124	-	24	546	106	31,383	-	-	32,183
At 31 December 2023/ at 1 January 2024	337	302	2,510	876	1,047,327	188,929	-	151	1,240,432
Additions	1	5	242	-	1,347	34,288	43,708	-	79,591
Adjustments	-	-	-	(10)	-	(543)	-	-	(553)
Disposal	-	-	(18)	-	(53,305)	(19,160)	-	-	(72,483)
At 31 December 2024/ at 1 January 2025	338	307	2,734	866	995,369	203,514	43,708	151	1,246,987
Additions	-	-	80	87	7,264	10,315	2,056	-	19,802
At 30 June 2025	338	307	2,814	953	1,002,633	213,829	45,764	151	1,266,789

13. ACCOUNTANTS' REPORT (Cont'd)

Orkim Berhad
(Incorporated in Malaysia)

4. Plant and equipment (cont'd.)

	Furniture and fittings RM'000	Office equipment RM'000	Computer equipment RM'000	Renovation RM'000	Vessels RM'000	Dry docking RM'000	Vessels under construction RM'000	Motor vehicle RM'000	Total RM'000
Accumulated depreciation									
At 1 January 2022	169	239	1,642	255	213,112	137,080	-	-	352,497
Depreciation for the year	19	29	356	22	31,522	17,674	-	25	49,647
Disposal	-	(18)	(2)	-	(19,284)	(15,946)	-	-	(35,250)
At 31 December 2022/ at 1 January 2023	188	250	1,996	277	225,350	138,808	-	25	366,894
Depreciation for the year	22	24	334	129	33,784	16,025	-	35	50,353
At 31 December 2023/ at 1 January 2024	210	274	2,330	406	259,134	154,833	-	60	417,247
Depreciation for the year	32	11	114	177	33,709	24,370	-	29	58,442
Disposal	-	-	(17)	-	(21,145)	(16,215)	-	-	(37,377)
At 31 December 2024/ at 1 January 2025	242	285	2,427	583	271,698	162,988	-	89	438,312
Depreciation for the period	16	3	59	133	17,001	14,518	-	15	31,745
At 30 June 2025	258	288	2,486	716	288,699	177,506	-	104	470,057

13. ACCOUNTANTS' REPORT (Cont'd)

Orkim Berhad
(Incorporated in Malaysia)

4. Plant and equipment (cont'd.)

	Furniture and fittings RM'000	Office equipment RM'000	Computer equipment RM'000	Renovation RM'000	Vessels RM'000	Dry docking RM'000	Vessels under construction RM'000	Motor vehicle RM'000	Total RM'000
Accumulated impairment									
At 1 January 2022/at 31 December 2022/at 31 December 2023/at 1 at 1 January 2024	-	-	-	-	51,500	-	-	-	51,500
Disposal	-	-	-	-	(11,100)	-	-	-	(11,100)
At 31 December 2024/ At 30 June 2025	-	-	-	-	40,400	-	-	-	40,400
Net carrying amount									
At 31 December 2022	25	52	490	53	770,371	18,738	-	126	789,855
At 31 December 2023	127	28	180	470	736,693	34,096	-	91	771,685
At 31 December 2024	96	22	307	283	683,271	40,526	43,708	62	768,275
At 30 June 2025	80	19	328	237	673,534	36,323	45,764	47	756,332

Vessel of the Group with carrying amount of RM147,668,000 (2024: RM460,088,000; 2023: RM551,844,000; 2022: RM770,371,000) has been pledged as security for borrowings granted to the Group as disclosed in Note 12.

Included in additions incurred during the financial period is borrowing costs of RM2,010,000 (2024: Nil; 2023: Nil; 2022: Nil).

13. ACCOUNTANTS' REPORT (Cont'd)

Orkim Berhad
(Incorporated in Malaysia)

5. Goodwill

	Audited as at			
	30.6.2025	31.12.2024	31.12.2023	31.12.2022
	RM'000	RM'000	RM'000	RM'000
At cost:				
At 1 January/31 December	518	518	518	518

6. Receivables

	Audited as at			
	30.6.2025	31.12.2024	31.12.2023	31.12.2022
	RM'000	RM'000	RM'000	RM'000
Current				
Trade				
Trade receivables	15,972	17,022	19,620	14,419
Non-trade				
Other receivables	21,717	1,899	156	772
Deposits	195	186	253	53
Prepayments	4,523	1,522	2,042	1,939
	26,435	3,607	2,451	2,764
 Total trade and other receivables	 42,407	 20,629	 22,071	 17,183
Add: Cash and bank balances (Note 9)	121,141	57,835	50,491	81,979
Less: Prepayments	(4,523)	(1,522)	(2,042)	(1,939)
Total financial assets at amortised cost	159,025	76,942	70,520	97,223

Trade receivables

Trade receivables related to amounts due from charterers. The Group's normal trade credit term is 30 days (2024: 30 days; 2023: 30 days; 2022: 30 days).

13. ACCOUNTANTS' REPORT (Cont'd)

Orkim Berhad
(Incorporated in Malaysia)

6. Receivables (cont'd.)**Trade receivables (cont'd.)**Ageing analysis of trade receivables

The ageing analysis of the Group's trade receivables is as follows:

	Audited as at			
	30.6.2025	31.12.2024	31.12.2023	31.12.2022
	RM'000	RM'000	RM'000	RM'000
Neither past due nor impaired	522	-	770	499
1 to 30 days past due not impaired	11,136	14,373	14,589	9,634
31 to 90 days past due not impaired	1,973	1,617	3,955	3,180
More than 91 days past due not impaired	2,341	1,032	306	1,106
Past due but not impaired	15,450	17,022	18,850	13,920
	15,972	17,022	19,620	14,419

Receivables that are neither past due nor impaired

Trade receivables that are neither past due nor impaired are charterers with good payment record with the Group.

None of the Group's trade receivables that are neither past due nor impaired have been renegotiated during the financial period/year.

Receivables that are past due but not impaired

The Group has trade receivables amounting to RM15,450,000 (2024: RM17,022,000; 2023: RM18,850,000; 2022: RM13,920,000) that are past due at the reporting date but not impaired and are unsecured in nature. These amounts are deemed as collectible as they are customers still in active trade with the Group.

None of the Group's trade receivables that are past due not impaired have been renegotiated during the financial period/year.

13. ACCOUNTANTS' REPORT (Cont'd)

Orkim Berhad
(Incorporated in Malaysia)

7. Inventories

	Audited as at			
	30.6.2025	31.12.2024	31.12.2023	31.12.2022
	RM'000	RM'000	RM'000	RM'000
At cost:				
Spare parts and lubricants	13,175	13,023	13,445	14,615
Bunkers	3,051	4,331	4,120	4,070
	<u>16,226</u>	<u>17,354</u>	<u>17,565</u>	<u>18,685</u>

The Group's cost of inventories recognised as an expense in cost of sales during the financial period/year amounted to RM20,006,000 (2024: RM47,902,000; 2023: RM46,002,000; 2022: RM66,163,000).

8. Investment

	Audited as at			
	30.6.2025	31.12.2024	31.12.2023	31.12.2022
	RM'000	RM'000	RM'000	RM'000
Unit trust funds				
Financial assets at fair value through profit or loss	-	20,000	-	-

9. Cash and bank balances

	Audited as at			
	30.6.2025	31.12.2024	31.12.2023	31.12.2022
	RM'000	RM'000	RM'000	RM'000
Deposits placed with licensed banks	30,000	10,000	-	17,565
Cash in hand and at bank	91,141	47,835	50,491	64,414
Cash and bank balances	121,141	57,835	50,491	81,979
Less: Pledged deposits	-	-	-	(1,500)
Cash and cash equivalents	<u>121,141</u>	<u>57,835</u>	<u>50,491</u>	<u>80,479</u>

Deposits placed with licensed banks are made for varying periods of between 1 day to 90 days (2024: 1 day to 90 days; 2023: 1 day to 90 days; 2022: 1 day to 90 days) depending on the immediate cash requirements of the Group, and earn interests at the respective short-term deposit rates. The range of interest rates as at 30 June 2025 was 3.80% to 3.85% (2024: 3.6% to 3.85%; 2022: 2.45% to 2.7%) per annum.

Included in the pledged deposits placed with licensed banks is RM1,500,000 pledged for Orkim Marine Sdn Bhd to entitle RM3,000,000 credit limit from charterers in order to purchase petroleum products.

13. ACCOUNTANTS' REPORT (Cont'd)

Orkim Berhad
(Incorporated in Malaysia)

10. Right-of-use asset

	Audited as at			
	30.6.2025	31.12.2024	31.12.2023	31.12.2022
	RM'000	RM'000	RM'000	RM'000
Building				
Cost				
At 1 January	1,345	1,345	803	803
Addition	-	-	1,345	-
Expiration of lease contract	-	-	(803)	-
At 31 December	<u>1,345</u>	<u>1,345</u>	<u>1,345</u>	<u>803</u>
Accumulated depreciation				
At 1 January	715	260	602	335
Charge for the period/year	223	455	461	267
Expiration of lease contract	-	-	(803)	-
At 31 December	<u>938</u>	<u>715</u>	<u>260</u>	<u>602</u>
Net book value	<u>407</u>	<u>630</u>	<u>1,085</u>	<u>201</u>

The Group has entered into a single lease contract for a building to be used as office premises. The lease has a fixed term of three years.

13. ACCOUNTANTS' REPORT (Cont'd)

Orkim Berhad
(Incorporated in Malaysia)

11. Share capital

	Audited as at							
	-----Number of shares-----				-----Amount-----			
	30.6.2025	31.12.2024	31.12.2023	31.12.2022	30.6.2025	31.12.2024	31.12.2023	31.12.2022
	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
Issued and fully paid, at								
no par value:								
Ordinary shares								
At 1 January/31 December/								
30 June	38,835	38,835	38,835	38,835	44,335	44,335	44,335	44,335

The holders of ordinary shares are entitled to receive dividends as declared from time to time and are entitled to one vote per share at meetings of the Company. All ordinary shares rank equally with regard to the Company's residual assets.

13. ACCOUNTANTS' REPORT (Cont'd)

Orkim Berhad
(Incorporated in Malaysia)

12. Borrowings

	Audited as at			
	30.6.2025	31.12.2024	31.12.2023	31.12.2022
	RM'000	RM'000	RM'000	RM'000
Non-current				
Secured:				
Sukuk Wakalah	300,000	-	-	-
Term loan I	-	414	2,414	1,716
Term loan II	-	4,735	7,894	11,052
Term loan III	39,612	44,656	51,537	58,987
Term loan at COF + 1.4% p.a. VII	-	182,619	217,195	246,603
Term loan at COF + 1.5% p.a. VIII	19,864	24,664	34,264	-
Term loan X at 10.15% fixed rate	-	-	-	2,789
Term loan XI at 5.75% fixed rate	-	-	-	41,832
Hire purchase	50	61	77	97
	359,526	257,149	313,381	363,076
Less: Unamortised issuance expenses	(1,535)	-	-	-
	357,991	257,149	313,381	363,076
Current				
Secured:				
Term loan I	-	2,000	2,000	2,317
Term loan II	-	3,158	3,158	3,158
Term loan III	8,039	6,871	6,871	7,187
Term loan at COF + 1.5% p.a. III	-	-	-	1,245
Term loan at COF + 1.4% p.a. VII	-	31,985	29,408	31,998
Term loan at COF + 1.5% p.a. VIII	9,600	9,600	9,600	-
Term loan IX at 8% fixed rate	-	-	-	15,440
Term loan X at 10.15% fixed rate	-	-	-	426
Term loan XI at 5.75% fixed rate	-	-	-	7,590
Hire purchase	16	16	16	16
	17,655	53,630	51,053	69,377
Total borrowings	375,646	310,779	364,434	432,453
Unamortised issuance expenses:				
At the beginning of financial period/year	-	-	-	-
Add: Issuance expenses incurred during the financial period	1,612	-	-	-
Less: Amortisation for the period	(77)	-	-	-
At the end of financial period/year	1,535	-	-	-

13. ACCOUNTANTS' REPORT (Cont'd)

Orkim Berhad
(Incorporated in Malaysia)

12. Borrowings (cont'd.)**Terms and debt repayment schedule**

	Audited as at			
	30.6.2025	31.12.2024	31.12.2023	31.12.2022
	RM'000	RM'000	RM'000	RM'000
Secured:				
Within 1 year	17,655	53,630	51,053	69,377
1-5 years	155,937	194,096	208,910	210,376
Over 5 years	203,589	63,053	104,471	152,700
	<u>377,181</u>	<u>310,779</u>	<u>364,434</u>	<u>432,453</u>
Years of maturity	<u>2025 - 2032</u>	<u>2025 - 2030</u>	<u>2024 - 2030</u>	<u>2023 - 2030</u>

On 24 January 2025, the Group fully settled one of the borrowing amounting to RM7,893,000, which has an initial contractual remaining payment term of 29 months from the date of settlement.

On 28 February 2025, the Company completed the issuance of RM300 million nominal value Rated Sukuk ("Sukuk Wakalah") under its Sukuk Wakalah Programme of up to RM1.0 billion, based on the Shariah principle of Wakalah Bi Al-Istithmar. Part of the proceeds was used to fully redeem Term Loan I and Term loan at COF + 1.4% p.a. VII.

Tranche	Issuance Date	RM'000	Tenure	Profit distribution rate (per annum)
1	28 February 2025	100,000	5 Years	4.32%
2	28 February 2025	200,000	7 Years	4.48%
		<u>300,000</u>		

The principal amount will be repaid at the end of the tenure, while the related finance costs will be repaid on a semi-annual basis and is secured by the Assignment and Charge over bank accounts maintained with the issuer.

13. ACCOUNTANTS' REPORT (Cont'd)

Orkim Berhad
(Incorporated in Malaysia)

12. Borrowings (cont'd.)

Term loan I of the Group was granted to its subsidiaries in prior years, to part finance the construction of the vessels which bears interest at the rate ranging from 5.0% to 5.1% (2024: 5.25% to 5.54%; 2023: 4.72% to 5.14%; 2022: 3.93% to 4.27%) per annum, is repayable monthly and is secured by the following:

- (i) First statutory mortgage on the vessels;
- (ii) Debenture by way of legal charge over the vessels;
- (iii) A proportionate corporate guarantee from the Company; and
- (iv) Deed of assignment on future contract proceeds.

Term loan II was obtained by the Company, to finance its general working capital which bears interest at the rate of 3.8% (2024: 5.09% to 5.54%; 2023: 5.13% to 5.19%; 2022: 4.07% to 4.49%) per annum, is repayable monthly and is secured by the following:

- (i) Facility agreement;
- (ii) First statutory mortgage over MT Orkim Express;
- (iii) Specific debenture over the MT Orkim Express;
- (iv) Legal assignment over DCA;
- (v) Legal assignment of insurances;
- (vi) Supplemental assignments of contract proceeds from all vessels charged to the bank.

Term loan III was granted to OENE during the financial year, to part finance the construction of the vessels which bears interest at fixed rate of 4.5%, is repayable monthly and is secured by the following:

- (i) Facilities agreement;
- (ii) First statutory mortgage on the vessels;
- (iii) Specific debenture over the vessels;
- (iv) Assignment of shipbuilding contract;
- (v) Assignment of irrevocable advance payment bank guarantee;
- (vi) Assignment of proceeds account;
- (vii) Assignment on contract proceeds;
- (viii) Assignment of insurance policies; and
- (ix) Corporate guarantee by the Company.

13. ACCOUNTANTS' REPORT (Cont'd)

Orkim Berhad
(Incorporated in Malaysia)

12. Borrowings (cont'd.)

Term loan at COF + 1.5% p.a. III is relating to the facility granted to OMSB, to part finance the construction of its vessel which bears interest at the rate ranging from (2023: 2.36% to 3.43%; 2022: 3.66% to 3.96%) per annum, is repayable monthly and is secured by the following:

- (i) All monies under Master Security Agreement comprising:
 - An assignment and a fixed charge over receivables;
 - A fixed charge over the designated collection account;
 - A charge over goods (as defined in the Master Security Agreement) for all monies owing or payable under the facilities;
- (ii) Corporate guarantee by the Company;
- (iii) A specific debenture incorporating fixed and floating charge for all monies owing or payable under the facilities; and
- (iv) Assignment of insurance policies.

Term loan at COF + 1.4% p.a. VII is a joint term loan and revolving credit between Affin and RHB taken in the prior years. It relates to the facility granted to OPEA, OSSB, OEME, ODIA and OTOP to refinance 85% of the construction of respective vessel which bears interest at the rate ranging from 4.9% to 5.5% (2024: 4.67% to 6.15%; 2023: 4.77% to 5.72%; 2022: 3.41% to 5.58%) per annum, is repayable monthly and is secured by the following:

- (i) Facilities agreement;
- (ii) Letter of undertaking for loan shortfall;
- (iii) Specific debenture over the Vessel;
- (iv) Legal assignment of contract proceeds into Designated Collection Account (DCA);
- (v) Legal assignment over DCA;
- (vi) Legal assignment of insurances;
- (vii) Corporate guarantee by the Company;
- (viii) Security Sharing Agreement and Coordinating Agent Agreement between Bank and Company

13. ACCOUNTANTS' REPORT (Cont'd)

Orkim Berhad
(Incorporated in Malaysia)

12. Borrowings (cont'd.)

Term loan at COF + 1.5% p.a VIII relates to term loan facility granted to DMVSB for the purpose of refinancing the acquisition of the "MR2 Tanker" (Orkim Fortitude) from Affin which bears interest at the rate ranging from 5.90% to 5.95% (2024: 5.92% to 6.20%). The borrowing is secured by the following:

- (i) Facilities agreement;
- (ii) Specific debenture over the Vessel;
- (iii) Legal assignment of contract proceeds into Designated Collection Account (DCA);
- (iv) Legal assignment over DCA;
- (v) Legal assignment of insurances;
- (vi) Letter of undertaking for loan shortfall; and
- (vii) Corporate guarantee by the Company;

Term loan IX at a fixed rate of 8% relates to facility granted to OMER or the purpose of financing 10% of the construction of OPEA, OSSB, OEME, ODIA, OTOP and is secured by the following:

- (i) A 3rd party 2nd preferred ship mortgage in favour of the Bank on the vessels bearing the following name ("Mortgaged CPP Tankers")
 - a) MT Orkim Challenger
 - b) MT Orkim Discovery
 - c) MT Orkim Reliance
- ii) A charge by way of an assignment in favour of the Bank on a deposit account to be opened by Orkim with the Bank

13. ACCOUNTANTS' REPORT (Cont'd)

Orkim Berhad
(Incorporated in Malaysia)

12. Borrowings (cont'd.)

Term loan X at a fixed rate of 10.15% relates to facility of RM11,424,000 granted to OMER for the purpose of financing 80% of the partial total cost of RM14,280,000 for the acquisition of a "MR2 Tanker" known as Orkim Fortitude by its subsidiary, DMVSB and is secured by the following:

- (i) Facilities agreement;
- (ii) A 3rd party 1st preferred ship mortgage in favour of the Bank on the vessels bearing the following name ("Mortgaged CPP Tankers")
 - a) MT Orkim Merit
- (iii) Legal charge over the shares of Delmar Marine Venture Sdn Bhd;
- (iv) Legal assignment over all the First Party DCA;
- (v) Legal assignment of contract proceeds into Designated Collection Account (DCA);
- (vi) Legal assignment over DCA; and
- (vii) Legal assignment of insurance policies for the vessel.

Term loan XI at a fixed rate of 5.75% relates to facility granted to DMVSB or the purpose of financing the acquisition of "MR2 Tanker" known as Orkim Fortitude and is secured by the following:

- (i) Facilities agreement;
- (ii) First preferred mortgage on the proposed vessels finance by BPMB;
- (iii) Third party legal charge over the shares of the Company
- (iv) Debenture for fixed and floating, present and future assets;
- (v) Assignment of proceeds account;
- (vi) Specific debenture over the vessels;
- (vii) Assignment of insurance policies;
- (viii) Legal assignment over DCA;
- (ix) Corporate guarantee by the Company; and

Hire purchase at term charges of 4.15% relates to facility granted to OSMSB to finance the purchase of a vehicle.

13. ACCOUNTANTS' REPORT (Cont'd)

Orkim Berhad
(Incorporated in Malaysia)

13. Deferred tax asset/(liability)

	Audited as at			
	30.6.2025	31.12.2024	31.12.2023	31.12.2022
	RM'000	RM'000	RM'000	RM'000
At 1 January	402	626	233	264
Recognised in profit or loss (Note 20)	(232)	(224)	393	(31)
At 31 December	170	402	626	233

The components and movements of deferred tax liabilities and assets during the financial period/year prior to offsetting are as follows:

Deferred tax assets:

	Payables RM '000
At 1 January 2022	309
Recognised in profit or loss	(25)
At 31 December 2022/at 1 January 2023	284
Recognised in profit or loss	416
At 31 December 2023/at 1 January 2024	700
Recognised in profit or loss	(234)
At 31 December 2024/at 1 January 2025	466
Recognised in profit or loss	(239)
At 30 June 2025	227

Deferred tax liabilities:

	Accelerated capital allowance RM '000
At 1 January 2022	(45)
Recognised in profit or loss	(6)
At 31 December 2022/at 1 January 2023	(51)
Recognised in profit or loss	(23)
At 31 December 2023/at 1 January 2024	(74)
Recognised in profit or loss	10
At 31 December 2024/at 1 January 2025	(64)
Recognised in profit or loss	7
At 30 June 2025	(57)

Net deferred tax assets as at 31 December 2022	233
Net deferred tax assets as at 31 December 2023	626
Net deferred tax assets as at 31 December 2024	402
Net deferred tax assets as at 30 June 2025	170

13. ACCOUNTANTS' REPORT (Cont'd)

Orkim Berhad
(Incorporated in Malaysia)

14. Payables

	Audited as at			
	30.6.2025	31.12.2024	31.12.2023	31.12.2022
	RM'000	RM'000	RM'000	RM'000
Current				
Trade				
Third parties	6,539	5,284	5,887	8,182
Non-trade				
Other payables	1,483	842	312	172
Accrued expenses	27,356	27,632	24,461	22,834
Amount due to corporate shareholder ^(a)	-	-	-	57,651
	<u>28,839</u>	<u>28,474</u>	<u>24,773</u>	<u>80,657</u>
Total payables and accruals	35,378	33,758	30,660	88,839
Add: Borrowings (Note 12)	375,646	310,779	364,434	432,453
Add: Lease liability (Note 15)	457	698	1,160	210
Total financial liabilities at amortised cost	<u>411,481</u>	<u>345,235</u>	<u>396,254</u>	<u>521,502</u>

Trade and other payables are non-interest bearing and are normally settled on 30 to 90 (2024: 30 to 90; 2023: 30 to 90; 2022: 30 to 90) days terms.

(a) Amount due to corporate shareholder

In prior years, amount due to corporate shareholder is unsecured and bears interest at 8%-15% per annum. It has been fully settled during financial year 2023.

13. ACCOUNTANTS' REPORT (Cont'd)

Orkim Berhad
(Incorporated in Malaysia)

15. Lease liability

	Audited as at			
	30.6.2025	31.12.2024	31.12.2023	31.12.2022
	RM'000	RM'000	RM'000	RM'000
Building				
At 1 January	698	1,160	210	478
Addition	-	-	1,345	-
Accretion of interest	15	50	30	14
Lease payments	(256)	(512)	(425)	(282)
At 31 December	<u>457</u>	<u>698</u>	<u>1,160</u>	<u>210</u>
Maturity Analysis:				
Within 1 year	457	487	462	210
Within 2 - 3 years	-	211	698	-
	<u>457</u>	<u>698</u>	<u>1,160</u>	<u>210</u>

The Group has entered into a single lease contract for a building to be used as office premises, with fixed lease payments throughout the lease term.

The Group's single lease contract includes an extension option. This option is negotiated by management to provide flexibility in managing the leased-asset portfolio and align with the Group's business needs. Management exercises significant judgement in determining whether this extension option is reasonably certain to be exercised. Set out below is the undiscounted potential future rental payments relating to periods following the exercise date of extension that is not included in the lease term:

	Within five years RM'000	Total RM'000
As at 31 December 2022		
Extension option expected not to be exercised	<u>848</u>	<u>848</u>
As at 31 December 2023		
Extension option expected not to be exercised	<u>1,689</u>	<u>1,689</u>
As at 31 December 2024		
Extension option expected not to be exercised	<u>1,689</u>	<u>1,689</u>
As at 30 June 2025		
Extension option expected not to be exercised	<u>1,689</u>	<u>1,689</u>

13. ACCOUNTANTS' REPORT (Cont'd)

Orkim Berhad
(Incorporated in Malaysia)

16. Contract asset and deferred income

	Audited as at			
	30.6.2025	31.12.2024	31.12.2023	31.12.2022
	RM'000	RM'000	RM'000	RM'000
Current				
Contract assets (a)	(9,610)	(6,093)	(3,704)	(2,303)
Deferred income (b)	-	3,775	10,507	10,006

(a) Contract assets

	Audited as at			
	30.6.2025	31.12.2024	31.12.2023	31.12.2022
	RM'000	RM'000	RM'000	RM'000
At beginning of the financial period/year	(6,093)	(3,704)	(2,303)	(6,607)
Revenue recognised during the financial period/year	(83,060)	(172,534)	(146,989)	(184,561)
Progress billings raised during the financial period/year	79,543	170,145	145,588	188,865
At end of the financial period/year	(9,610)	(6,093)	(3,704)	(2,303)
Revenue recognised from performance obligations satisfied in the previous periods but billed in current financial period/year	6,093	3,704	2,303	6,607

The above contract assets are the excess of cumulative revenue earned over cumulative billings to-date. It mainly arises from demurrage charged to the voyages that had been completed in current financial period/year but yet to bill as at financial period/year end.

(b) Deferred income

Deferred income mainly relates to time charter income paid in advance by customers.

13. ACCOUNTANTS' REPORT (Cont'd)

Orkim Berhad
(Incorporated in Malaysia)

17. Revenue and cost of sales

	Audited	Unaudited	Audited		
	30.6.2025	30.6.2024	31.12.2024	31.12.2023	31.12.2022
	RM'000	RM'000	RM'000	RM'000	RM'000
Freight and Demurrage	152,544	160,166	316,013	301,157	314,679
Brokerage fee	126	302	576	1,422	898
Total Revenue	<u>152,670</u>	<u>160,468</u>	<u>316,589</u>	<u>302,579</u>	<u>315,577</u>
Revenue from contracts with customers	83,186	86,765	173,110	148,411	185,459
Revenue from other sources of income					
- charter income	69,484	73,703	143,479	154,168	130,118
	<u>152,670</u>	<u>160,468</u>	<u>316,589</u>	<u>302,579</u>	<u>315,577</u>
<u>Timing of revenue recognition:</u>					
Point in time	126	302	576	1,422	898
Over time	83,060	86,463	172,534	146,989	184,561
	<u>83,186</u>	<u>86,765</u>	<u>173,110</u>	<u>148,411</u>	<u>185,459</u>

Cost of sales consist of cost of services provided and the related direct cost and overheads.

13. ACCOUNTANTS' REPORT (Cont'd)

Orkim Berhad
(Incorporated in Malaysia)

18. Profit before tax

The following amounts have been included in arriving at profit

	Audited	Unaudited	Audited		
	30.6.2025	30.6.2024	31.12.2024	31.12.2023	31.12.2022
	RM'000	RM'000	RM'000	RM'000	RM'000
Auditors' remuneration:					
- Statutory audit	305	305	609	609	464
- Other services	1,074	-	-	-	-
Amortisation of issuance expense on borrowings	77	-	-	-	-
Depreciation of plant and equipment	31,745	27,481	58,442	50,353	49,647
Depreciation of right of use of asset	223	223	455	461	267
Finance income	(637)	(525)	(1,027)	(1,139)	(353)
Finance costs:					
Interest expense on borrowings	6,274	9,339	18,153	24,299	28,339
Interest expense on lease	15	40	50	30	14
Personnel expenses (including key management personnel) (Note 19):					
Wages and salaries	23,038	23,852	47,260	44,046	49,438
Social security costs	94	70	167	235	355
Defined contribution plans	1,162	1,033	2,207	1,856	1,993
Other benefits	2,478	3,283	6,398	8,011	8,347
Consultancy fees paid to directors	200	600	1,200	1,200	1,200
Unrealised exchange loss/ (gain)	2	(25)	(42)	227	31
Realised exchange (gain)/ loss	(625)	(385)	(687)	(225)	2,757
(Gain)/loss on disposal of plant and equipment	-	(4,481)	(4,481)	-	32,345

13. ACCOUNTANTS' REPORT (Cont'd)

Orkim Berhad
(Incorporated in Malaysia)

19. Key management personnel compensation

The key management personnel compensation is as follows:

	Audited	Unaudited	Audited		
	30.6.2025	30.6.2024	31.12.2024	31.12.2023	31.12.2022
	RM'000	RM'000	RM'000	RM'000	RM'000
Key management personnel:					
Salaries and other emoluments	834	482	964	820	596
Defined contribution plans	120	72	144	119	89
Insurance effected to indemnify directors	12	12	24	25	25
	<u>966</u>	<u>566</u>	<u>1,132</u>	<u>964</u>	<u>710</u>
Non-executive directors:					
Consultancy fees	<u>200</u>	<u>600</u>	<u>1,200</u>	<u>1,200</u>	<u>1,200</u>

Key management personnel are defined as those persons having authority and responsibility for planning, directing and controlling the activities of the Group either directly or indirectly.

13. ACCOUNTANTS' REPORT (Cont'd)

Orkim Berhad
(Incorporated in Malaysia)

20. Income tax expense

	Audited	Unaudited	Audited		
	30.6.2025	30.6.2024	31.12.2024	31.12.2023	31.12.2022
	RM'000	RM'000	RM'000	RM'000	RM'000
Statements of comprehensive income:					
Current tax expense:					
Malaysian income tax	237	1,134	984	1,224	637
Overprovision in prior year	-	(102)	(102)	-	-
	<u>237</u>	<u>1,032</u>	<u>882</u>	<u>1,224</u>	<u>637</u>
Deferred tax (Note 13):					
Relating to origination and reversal of temporary differences	381	-	226	-	-
(Over)/Underprovision in prior years	(149)	-	(2)	(393)	31
	<u>232</u>	<u>-</u>	<u>224</u>	<u>(393)</u>	<u>31</u>
	<u>469</u>	<u>1,032</u>	<u>1,106</u>	<u>831</u>	<u>668</u>

Domestic income tax is calculated at the Malaysian statutory tax rate of 24% (2024: 24%; 2023: 24%; 2022: 24%) of the estimated assessable profit for the period/year.

A reconciliation of income tax expense applicable to profit before tax at the statutory income tax rate to income tax expense at the effective income tax rate of the Group is as follows:

	Audited	Unaudited	Audited		
	30.6.2025	30.6.2024	31.12.2024	31.12.2023	31.12.2022
	RM'000	RM'000	RM'000	RM'000	RM'000
Profit before tax	<u>44,510</u>	<u>53,021</u>	<u>94,012</u>	<u>81,878</u>	<u>28,609</u>
Malaysian income tax	10,682	12,725	22,563	19,651	6,866
Non-deductible expenses	26,547	26,849	54,628	54,192	69,509
Income not subject to tax	(36,611)	(38,440)	(75,981)	(72,619)	(75,738)
Overprovision of income tax in prior year	-	(102)	(102)	-	-
(Over)/Underprovision of deferred tax in prior years	(149)	-	(2)	(393)	31
	<u>469</u>	<u>1,032</u>	<u>1,106</u>	<u>831</u>	<u>668</u>

13. ACCOUNTANTS' REPORT (Cont'd)

Orkim Berhad
(Incorporated in Malaysia)

20. Income tax expense (cont'd.)

Section 54A of the Malaysian Income Tax Act, 1967 was amended effective from Year of Assessment ("YA") 2012, in which the tax exemption on shipping profits was reduced from 100% to 70%. The implementation of the amended Section 54A, however, has previously been deferred up to YA2023 via several gazette orders issued by the Ministry of Finance ("MOF").

On 5 July 2024, MOF issued another Gazette Order (i.e. Income Tax (Exemption for Malaysian Ship) Order 2024 (P.U. (A) 184) granting a further extension of the 100% shipping tax exemption from YA2024 to YA2026. The exemption is granted subject to the Malaysian shipping companies comply with the minimum substance requirements in terms of annual operating expenditure and minimum number of full-time Malaysian employees for each Malaysian ship for both shore employees and ship personnel.

Based on the Gazette Order, the Group would be able to continue to enjoy the 100% shipping tax exemption up to YA 2026 on the basis that the substance requirements as per Gazette Order are duly met.

The taxation charge in the accounts is attributable to tax in respect of other activities of the Group.

21. Earnings per share

The calculation of basic earnings per ordinary share was based on the profit attributable to ordinary shareholders and a weighted average number of ordinary shares outstanding during the financial period/year. The Group does not have any financial instrument which may dilute its basic earnings per share.

	Audited	Unaudited	Audited		
	30.6.2025	30.6.2024	31.12.2024	31.12.2023	31.12.2022
Profit for the financial period/year attributable to owners of the Company (RM'000)	44,041	51,989	92,906	81,047	27,941
Weighted average number of ordinary shares in issue ('000)	38,835	38,835	38,835	38,835	38,835
Basic earnings per ordinary share (RM)	1.13	1.34	2.39	2.09	0.72

13. ACCOUNTANTS' REPORT (Cont'd)

Orkim Berhad
(Incorporated in Malaysia)

22. Dividends

	Audited	Unaudited	Audited		
	30.6.2025	30.6.2024	31.12.2024	31.12.2023	31.12.2022
	RM'000	RM'000	RM'000	RM'000	RM'000
In respect of the financial year ended 31 December 2024:					
Dividends on 38,835,000 ordinary shares:					
- Tax exempt (single-tier) dividend of RM1.29 per ordinary share	50,000	-	-	-	-
In respect of the financial year ended 31 December 2023					
Dividends on 38,835,000 ordinary shares:					
- Tax exempt (single-tier) dividend of 25.75 sen per ordinary share	-	10,000	10,000	-	-

23. Segment reporting**(i) Reportable segment**

The Orkim Group's business model is mainly in the transportation of Clean Petroleum Product ("CPP") and Liquefied Petroleum Gas ("LPG") using marine vessels. It owns, manages and operates its marine vessels of 15 (2024: 15; 2023: 16; 2022: 16) CPP tankers and 2 (2024: 2; 2023: 2; 2022: 2) LPG carriers.

The Group's segment comprises:

- (a) CPP segment - the CPP business model involves chartering and freighting with clients which are mainly oil majors or product owners. The CPP tankers can carry various CPP, such as, gasoline, naphtha, jet fuel, kerosene, diesel, pygas, base oil etc. This segment also includes the provision of ship broking services.
- (b) LPG segment - LPG segment business model involves chartering and freighting with clients which are mainly oil majors or product owners. The vessels are pressurised gas carriers sized at 3 kilotons and can carry up to 3.5 kilo cubic metre of LPG, such as, Butadiene, Propane, Butane or C4 raffinate.

13. ACCOUNTANTS' REPORT (Cont'd)

Orkim Berhad
(Incorporated in Malaysia)

23. Segment reporting (cont'd.)

(i) Reportable segment (cont'd.)

In making decisions about resource allocation and performance assessment, the CEO regularly review the financial result of the Group as a whole. Hence, the information that is regularly provided to the CEO is consistent with that presented in the financial statements.

	Audited			Unaudited		
	30.6.2025			30.6.2024		
	CPP RM'000	LPG RM'000	Group RM'000	CPP RM'000	LPG RM'000	Group RM'000
Revenue	140,097	12,573	152,670	148,866	11,602	160,468
Result						
Profit from operations	46,020	4,142	50,162	58,833	3,042	61,875
Finance income	624	13	637	511	14	525
Finance costs	(5,189)	(1,100)	(6,289)	(8,106)	(1,273)	(9,379)
Taxation	(476)	7	(469)	(1,029)	(3)	(1,032)
Segment profit	40,979	3,062	44,041	50,209	1,780	51,989
Other segment items						
Capital expenditures	(19,738)	(64)	(19,802)	(64,519)	(3,296)	(67,815)
Depreciation and amortisation	(29,110)	(2,858)	(31,968)	(25,244)	(2,460)	(27,704)
Gain on disposal of plant and equipment	-	-	-	4,481	-	4,481

13. ACCOUNTANTS' REPORT *(Cont'd)*

Orkim Berhad
(Incorporated in Malaysia)

23. Segment reporting (cont'd.)

(i) Reportable segment (cont'd.)

	Audited					
	31.12.2024			31.12.2023		
	CPP RM'000	LPG RM'000	Group RM'000	CPP RM'000	LPG RM'000	Group RM'000
Revenue	291,982	24,607	316,589	279,826	22,753	302,579
Result						
Profit from operations	104,565	6,623	111,188	97,785	7,283	105,068
Finance income	997	30	1,027	1,117	22	1,139
Finance costs	(15,703)	(2,500)	(18,203)	(21,450)	(2,879)	(24,329)
Taxation	(1,099)	(7)	(1,106)	(815)	(16)	(831)
Segment profit	88,760	4,146	92,906	76,637	4,410	81,047
Other segment items						
Capital expenditures	(75,275)	(4,316)	(79,591)	(29,189)	(2,994)	(32,183)
Depreciation and amortisation	(53,638)	(5,259)	(58,897)	(46,498)	(4,316)	(50,814)
Gain on disposal of plant and equipment	4,481	-	4,481	-	-	-

13. ACCOUNTANTS' REPORT *(Cont'd)*

Orkim Berhad
(Incorporated in Malaysia)

23. Segment reporting (cont'd.)

(i) Reportable segment (cont'd.)

	Audited		
	31.12.2022		
	CPP	LPG	Group
	RM'000	RM'000	RM'000
Revenue	292,619	22,958	315,577
Result			
Profit from operations	50,518	6,091	56,609
Finance income	325	28	353
Finance costs	(25,232)	(3,121)	(28,353)
Taxation	(652)	(16)	(668)
Segment profit	24,959	2,982	27,941
Other segment items			
Capital expenditures	(17,692)	(144)	(17,836)
Depreciation and amortisation	(44,994)	(4,920)	(49,914)
Loss on disposal of plant and equipment	(32,345)	-	(32,345)

13. ACCOUNTANTS' REPORT *(Cont'd)*

Orkim Berhad
(Incorporated in Malaysia)

23. Segment reporting (cont'd.)

(i) Reportable segment (cont'd.)

	Audited					
	30.6.2025			31.12.2024		
	CPP RM'000	LPG RM'000	Group RM'000	CPP RM'000	LPG RM'000	Group RM'000
Segmental assets						
Plant and equipment	672,590	83,742	756,332	681,738	86,537	768,275
Other segment assets	187,911	5,285	193,196	119,815	4,926	124,741
Total	860,501	89,027	949,528	801,553	91,463	893,016
Segmental liabilities						
Borrowings	327,995	47,651	375,646	259,252	51,527	310,779
Other segment liabilities	34,385	1,450	35,835	36,687	1,544	38,231
Total	362,380	49,101	411,481	295,939	53,071	349,010

13. ACCOUNTANTS' REPORT *(Cont'd)*

Orkim Berhad
(Incorporated in Malaysia)

23. Segment reporting (cont'd.)

(i) Reportable segment (cont'd.)

	Audited					
	31.12.2023			31.12.2022		
	CPP RM'000	LPG RM'000	Group RM'000	CPP RM'000	LPG RM'000	Group RM'000
Segmental assets						
Plant and equipment	684,205	87,480	771,685	700,666	89,189	789,855
Other segment assets	93,422	2,754	96,176	119,690	2,016	121,706
Total	777,627	90,234	867,861	820,356	91,205	911,561
Segmental liabilities						
Borrowings	306,026	58,408	364,434	366,279	66,174	432,453
Other segment liabilities	39,635	2,692	42,327	97,599	1,456	99,055
Total	345,661	61,100	406,761	463,878	67,630	531,508

13. ACCOUNTANTS' REPORT (Cont'd)

Orkim Berhad
(Incorporated in Malaysia)

23. Segment reporting (cont'd.)

(ii) Geographical information

The Group's vessels operate on an international platform with individual vessels calling at various ports across the globe. The Group does not consider the domicile of its customers as a relevant decision-making guideline, and hence does not consider it meaningful to allocate vessels and revenue to specific geographical locations. As of the reporting date, all vessels are registered in Malaysia.

(iii) Major customers

The Group has 2 customers (2024: 2 customers; 2023: 2 customers; 2022: 2 customers) which generated revenue amounting to 10% or more of the Group's total revenue. These two major customers collectively account for a substantial 83% (2024: 81%; 2023: 79%; 2022: 81%) of the Group's total revenue.

13. ACCOUNTANTS' REPORT (Cont'd)

Orkim Berhad
(Incorporated in Malaysia)

24. Financial instruments**Determination of fair value**

Financial instruments that are not carried at fair value and whose carrying amounts are reasonable approximation of fair value

The following are classes of financial instruments that are not carried at fair value and whose carrying amounts are reasonable approximation of fair value:

	Note
Receivables	6
Cash and bank balances	9
Borrowings	12
Payables	14

The carrying amounts of these receivables, cash and bank balances, payables and borrowings are reasonable approximation of fair values due to their short-term nature or that they are floating rate instruments that are repriced to market interest rates on or near the reporting date.

The fair values of borrowings are estimated by discounting expected future cash flows at market incremental lending rate for similar types of lending, borrowing or leasing arrangements at the reporting date.

25. Financial risk management objectives and policies

The Group is exposed to financial risks arising from their operations and the use of financial instruments. The key financial risks include credit risk, liquidity risk, interest rate risk and foreign currency risk.

The Board of Directors reviews and agrees policies and procedures for the management of these risks, which are executed by the Group's key management personnel.

It is, and has been throughout the current and previous financial year, the Group's policy that no derivatives shall be undertaken.

The following sections provide details regarding the Group's exposure to the above-mentioned financial risks and the objectives, policies and processes for the management of these risks.

(a) Credit risk

Credit risk is the risk of loss that may arise on outstanding financial instruments should a counterparty default on its obligations. The Group's exposure to credit risk arises primarily from trade and other receivables. For other financial assets (including cash and bank balances), the Group minimise credit risk by dealing exclusively with high credit rating counterparties.

13. ACCOUNTANTS' REPORT (Cont'd)

Orkim Berhad
(Incorporated in Malaysia)

25. Financial risk management objectives and policies (cont'd.)**(a) Credit risk (cont'd.)**

The Group's objective is to seek continual revenue growth while minimising losses incurred due to increased credit risk exposure. The Group trades only with recognised and creditworthy third parties. It is the Group's policy that all customers who wish to trade on credit terms are subject to credit verification procedures. In addition, receivable balances are monitored on an ongoing basis with the result that the Group's exposure to bad debts is not significant.

Exposure to credit risk

At the reporting date, the Group's maximum exposure to credit risk is represented by the carrying amount of each class of financial assets recognised in the statements of financial position, with positive fair values.

Credit risk concentration profile

At the reporting date, approximately:

- 91% (2024: 93%; 2023: 94%; 2022: 70%) of the Group's trade receivables were due from 3 (2024: 3; 2023: 3; 2022: 1) major customers.

(b) Liquidity risk

Liquidity risk is the risk that the Group will encounter difficulty in meeting financial obligations due to shortage of funds. The Group's exposure to liquidity risk arises primarily from mismatches of the maturities of financial assets and liabilities. The Group's objective is to maintain a balance between continuity of funding and flexibility through the use of stand-by credit facilities.

13. ACCOUNTANTS' REPORT (Cont'd)

Orkim Berhad
(Incorporated in Malaysia)

25. Financial risk management objectives and policies (cont'd.)**(b) Liquidity risk (cont'd.)**Analysis of financial instruments by remaining contractual maturities

The table below summarises the maturity profile of the Group's liabilities at the reporting date based on contractual undiscounted repayment obligations.

	On demand or within one year RM'000	One to five years RM'000	Over five years RM'000	Total RM'000
At 30 June 2025				
Payables	35,378	-	-	35,378
Lease liability	469	-	-	469
Borrowings	34,354	223,385	212,572	470,311
Total undiscounted financial liabilities	70,201	223,385	212,572	506,158
At 31 December 2024				
Payables	33,758	-	-	33,758
Lease liability	512	213	-	725
Borrowings	68,848	227,182	66,107	362,137
Total undiscounted financial liabilities	103,118	227,395	66,107	396,620
At 31 December 2023				
Payables	30,660	-	-	30,660
Lease liability	512	725	-	1,237
Borrowings	66,666	244,890	110,403	421,959
Total undiscounted financial liabilities	97,838	245,615	110,403	453,856
At 31 December 2022				
Payables	88,839	-	-	88,839
Lease liability	212	-	-	212
Borrowings	87,655	256,000	164,053	507,708
Total undiscounted financial liabilities	176,706	256,000	164,053	596,759

13. ACCOUNTANTS' REPORT (Cont'd)

Orkim Berhad
(Incorporated in Malaysia)

25. Financial risk management objectives and policies (cont'd.)**(c) Interest rate risk**

Interest rate risk is the risk that the fair value or future cash flows of the Group's financial instruments will fluctuate because of changes in market interest rates.

The Group's exposure to interest rate risk arises primarily from their loans and borrowings.

Sensitivity analysis for interest rate risk

At the reporting date, if interest rates had been 100 basis points lower/higher, with all other variables held constant, the Group's profit net of tax would have been RM295,000 (2024: RM2,592,000; 2023: RM3,059,000; 2022: RM2,981,000) higher/lower, arising mainly as a result of lower/higher interest expense on floating rate bank borrowings. The assumed movement in basis points for interest rate sensitivity analysis is based on the currently observable market environment.

13. ACCOUNTANTS' REPORT (Cont'd)

Orkim Berhad
(Incorporated in Malaysia)

25. Financial risk management objectives and policies (cont'd.)**(d) Foreign currency risk**

The Group is exposed to foreign currency risk as a result of its normal operating activities, where the currency denomination differs from the local currency, RM. The Group's policy is to minimise the exposure of foreign currency risk by monitoring and approving requisitions which involve foreign currencies.

The net unhedged financial liabilities/(assets) of the Group that are not denominated in its functional currency are as follows:

Functional currency of the Group	Net financial liabilities/(assets) held in non-functional currency Ringgit Malaysia RM'000
30.6.2025	
Singapore Dollar ("SGD")	629
United States Dollar ("USD")	(1,067)
Japanese Yen ("JPY")	44
	<u>(394)</u>
31.12.2024	
SGD	17
USD	1,182
JPY	(12)
	<u>1,187</u>
31.12.2023	
SGD	(69)
USD	(2,317)
Chinese Yuan ("CNY")	5
	<u>(2,381)</u>
31.12.2022	
SGD	270
USD	2,070
JPY	1,263
CNY	5
	<u>3,608</u>

13. ACCOUNTANTS' REPORT (Cont'd)

Orkim Berhad
(Incorporated in Malaysia)

25. Financial risk management objectives and policies (cont'd.)**(d) Foreign currency risk (cont'd.)**Sensitivity analysis for foreign currency risk

The following table demonstrates the sensitivity of the Group's profit for the financial period/year to a reasonably possible change in the RM exchange rates against the functional currency of the Group, with all other variables held constant.

	30.6.2025	31.12.2024	31.12.2023	31.12.2022
	RM'000	RM'000	RM'000	RM'000
	Profit for	Profit for	Profit for	Profit for
	the financial	the financial	the financial	the financial
	period	year	year	year
	(decrease)/	increase/	(decrease)/	(decrease)/
	increase	(decrease)	increase	increase
SGD/RM				
- strengthened 10%	(63)	(2)	7	(27)
- weakened 10%	63	2	(7)	27
USD/RM				
- strengthened 10%	107	(118)	232	(207)
- weakened 10%	(107)	118	(232)	207
JPY/RM				
- strengthened 10%	(4)	1	-	(126)
- weakened 10%	4	(1)	-	126
CNY/RM				
- strengthened 10%	-	-	(1)	(1)
- weakened 10%	-	-	1	1

(e) Fair values

The Group measure fair values using the following fair value hierarchy that reflects the significance of the inputs used in making the measurements:

Level 1 Quoted (unadjusted) market prices in active markets for identical assets or liabilities

Level 2 Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable

Level 3 Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable

13. ACCOUNTANTS' REPORT (Cont'd)

Orkim Berhad
(Incorporated in Malaysia)

25. Financial risk management objectives and policies (cont'd.)**(e) Fair values (cont'd.)**

The table below analyses the financial instruments measured at fair value at the reporting date, according to the level in the fair value hierarchy:

	Group			
	Level 1	Level 2	Level 3	Total
	RM'000	RM'000	RM'000	RM'000
31.12.2024				
Financial assets				
Investment	20,000	-	-	20,000

26. Related party disclosures

In addition to the related party information disclosed elsewhere in the financial statements, set out below are other significant related party transactions. The related party transactions described below were carried out on terms and conditions agreed with related parties.

Summary of related party transactions

	Audited as at			
	30.6.2025	31.12.2024	31.12.2023	31.12.2022
	RM'000	RM'000	RM'000	RM'000
Repayment of advance from holding company	-	-	(57,651)	(5,822)
Interest on amount due to holding company	-	-	(3,560)	(4,633)

The directors of the Group is of the opinion that the above transactions have been entered into in the normal course of business and have been established on terms that are no more favourable to the related parties than those arranged with independent third parties.

The outstanding balances arising from the above transactions have been disclosed in Notes 6 and 14.

The key management personnel compensation has been disclosed in Note 19.

13. ACCOUNTANTS' REPORT (Cont'd)

Orkim Berhad
(Incorporated in Malaysia)

27. Capital commitments

Capital expenditure as at the reporting date is as follows:

	Audited as at			
	30.6.2025 RM'000	31.12.2024 RM'000	31.12.2023 RM'000	31.12.2022 RM'000
Capital expenditure				
Approved and contracted for:				
Plant and equipment	158,862	167,267	-	-

The Group has entered into 2 shipbuilding contracts on 27 March 2024 for 2 units of 14,500 MT vessels amounting to USD23,570,000 each.

The total of invoices received are RM43,708,000 (2024: RM43,708,000).

28. Operating lease arrangements**The Group as lessor**

The Group has entered into non-cancellable operating lease agreements on its vessels. These leases have remaining non-cancellable lease term of 3 years.

The future lease payments receivable under non-cancellable operating leases contracted for as at the reporting date but not recognised as receivables, are as follows:

	Audited as at			
	30.6.2025 RM'000	31.12.2024 RM'000	31.12.2023 RM'000	31.12.2022 RM'000
Not later than 1 year	118,741	127,000	143,276	27,651
Later than 1 year and not later than 3 years	51,476	98,216	218,445	53,383
	170,217	225,216	361,721	81,034

Charter hire revenue earned from chartering the Group's vessels are recognised as revenue during the financial period/year as disclosed in Note 17.

The above total estimated contract value assumes full utilisation of the remaining contracted charter period. The actual revenue to be recognised under these contracts may vary depending on the number of off-hire days during the contract period, and as such, the actual revenue derived may differ from the estimated contract value above.

13. ACCOUNTANTS' REPORT (Cont'd)

Orkim Berhad
(Incorporated in Malaysia)

29. Capital management

The primary objective of the Group's capital management is to ensure that they maintain a strong credit rating and healthy capital ratios in order to support their business and maximise shareholders' value.

The Group manages their capital structure and makes adjustments to it, in light of changes in economic conditions. To maintain or adjust the capital structure, the Group may adjust the dividend payment to shareholders, return capital to shareholders or issue new shares. No changes were made in the objectives, policies or processes during the period/years ended 30 June 2025, 31 December 2024, 31 December 2023 and 31 December 2022.

The Group monitors capital using gearing ratio, which is total loans and borrowings divided by total capital. Capital includes equity attributable to the owners of the parent.

	Note	Audited as at			
		30.6.2025 RM'000	31.12.2024 RM'000	31.12.2023 RM'000	31.12.2022 RM'000
Borrowings	12	375,646	310,779	364,434	432,453
Equity attributable to owners of the parent		538,047	544,006	461,100	380,053
Gearing ratio		70%	57%	79%	114%

The gearing ratio is not governed by the MFRS Accounting Standards and its definition and calculation may vary from one group/company to another.

13. ACCOUNTANTS' REPORT (Cont'd)

Orkim Berhad
(Incorporated in Malaysia)

30. Events subsequent to financial period end

The following are the significant events of the Group subsequent to the financial period ended 30 June 2025:

- (a) On 6 August 2025, the subsidiary of the Company, OMER, has entered into a memorandum of agreement for sale and purchase of one chemical tanker vessel ("Orkim Citrine"), with consideration of USD20,100,000. The vessel was officially handed over to OMER on 8 October 2025.
- (b) On 22 September 2025, the Directors have declared an interim single tier dividend of RM0.46 on 38,835,000 ordinary shares amounting to RM18,000,000. This dividend will be accounted for in the financial year ending 31 December 2025.
- (c) On 10 October 2025, the subsidiary of the Company, ORUBSB, has completed a loan drawdown amounting to RM9.6 million for the construction of a vessel.
- (d) On 30 October 2025, the Directors have declared an interim single tier dividend of RM0.52 on 38,835,000 ordinary shares amounting to RM20,000,000. This dividend will be accounted for in the financial year ending 31 December 2025.
- (e) Material litigation - Azsat Global Sdn Bhd ("AGSB") v Charles Selvakumar A/L Joshua, Kanapathi A/L Rajenthiran, Aquasat Sdn Bhd ("Aquasat"), Mohd Fahmi Reza Bin Shariffuddin, OSMSB, Speedcast Singapore Pte Ltd and Precision Infocomm Private Limited

The subsidiary of the Company, OSMSB, had engaged AGBS for the provision of satellite communications services for the vessels ("Services") since December 2018. Subsequently in July 2024, OSMSB terminated the Services provided by AGBS.

On 14 August 2025, AGBS filed a writ of summons and statement of claims against OSMSB as the fifth defendant, together with the other 6 defendants.

AGSB alleged, amongst others, that the defendants had committed torts of conspiracy, inducement to breach of contract and unlawful interference with contract. AGBS further alleged that OSMSB conspired with the other defendants to divert AGBS's business in respect of the provision of the Services to Aquasat (being a competitor of AGBS), which caused AGBS to suffer losses as a result of the termination of the Services by OSMSB.

13. ACCOUNTANTS' REPORT (Cont'd)

Orkim Berhad
(Incorporated in Malaysia)

30. Events subsequent to financial period end (cont'd.)

The following are the significant events of the Group subsequent to the financial period ended 30 June 2025: (cont'd.)

- (e) Material litigation - Azsat Global Sdn Bhd ("AGSB") v Charles Selvakumar A/L Joshua, Kanapathi A/L Rajenthiran, Aquasat Sdn Bhd ("Aquasat"), Mohd Fahmi Reza Bin Shariffuddin, OSMSB, Speedcast Singapore Pte Ltd and Precision Infocomm Private Limited (cont'd.)

AGSB is seeking to claim against OSMSB, together with the other defendants, jointly and severally, and/or each and every one of them, for an aggregate claim amounting to approximately RM7.00 million comprising of:

- (i) a sum of USD217,035.00 being the losses of revenue from AGBS's business for the Group's vessels until March 2025, together with interest at the rate of 5% per amount from the respective dates of the termination and/or diversion of each of the vessels until the date of full settlement;
- (ii) general damages of RM1.00 million arising from the alleged conspiracy to be assessed, together with interest at the rate of 5% on the sums ordered payable from June 2024 until date of full realisation;
- (iii) general damages of RM5.00 million for loss of revenue for the vessels, together with interest at the rate of 5% per annum from April 2025 onwards; and
- (iv) general damages to be assessed for tort of inducement of breach of contract and/or for unlawful interference of trade, together with interest at the rate of 5% on the amount awarded from the date of termination and/or diversion of each of the vessels until the date of full settlement, (collectively, the "Claims").

On 6 October 2025, OSMSB entered an appearance in the proceedings. During the case management on 15 October 2025, the Court instructed OSMSB to file a statement of defence on or before 14 November 2025.

Based on the facts and evidence made available, the solicitors are of the view that the Claims do not appear to have sufficient factual or legal basis and that OSMSB has strong and credible defences in respect of each allegation.

Taking into consideration the nature of the Claims and the view of the solicitors, the Board is of the view that this legal proceeding will not have any material impact on the Group's business operations or financial condition.

In addition to the above, OSMSB also have an ongoing litigation with AGBS in relation to the Services in the Sessions Court whereby AGBS is seeking payment for, amongst others, outstanding invoice balances and late payment interest. The claims amount is small and similarly, will not have any material impact on the Group's business operations or financial condition.

14. ADDITIONAL INFORMATION

14.1 SHARE CAPITAL

- (i) Save as disclosed in this Prospectus, no securities will be allotted or issued on the basis of this Prospectus later than 6 months after the date of issue of this Prospectus.
- (ii) As at the LPD, we have only 1 class of shares in our Company, namely ordinary shares, all of which rank equally with one another. There are no special rights attached to our Shares.
- (iii) Save as disclosed in Section 6.1.4 of this Prospectus, no shares, stocks, or debentures of our Company have been issued or proposed to be issued as fully or partly paid-up in cash or otherwise, within the Financial Periods Under Review and up to the LPD.
- (iv) We have not agreed, conditionally or unconditionally, to put the share capital of our Company or any of our subsidiaries under option.
- (v) As at the date of this Prospectus, save for our Issue Shares reserved for subscription by the Eligible Persons as disclosed in Section 4.2.2 of this Prospectus, there is currently no other scheme involving our Directors and employees in the share capital of our Company or any of our Subsidiaries.
- (vi) As at the date of this Prospectus, save for the RCCPS issued by OISB and OTRI as disclosed in Sections 6.3.11 and 6.3.23 of this Prospectus respectively, neither we nor our subsidiaries have any outstanding warrants, options, convertible securities or uncalled capital.
- (vii) Save as disclosed in Sections 2.2 and 12.4 of this Prospectus and save as provided for under our Constitution as reproduced in Section 14.2 below and the Act, there are no other restrictions upon the holding or voting or transfer of our Shares or the interests in any of our Company or our Subsidiaries or upon the declaration or payment of any dividend or distribution thereon.

14.2 EXTRACTS OF OUR CONSTITUTION

The following provisions are extracted from our Constitution and are qualified in its entirety by reference to our Constitution and by applicable law. The words, terms and expressions appearing in the following provisions shall bear the same meanings used in our Constitution unless otherwise defined or the context otherwise requires:

Words	Meaning
Chairman	: The chairman of the Board for the time being.
Deposited Security	: A Security standing to the credit of a Securities Account and includes a Security in a Securities Account that is in suspense, subject to the provisions of the SICDA.
Listed Deposited Security	: A Deposited Security quoted on the Official List.
Member	: Any person for the time being holding shares in the Company and whose name appears in the Register of Members (with the exception of Bursa Depository or its nominee company in whose name the Deposited Security is registered) and shall include any depositor whose name appears in the Record of Depositors.

14. ADDITIONAL INFORMATION (Cont'd)

Official List	:	A list specifying all securities which have been admitted for listing and have not been removed from Bursa Securities.
Ordinary Resolution	:	A resolution passed by a simple majority of more than 50% of members or a class of members of the Company who are entitled to vote and do vote in person, or where proxies are allowed, by proxy at a meeting of members or who are entitled to vote on a written resolution.
Security/Securities	:	Shall have the meaning given in Section 2(1) of the CMSA.
Special Resolution	:	A resolution passed by a majority of not less than 75% of members or a class of members of the Company who are entitled to vote and do vote in person, or where proxies are allowed, by proxy at a meeting of members or who are entitled to vote on a written resolution.

14.2.1 Remuneration of directors**Clause 106 – Remuneration**

“The fees and any benefits payable to the Directors shall be such fixed sum as shall from time to time be determined by an Ordinary Resolution of the Company at a general meeting of the Members and shall (unless such resolution otherwise provides) be divisible among the Directors as they may agree, or, failing agreement, equally, except that any Director who shall hold office for part only of the period in respect of which such fees are payable shall be entitled only to rank in such division for a proportion of the fees related to the period during which he has held office provided always that:

- (i) fees payable to non-executive Directors shall be by a fixed sum, and not by a commission on or percentage of profits or turnover;
- (ii) salaries payable to executive Directors may not include a commission on or percentage of turnover;
- (iii) fees of directors, and any benefits payable to Directors shall be subject to annual shareholder approval at a general meeting and not be increased except pursuant to a resolution passed at a general meeting, where notice of the proposed increase has been given in the notice convening the meeting; and
- (iv) any fee paid to an alternate Director shall be agreed upon between himself and the Director nominating him and shall be paid out of the remuneration of the latter.”

14.2.2 Voting and borrowing powers of Directors**Clause 126 – Declaration of interest and restriction of voting**

“A Director who is in any way, whether directly or indirectly interested in a contract or proposed contract or arrangement with the Company, shall declare the nature of his interest in accordance with the provisions of the Act. A Director shall not vote in respect of any contract or proposed contract or arrangement in which he has, directly or indirectly, an interest and if he should do so, his vote should not be counted, but this prohibition shall not apply to:

14. ADDITIONAL INFORMATION (Cont'd)

- (i) any arrangement for giving any Director any security or indemnity in respect of money lent by him or obligations undertaken by him for the benefit of the Company or any of its subsidiaries; or
- (ii) any arrangement for the giving by the Company of any security to a third party in respect of a debt or obligation of the Company or any of its subsidiaries for which the Director himself has assumed responsibility in whole or in part under a guarantee or indemnity or by the giving of a security."

Clause 127 – Directors restrained from voting in interested transactions

"Every Director shall comply with the provisions of Sections 219 and 221 of the Act in connection with the disclosure of his shareholding and interest in any contract or proposed contract with the Company and in connection with the disclosure of the fact and the nature, character and extent of any office or possession of any property whereby whether directly or indirectly duties or interests might be created in conflict with his duty or interest as a Director of the Company."

Clause 111 – Directors' borrowing powers

- (i) The Directors may, subject to the Act and the Listing Requirements, exercise all the powers of the Company to borrow money, raised funds and/or accept credit facilities and to mortgage or charge its undertakings, property (both present and future), and uncalled capital, or any part thereof, and to issue debentures and other securities whether outright or as security for any debt, liability or obligation of the Company or of any related third party provided always that nothing contained in this Constitution shall authorise the Directors to borrow any money or mortgage or charge any of the Company's undertaking, property or any uncalled capital or to issue debentures and other securities whether outright or as security for any debt, liability or obligation of an unrelated third party.
- (ii) The Directors shall cause a proper register to be kept in accordance with Section 362 of the Act of all mortgages and charges specifically affecting the property of the Company and shall duly comply with the requirements of the Act in regard to the registration of mortgages and charges therein specified or otherwise.
- (iii) If the Directors or any of them, or any other person, shall become personally liable for the payment of any sum primarily due from the Company, the Directors may execute or cause to be executed any mortgage, charge or security over or affecting the whole or any part of the assets of the Company by way of indemnity to secure the Directors or persons so becoming liable as aforesaid from any loss in respect of such liability."

14. ADDITIONAL INFORMATION (Cont'd)**14.2.3 Changes to share capital****Clause 54 – Increase of share capital**

“The Company may from time to time, whether all the shares for the time being issued shall have been fully paid up or not, by Ordinary Resolution passed at the general meeting increase its share capital, such new capital to be of such amount and to be divided into shares of such rights to or be subject to such conditions or restriction in regard to dividend, return of capital or otherwise as the Company by the resolution authorising such increase directs, and if no direction to be given, as the Directors shall determine and in particular, but without prejudice to the rights attached to any preference shares that may have been issued, such new shares may be issued with a preferential or qualified right to dividends, and in the distribution of the assets of the Company and with a special or restricted or without any right of voting.”

Clause 57 – Alteration of capital

“Subject to the provisions of the Act and the Listing Requirements, the Company may by Ordinary Resolution:

- (i) consolidate and divide all or any of its share capital, such that the proportion between the amount paid and the amount, if any, unpaid on each subdivided share shall be the same as it was in the case of the share from which the subdivided share is derived;
- (ii) subdivide its shares or any of its shares, such that whatever is in the subdivision, the proportion between the amount paid and the amount, if any, unpaid on each subdivided share shall be the same as it was in the case of the share from which the subdivided share is derived. Any resolution whereby any share is subdivided may determine that, as between the holders of shares resulting from such subdivision, one or more of such shares may have such preferred or other special rights over, or may be given any preference or advantage as regards distributions, including dividends, return of capital voting or otherwise over the other or others of such shares; and
- (iii) subject to the provisions of this Constitution and the Act, convert and/or reclassify any class of shares into another class of shares.

The Company shall lodge with the Share Registrar the notice of any alteration referred to under this Clause 59 in the form and manner as may be determined by the Share Registrar within 14 days from the date of the alteration.”

14.2.4 Transfer of securities**Clause 44 – Transfer of securities**

“The transfer of any Listed Deposited Security or class of Listed Deposited Security of the Company, shall be by way of book entry by Bursa Depository in accordance with the Rules of Bursa Depository and, notwithstanding Sections 105, 106 or 110 of the Act, but subject to Section 148(2) of the Act and any exemption that may be made from compliance with Section 148(1) of the Act, the Company shall be precluded from registering and effecting any transfer of the Listed Deposited Security.”

14. ADDITIONAL INFORMATION (Cont'd)**14.2.5 Rights, preferences and restrictions attached to each class of securities relating to voting, dividend, liquidation and any rights****Clause 7 – Authority of Directors to allot shares**

“Without prejudice to any special rights previously conferred on the holders of any existing shares or class of shares, and subject to the provisions of this Constitution, the Listing Requirements, the Act and the Central Depositories Act and the relevant Members’ approval being obtained, the Directors may issue and allot shares in the Company (including rights or options over subscription of such shares) to any persons in such numbers and proportions with such preferred, deferred or other special rights or such restrictions (whether with regard to dividend, voting, return of capital or otherwise) and for such consideration as the Directors may determine but the Directors in making any issue of shares shall comply with the following conditions:

- (i) no issue of shares shall be made which will have the effect of transferring a controlling interest in the Company to any person, company or syndicate without the prior approval of the Members in a general meeting;
- (ii) in the case of shares, other than ordinary shares, no special rights shall be attached until the same have been expressed in this Constitution;
- (iii) except in the case of an issue of shares or option on a pro-rata basis to all Members, every issue of shares or options to employees and/or Directors shall be approved by the Members in a general meeting and:
 - (a) such approval shall specifically detail the amount of shares or options to be issued to such employees and/or Directors; and
 - (b) a Director not holding office in an executive capacity may so participate in an issue of shares pursuant to a share option scheme;
- (iv) the Company must ensure that all new issue of Securities for which listing is sought shall be made by way of crediting the Securities Accounts of the allottees or entitled persons in Bursa Depository with such securities save and except where the Company is specifically exempted from doing so. The Company shall notify Bursa Depository of the names of the allottees or the entitled persons together with all such particulars as may be required by Bursa Depository to enable it to make the appropriate entries in the Securities Accounts of such allottees or entitled persons. Notwithstanding this Constitution, the Company shall comply with the provisions of the Central Depositories Act and the Rules of Bursa Depository in all matters relating to the prescribed Securities; and
- (v) the Company must allot and issue Securities, dispatch notices of allotment to the allottees and make an application for the listing of and quotation for such securities within such periods as may be prescribed by the Bursa Securities and deliver to Bursa Depository the appropriate certificates in such denominations as may be specified by the Depository registered in the name of Bursa Depository or its nominee company subject to the regulation of Bursa Depository.”

14. ADDITIONAL INFORMATION (Cont'd)**Clause 17 – Alteration of class rights**

“Subject to Sections 71 and 91 of the Act, whenever the capital of the Company is divided into different classes of shares, the rights attached to any class of shares may subject to the provisions of this Constitution (unless otherwise provided by the terms of issue of the shares of the class), either with the consent in writing of the holders of 75% of the total voting rights of the holders of that class of shares, or with the sanction of any Special Resolution passed at a separate general meeting of such holders (but not otherwise), be modified or abrogated, and may be so modified or abrogated either whilst the Company is a going concern or during or in contemplation of a winding up, and such writing or resolution shall be binding upon all the holders of shares of the class. To every such separate general meeting all the provisions of this Constitution relating to general meetings or to the proceedings thereat shall, mutatis mutandis, apply, except that the necessary quorum shall be two persons present at least holding or representing by proxy holding at least one-third of the number of issued shares of such class, excluding any shares of that class held as treasury shares (but so that if an adjourned meeting of such holders a quorum as above defined is not present those Members who are present shall be a quorum), that any holder of shares in the class present in person or by proxy may demand a poll and that the holders of shares of the class or group shall, on a poll, have one vote in respect of every share of the class or group held by them respectively. To every such Special Resolution, the provisions of Section 292 of the Act shall, with such adaptations as are necessary, apply.”

Clause 151 – Payment of Dividends

“The profits of the Company available for dividend and determined to be distributed shall be applied in the payment of dividends to the Members in accordance with their respective rights and priorities. The Company in a general meeting may declare dividends accordingly.”

14.3 DEPOSITED SECURITIES AND RIGHTS OF DEPOSITORS

As our Shares are proposed for quotation on the Official List, such Shares must be prescribed as shares required to be deposited with Bursa Depository. Upon such prescription, a holder of our Shares must deposit his/her Shares with Bursa Depository on or before the date is fixed, failing which our Share Registrar will be required to transfer his/her Shares to the Minister of Finance and such Shares may not be traded on Bursa Securities.

Dealing in our Shares deposited with Bursa Depository may only be effected by a depositor by means of entries in the securities account of that depositor.

A depositor whose name appears in the Record of Depositors maintained by Bursa Depository in respect of our Shares shall be deemed to be our shareholder and shall be entitled to all rights, benefits, powers and privileges and be subject to all liabilities, duties and obligations in respect of, or arising from, such Shares.

14.4 LIMITATION ON THE RIGHT TO HOLD SECURITIES AND/OR EXERCISE VOTING RIGHTS

Subject to Section 14.3 above, there is no limitation on the right to own our Shares, including any limitation on the right of a non-resident or non-Malaysian shareholder to hold or exercise voting rights on our Shares, which is imposed by Malaysian law or by our Constitution.

14. ADDITIONAL INFORMATION (Cont'd)**14.5 REPATRIATION OF CAPITAL, REMITTANCE OF PROFIT AND TAXATION**

As at the LPD, we do not have any foreign subsidiary or associate and are not subject to governmental laws, decrees, regulations and/or other requirements which may affect the repatriation of capital and remittance of profits by or to our Group.

All corporations in Malaysia are required to adopt a single-tier dividend. All dividends distributed by Malaysian resident companies under a single tier dividend are not taxable. Further, the Malaysian government does not levy withholding tax on dividend payment. Therefore, there is no withholding tax imposed on dividends paid to non-residents by Malaysian resident companies. There is no Malaysian capital gain tax arising from the disposal of listed shares.

14.6 MATERIAL CONTRACTS

Save as disclosed below, there are no material contracts (not being contracts entered into in the ordinary course of business) that have been entered into by our Group during the Financial Periods Under Review and up to the date of this Prospectus:

14.6.1 Retail Underwriting Agreement dated 4 November 2025

Retail Underwriting Agreement dated 4 November 2025 entered into between our Company, the Managing Underwriter and the Joint Underwriters for the underwriting of 28,000,000 Issue Shares under the Retail Offering at an underwriting commission of 1.25% (exclusive of applicable tax) of the Retail Price, multiplied by the total number of Shares underwritten under the Retail Offering, upon the terms and subject to the conditions contained in the Retail Underwriting Agreement.

14.6.2 Lock-up Agreement dated 5 November 2025 in relation to our IPO and Listing

Lock-up agreement dated 5 November 2025 entered into between our Company and the Joint Bookrunners in relation to the lock-up arrangement for our IPO and Listing.

14.7 MATERIAL LITIGATION

Save as disclosed below and as at the LPD, our Group is not engaged in any governmental, legal or arbitration proceedings, including those relating to bankruptcy, receivership or similar proceedings which may have or have had material or significant effects on our financial position or profitability in the 12 months immediately preceding the date of this Prospectus:

Kuala Lumpur High Court Civil Suit No.: WA-22NCVC-491-08/2025
Azsat Global Sdn Bhd ("AGSB") v Charles Selvakumar A/L Joshua, Kanapathi A/L Rajenthiran, Aquasat Sdn Bhd ("Aquasat"), Mohd Fahmi Reza Bin Shariffuddin, OSMSB, Speedcast Singapore Pte Ltd and Precision Infocomm Private Limited

OSMSB, our wholly-owned subsidiary, had engaged AGBS for the provision of satellite communications services for our vessels ("**Services**") since December 2018. Subsequently in July 2024, OSMSB terminated the Services provided by AGBS.

On 14 August 2025, AGBS filed a writ of summons and statement of claims against OSMSB as the fifth defendant, together with the other 6 defendants.

AGBS alleged, amongst others, that the defendants had committed torts of conspiracy, inducement to breach of contract and unlawful interference with contract. AGBS further alleged that OSMSB conspired with the other defendants to divert AGBS's business in respect of the provision of the Services to Aquasat (being a competitor of AGBS), which caused AGBS to suffer losses as a result of the termination of the Services by OSMSB.

14. ADDITIONAL INFORMATION (Cont'd)

AGSB is seeking to claim against OSMSB, together with the other defendants, jointly and severally, and/or each and every one of them, for an aggregate claim amounting to approximately RM7.00 million comprising of –

- (i) a sum of USD217,035.00 being the losses of revenue from AGSB's business for our Group's vessels until March 2025, together with interest at the rate of 5% per amount from the respective dates of the termination and/or diversion of each of our vessels until the date of full settlement;
- (ii) general damages of RM1.00 million arising from the alleged conspiracy to be assessed, together with interest at the rate of 5% on the sums ordered payable from June 2024 until date of full realisation;
- (iii) general damages of RM5.00 million for loss of revenue for our vessels, together with interest at the rate of 5% per annum from April 2025 onwards; and
- (iv) general damages to be assessed for tort of inducement of breach of contract and/or for unlawful interference of trade, together with interest at the rate of 5% on the amount awarded from the date of termination and/or diversion of each of our vessels until the date of full settlement,

(collectively, the "**Claims**").

On 6 October 2025, OSMSB entered an appearance in the proceedings. During the case management on 15 October 2025, the Court instructed OSMSB to file a statement of defence on or before 14 November 2025.

Based on the facts and evidence made available, our solicitors are of the view that the Claims do not appear to have sufficient factual or legal basis and that OSMSB has strong and credible defences in respect of each allegation.

Taking into consideration the nature of the Claims and the view of our solicitors, our Board is of the view that this legal proceeding will not have any material impact on our Group's business operations or financial condition.

For information purpose, AGSB has instituted another legal suit against OSMSB in relation to the Services at the Sessions Court, claiming for, amongst others, outstanding invoices and late payment interest from OSMSB. The amount of such claim is not material, and similarly, it will not have any material impact on our Group's business operations or financial condition.

14.8 CONSENTS

The written consents of our Principal Adviser, Joint Bookrunners, Managing Underwriter, Joint Underwriters, Company Secretaries, Legal Advisers, Issuing House, and Share Registrar as listed in the Corporate Directory of this Prospectus, for the inclusion of their names and all references thereto in the form and context in which such names appear in this Prospectus have been given before the issuance of this Prospectus and have not subsequently been withdrawn.

The written consent of EY for the inclusion of its name, Accountants' Report and Reporting Accountants' Report on the Pro Forma Consolidated Statements of Financial Position, and all references thereto in the form and context in which they are contained in this Prospectus has been given before the issuance of this Prospectus and has not subsequently been withdrawn.

The written consent of Vital Factor for the inclusion of its name, the IMR Report, and all references thereto in the form and context in which they are contained in this Prospectus has been given before the issuance of this Prospectus and has not subsequently been withdrawn.

14. ADDITIONAL INFORMATION (Cont'd)

14.9 DOCUMENTS AVAILABLE FOR INSPECTION

Copies of the following documents may be inspected at our registered office during office hours for a period of 6 months from the date of this Prospectus:

- (i) our Constitution;
- (ii) the IMR Report as set out in Section 8 of this Prospectus;
- (iii) the Reporting Accountants' Report on the Pro Forma Consolidated Statements of Financial Position as referred to in Section 12.5 of this Prospectus;
- (iv) the Accountants' Report as referred to in Section 13 of this Prospectus;
- (v) our material contracts as referred to Section 14.6 of this Prospectus;
- (vi) the relevant cause papers in respect of the material litigation as disclosed in Section 14.7 of this Prospectus;
- (vii) the letters of consent as referred to in Section 14.8 of this Prospectus;
- (viii) our audited consolidated financial statements for the Financial Periods Under Review; and
- (ix) audited financial statements of each of our subsidiaries for the FYE 2022, FYE 2023 and FYE 2024.

14.10 RESPONSIBILITY STATEMENTS

Our Directors, our Promoters and the Selling Shareholder have seen and approved this Prospectus. They collectively and individually accept full responsibility for the accuracy of the information. Having made all reasonable enquiries, and to the best of their knowledge and belief, they confirm there is no false or misleading statement or other facts which if omitted, would make any statement in this Prospectus false or misleading.

CIMB, being the Principal Adviser, Joint Bookrunner for the Institutional Offering, and the Managing Underwriter and Joint Underwriter for the Retail Offering, acknowledges that, based on all available information, and to the best of its knowledge and belief, the Prospectus constitutes a full and true disclosure of all material facts concerning our IPO.

15. PROCEDURES FOR APPLICATION

THIS SUMMARY OF PROCEDURES FOR APPLICATION AND ACCEPTANCE DOES NOT CONTAIN THE DETAILED PROCEDURES AND FULL TERMS AND CONDITIONS AND YOU CANNOT RELY ON THIS SUMMARY FOR PURPOSES OF ANY APPLICATION FOR OUR ISSUE SHARES. YOU MUST REFER TO THE DETAILED PROCEDURES AND TERMS AND CONDITIONS AS SET OUT IN THE “DETAILED PROCEDURES FOR APPLICATION AND ACCEPTANCE” ACCOMPANYING THE ELECTRONIC COPY OF THIS PROSPECTUS ON THE WEBSITE OF BURSA SECURITIES. YOU SHOULD ALSO CONTACT OUR ISSUING HOUSE FOR FURTHER ENQUIRIES.

Unless otherwise defined, all words and expressions used in this Section shall carry the same meaning as ascribed to them in our Prospectus.

Unless the context otherwise requires, words used in the singular include the plural, and vice versa.

15.1 OPENING AND CLOSING OF APPLICATION

OPENING OF THE APPLICATION PERIOD: 10.00 A.M., 19 NOVEMBER 2025

CLOSING OF THE APPLICATION PERIOD: 5.00 P.M., 26 NOVEMBER 2025

In the event there is any changes to the dates or times stated above, we will advertise the notice of changes in widely circulated daily English and Bahasa Malaysia newspaper within Malaysia and make an announcement on the website of Bursa Securities.

Late Applications will not be accepted.

15.2 METHODS OF APPLICATION

15.2.1 Application of our Issue Shares under the Retail Offering

All Applications must accord with our Prospectus and our Constitution. The submission of an Application Form does not mean that the Application will succeed.

Types of Application and category of investors	Application method
Applications by Eligible Persons	Pink Application Form only
Applications by the Malaysian Public:	
(i) Individuals	• White Application Form; • Electronic Share Application; or • Internet Share Application
(ii) Non-Individuals	White Application Form only

15.2.2 Application of our IPO Shares under the Institutional Offering

Malaysian institutional and selected investors being allocated our IPO Shares under the Institutional Offering (other than Bumiputera investors approved by the MITI) will be contacted directly by the respective Joint Bookrunners and will follow the instructions as communicated by the respective Joint Bookrunners.

Bumiputera investors approved by the MITI who have been allocated our Issue Shares will be contacted directly by the MITI and should follow the instructions as communicated through the MITI.

15. PROCEDURES FOR APPLICATION *(Cont'd)*

Eligible persons, Malaysian institutional and selected investors and Bumiputera investors approved by the MITI may still apply for our Issue Shares offered to the Malaysian Public using the White Application Form, Electronic Share Application or Internet Share Application.

15.3 ELIGIBILITY

15.3.1 General

You must have a CDS account and a correspondence address in Malaysia. If you do not have a CDS account, you may open a CDS account by contacting any of the ADAs set out in the list of ADAs accompanying the electronic copy of this Prospectus on the website of Bursa Securities. The CDS account must be in your own name. Invalid, nominee or third party CDS accounts will not be accepted for the Applications.

Only **ONE** Application Form for each category from each applicant will be considered and **APPLICATIONS MUST BE FOR AT LEAST 100 ISSUE SHARES OR MULTIPLES OF 100 ISSUE SHARES.**

MULTIPLE APPLICATIONS WILL NOT BE ACCEPTED UNLESS EXPRESSLY ALLOWED IN THESE TERMS AND CONDITIONS. AN APPLICANT WHO SUBMITS MULTIPLE APPLICATIONS IN HIS OWN NAME OR BY USING THE NAME OF OTHERS, WITH OR WITHOUT THEIR CONSENT, COMMITS AN OFFENCE UNDER SECTION 179 OF THE CMSA AND IF CONVICTED, MAY BE PUNISHED WITH A MINIMUM FINE OF RM1,000,000 AND A JAIL TERM OF UP TO 10 YEARS UNDER SECTION 182 OF THE CMSA.

AN APPLICANT IS NOT ALLOWED TO SUBMIT MULTIPLE APPLICATIONS IN THE SAME CATEGORY OF APPLICATION.

AN APPLICANT WHO WISHES TO SUBMIT APPLICATIONS USING A JOINT BANK ACCOUNT MUST CONTACT THE FINANCIAL INSTITUTION HANDLING THE APPLICATIONS TO ENSURE THAT THE NAME ON THE JOINT BANK ACCOUNT MATCHES THE NAME ON THEIR CDS ACCOUNT. THIS STEP MINIMISES THE RISK OF REJECTION OF IPO APPLICATIONS DUE TO NAME DISCREPANCIES. OUR COMPANY, PRINCIPAL ADVISER AND ISSUING HOUSE ARE NOT RESPONSIBLE FOR ANY ISSUES ARISING THEREAFTER.

15.3.2 Application by the Malaysian Public

You can only apply for our Issue Shares if you fulfil all of the following:

- (i) you must be one of the following:
 - (a) a Malaysian citizen who is at least 18 years old as at the date of the application for our Issue Shares; or
 - (b) a corporation/institution incorporated in Malaysia with a majority of Malaysian citizens on your board of directors/trustees and if you have a share capital, more than half of the issued share capital, excluding preference share capital, is held by Malaysian citizens; or
 - (c) a superannuation, co-operative, foundation, provident, pension fund established or operating in Malaysia;
- (ii) you must not be a director or employee of the Issuing House or an immediate family member of a director or employee of the Issuing House; and

15. PROCEDURES FOR APPLICATION (Cont'd)

(iii) you must submit Applications by using only one of the following methods:

- (a) White Application Form;
- (b) Electronic Share Application; or
- (c) Internet Share Application.

15.3.3 Application by Eligible Persons

The Eligible Persons (including any entities, wherever established) will be provided with Pink Application Forms and letters from us detailing their respective allocation. The applicants must follow the notes and instructions in the said document and where relevant, in this Prospectus. All duly completed Pink Application Forms should be submitted to our Human Resources or Finance Department.

15.4 PROCEDURES FOR APPLICATION BY WAY OF APPLICATION FORM

The Application Form must be completed in accordance with the notes and instructions contained in the respective category of the Application Form. Applications made on the incorrect type of Application Form or which do not conform **STRICTLY** to the terms of this Prospectus or the respective category of Application Form or notes and instructions or which are illegible will not be accepted.

The FULL amount payable is RM 0.92 for each Issue Share.

Payment must be made out in favour of “**MIH SHARE ISSUE ACCOUNT NO. 687**” and crossed “**A/C PAYEE ONLY**” and endorsed on the reverse side with your name and address.

Method below is relevant for White Form Application Form only whereas for Pink Application Form, kindly direct the submission of the form to our Human Resources or Finance Department.

Each completed Application Form, accompanied by the appropriate remittance and legible photocopy of the relevant documents may be submitted using one of the following methods:

- (i) despatch by **ORDINARY POST** in the official envelopes provided, to the following address:

Malaysian Issuing House Sdn Bhd
 (Registration No. 199301003608 (258345-X))
 11th Floor, Menara Symphony
 No. 5, Jalan Prof. Khoo Kay Kim
 Seksyen 13
 46200 Petaling Jaya
 Selangor Darul Ehsan

or

P.O. Box 00010
 Pejabat Pos Jalan Sultan
 46700 Petaling Jaya
 Selangor Darul Ehsan

- (ii) **DELIVER BY HAND AND DEPOSIT** in the drop-in boxes provided at the front portion of Menara Symphony, No. 5, Jalan Prof. Khoo Kay Kim, Seksyen 13, 46200 Petaling Jaya, Selangor Darul Ehsan,

15. PROCEDURES FOR APPLICATION *(Cont'd)*

so as to arrive not later than 5.00 p.m. on 26 November 2025 or such other time and date as our Directors and the Joint Underwriters may, in their absolute discretion, mutually decide as the date or time for closing.

We, together with our Issuing House, will not issue any acknowledgement of the receipt of your Application Forms or Application monies. Please direct all enquiries in respect of the White Application Forms to the Issuing House.

Please refer to the detailed procedures and terms and conditions of the Application Forms set out in the '**Detailed Procedures for Application and Acceptance**' accompanying the electronic copy of this Prospectus on the website of Bursa Securities or contact the Issuing House for further enquiries.

15.5 APPLICATION BY WAY OF ELECTRONIC SHARE APPLICATION

Only Malaysian individuals may apply for the Issue Shares offered to the Malaysian Public by way of Electronic Share Application.

Electronic Share Applications may be made through the ATM of the following Participating Financial Institutions and their branches, namely, Affin Bank Berhad, Alliance Bank Malaysia Berhad, AmBank (M) Berhad, CIMB Bank Berhad, Malayan Banking Berhad, Public Bank Berhad and RHB Bank Berhad. A processing fee will be charged by the respective Participating Financial Institutions (unless waived) for each Electronic Share Application.

The exact procedures, terms and conditions for Electronic Share Application are set out on the ATM screens of the relevant Participating Financial Institutions.

Please refer to the detailed procedures and terms and conditions of Electronic Share Application set out in the '**Detailed Procedures for Application and Acceptance**' accompanying the electronic copy of this Prospectus on the website of Bursa Securities or contact the relevant Participating Financial Institutions for further enquiries.

15.6 PROCEDURES FOR APPLICATION BY WAY OF INTERNET SHARE APPLICATION

Only Malaysian individuals may use the Internet Share Application to apply for our Issue Shares offered to the Malaysian Public.

Internet Share Applications may be made through an internet financial services website of the Internet Participating Financial Institutions or Participating Securities Firms, namely Affin Bank Berhad, Alliance Bank Malaysia Berhad, CGS International Securities Malaysia Sdn. Bhd., Hong Leong Investment Bank Berhad, Kenanga Investment Bank Berhad, Malacca Securities Sdn Bhd, Malayan Banking Berhad, Moomoo Securities Malaysia Sdn. Bhd., Public Bank Berhad and RHB Bank Berhad. A processing fee will be charged by the respective Internet Participating Financial Institutions or Participating Securities Firms (unless waived) for each Internet Share Application.

The exact procedures, terms and conditions for Internet Share Application are set out on the internet financial services website of the respective Internet Participating Financial Institutions or Participating Securities Firms.

Please refer to the detailed procedures and terms and conditions of Internet Share Application set out in the '**Detailed Procedures for Application and Acceptance**' accompanying the electronic copy of this Prospectus on the website of Bursa Securities or contact the relevant Internet Participating Financial Institutions or Participating Securities Firms for further enquiries.

15. PROCEDURES FOR APPLICATION (Cont'd)**15.7 AUTHORITY OF OUR BOARD AND THE ISSUING HOUSE**

The Issuing House, on the authority of our Board, reserves the right to:

- (i) reject Applications which:
 - (a) do not conform to the instructions of this Prospectus, Application Forms, Electronic Share Application and Internet Share Application (where applicable); or
 - (b) are illegible, incomplete or inaccurate; or
 - (c) are accompanied by an improperly drawn up, or improper form of, remittance; or
- (ii) reject or accept any Application, in whole or in part, on a non-discriminatory basis without the need to give any reason; and
- (iii) bank in all Application monies (including those from unsuccessful/partially successful applicants) which would subsequently be refunded, where applicable (without interest), in accordance with Section 15.9 below.

If you are successful in your Application, our Board reserves the right to require you to appear in person at the registered office of the Issuing House at any time within 14 days of the date of the notice issued to you to ascertain that your Application is genuine and valid. Our Board shall not be responsible for any loss or non-receipt of the said notice nor will it be accountable for any expenses incurred or to be incurred by you for the purpose of complying with this provision.

15.8 OVER/UNDER-SUBSCRIPTION

In the event of over-subscription for the Retail Offering, the Issuing House will conduct a ballot in the manner approved by our Directors to determine the acceptance of Applications in a fair and equitable manner. In determining the manner of balloting, our Directors will consider the desirability of allotting and allocating our Issue Shares to a reasonable number of applicants for the purpose of broadening the shareholding base of our Company and establishing a liquid and adequate market for our Shares.

The basis of allotment of Shares and the balloting results in connection therewith will be furnished by the Issuing House to the SC, Bursa Securities, all major English and Bahasa Malaysia newspapers as well as posted on the Issuing House's website (www.mih.com.my) within one business day after the balloting event.

Pursuant to the Listing Requirements, we are required to have at least 25% of our Company's issued share capital to be held by at least 1,000 public shareholders holding not less than 100 Shares each upon our Listing. We expect to achieve this at the point of our Listing. In the event the above requirement is not met, we may not be allowed to proceed with our Listing. In the event thereof, monies paid in respect of all Applications will be returned in full (without interest of any share or revenue or benefit arising therefrom).

15. PROCEDURES FOR APPLICATION (Cont'd)

In the event of an under-subscription of our Issue Shares by the Malaysian Public and/or Eligible Persons, subject to the clawback and reallocation provisions as set out in Section 4.2.3 of our Prospectus, any of the abovementioned Issue Shares not applied for will then be subscribed by the Underwriters based on the terms of the Retail Underwriting Agreement.

15.9 UNSUCCESSFUL/PARTIALLY SUCCESSFUL APPLICANTS

If you are unsuccessful/partially successful in your Application, your Application monies (without interest) will be refunded to you in the following manner:

15.9.1 For applications by way of Application Forms

- (i) The Application monies or the balance of it, as the case may be, will be returned to you through the self-addressed and stamped Official "A" envelope you provided by ordinary post (for fully unsuccessful applications) or by crediting into your bank account (the same bank account you have provided to Bursa Depository for the purposes of cash dividend/distribution) or if you have not provided such bank account information to Bursa Depository, the balance of Application monies will be refunded via banker's draft sent by ordinary/registered post to your last address maintained with Bursa Depository (for partially successful applications) within 10 Market Days from the date of the final ballot at your own risk.
- (ii) If your Application is rejected because you did not provide a CDS account number, your Application monies will be refunded via banker's draft sent by ordinary/registered post to your address as stated in the NRIC or any official valid temporary identity document issued by the relevant authorities from time to time or the authority card (if you are a member of the armed forces or police) at your own risk.
- (iii) A number of Applications will be reserved to replace any successfully balloted Applications that are subsequently rejected. The Application monies relating to these Applications which are subsequently rejected or unsuccessful or only partly successful will be refunded (without interest) by the Issuing House as per items (i) and (ii) above (as the case may be).
- (iv) The Issuing House reserves the right to bank into its bank account all Application monies from unsuccessful applicants. These monies will be refunded (without interest) within 10 Market Days from the date of the final ballot by crediting into your bank account (the same bank account you have provided to Bursa Depository for the purposes of cash dividend/distribution) or by issuance of banker's draft sent by ordinary/registered post to your last address maintained with Bursa Depository if you have not provided such bank account information to Bursa Depository or as per item (ii) above (as the case may be).

15. PROCEDURES FOR APPLICATION (Cont'd)**15.9.2 For applications by way of Electronic Share Application and Internet Share Application**

- (i) The Issuing House shall inform the Participating Financial Institutions or Internet Participating Financial Institutions or Participating Securities Firms of the unsuccessful or partially successful Applications within 2 Market Days after the balloting date. The full amount of the Application monies or the balance of it will be credited without interest into your account with the Participating Financial Institutions or Internet Participating Financial Institutions or Participating Securities Firms (or arranged with the Authorised Financial Institutions) within 2 Market Days after the receipt of confirmation from the Issuing House.
- (ii) You may check your account on the fifth Market Day from the balloting date.
- (iii) A number of Applications will be reserved to replace any successfully balloted Applications that are subsequently rejected. The Application monies relating to these Applications which are subsequently rejected will be refunded (without interest) by the Issuing House by crediting into your account with the Participating Financial Institutions or Internet Participating Financial Institutions or Participating Securities Firms (or arranged with the Authorised Financial Institutions) not later than 10 Market Days from the date of the final ballot. For Applications that are held in reserve and which are subsequently unsuccessful or partially successful, the relevant Participating Financial Institutions or Internet Participating Financial Institutions or Participating Securities Firms will be informed of the unsuccessful or partially successful Applications within 2 Market Days after the final balloting date.

The Participating Financial Institutions or Internet Participating Financial Institutions or Participating Securities Firms will credit the Application monies or any part thereof (without interest) within 2 Market Days after the receipt of confirmation from the Issuing House.

15.10 SUCCESSFUL APPLICANTS

If you are successful in your Application:

- (i) Our Shares allotted to you will be credited into your CDS account.
- (ii) A notice of allotment will be despatched to you at your last address maintained with the Bursa Depository, at your own risk, before our Listing. This is your only acknowledgement of acceptance of your Application.
- (iii) In accordance with Section 14(1) of the SICDA, Bursa Securities has prescribed our Shares as Prescribed Securities. As such, our Shares issued/offered through this Prospectus will be deposited directly with Bursa Depository and any dealings in these Shares will be carried out in accordance with the SICDA and Rules of Bursa Depository.
- (iv) In accordance with Section 29 of the SICDA, all dealings in our Shares will be by book entries through CDS accounts. No physical share certificates will be issued to you and you shall not be entitled to withdraw any deposited securities held jointly with Bursa Depository or its nominee as long as our Shares are listed on Bursa Securities.

15. PROCEDURES FOR APPLICATION (Cont'd)

- (v) In the event that the Final Retail Price is lower than the Retail Price, the difference will be refunded to you without any interest thereon. The refund will be credited into your bank account for purposes of cash dividend/distribution if you have provided such bank account information to Bursa Depository or despatched, in the form of cheques, by ordinary post to your address maintained with Bursa Directory if you have not provided such bank account information to Bursa Depository, or by crediting into your account with the Participating Financial Institutions for applications made via the Electronic Share Application or by crediting into your account with the Internet Participating Financial Institutions or Participating Securities Firms for applications made via the Internet Share Application, within 10 Market Days from the date of final ballot of application, at your own risk.

15.11 ENQUIRIES

Enquiries in respect of the Applications may be directed as follows:

Mode of Application	Parties to direct the enquiries
Application Form	Issuing House Enquiry Services at +603 7890 4700
Electronic Share Application	Participating Financial Institutions
Internet Share Application	Internet Participating Financial Institutions or Participating Securities Firms or Authorised Financial Institutions

You may also check the status of your Application at the Issuing House's website at www.mih.com.my, by entering your CDS Account Number on the site after the allotment date. The status of your Application will be available by 3:00 PM. Alternatively, you may contact any of the ADAs set out in the '**Detailed Procedures for Application and Acceptance**' accompanying the Electronic Prospectus on the website of Bursa Securities.

ANNEXURE A – SALIENT TERMS OF OUR MATERIAL DEPENDENT CONTRACTS

The following are the salient terms of the material dependent contracts entered into by our subsidiaries who are the respective disponent owners of the vessels and ship-owning companies (“**Shipowner**”) with the major customers who we are materially dependent on (“**Charterer**”), as set out in Section 7.23 of this Prospectus:

- Vessel requirements** : Vessel to be provided under the charter period shall:
- (i) be classed by a classification society which is a member of the International Association of Classification Societies;
 - (ii) fit to carry clean petroleum or LPG and/or its products;
 - (iii) in good order and condition and in every way fit for the service;
 - (iv) be ensured that the tanks, valves and pipelines are oil-tight/gas-tight;
 - (v) be fitted for burning fuel oil for main propulsion (at sea) and marine gas oil/marine diesel oil for auxiliaries (at sea or in port) or otherwise as specified under the contract;
 - (vi) be registered as Malaysian ship;
 - (vii) have on board all certificates, documents and equipment required for the charter service;
 - (viii) have no changes to the ownership structure, flag, registry, class and management company without approval of the charterer;
 - (ix) comply with relevant terminal rules; and
 - (x) eligible for service under all applicable conventions, laws and regulations.
- Termination** : Charterer shall have the right to terminate the contract by written notice to the Shipowner if:
- (i) the Shipowner commits a breach in relation to its obligations under the provisions of the contract and failed to remedy within the reasonable timeframe stipulated in the contract; or
 - (ii) the Shipowner makes an assignment for the benefits of creditors, a petition is presented against the Shipowner for an order for bankrupt or winding-up or for corporate re-organisation, or the appointment of a receivership for the Shipowner or the properties of the Shipowner, or become insolvent or suspends payment or is unable to pay its debt or an order is made or a resolution is passed for the winding-up, liquidation and/or dissolution of the Shipowner; or
 - (iii) there is a change in the control structure and/or ownership of the Shipowner; or
 - (iv) the Shipowner has breached the business principles of the Charterer or being a party to any dishonest, fraudulent or wrongful conduct in relation to the contract.
- The contract can also be terminated by either party due to a force majeure event, loss of vessel or upon war outbreak.
- Insurance** : The Shipowner to ensure that the vessel has the required insurance as specified by the Charterer including but not limited to insurance cover for oil pollution with minimum cover of USD1,000,000,000 and Hull and Machinery insurance.
- Licences** : The Shipowner shall ensure that at all necessary times, the vessel is suitably flagged and shall have on board all class and trading certificates, record and documents required for the services, including the DSL.

ANNEXURE A – SALIENT TERMS OF OUR MATERIAL DEPENDENT CONTRACTS (Cont'd)

Indemnity : In considering of the Shipowner complying with the Charterer's request, the Charterer agreed to indemnify the Shipowner as follows:

- (i) to hold the Shipowner, its servants and agents harmless in respect of any liability, loss, damage or expense of whatsoever nature and which they may sustain in connection with complying with the Charterer's request, including loss or damage caused by an inspector appointed by the Charterer, except to the extent that such liability, loss, damage or expense could have been avoided by the exercise of due diligence by the Shipowner;
- (ii) to provide sufficient funds on demand to defend any proceeding being commenced against the Shipowner or any of its servants or agents in connection with complying with the Charterer's request; and
- (iii) to indemnify the Shipowner in respect of any liability, loss, damage or expense reasonably caused by the arrest or detention of vessel or threatened arrest or detention or any interference in the use or trading of the vessel in connection with complying with the Charterer's request.

The indemnity shall be limited in value to 200.0% of the cost, insurance and freight value of the total cargo on board and shall terminate on the day falling 36 calendar months after the date of discharge unless before that time the Charterer has received from the Shipowner a written notice of a claim pursuant to the indemnity.

Governing law : Laws of Malaysia (save for the Time Charter contract for Orkim Gas Brilliance which is governed by Laws of England)

In addition to the foregoing provisions, the following are the terms contained in a Time Charter contract:

Owner to provide : Shipowner undertakes to:

- (i) provide and pay for all provisions, wages, shipping and discharging fees of the vessel's crews;
- (ii) provide and pay for all required insurance, stores, water, maintenance and repairs of the vessel; or
- (iii) extend liabilities for customs or import duties arising at any time during the performance of the contract in relation to the personal effects of the vessel's officers and crews.

Charterer to provide : Charterer shall provide and pay for all fuel, towage and pilotage and shall pay agency fees, port charges, commissions, cargo loading/unloading expenses, canal dues and all other charges not payable by the Shipowner.

ANNEXURE B – OUR MAJOR LICENCES, PERMITS AND APPROVALS

Details of our major licences, permits and approvals as at the LPD, together with the major conditions imposed and status of compliance are as follows:

(i) DSL issued by the Domestic Shipping Licensing Board

No.	Company / Vessel	Licence No.	Validity period	Major conditions imposed	Status of compliance
1.	OCSB / Orkim Challenger	A131171/eDSL4763/2025	1 December 2025 to 30 November 2026	1. No licence shall be transferable.	Complied for all 18 DSLs
2.	ODIA / Orkim Diamond	A128592/eDSL1690/2025	25 May 2025 to 24 May 2026	2. The licence or a certified true copy shall always be kept and displayed on board the ship it is issued to.	
3.	ODIS / Orkim Discovery	A127068/eDSL0039/2025	21 January 2025 to 20 January 2026		
4.	OEME / Orkim Emerald	A130072/eDSL3466/2025	23 August 2025 to 22 August 2026		
5.	OEXP / Orkim Express	A129430/eDSL2686/2025	19 July 2025 to 18 July 2026		
6.	DMVSB / Orkim Fortitude	A131203/eDSL4669/2025	18 November 2025 to 17 November 2026		
7.	MESB / Orkim Fortune	A130414/eDSL3777/2025	22 September 2025 to 21 September 2026		
8.	OMSB / Orkim Glory	A129680/eDSL2689/2025	1 August 2025 to 31 July 2026		
9.	MMSB / Orkim Harmony	A130930/eDSL4474/2025	27 October 2025 to 26 October 2026		
10.	OLSB / Orkim Leader	A128481/eDSL1684/2025	13 May 2025 to 12 May 2026		
11.	OPEA / Orkim Pearl	A127591/eDSL0094/2025	1 March 2025 to 28 February 2026		
12.	OPOW / Orkim Power	A127625/eDSL0096/2025	3 March 2025 to 2 March 2026		
13.	ORSB / Orkim Reliance	A127874/eDSL0737/2025	29 March 2025 to 28 March 2026		

ANNEXURE B – OUR MAJOR LICENCES, PERMITS AND APPROVALS (Cont'd)

No.	Company / Vessel	Licence No.	Validity period	Major conditions imposed	Status of compliance
14.	OSSB / Orkim Sapphire	A128357/eDSL1111/2025	30 April 2025 to 29 April 2026		
15.	OTOP / Orkim Topaz	A131107/eDSL4667/2025	11 November 2025 to 10 November 2026		
16.	OENE / Orkim Gas Brilliance	A126698/eDSL5215/2024	16 January 2025 to 15 January 2026		
17.	OENE / Orkim Gas Success	A128445/eDSL1643/2025	6 May 2025 to 5 May 2026		
18.	OMER / Orkim Citrine	A131139/eDSL4821/2025	17 October 2025 to 13 February 2026		

(ii) Certificate of Malaysian Registry issued by the Registrar of Malaysian Ships, Port Kelang

No.	Company / Vessel	Certificate No.	Date of issuance⁽¹⁾ / Validity period	Major conditions imposed	Status of compliance
1.	OCSB / Orkim Challenger	334260	21 October 2010	None for all 18 certificates	Not applicable
2.	ODIA / Orkim Diamond	337093	3 May 2021		
3.	ODIS / Orkim Discovery	334270	16 December 2010		
4.	OEME / Orkim Emerald	337630	13 July 2021		
5.	OEXP / Orkim Express	334325	16 June 2011		
6.	DMVSB / Orkim Fortitude	337653	14 September 2021		
7.	MESB / Orkim Fortune	333876	23 June 2009		
8.	OMSB / Orkim Glory	334529	10 July 2013		
9.	MMSB / Orkim Harmony	334084	14 August 2009		
10.	OLSB / Orkim Leader	334117	3 March 2010		
11.	OPEA / Orkim Pearl	337072	15 February 2021		
12.	OPOW / Orkim Power	334116	21 January 2010		
13.	ORSB / Orkim Reliance	334271	18 January 2011		
14.	OSSB / Orkim Sapphire	337071	2 April 2021		

ANNEXURE B – OUR MAJOR LICENCES, PERMITS AND APPROVALS (Cont'd)

No.	Company / Vessel	Certificate No.	Date of issuance⁽¹⁾ / Validity period	Major conditions imposed	Status of compliance
15.	OTOP / Orkim Topaz	337657	15 October 2021		
16.	OENE / Orkim Gas Brilliance	335718	4 December 2015		
17.	OENE / Orkim Gas Success	335753	9 March 2016		
18.	OMER / Orkim Citrine	337973	14 August 2025 to 13 February 2026 ⁽²⁾		

Notes:

- (1) *The Certificates of Malaysian Registry will remain valid until:*
- (a) *the registered ship is either actually or constructively lost, taken by the enemy, burnt, broken up, or ceases to be a registered Malaysian ship by reason of a transfer to persons not qualified to be owners of Malaysian ships; or*
 - (b) *the certificate is cancelled by the Registrar of Malaysian Ships on the grounds of failure to comply with any requirements contained in or made under the MSO or any rules or regulations made thereunder, or on the grounds of failure to comply with the requirements of any international convention applicable to Malaysia.*
- (2) *Orkim Citrine was issued with a provisional Certificate of Malaysian Registry with a validity period of 6 months by the Registrar of Malaysian Ships, Port Kelang to facilitate the transfer of ownership process. Our Company will proceed to apply for a permanent Certificate of Malaysian Registry upon obtaining the requisite documentation and completing the requisite procedures.*

(iii) Licence to provide services to PETRONAS

No.	Company / Vessel	Licence No.	Validity period	Major conditions imposed	Status of compliance
1.	OMSB	Licence No.: 200301026087 Approved licence categories: (i) 21121715S for the provision of LPG tankers; and	9 May 2024 to 19 July 2027	1. OMSB shall inform PETRONAS on any changes related to OMSB's position such as equity ownership, board of directors and management staff within 14 days of such changes. Failure to do so can result in the revocation of the licence. 2. OMSB shall comply with a minimum 30% Bumiputera	Complied

ANNEXURE B – OUR MAJOR LICENCES, PERMITS AND APPROVALS (Cont'd)

No.	Company / Vessel	Licence No.	Validity period	Major conditions imposed	Status of compliance
		(ii) 21121716S for the provision of petroleum product tankers.		participation in equity ownership, board of directors, management and employment force.	

(iv) Permission under Section 6(3) of the PDA to carry out the business of providing transportation services for petroleum gasoline, diesel, jet A1 and naphtha issued by KPDN ("PDA Licences")

No.	Company / Vessel	Licence No.	Validity period	Major conditions imposed	Status of compliance
1.	MESB	043638 / 22293	24 February 2023 to 23 February 2026	Subject to conditions stipulated in 'Garis Panduan Permohonan Kebenaran PDA 3 Perkhidmatan Pengangkutan Bahan Petroleum' ⁽¹⁾	Complied
2.	ODIS	043637 / 22386	29 March 2023 to 28 March 2026		
3.	OMSB	043640 / 22292	24 February 2023 to 23 February 2026		
4.	OLSB	043616 / 18703	26 January 2023 to 25 January 2026		
5.	OPOW	043615 / 18704	26 January 2023 to 25 January 2026		
6.	ORSB	043639 / 22385	29 March 2023 to 28 March 2026		

Note:

- (1) The following conditions are stipulated in 'Garis Panduan Permohonan Kebenaran PDA 3 Perkhidmatan Pengangkutan Bahan Petroleum' issued by KPDN:
- (i) The general conditions for new applications are as follows:
 - (a) Minimum paid-up capital for private limited companies: RM100,000.
 - (b) Minimum working capital for sole proprietorships and partnerships (as reflected in the amount stated in the company's bank account statement): RM50,000.
 - (c) Type of ownership for partnership and private limited company: A minimum of 30% Bumiputera equity holding.
 - (d) Foreign equity: Not permitted.
 - (e) Maximum approval period: 3 years, subject to KPDN's discretion.
 - (ii) The licence is non-transferable without approval from KPDN.

ANNEXURE B – OUR MAJOR LICENCES, PERMITS AND APPROVALS (Cont'd)

- (iii) *The licence must be clearly displayed at the approved business premise.*
- (iv) *The licence holder must obtain approval from KPDN before making any amendments to any part or changes in the company's structure, including equity, board of directors, ownership, suppliers, etc.*
- (v) *The licence holder must submit renewal application for the licence at least 3 months before its expiry date.*
- (vi) *The licence holder must accurately and completely provide any clarification or information requested by KPDN.*
- (vii) *The licence holder shall not take any legal action or claim compensation from any party in the event the licence is not renewed or extended due to the licence holder's own negligence or failure.*
- (viii) *The licence holder must comply with all stipulated conditions and must obtain written approval from KPDN before conducting any promotional activities related to goods at the station specified in the licence.*
- (ix) *The licence holder is required to comply with all licence conditions set by KPDN from time to time, abide by all laws in Malaysia, and refrain from engaging in any activities that contravene any such laws.*
- (x) *The licence will be revoked in the event of any breach of the above conditions or any provisions under the Petroleum Development Act, 1974, its subsidiary legislation, or any other applicable laws in force in Malaysia.*

Our Group had on 3 October 2025 obtained a letter from KPDN confirming that it has no objection to the proposed change in our Group's shareholding in connection with our Listing, subject to (i) the completion of our Listing within two (2) years from the date of the letter and our compliance with the Bumiputera equity conditions, and (ii) KPDN will take into consideration our post-Listing foreign and non-Bumiputera equity exposure when evaluating future renewal or new application of PDA licences, in alignment with the relevant equity requirements under the applicable PDA guidelines issued by KPDN. For further discussion on our PDA licenses, please refer to Section 5.1.2 of this Prospectus.

(v) Class Certificates / Certificates of Classification issued by International Classification Societies

No.	Company / Vessel	Approving authority / Issuer	Certificate No.	Validity Period	Major conditions imposed	Status of compliance
1.	OCSB / Orkim Challenger	ABS	10228726-7134952-010	Valid until 14 September 2030	Subject to periodical surveys in accordance with the rules and standards of ABS and terms and conditions attached to the certificate.	Complied for all 17 class certificates
2.	ODIA / Orkim Diamond		21279338-4773670-001	Valid until 19 April 2026		
3.	ODIS / Orkim Discovery		10228727-7208957-010	Valid until 14 October 2030		
4.	OEME / Orkim Emerald		21279339-4897706-003	Valid until 11 July 2026		
5.	OEXP / Orkim Express		11198631-4722429-001	Valid until 27 April 2026		

ANNEXURE B – OUR MAJOR LICENCES, PERMITS AND APPROVALS (Cont'd)

No.	Company / Vessel	Approving authority / Issuer	Certificate No.	Validity Period	Major conditions imposed	Status of compliance
6.	DMVSB / Orkim Fortitude		10210182-7127475-032	Valid until 2 September 2030		
7.	MESB / Orkim Fortune		10210182-5529370-047	Valid until 25 May 2029		
8.	OMSB / Orkim Glory		13236727-5860357-001	Valid until 17 June 2028		
9.	MMSB / Orkim Harmony		09184568-6408644-003	Valid until 23 July 2029		
10.	OLSB / Orkim Leader		10197369-6808450-008	Valid until 4 February 2030		
11.	OPEA / Orkim Pearl		21279335-4656687-001	Valid until 17 January 2026		
12.	OPOW / Orkim Power		09197368-6696659-008	Valid until 25 December 2029		
13.	ORSB / Orkim Reliance		10228728-6964866-025	Valid until 29 November 2025		
14.	OSSB / Orkim Sapphire		21279336-4731051-003	Valid until 14 March 2026		
15.	OTOP / Orkim Topaz		21279337-5021743-001	Valid until 14 October 2026		
16.	OENE / Orkim Gas Brilliance	ClassNK	25SP164100-CLS	Valid until 13 September 2030	Subject to periodical surveys in accordance with the rules and standards of the conditions of service for classification of ships and registration of instalments of ClassNK.	
17.	OENE / Orkim Gas Success		21JB0008-CLS	Valid until 24 February 2026		
18.	OMER / Orkim Citrine		ST-25SP188900-CLS	Valid until 14 March 2026 ⁽¹⁾	1. Subject to the continued compliance with the rules	Complied

ANNEXURE B – OUR MAJOR LICENCES, PERMITS AND APPROVALS (Cont'd)

No.	Company / Vessel	Approving authority / Issuer	Certificate No.	Validity Period	Major conditions imposed	Status of compliance
					and regulations of ClassNK.	
					2. This provisional certificate shall become invalid upon issuance of the certificate of classification.	

Note:

- (1) *Orkim Citrine was issued with a provisional Certificate of Classification with a validity period of 6 months by ClassNK to facilitate the transfer of ownership process. A full term Certificate of Classification will be issued by ClassNK upon completion of the requisite survey and verification of the relevant certificates.*

All vessels in our fleet are classed by ABS or ClassNK, both are members of the International Association of Classification Societies. Our vessels hold valid Class Certificates or Certificates of Classification issued by ABS or ClassNK respectively, confirming that our vessels have been constructed and maintained in accordance with the applicable rules and standards of ABS or ClassNK as well as the applicable statutory requirements.

In order to maintain a valid Class Certificates or Certificate of Classification, each of our vessel is subject to a comprehensive programme of regular surveys and inspections carried out by ABS or ClassNK. These include annual, intermediate, and special surveys, as well as periodic dry-docking inspections, which ensure continued compliance with the classification societies' technical standards.

In addition to classification requirements, ABS and ClassNK are authorised by various flag states to act as a recognised organisation and to issue statutory certificates on their behalf. Accordingly, our vessels are also certified for compliance with the relevant international maritime conventions, including those under the IMO. These statutory certificates include:

- (i) International Load Line Certificate;
- (ii) International Tonnage Certificate (1969);
- (iii) Cargo Ship Safety Construction Certificate;
- (iv) Cargo Ship Safety Equipment Certificate;
- (v) Cargo Ship Safety Equipment Exemption Certificate;

ANNEXURE B – OUR MAJOR LICENCES, PERMITS AND APPROVALS *(Cont'd)*

- (vi) Cargo Ship Safety Radio Certificate;
- (vii) International Oil Pollution Prevention Certificate;
- (viii) International Air Pollution Prevention Certificate;
- (ix) International Sewage Pollution Prevention Certificate;
- (x) International Ballast Water Management Certificate;
- (xi) International Energy Efficiency Certificate;
- (xii) Maritime Labour Certificate;
- (xiii) Safety Management (ISM) Certificate; and
- (xiv) International Ship Security Certificate (ISSC).

The continued validity of the Class Certificates or Certificates of Classification is contingent upon the vessel's compliance with the applicable rules and standards of ABS or ClassNK as well as the applicable statutory requirements. Any lapse or failure to conduct the required surveys or maintain the certifications may result in the suspension or withdrawal of the vessel's class status and statutory certification, which could adversely affect our vessels ability to operate commercially.

(vi) Certificate of insurance or other financial security in respect of civil liability for bunker oil pollution damage issued by the MDM

No.	Company / Vessel	Certificate No.	Validity period	Major conditions imposed	Status of compliance
1.	OCSB / Orkim Challenger	BCC-25-00016	20 February 2025 to 20 February 2026	None for all 18 certificates	Not applicable
2.	ODIA / Orkim Diamond	BCC-25-00034	20 February 2025 to 20 February 2026		
3.	ODIS / Orkim Discovery	BCC-25-00017	20 February 2025 to 20 February 2026		
4.	OEME / Orkim Emerald	BCC-25-00033	20 February 2025 to 20 February 2026		

ANNEXURE B – OUR MAJOR LICENCES, PERMITS AND APPROVALS (Cont'd)

No.	Company / Vessel	Certificate No.	Validity period	Major conditions imposed	Status of compliance
5.	OEXP / Orkim Express	BCC-25-00019	20 February 2025 to 20 February 2026		
6.	DMVSB / Orkim Fortitude	BCC-25-00032	20 February 2025 to 20 February 2026		
7.	MESB / Orkim Fortune	BCC-25-00012	20 February 2025 to 20 February 2026		
8.	OMSB / Orkim Glory	BCC-25-00038	20 February 2025 to 20 February 2026		
9.	MMSB / Orkim Harmony	BCC-25-00013	20 February 2025 to 20 February 2026		
10.	OLSB / Orkim Leader	BCC-25-00015	20 February 2025 to 20 February 2026		
11.	OPEA / Orkim Pearl	BCC-25-00037	20 February 2025 to 20 February 2026		
12.	OPOW / Orkim Power	BCC-25-00014	20 February 2025 to 20 February 2026		
13.	ORSB / Orkim Reliance	BCC-25-00018	20 February 2025 to 20 February 2026		
14.	OSSB / Orkim Sapphire	BCC-25-00036	20 February 2025 to 20 February 2026		
15.	OTOP / Orkim Topaz	BCC-25-00035	20 February 2025 to 20 February 2026		
16.	OENE / Orkim Gas Brilliance	BCC-25-00020	20 February 2025 to 20 February 2026		
17.	OENE / Orkim Gas Success	BCC-25-00021	20 February 2025 to 20 February 2026		
18.	OMER / Orkim Citrine	BCC/2025/00001	29 September 2025 to 13 February 2026		

ANNEXURE B – OUR MAJOR LICENCES, PERMITS AND APPROVALS (Cont'd)
(vii) Certificate of insurance or other financial security in respect of civil liability for oil pollution damage issued by the MDM⁽¹⁾

No.	Company / Vessel	Certificate No.	Validity period	Major conditions imposed	Status of compliance
1.	OCSB / Orkim Challenger	CLC-25-00014	20 February 2025 to 20 February 2026	None for all 16 certificates	Not applicable
2.	ODIA / Orkim Diamond	CLC-25-00022	20 February 2025 to 20 February 2026		
3.	ODIS / Orkim Discovery	CLC-25-00015	20 February 2025 to 20 February 2026		
4.	OEME / Orkim Emerald	CLC-25-00021	20 February 2025 to 20 February 2026		
5.	OEXP / Orkim Express	CLC-25-00017	20 February 2025 to 20 February 2026		
6.	DMVSB / Orkim Fortitude	CLC-25-00020	20 February 2025 to 20 February 2026		
7.	MESB / Orkim Fortune	CLC-25-00010	20 February 2025 to 20 February 2026		
8.	OMSB / Orkim Glory	CLC-25-00018	20 February 2025 to 20 February 2026		
9.	MMSB / Orkim Harmony	CLC-25-00011	20 February 2025 to 20 February 2026		
10.	OLSB / Orkim Leader	CLC-25-00013	20 February 2025 to 20 February 2026		
11.	OPEA / Orkim Pearl	CLC-25-00019	20 February 2025 to 20 February 2026		
12.	OPOW / Orkim Power	CLC-25-00012	20 February 2025 to 20 February 2026		
13.	ORSB / Orkim Reliance	CLC-25-00016	20 February 2025 to 20 February 2026		
14.	OSSB / Orkim Sapphire	CLC-25-00024	20 February 2025 to 20 February 2026		

ANNEXURE B – OUR MAJOR LICENCES, PERMITS AND APPROVALS (Cont'd)

No.	Company / Vessel	Certificate No.	Validity period	Major conditions imposed	Status of compliance
15.	OTOP / Orkim Topaz	CLC-25-00023	20 February 2025 to 20 February 2026		
16.	OMER / Orkim Citrine	CLC/2025/00002	29 September 2025 to 13 February 2026		

Note:

- (1) *Orkim Gas Brilliance and Orkim Gas Success do not require certificate of insurance or other financial security in respect of civil liability for oil pollution damage issued by the MDM due to the nature of cargo carried (LPG) which is unable to cause oil spill.*

(viii) Certificate of insurance or other financial security in respect of civil liability for wreck removal issued by the MDM

No.	Company / Vessel	Certificate No.	Validity period	Major conditions imposed	Status of compliance
1.	OCSB / Orkim Challenger	WRC-25-00017	20 February 2025 to 20 February 2026	None for all 18 certificates	Not applicable
2.	ODIA / Orkim Diamond	WRC-25-00044	20 February 2025 to 20 February 2026		
3.	ODIS / Orkim Discovery	WRC-25-00018	20 February 2025 to 20 February 2026		
4.	OEME / Orkim Emerald	WRC-25-00043	20 February 2025 to 20 February 2026		
5.	OEXP / Orkim Express	WRC-25-00020	20 February 2025 to 20 February 2026		
6.	DMVSB / Orkim Fortitude	WRC-25-00042	20 February 2025 to 20 February 2026		
7.	MESB / Orkim Fortune	WRC-25-00013	20 February 2025 to 20 February 2026		
8.	OMSB / Orkim Glory	WRC-25-00021	20 February 2025 to 20 February 2026		
9.	MMSB / Orkim Harmony	WRC-25-00014	20 February 2025 to 20 February 2026		

ANNEXURE B – OUR MAJOR LICENCES, PERMITS AND APPROVALS *(Cont'd)*

No.	Company / Vessel	Certificate No.	Validity period	Major conditions imposed	Status of compliance
10.	OLSB / Orkim Leader	WRC-25-00016	20 February 2025 to 20 February 2026		
11.	OPEA / Orkim Pearl	WRC-25-00024	20 February 2025 to 20 February 2026		
12.	OPOW / Orkim Power	WRC-25-00015	20 February 2025 to 20 February 2026		
13.	ORSB / Orkim Reliance	WRC-25-00019	20 February 2025 to 20 February 2026		
14.	OSSB / Orkim Sapphire	WRC-25-00046	20 February 2025 to 20 February 2026		
15.	OTOP / Orkim Topaz	WRC-25-00045	20 February 2025 to 20 February 2026		
16.	OENE / Orkim Gas Brilliance	WRC-25-00022	20 February 2025 to 20 February 2026		
17.	OENE / Orkim Gas Success	WRC-25-00023	20 February 2025 to 20 February 2026		
18.	OMER / Orkim Citrine	WRC/2025/00003	29 September 2025 to 13 February 2026		

ANNEXURE C: MATERIAL GOVERNING LAWS AND REGULATIONS

Our business is regulated by, and in some instances, we are required to be licensed under specific laws of Malaysia. The relevant laws and regulations governing us and which are material to our operations are summarised below. The following does not purport to be an exhaustive description of all relevant laws and regulations of which our business is subject to. Non-compliance with the relevant laws and regulations below may result in monetary and/or custodial penalties and/or any other orders being made including those that may disrupt the operations of our Group.

Governing laws and regulations relating to the industry

(i) MSO

The MSO is the principal legislation governing merchant shipping in Malaysia. The MSO provides for two types of ship registries, namely the Malaysia Ship Register and the Malaysia International Ship Register. In order to be registered as a Malaysian ship under the Malaysia Ship Register, a ship needs to be wholly-owned by either Malaysian citizens or a corporation incorporated in Malaysia in which the majority of directors and shareholders are Malaysians with principal office in Malaysia and management of the corporation is carried out mainly in Malaysia. Prior to the registration, the shipowner shall obtain a certificate of measurement issued by the ship surveyor specifying the ship's tonnage and build and such other particulars descriptive of the identity of the ship. Upon being registered, the ship shall be issued with a certificate of registry. The registrar may issue in respect of any ship a provisional certificate of registry that shall be valid for a maximum period of one year from the date of its issue.

If a ship is owned by a corporation which is incorporated in Malaysia and the principal office of such corporation is established in Malaysia, but the majority of the shareholding, including voting shares of such corporation are not held by Malaysians, the ship can still be registered as a Malaysian ship under the Malaysia International Ship Register irrespective of where the ship was built. This is subject to the requirement that the ship is self-propelled (mechanically propelled), has gross tonnage of not less than 1,600 tonnage and does not exceed the maximum age limit as may be prescribed by the Director of Marine.

The Domestic Shipping Licensing Board was established pursuant to the MSO to regulate and control the licensing of ships engaged in domestic shipping. Under the MSO, domestic shipping refers to the use of ship to provide services, other than fishing, in Malaysian waters or the exclusive economic zone, or for the shipment of goods or the carriage of passengers from or to any port or place in Malaysia or from any port or place in Malaysia to any place in the exclusive economic zone or vice versa. The MSO also provides that no ship, other than a Malaysian ship, may engage in domestic shipping, and that a ship must have a licence to do so unless exempted under the MSO. A Malaysian ship of less than 15 net tonnage, among others, is exempted from having such DSL.

The MSO provides several types of domestic shipping licences, each governed by different requirements and conditions which, among others, include:

- (a) **Unconditional licence:** Applicable to Malaysian registered vessels that (i) meet at least 30% Bumiputera participation in directorship, equity ownership and office staff; (ii) employ at least 75% Malaysian crew; and (iii) the vessel's age is not more than 20 years; and
- (b) **Conditional licence:** Applicable to Malaysian registered vessels that do not meet any of the requirements imposed for the unconditional licence or to Malaysian-registered vessels that meet all the requirements of the unconditional licence but are more than 20 years old.

(Source: User Guide – e-Domestic Shipping Licence by MDM)

ANNEXURE C: MATERIAL GOVERNING LAWS AND REGULATIONS (Cont'd)

The control of licensing of ships engaged in domestic shipping serves to implement the cabotage policy that was introduced in 1980. The cabotage policy aims to develop Malaysian ownership and local shipping by, among others, minimising dependence on foreign vessels. Foreign vessels are not allowed to carry out domestic shipping activities in Malaysia, unless exempted. Notwithstanding the foregoing provisions, cabotage policy has gone through several partial liberalisations. Pursuant to the Exemption Order under Section 65U of MSO ("**Exemption Order 2017**"), with effect from 1 June 2017, both Malaysian and non-Malaysian ships may provide transport of cargo services from any one port in Peninsular Malaysia to any one port in Sabah, Sarawak and Federal Territory of Labuan (and vice versa), from any port in Sabah to another port in Sabah, and from any port in Sarawak to another port in Sarawak, without a domestic shipping licence.

However, on 30 May 2024, several subsidiary legislations were gazetted under MSO, including the Revocation of Exemption Under Section 65U of MSO, which revoked the Exemption Order 2017 with effect from 1 June 2024 by the Ministry of Transport ("**Revocation of Exemption Order 2017**"). Following the Revocation of Exemption Order 2017, both Malaysian and non-Malaysian ships are required to obtain a DSL to provide transport of relevant cargo services.

(Source: Merchant Shipping Ordinance 1952 (Exemption Under Section 65U) [P.U. (B) 274/2017], Merchant Shipping Ordinance 1952 (Exemption Under Section 65U) [P.U. (B) 275/2017], Merchant Shipping Ordinance 1952 (Revocation of Exemption Under Section 65U) [P.U. (B) 197/2024] and Merchant Shipping Ordinance 1952 (Revocation of Exemption Under Section 65U) [P.U. (B) 198/2024])

The MSO further prescribes that Malaysian ships registered under the MSO shall be issued with, among others, the following certificates:

- (a) International Ship Security Certificate;
- (b) Safety Management Certificate;
- (c) Cargo Ship Safety Equipment Certificate;
- (d) Cargo Ship Safety Radio Certificate;
- (e) Cargo Ship Safety Construction Certificate;
- (f) International Load Line Certificate; and
- (g) Maritime Labour Certificate.

Generally, these certificates shall remain in force for five years or such shorter period as may be specified therein. A Malaysian ship is prohibited from proceeding to sea without the relevant certificates prescribed under the MSO.

As at the LPD, all of our vessels hold valid conditional domestic shipping licences, certificate of registry and various certificates issued pursuant to the MSO. Please refer to Annexure B for details of the major licences and certificates held by each of our vessels pursuant to the provisions of the MSO.

(ii) International conventions adopted by Statutes

International conventions relating to maritime law have been incorporated into Malaysian law in 2 ways, either by way of legislations embodying, in its own words, provisions having the effect of the convention or by legislations embodying the original text of the convention itself, usually in a schedule with separate changes to be made under Malaysian law for the satisfactory operation of the convention. Examples of some of these conventions are set out below:

ANNEXURE C: MATERIAL GOVERNING LAWS AND REGULATIONS (Cont'd)**(a) International conventions adopted by MSO**

The following international conventions are the conventions which have been incorporated into Malaysian law by the MSO:

(1) SOLAS

SOLAS specifies among others, minimum safety standards for the construction, equipment and operation of ships. The convention includes regulations governing the survey of various types of ships and the issuing of documents signifying that the ships' compliance with the convention. SOLAS also stipulates requirements for stowage and securing of cargo or cargo units and structural requirements for bulk carriers. The International Ship and Port Facility Security Code ("**ISPS Code**") came into force under Chapter XI-2/3 of SOLAS. The ISPS Code constitutes the basis for a comprehensive mandatory security regime for international shipping. Mandatory Part A of the ISPS Code outlines detailed maritime and port security related requirements that SOLAS contracting governments, port authorities and shipping companies must adhere to. Part B of the ISPS Code provides a series of recommendatory guidelines on how to meet the requirements and obligations set out within the provisions of Part A.

The International Safety Management Code ("**ISM Code**") came into force under Chapter IX of SOLAS. The ISM Code sets out an international standard for the safe management and operation of ships and for pollution prevention. The ISM Code requires that companies responsible for ship operations to establish safety management systems and implement policies for achieving safety-management objectives under the ISM Code. The procedures required by the ISM Code should be documented and compiled in a Safety Management Manual, a copy of which should be kept on board.

The International Code of the Construction and Equipment of Ships Carrying Liquefied Gases in Bulk ("**IGC Code**"), came into force under Chapter VII, Part C of SOLAS. The IGC Code provides an international standard for the safe transport by sea in bulk of liquefied gases and certain other substances, by prescribing the design and construction standards of ships involved in such carriage and the equipment they should carry so as to minimise the risk to the ship, its crew and the environment, having regard to the nature of the products involved. An International Certificate of Fitness for the Carriage of Liquefied Gases in Bulk which ensure compliance of IGC Code should be available on board for all times.

(Source: SOLAS, the IMO)

(2) Convention on the International Regulations for Preventing Collisions at Sea 1972 ("COLREG**")**

COLREG has been adopted by Malaysia as a schedule to the Merchant Shipping (Collisions Regulations) Order 1984 issued pursuant to the MSO. COLREG sets out the rules for safe navigation and other requirements for safe conduct as well as the requirements for vessels operating in restricted visibility to prevent any collision involving a vessel. The regulations shall be complied with by all vessels on the high seas and in all waters connected therewith and navigable by sea-going vessels.

(Source: COLREG, the IMO)

ANNEXURE C: MATERIAL GOVERNING LAWS AND REGULATIONS (Cont'd)

(3) MARPOL

MARPOL is the main international convention covering prevention of pollution of the marine environment by ships from operational or accidental causes. Among others, MARPOL renders it mandatory for new oil tankers to have double hulls. MARPOL also sets out certain requirements to control pollution of the sea by sewage, wherein discharge of sewage into the sea is prohibited unless the ship has in operation an approved sewage treatment plant. The convention also sets limits on sulphur oxide and nitrogen oxide emissions from ship exhausts and prohibits deliberate emissions of ozone depleting substances.

All vessels owned by our Group has obtained the following certificates issued pursuant to MARPOL for international shipping operations:

- (A) International Oil Pollution Prevention Certificate;
- (B) International Air Pollution Prevention Certificate;
- (C) International Sewage Pollution Prevention Certificate; and
- (D) International Energy Efficiency Certificate.

(Source: MARPOL, the IMO)

(4) International Convention on Tonnage Measurement of Ships 1969 ("TONNAGE")

TONNAGE prescribes, among others, the standards wherein ships are to be surveyed and measured in relation to its gross and net tonnages.

(Source: TONNAGE, the IMO)

(5) International Convention on Load Lines 1966 ("ICLL")

ICLL prescribes the standards at which freeboards of ships are to be assigned and the load lines of ships are to be marked in accordance with the convention.

(Source: ICLL, the IMO)

(6) Convention on Limitation of Liability for Maritime Claims 1976 ("LLMC")

LLMC prescribes that shipowners and salvors may limit their liability in respect of maritime claims in accordance with the rules of LLMC.

The limit of liability for claims is calculated based on the tonnage of the ship. LLMC segregates the types of claims into two categories, (A) claims for loss of life or personal injury; and (B) property claims (such as damage to other ships, property or harbour works). The limitation amount for claims for loss of life or personal injury is twice the limitation amount for property claims. However, shipowners and salvors are not entitled to limit their liability if it is proven that the loss resulted from their personal act or omission, committed with the intent to cause such a loss or recklessly and with knowledge that such loss would probably result.

ANNEXURE C: MATERIAL GOVERNING LAWS AND REGULATIONS (Cont'd)**(7) International Convention on Standards of Training, Certification and Watchkeeping for Seafarers 1978 ("STCW")**

The STCW has been adopted by Malaysia pursuant to the Merchant Shipping (Training and Certification) Rules 1999 issued under the MSO. The STCW prescribes minimum standards relating to training, certification and watchkeeping for seafarers which countries are obliged to meet.

(Source: STCW, the IMO)

(8) International Convention on Oil Pollution Preparedness, Response and Co-operation ("OPRC")

Parties to the OPRC are required to establish measures for dealing with pollution incidents. Ships are required to carry a shipboard oil pollution emergency plan and are required to report incidents of oil pollution to coastal authorities.

(9) Maritime Labour Convention 2006 ("MLC")

The MLC requires all ships of 500 gross tonnage or more plying internationally to hold a valid Maritime Labour Certificate. The MLC sets out the minimum requirements for working and living conditions for seafarers, including recruitment practices, conditions of employment, hours of work and rest, repatriation, annual leave, payment of wages, accommodation, health protection, occupational safety and health and medical care.

(10) Nairobi International Convention on the Removal of Wrecks 2007 ("WRC")

The WRC provides for the removal of wrecks which pose a hazard to the safety of navigation or to the marine and coastal environments. Wreck is defined as: (A) a sunken or stranded ship; (B) any part of or an object on a sunken or stranded ship; (C) any object that is lost at sea from a ship and is stranded, sunken or adrift; or (D) a ship that is about, or may reasonably be expected, to sink or to strand where effective measures to assist the ship or any property in danger are not already being taken. .

The WRC places the onus to remove the wreck on the shipowners and renders shipowners financially liable for the costs of wreck removal. The shipowners are also required to maintain compulsory insurance or other financial security, such as a guarantee of a bank or similar institution to cover liability under the WRC.

(11) BWB Convention

The BWB Convention provides that ships must manage their ballast water so that aquatic organisms and pathogens are removed and rendered harmless before the ballast water is released into a new location so as to prevent the spread of potentially harmful aquatic organisms and pathogens.

Ships in international traffic are required to manage their ballast water and sediments to a certain standard which is in accordance with the ship-specific ballast water management plan. The ships will have to carry a ballast water management plan, a ballast water record book and an international ballast water management certificate.

ANNEXURE C: MATERIAL GOVERNING LAWS AND REGULATIONS (Cont'd)**(12) International Convention on the Control of Harmful Anti-Fouling Systems on Ships 2001 ("AFS")**

The AFS prohibits the use of harmful anti-fouling systems on ships, particularly those containing organotin compounds such as organotin tributyltin, as they may slowly 'leach' into the sea, killing barnacles and other marine life and harming the environment.

(b) International conventions adopted by the Carriage of Goods by Sea Act 1950 ("CGSA") and the Merchant Shipping Ordinance 1960 (Sabah) and the Merchant Shipping Ordinance 1960 (Sarawak) (collectively, the "MSO Sabah and Sarawak")

The International Convention for the Unification of Certain Rules of Law relating to Bills of Lading, Brussels, 1924 ("**Hague Rules**") have been adopted by Malaysia through the CGSA and the MSO Sabah and Sarawak. The provisions govern carriage of goods by sea in ships carrying goods from any port in Malaysia to any other port whether in or outside Malaysia. Every sea carriage document issued in Malaysia which contains or is evidence of any contract to which the Hague Rules apply shall contain an express statement that it is to have effect subject to the Hague Rules.

The provisions of CGSA and MSO Sabah and Sarawak also provide, among others, rules relating to bills of lading and the rights, responsibilities and liabilities of a carrier and a shipper under a contract of carriage of goods by sea.

(c) International conventions adopted by the Merchant Shipping (Liability and Compensation for Oil and Bunker Oil Pollution) Act 1994 ("MSLCA")

The International Convention on Civil Liability for Bunker Oil Pollution Damage 2001 ("**Bunkers Convention**"), International Convention on Civil Liability for Oil Pollution Damage 1992 ("**Liability Convention**") and the International Convention on the Establishment of an International Fund for Compensation for Oil Pollution Damage 1992 ("**Fund Convention**") have been adopted by the MSLCA.

The MSLCA provides for the civil liability for oil and bunker oil pollution by merchant ships in Malaysian waters and for matters connected therewith. There are provisions under the MSLCA for compulsory insurance against liability for oil pollution and compulsory insurance against liability for bunker oil pollution. If the ships are registered in Malaysia, the Director of Marine will issue certificates confirming the existence of valid contracts of insurance or other financial security which fulfil the requirements of Article 7 of the Bunkers Convention and Article 7 of the Liability Convention.

Under the MSLCA, the owner of a ship at the time of an incident, or where the incident consists of a series of occurrences having the same origin, at the time of the first occurrence, shall, except as otherwise provided for by the MSLCA, be liable for any pollution damage caused by the ship as a result of the incident in any area of Malaysia. The MSLCA also contains provisions in relation to the International Oil Pollution Compensation Fund established by the Fund Convention ("**Fund**"). The Fund will be used to compensate individuals or entities that suffered losses from oil pollution damage but are not able to obtain full compensation from the shipowner.

As at the LPD, our vessels hold various certificates issued pursuant to the respective regulations under the abovementioned international conventions. Please refer to Annexure B for the certificates held by each of our vessels pursuant to the provisions of the respective regulations under the international convention.

ANNEXURE C: MATERIAL GOVERNING LAWS AND REGULATIONS (Cont'd)**(iii) PDA and Petroleum Regulations 1974 ("Petroleum Regulations")**

The PDA is the main legislation that governs the oil and gas industry in Malaysia. Under the PDA, PETRONAS is vested with full ownership in, and the exclusive rights, powers, liberties and privileges for the exploration and exploitation of petroleum resources, both onshore or offshore of Malaysia, as well as the authority to control the downstream activities and development relating to petroleum and its products.

To engage in Malaysia's oil and gas sector, companies must obtain the relevant licences from PETRONAS. Under the Petroleum Regulations, PETRONAS grants 2 primary types of licences, namely:

- (a) licence for exploration, exploitation, winning and obtaining of petroleum; and
- (b) licence for supply of equipment and facilities and services required in connection with the exploration, exploitation, winning and obtaining of petroleum. ("**Licence to Supply**").

Under the Licence to Supply framework, there are 2 types of licensing requirements for companies intending to provide products and/or services to PETRONAS:

- (a) **Licence:** It is required for companies that intend to supply products and/or services to both the upstream (for PETRONAS Group and Petroleum Arrangement Contractors) and downstream sector (for PETRONAS group of companies).
- (b) **Registration:** Companies intend to participate in the supply of products and/or services to downstream sector (for PETRONAS Group) are required to register with PETRONAS before participating in tenders for supplying products and/or services.

The general requirements to be fulfilled to obtain the Licence to Supply includes, among others, the following:

- (a) the company must be locally incorporated and is registered with the Companies Commission of Malaysia or with relevant professional bodies;
- (b) the company must meet the minimum paid-up capital requirement of RM100,000 for application of licence and RM10,000 for application of registration;
- (c) the latest net worth of the company must be positive; and
- (d) the company needs to be licensed or registered in at least one approved Standardised Work and Equipment Categories ("**SWEC**") for the license or registration to be valid or effective.

SWEC is a product or service category relating to both upstream and downstream sectors' requirements in the oil and gas industry in Malaysia. Under the SWEC, the company must meet the minimum Bumiputera requirements at four levels (equity, board of directors, management and employment) and must meet the requirements which are stated in the respective SWEC, among others, the fulfilling the minimum technical requirement.

(Source: General Guidelines – PETRONAS License and Registration)

Section 6(3) of the PDA provides that no business of marketing or distributing of petroleum or petro-chemical products may be carried out by any person other than PETRONAS unless permission for such business is granted by the Government.

ANNEXURE C: MATERIAL GOVERNING LAWS AND REGULATIONS (Cont'd)

Pursuant to Section 7 of the PDA and Regulation 3A of the Petroleum Regulations, any application for permission to commence any business of marketing or distributing of petroleum or petrochemical products under Section 6(3) of the PDA ("**PDA Licences**") shall be made to the Secretary-General of KPDN.

The application for and renewal of the PDA Licences to carry out the business of providing transportation services for petroleum or petrochemical products will be approved and issued by the Petroleum Regulatory Division of KPDN, provided that the applicant has satisfied the requirements and conditions set out in the "*Garis Panduan Permohonan Kebenaran PDA 3 Perkhidmatan Pengangkutan Bahan Petroleum*" issued by KPDN ("**PDA Guidelines**").

As at the LPD, OMSB holds the Licence to Supply granted by PETRONAS and 6 of our subsidiaries, namely MESB, OMSB, ODIS, OLSB, OPOW and ORSB hold the PDA Licences issued by KPDN for the provision of transportation services for petroleum gasoline, diesel, jet A1, and naphtha via oil tankers throughout Malaysia. Please refer to Annexure B for details of the Licence to Supply and the PDA Licences held by our Group.

(iv) **Petroleum (Safety Measures) Act 1984 ("PSMA") and Petroleum (Safety Measures) (Transportation of Petroleum by Water) Regulations 1985 ("PSM Regulations")**

The PSMA is the legislation that provides for the safety in transportation, storage and handling, and utilisation of equipment in relation to petroleum. The PSMA prescribes different modes of transportation of petroleum, namely by road, railway, water and pipelines. Under the PSMA, petroleum shall be loaded or unloaded or discharged at a port or at such other place as appointed for such purposes by the Minister charged with the responsibility for petroleum. The vessels that carry petroleum of certain classes on board for the purposes of transportation or storage are prohibited to remain in any port, except at a petroleum anchorage, for a longer time than is necessary for the purposes of loading, unloading or discharging of petroleum unless prior written consent from the port officer has been obtained.

The PSM Regulations provides for the safe transportation of petroleum via water and it specifies the areas for dangerous petroleum anchorages, prohibited areas, dangerous areas and non-dangerous areas of the ports.

As at the LPD, our Group is in compliance with the relevant laws and regulations above.

Other relevant Malaysian laws and regulations

(i) **ITA**

Under Section 54A of the ITA, 70% of the statutory income of a resident person who carries on the business of transporting passengers or cargo by sea on a Malaysian ship or letting out on charter a Malaysian ship owned by him on a voyage or time charter basis shall be exempted from tax. Under the ITA, a Malaysian ship means a sea-going ship registered as such under the MSO, other than a ferry, barge, tug-boat, supply vessel, crew boat, lighter, dredger, fishing boat or other similar vessel.

The Ministry of Finance has subsequently via the Income Tax (Exemption) (No. 7) Order 2022, granted 100% income tax exemption on the statutory income derived from the shipping profits of a Malaysian ship for YAs 2021 to 2023, subject to certain conditions, among others, the resident person shall obtain annual verification from the Ministry of Transport that each Malaysian ship has incurred an annual operating expenditure of at least RM250,000 and each Malaysian ship has an adequate number of full-time employees ("**Shipping Income Tax Exemption**"). The Shipping Income Tax Exemption has been extended for YAs 2024 to 2026 under the Income Tax (Exemption for Malaysian Ship) Order 2024 which was gazetted on 5 July 2024.

ANNEXURE C: MATERIAL GOVERNING LAWS AND REGULATIONS (Cont'd)

(Source: Income Tax (Exemption) (No. 7) Order 2022 [P.U.(A) 312/2022] and Income Tax (Exemption for Malaysian Ship) Order 2024 [P.U.(A) 184/2024])

(ii) Competition Act 2010 ("CA")

The CA prohibits anti-competitive agreements and the abuse of dominant position in the market.

A horizontal or vertical agreement between enterprises is prohibited insofar as the agreement has the object or effect of significantly preventing, restricting or distorting competition in any market for goods or services.

A horizontal agreement between enterprises which has the object to:

- (a) fix, directly or indirectly, a purchase or selling price or any other trading conditions;
- (b) share market or sources of supply;
- (c) limit or control production, market outlets or market access, technical or technological development, or investment; or
- (d) perform an act of bid rigging,

is deemed to have the object of significantly preventing, restricting, or distorting competition in any market for goods or services. Any enterprise which is a party to an agreement which is prohibited under the foregoing provisions shall be liable for infringement of the prohibition.

In the event the Malaysian Competition Commission ("**MyCC**") determines that there is an infringement of a prohibition under the CA, it:

- (a) shall require that the infringement to be ceased immediately;
- (b) may specify steps which are required to be taken by the infringing enterprise, which appear to MyCC to be appropriate for bringing the infringement to an end;
- (c) may impose a financial penalty; or
- (d) may give any other direction as it deems appropriate.

(iii) EQA

The EQA sets out provisions in respect of prevention, abatement, control of pollution and enhancement of the environment.

It is an offence under the EQA for any person, unless licensed to do so, to, among others:

- (a) emit or discharge wastes into the atmosphere;
- (b) emit or cause or permit to be emitted any noise greater in volume, intensity or quality;
or
- (c) emit, discharge or deposit any wastes into any inland waters,

in contravention of the acceptable conditions specified in the EQA.

ANNEXURE C: MATERIAL GOVERNING LAWS AND REGULATIONS (Cont'd)

It is prohibited under the EQA to discharge or spill any oil or mixture containing oil into Malaysian waters in contravention of certain conditions. There is also a prohibition on the discharge of environmentally hazardous substances, pollutants or wastes into the Malaysian waters. A licence granted by the Director General of Environmental Quality would be required for the discharge of such substances into Malaysian waters.

The EQA further provides for the prohibition against placing, deposit or disposition of any scheduled wastes on land or into Malaysian waters unless there is a prior written approval of the Director General of Environmental Quality.

The Department of Environment has the power under the EQA to specify the conditions for the emission, discharge or deposit of environmentally hazardous substances, pollutants or wastes or the emission of noise into any area, segment or element of the environment or set aside any area, segment or element of the environment whereby the emission, discharge or deposit is restricted. Among others, the regulations which have been issued includes the Environmental Quality (Scheduled Wastes) Regulations 2005 ("**Scheduled Wastes Regulations**").

Pursuant to the Scheduled Wastes Regulations, every scheduled waste generator shall notify the Director General of Environmental Quality of the new categories and quantities of scheduled wastes which are generated within 30 days of its generation.

Scheduled wastes shall only be disposed of at prescribed premises and be treated at prescribed premises or on-site treatment facilities. In addition, scheduled wastes shall be properly stored in containers which are clearly labelled and marked for identification and warning purposes, delivered to and received at prescribed premises for treatment and disposal.

(iv) OSHA

The OSHA sets out provisions for securing the safety, health and welfare of persons at work and for protecting others against risks to safety or health arising from work-related activities. Under the OSHA, our Group, as the employer, has a duty to ensure, so far as is practicable, the safety, health and welfare at work of all its employees. This duty includes, among others:

- (a) the provision and maintenance of plants and systems of work that are, so far as is practicable, safe and without risks to health;
- (b) the provision of such information, instruction, training and supervision as is necessary to ensure, so far as is practicable, the safety and health at work of all its employees;
- (c) so far as is practicable, the maintenance of a place of work under the control of the employer, that is in a safe condition and without risks to health; and
- (d) the provision of adequate facilities with regards to the welfare of all its employees at work.

Our Group has a duty to formulate a general safety and health policy for our employees at work and to bring the policy, including any revisions, to the notice of all of our employees. Our Group is also under a duty to conduct our undertakings in such a manner as to ensure, so far as is practicable, that it and other persons, not being our employees, who may be affected are not exposed to risks to their safety or health from the conduct of their undertakings.

OSHA is applicable to all places of work throughout Malaysia. However, it does not apply to work carried out on board ships governed by the MSO and the MSO Sabah and Sarawak.

DETAILED PROCEDURES FOR APPLICATION AND ACCEPTANCE**DETAILED PROCEDURES FOR APPLICATION AND ACCEPTANCE ACCOMPANYING THE ELECTRONIC PROSPECTUS OF ORKIM BERHAD DATED 19 NOVEMBER 2025**

Unless otherwise defined, all words and expressions used here shall carry the same meaning as ascribed to them in our Prospectus.

Unless the context otherwise requires, words used in the singular include the plural, and vice versa.

1. OPENING AND CLOSING OF APPLICATIONS

OPENING OF THE APPLICATION PERIOD: 10.00 A.M., 19 November 2025

CLOSING OF THE APPLICATION PERIOD: 5.00 P.M., 26 November 2025

In the event there is any changes to the dates or times stated above, we will advertise the notice of changes in widely circulated daily English and Bahasa Malaysia newspaper within Malaysia and make an announcement on the website of Bursa Securities.

Late Applications will not be accepted.

2. METHODS OF APPLICATION**2.1 Application for our Issue Shares under the Retail Offering**

Application must accord with our Prospectus and our Constitution. The submission of an Application Form does not mean that your Application will succeed.

Types of Application and category of investors	Application method
Applications by Eligible Persons	Pink Application Form only
Applications by the Malaysian Public:	
(i) Individuals	• White Application Form; • Electronic Share Application; - or • Internet Share Application
(ii) Non-Individuals	White Application Form only

2.2 Application of our IPO Shares under the Institutional Offering

Malaysian institutional and selected investors being allocated our IPO Shares under the Institutional Offering (other than Bumiputera investors approved by the MITI) will be contacted directly by the respective Joint Bookrunners and will follow the instructions as communicated by the respective Joint Bookrunners.

Bumiputera investors approved by the MITI who have been allocated our Issue Shares will be contacted directly by the MITI and should follow the instructions as communicated through the MITI.

Eligible persons, Malaysian institutional and selected investors and Bumiputera investors approved by the MITI may still apply for our Issue Shares offered to the Malaysian Public using the White Application Form, Electronic Share Application or Internet Share Application.

DETAILED PROCEDURES FOR APPLICATION AND ACCEPTANCE (Cont'd)**3. ELIGIBILITY****3.1 General**

You must have a CDS account and a correspondence address in Malaysia. If you do not have a CDS account, you may open a CDS account by contacting any of the ADAs set out in **Section 11** below. The CDS account must be in your own name. Invalid, nominee or third party CDS accounts will not be accepted for the Applications.

Only **ONE** Application Form for each category from each applicant will be considered and **APPLICATIONS MUST BE FOR AT LEAST 100 ISSUE SHARES OR MULTIPLES OF 100 ISSUE SHARES.**

MULTIPLE APPLICATIONS WILL NOT BE ACCEPTED UNLESS EXPRESSLY ALLOWED IN THESE TERMS AND CONDITIONS. AN APPLICANT WHO SUBMITS MULTIPLE APPLICATIONS IN HIS OWN NAME OR BY USING THE NAME OF OTHERS, WITH OR WITHOUT THEIR CONSENT, COMMITS AN OFFENCE UNDER SECTION 179 OF THE CMSA AND IF CONVICTED, MAY BE PUNISHED WITH A MINIMUM FINE OF RM1,000,000 AND A JAIL TERM OF UP TO 10 YEARS UNDER SECTION 182 OF THE CMSA.

AN APPLICANT IS NOT ALLOWED TO SUBMIT MULTIPLE APPLICATIONS IN THE SAME CATEGORY OF APPLICATION.

AN APPLICANT WHO WISHES TO SUBMIT APPLICATIONS USING A JOINT BANK ACCOUNT MUST CONTACT THE FINANCIAL INSTITUTION HANDLING THE APPLICATIONS TO ENSURE THAT THE NAME ON THE JOINT BANK ACCOUNT MATCHES THE NAME ON THEIR CDS ACCOUNT. THIS STEP MINIMIZES THE RISK OF REJECTION OF IPO APPLICATIONS DUE TO NAME DISCREPANCIES. OUR COMPANY, PRINCIPAL ADVISER AND ISSUING HOUSE ARE NOT RESPONSIBLE FOR ANY ISSUES ARISING THEREAFTER.

3.2 Application by the Malaysian Public

You can only apply for our Issue Shares if you fulfill all of the following:

- (i) you must be one of the following:
 - (a) a Malaysian citizen who is at least 18 years old as at the date of the application for our Issue Shares; or
 - (b) a corporation/institution incorporated in Malaysia with a majority of Malaysian citizens on your board of directors/trustees and if you have a share capital, more than half of the issued share capital, excluding preference share capital, is held by Malaysian citizens; or
 - (c) a superannuation, co-operative, foundation, provident, pension fund established or operating in Malaysia.
- (ii) you must not be a director or employee of the Issuing House or an immediate family member of a director or employee of the Issuing House; and
- (iii) you must submit an Application by using only one of the following methods:
 - (a) White Application Form;
 - (b) Electronic Share Application; or
 - (c) Internet Share Application.

DETAILED PROCEDURES FOR APPLICATION AND ACCEPTANCE (Cont'd)**3.3 Application by Eligible Persons**

The Eligible Persons (including any entities, wherever established) will be provided with Pink Application Forms and letters from us detailing their respective allocation as well as detailed procedures on how to subscribe to the allocated IPO shares. Applicants must follow the notes and instructions in the said document and where relevant, in this Prospectus. All duly completed Pink Application Forms should be submitted to our Group through the Human Resources or Finance Department.

4. PROCEDURES FOR APPLICATION BY WAY OF APPLICATION FORMS

Each application for our Issue Shares must be made using the correct type of Application Form. The Application Form must be completed in accordance with the notes and instructions contained in the respective category of the Application Form. Applications which do not conform **STRICTLY** to the terms of our Prospectus or the respective category of Application Form or notes and instructions or which are illegible will not be accepted. The Malaysian Public must follow the following procedures in making their applications through the **White Application Form**:

- (i) Obtain the relevant Application Form together with the Official "A" and "B" envelopes and our Prospectus.

The **White Application Form** together with our Prospectus, can be obtained subject to availability from CIMB, participating organisations of Bursa Securities, members of the Association of Banks in Malaysia, members of the Malaysian Investment Banking Association, the Issuing House and our Company.

- (ii) In accordance with Section 232(2) of the CMSA, the **White Application Form** is accompanied by our Prospectus. You are advised to read and understand our Prospectus before making your Application.
- (iii) Complete the **White Application Form** legibly and **STRICTLY** in accordance with the notes and instructions printed on it and in our Prospectus, including:
 - (a) ensuring that your personal particulars submitted in your Application are identical with the records maintained by Bursa Depository. You are required to inform Bursa Depository promptly of any change to your personal particulars as the notification letter of successful allocation will be sent to your registered or correspondence address last maintained with Bursa Depository;
 - (b) stating your CDS Account number in the space provided in the **White Application Form**. Invalid or nominee or third-party CDS Accounts will **not** be accepted;
 - (c) Stating the details of your payment in the appropriate boxes provided in the **White Application Form**; and
 - (d) Stating the number of shares applied. Applications must be for at least 100 Issue Shares or multiples of 100 Issue Shares.
- (iv) Prepare the appropriate form of payment in RM for the FULL amount payable based on the IPO Price of RM0.92 for each IPO Share.

Method below is relevant for White Form Application Form only whereas for Pink Application Form, kindly direct the submission of the form to our Company, through the Human Resources or Finance Department.

DETAILED PROCEDURES FOR APPLICATION AND ACCEPTANCE (Cont'd)

Payment must be made out in favour of "**MIH SHARE ISSUE ACCOUNT NO. 687**" and crossed "**A/C PAYEE ONLY**" and endorsed on the reverse side with your name and address.

Only Banker's Draft or Cashier's Order drawn on a bank in Kuala Lumpur, Money or Postal Orders (for applicants from Sabah and Sarawak only) and Guaranteed Giro Order from Bank Simpanan Nasional Malaysia Berhad will be accepted.

We will not accept Applications with excess or insufficient remittances or inappropriate forms of payment. Remittances must be completed in the appropriate boxes provided in the **White Application Form**.

- (v) Insert the **White Application Form** together with payment and a legible photocopy of your identification document (national registration identity card ("**NRIC**") or official valid temporary identity documents issued by the relevant authorities from time to time or the authority card (if you are a member of the armed forces or police) or certificate of incorporation or the certificate of change of name for corporate or institutional applicant (where applicable)) into the Official "A" envelope and seal it. You must write your name and address on the outside of the Official "A" and "B" envelopes.

Affix an RM1.50 stamp on the Official "A" envelope and insert the Official "A" envelope into the Official "B" envelope.

The name and address written must be identical to your name and address as in your NRIC or any official valid temporary identity documents issued by the relevant authorities from time to time or the authority card (if you are a member of the armed forces or police) for individual applicant; or certificate of incorporation or the certificate of change of name for corporate or institutional applicant (where applicable).

- (vi) Each completed **White Application Form**, accompanied by the appropriate remittance and legible photocopy of the relevant documents may be submitted using one of the following methods:

1. despatch by **ORDINARY POST** in the official envelopes provided to the following address:

Malaysian Issuing House Sdn Bhd
(Registration No. 199301003608 (258345-X))
11th Floor, Menara Symphony
No. 5, Jalan Prof. Khoo Kay Kim
Seksyen 13
46200 Petaling Jaya
Selangor Darul Ehsan

or

P.O. Box 00010
Pejabat Pos Jalan Sultan
46700 Petaling Jaya
Selangor Darul Ehsan

2. **DELIVER BY HAND AND DEPOSITED** in the Drop-in Boxes provided at the front portion of Menara Symphony, No. 5, Jalan Prof. Khoo Kay Kim, Seksyen 13, 46200 Petaling Jaya, Selangor Darul Ehsan so as to arrive not later than **5.00 p.m.** on **26 November 2025** or by such other time and date specified in any change to the date or time for closing. We will not accept late Applications.

DETAILED PROCEDURES FOR APPLICATION AND ACCEPTANCE (Cont'd)

We, together with the Issuing House, will not issue any acknowledgement of the receipt of your **White Application Form** or Application monies. Please direct all enquiries in respect of the **White Application Form** to the Issuing House.

APPLICATION BY WAY OF ELECTRONIC SHARE APPLICATION**4.1 Participating Financial Institutions**

Only Malaysian individuals may apply for our Issue Shares offered to the Malaysian Public through the ATMs of the following Participating Financial Institutions and their branches. The following processing fee for each Electronic Share Application will be charged by the respective Participating Financial Institutions (unless waived) as follows:

Participating Financial Institutions	Charges
Affin Bank Berhad	Free
Alliance Bank Malaysia Berhad	RM1.00
AmBank (M) Berhad	RM1.00
CIMB Bank Berhad	RM2.50
Malayan Banking Berhad	RM1.00
Public Bank Berhad	RM2.00
RHB Bank Berhad	RM2.50

Please note that these processing fees may be varied or waived from time to time at the discretion of the respective Participating Financial Institutions. Please contact the relevant Participating Financial Institutions for further enquiries.

4.2 Procedures for Electronic Share Application

The procedures for Electronic Share Application at ATMs of the Participating Financial Institutions are set out on the ATM screens of the relevant Participating Financial Institutions.

PLEASE READ THE TERMS OF OUR PROSPECTUS, THE TERMS AND CONDITIONS AND PROCEDURES FOR ELECTRONIC SHARE APPLICATIONS SET OUT BELOW AND AT THE RESPECTIVE ATMS CAREFULLY PRIOR TO MAKING AN ELECTRONIC SHARE APPLICATION.

If you encounter any problems in your Application, you may refer to the respective Participating Financial Institutions.

You must have an account with a Participating Financial Institutions and an ATM card issued by that Participating Financial Institutions to access the account. An ATM card issued by one of the Participating Financial Institutions cannot be used to apply for our Issue Shares at an ATM belonging to other Participating Financial Institutions.

You are to submit at least the following information through the ATM, where the instructions on the ATM screen require you to do so:

- Personal Identification Number (“**PIN**”);
- MIH Share Issue Account No. 687;

DETAILED PROCEDURES FOR APPLICATION AND ACCEPTANCE (Cont'd)

- Your CDS Account number;
- Number of Issue Shares applied for and the RM amount to be debited from the account; and
- Confirmation of several mandatory statements as set out in **Section 5.3** below. Upon the completion of your Electronic Share Application transaction at the ATM, you will receive a computer-generated transaction slip ("**Transaction Record**"), confirming the details of your Electronic Share Application. The Transaction Record is only a record of the completed transaction at the ATM and not a record of the receipt of the Electronic Share Application or any data relating to such an Electronic Share Application by our Company or the Issuing House. The Transaction Record is for your records and should not be submitted with any Application Form.

4.3 Terms and conditions for Electronic Share Application

You must have a CDS Account to be eligible to use the Electronic Share Application. Invalid, nominee or third-party CDS Accounts will not be accepted.

YOU MUST ENSURE THAT YOU USE YOUR OWN CDS ACCOUNT NUMBER WHEN MAKING AN ELECTRONIC SHARE APPLICATION. IF YOU OPERATE A JOINT ACCOUNT WITH ANY PARTICIPATING FINANCIAL INSTITUTIONS, YOU MUST ENSURE THAT YOU ENTER YOUR OWN CDS ACCOUNT NUMBER WHEN USING AN ATM CARD ISSUED TO YOU IN YOUR OWN NAME. YOUR APPLICATION WILL BE REJECTED IF YOU FAIL TO COMPLY WITH THE ABOVE.

The Electronic Share Application shall be made on, and subject to, the above terms and conditions as well as the terms and conditions appearing below:

- (i) The Electronic Share Application shall be made in relation to and subject to the terms of our Prospectus and our Company's Constitution.
- (ii) You are required to confirm the following statements (by pressing pre-designated keys or buttons on the ATM keyboard) and undertake that the following information given are true and correct:
 - (a) You are at least 18 years old as at the date of the application for our Issue Shares;
 - (b) You are a Malaysian citizen residing in Malaysia;
 - (c) You have read our Prospectus and understood and agreed with the terms and conditions of the Application;
 - (d) The Electronic Share Application is the only application that you are submitting for our Issue Shares offered to the Malaysian Public; and
 - (e) You give consent to the disclosure by the relevant Participating Financial Institutions and/or Bursa Depository, as the case may be, of your information, your Electronic Share Application or your account with the Participating Financial Institutions and Bursa Depository, to the Issuing House and other relevant authorities.

DETAILED PROCEDURES FOR APPLICATION AND ACCEPTANCE *(Cont'd)*

Your Application will not be successfully completed and cannot be recorded as a completed transaction at the ATM unless you complete all the steps required by the Participating Financial Institutions. By doing so, it is considered that you have confirmed each of the above statements as well as given consent in accordance with the relevant laws of Malaysia (including but not limited to Sections 133 and 134 of the Financial Services Act, 2013 and Section 45 of SICDA) to the disclosure by the relevant Participating Financial Institutions and/or Bursa Depository, as the case may be, of your information to the Issuing House or any relevant authority.

- (iii) You confirm that you are not applying for our Issue Shares offered to the Malaysian Public as a nominee of any other person and your Electronic Share Application is made in your name, as the beneficial owner. You shall only make one Electronic Share Application and shall not make any other application for our Issue Shares offered to the Malaysian Public.
- (iv) You must have sufficient funds in your account with the relevant Participating Financial Institutions at the time the Electronic Share Application, to cover and pay for our Issue Shares and the relating processing fees, charges and expenses, if any, to be incurred, failing which your Electronic Share Application will not be deemed complete. Any Electronic Share Application which does not conform strictly to the instructions set out in our Prospectus or any instruction displayed on the screens of the ATM through which the Electronic Share Application is being made, will be rejected.
- (v) You irrevocably agree and undertake to subscribe for or purchase and to accept the number of Issue Shares applied for as stated in the Transaction Record or any lesser number of Issue Shares that may be allotted or allocated to you in respect of your Electronic Share Application. In the event that we decide to allot or allocate a lesser number of such Issue Shares or not to allot or allocate any Issue Shares to you, you agree to accept any such decision as final. If your Electronic Share Application is successful, your confirmation of the number of Issue Shares applied for (by your action of pressing the designated keys or buttons on the ATM keyboard) shall be deemed to signify, and shall be treated as,
 - (a) your acceptance of the number of Issue Shares that may be allotted or allocated to you in the event that your Electronic Share Application is successful or successful in part, as the case may be; and
 - (b) your agreement to be bound by our Constitution.
- (vi) The Issuing House, on the authority of our Board, reserves the right to reject any Electronic Share Application or accept any Electronic Share Application in whole or in part only without the need to give any reason. Due consideration will be given to the desirability of allotting or allocating our Issue Shares to a reasonable number of applicants with a view to establishing a liquid and adequate market for our Shares.
- (vii) You request and authorise us:-
 - (a) to credit our Issue Shares allotted or allocated to you into your CDS Account; and
 - (b) to issue share certificate(s) representing such Issue Shares or jumbo certificates which represent, amongst others, such Issue Shares, allotted or allocated in the name of Bursa Malaysia Depository Nominees Sdn Bhd and send the same to Bursa Depository.

DETAILED PROCEDURES FOR APPLICATION AND ACCEPTANCE (Cont'd)

- (viii) You acknowledge that your Electronic Share Application is subject to risks of electrical, electronic, technical, transmission, communication and computer-related faults and breakdowns, fires and other events beyond our control or the control of the Issuing House, Bursa Depository or the Participating Financial Institutions, and irrevocably agree that if:
- (a) our Company or the Issuing House does not receive your Electronic Share Application and/or payment; or
 - (b) any data relating to your Electronic Share Application is wholly or partially lost, corrupted, or otherwise inaccessible, or not transmitted or communicated to our Company or the Issuing House,
- you will be deemed not to have made an Electronic Share Application and will not make any claim whatsoever against our Company, the Issuing House and/or the relevant Participating Financial Institutions for our Issue Shares applied for or for any compensation, loss or damage whatsoever, as a consequence thereof or arising therefrom.
- (ix) All of your particulars in the records of the relevant Participating Financial Institutions at the time of making the Electronic Share Application shall be deemed to be true and correct, and our Company, the Issuing House and the relevant Participating Financial Institutions, and all other persons who, are entitled or allowed under the law to such information or where you expressly consent to the provision of such information, shall be entitled to rely on the accuracy thereof.
- (x) You must ensure that your personal particulars as recorded by both Bursa Depository and the relevant Participating Financial Institutions are correct and identical. Otherwise, your Electronic Share Application will be rejected. You must inform Bursa Depository promptly of any change in your address, failing which the notification letter of successful allotment will be sent to your registered or correspondence address last maintained with Bursa Depository.
- (xi) By making and completing an Electronic Share Application, you agree that:
- (a) in consideration of us agreeing to allow and accept the application for our Issue Shares through the Electronic Share Application facility established by the Participating Financial Institutions at their respective ATMs, your Electronic Share Application is irrevocable;
 - (b) we, the Participating Financial Institutions, Bursa Depository and the Issuing House shall not be liable for any delay, failure or inaccuracy in the processing of data relating to your Electronic Share Application due to a breakdown or failure of transmission or communication facilities or to any cause beyond our or the control of any of them;
 - (c) notwithstanding the receipt of any payment by or on behalf of our Company, the acceptance of your offer to subscribe for and purchase our Issue Shares for which the Electronic Share Application has been successfully completed shall be constituted by the issue of notices of allotment in respect of the said Issue Shares;
 - (d) you irrevocably authorise Bursa Depository to complete and sign on your behalf as transferee or renounee any instrument of transfer and other documents required for the issue or transfer of our Issue Shares allotted or allocated to you; and

DETAILED PROCEDURES FOR APPLICATION AND ACCEPTANCE (Cont'd)

- (e) you agree that in relation to any legal action, proceedings or disputes arising out of or in relation to the contract between the parties and/or the Electronic Share Application and/or any terms of our Prospectus, all rights, obligations and liabilities of the parties shall be construed and determined in accordance with the laws of Malaysia and with all directives, rules, regulations and notices from regulatory bodies of Malaysia and that you irrevocably submit to the jurisdiction of the Courts of Malaysia.
- (xii) the Issuing House, acting on the authority of our Board, reserves the right to reject Applications which do not conform to these instructions.

5. APPLICATION BY WAY OF INTERNET SHARE APPLICATION**5.1 Internet Participating Financial Institutions or Participating Securities Firms**

Applications for our Issue Shares by the Malaysian Public Individuals may be made through the Internet financial services website of the Internet Participating Financial Institutions or Participating Securities Firms.

The following processing fee for each Internet Share Application will be charged by the respective Internet Participating Financial Institutions or Participating Securities Firms (unless waived) as follows:

YOU ARE ADVISED NOT TO APPLY FOR OUR ISSUE SHARES THROUGH ANY WEBSITE OTHER THAN THE INTERNET FINANCIAL SERVICES WEBSITE OF THE INTERNET PARTICIPATING FINANCIAL INSTITUTIONS OR PARTICIPATING SECURITIES FIRMS.

Internet Participating Financial Institutions or Participating Securities Firms	Website address	Fees charged
Affin Bank Berhad	https://rib.affinalways.com	Free
Alliance Bank Malaysia Berhad	www.allianceonline.com.my	RM1.00
CGS International Securities Malaysia Sdn Bhd	eipo.cgsi.com.my	RM2.00 for payment through CIMB Bank Berhad or Malayan Banking Berhad
Hong Leong Investment Bank Berhad	https://www.hlebroking.com/v3/	RM1.00
Kenanga Investment Bank Berhad	https://kentrade.com.my/	Free
Malacca Securities Sdn Bhd	https://eipo.mplonline.com	Free
Malayan Banking Berhad	www.maybank2u.com.my	RM1.00
Moomoo Securities Malaysia Sdn. Bhd.	https://www.moomoo.com/my	Free
Public Bank Berhad	www.pbepbank.com	RM2.00
RHB Bank Berhad	https://www.rhbgroup.com/index.html	RM2.50

DETAILED PROCEDURES FOR APPLICATION AND ACCEPTANCE (Cont'd)

Please note that these fees may be varied or waived from time to time at the discretion of the respective Internet Participating Financial Institutions or Participating Securities Firms. Please contact the relevant Internet Participating Financial Institutions or Participating Securities Firms for further enquiries.

PLEASE READ THE TERMS OF OUR PROSPECTUS, THE TERMS AND CONDITIONS AND PROCEDURES FOR INTERNET SHARE APPLICATIONS SET OUT BELOW AND AT THE INTERNET FINANCIAL SERVICES WEBSITE OF THE RESPECTIVE INTERNET PARTICIPATING FINANCIAL INSTITUTIONS OR PARTICIPATING SECURITIES FIRMS CAREFULLY PRIOR TO MAKING AN INTERNET SHARE APPLICATION.

If you encounter any problems in your Application, you may refer to the respective Internet Participating Financial Institutions or Participating Securities Firms.

5.2 Terms and conditions for Internet Share Application

PLEASE NOTE THAT THE ACTUAL TERMS AND CONDITIONS OUTLINED BELOW SUPPLEMENT THE ADDITIONAL TERMS AND CONDITIONS FOR INTERNET SHARE APPLICATIONS CONTAINED IN THE INTERNET FINANCIAL SERVICES WEBSITE OF THE RESPECTIVE INTERNET PARTICIPATING FINANCIAL INSTITUTIONS OR PARTICIPATING SECURITIES FIRMS.

An Internet Share Application shall be made on and subject to the following terms and conditions:

- (i) You can make an Internet Share Application if you fulfill all of the following:
 - (a) You are an individual with a CDS Account and in the case of a joint account, an individual CDS Account registered in your name which is to be used for the purpose of the application if you are making the application instead of a CDS Account registered in the joint account holder's name;
 - (b) You have an existing account with access to Internet financial services facilities with an Internet Participating Financial Institutions or Participating Securities Firms. You must have your user identification ("User ID") and Personal Identification Numbers ("PIN")/password for the relevant Internet financial services facilities; and
 - (c) You are a Malaysian citizen and have a mailing address in Malaysia.

You are advised to note that a User ID and PIN/password issued by one of the Internet Participating Financial Institutions or Participating Securities Firms cannot be used to apply for our Issue Shares at Internet financial service websites of other Internet Participating Financial Institutions or Participating Securities Firms.

- (ii) An Internet Share Application shall be made on and subject to the terms of our Prospectus and our Company's Constitution.
- (iii) You are required to confirm the following statements (by selecting the designated hyperlink on the relevant screen of the Internet financial services website of the Internet Participating Financial Institutions or Participating Securities Firms) and to undertake that the following information given are true and correct:

DETAILED PROCEDURES FOR APPLICATION AND ACCEPTANCE *(Cont'd)*

- (a) You are at least 18 years old as at the date of the application for our Issue Shares;
 - (b) You are a Malaysian citizen residing in Malaysia;
 - (c) You have read our Prospectus and understood and agreed with the terms and conditions of the Application;
 - (d) The Internet Share Application is the only application that you are submitting for our Issue Shares offered to the Malaysian Public;
 - (e) You authorise the Internet Participating Financial Institutions or Participating Securities Firms or the Authorised Financial Institutions to deduct the full amount payable for our Issue Shares from your account with the Internet Participating Financial Institutions or Participating Securities Firms or the Authorised Financial Institutions;
 - (f) You give consent in accordance with the relevant laws of Malaysia (including but not limited to Sections 133 and 134 of the Financial Service Act, 2013 and Section 45 of SICDA) to the disclosure by the relevant Internet Participating Financial Institutions or Participating Securities Firms, the Authorised Financial Institution and/or Bursa Depository, as the case may be, of your information, your Internet Share Application or your account with the Internet Participating Financial Institutions or Participating Securities Firms, to the Issuing House the Authorised Financial Institutions, and any other relevant authorities;
 - (g) You are not applying for our Issue Shares offered to the Malaysian Public as a nominee of any other person and your Internet Share Application is made in your own name, as the beneficial owner and subject to the risks referred to in our Prospectus; and
 - (h) You authorise the Internet Participating Financial Institutions or Participating Securities Firms to disclose and transfer to any person, including any government or regulatory authority in any jurisdiction, our Company, Bursa Securities or other relevant parties in connection with our IPO, all information relating to you if required by any law, regulation, court order or any government or regulatory authority in any jurisdiction or if such disclosure and transfer is, in the reasonable opinion of the Internet Participating Financial Institutions or Participating Securities Firms, necessary for the provision of the Internet Share Application services or if such disclosure is requested or required in connection with our IPO. Further, the Internet Participating Financial Institutions or Participating Securities Firms will take reasonable precautions to preserve the confidentiality of information furnished by you to the Internet Participating Financial Institutions or Participating Securities Firms in connection with the use of the Internet Share Application services.
- (iv) Your Application will not be successfully completed and cannot be recorded as a completed application unless you have paid for our Issue Shares through the website of the Authorised Financial Institutions and completed all relevant application steps and procedures for the Internet Share Application which would result in the Internet financial services website displaying the Confirmation Screen.

DETAILED PROCEDURES FOR APPLICATION AND ACCEPTANCE (Cont'd)

For the purposes of our Prospectus, “**Confirmation Screen**” shall mean the screen which appears or is displayed on the Internet financial services website, which confirms that your Internet Share Application has been completed and states the details of your Internet Share Application, including the number of Issue Shares applied for which you can print out for your records.

Upon the display of the Confirmation Screen, you will be deemed to have confirmed the truth of the statements set out in **Section 6.2(iii)** above. The Confirmation Screen is only a record of the completed transaction with an Internet Participating Financial Institutions or Participating Securities Firms and not a record of the receipt of the Internet Share Application or any data relating to such an Internet Share Application by our Company or the Issuing House. The Confirmation Screen is for your record and should not be submitted with any Application Form.

- (v) You must have sufficient funds in your account with the relevant Internet Participating Financial Institutions or Participating Securities Firms or the Authorised Financial Institutions at the time of making your Internet Share Application, to cover and pay for our Issue Shares and the related processing fees, charges and expenses, if any, to be incurred, failing which your Internet Share Application will not be deemed complete, notwithstanding the display of the Confirmation Screen. Any Internet Share Application which does not conform strictly to the instructions set out in our Prospectus or any instructions displayed on the screens of the Internet financial services website through which the Internet Share Application is made will be rejected.
- (vi) You irrevocably agree and undertake to subscribe for or purchase and to accept the number of Issue Shares applied for as stated on the Confirmation Screen or any lesser number of Issue Shares that may be allotted or allocated to you in respect of your Internet Share Application. In the event that we decide to allot or allocate lesser number of such Shares or not to allot or allocate any Issue Shares to you, you agree to accept any such decision as final.

In the course of completing your Internet Share Application on the website of the Internet Participating Financial Institutions or Participating Securities Firms, your confirmation of the number of Issue Shares applied for (by way of your action of clicking the designated hyperlink on the relevant screen of the website) shall be deemed to signify and shall be treated as:-

- (a) Your acceptance of the number of Issue Shares that may be allotted or allocated to you in the event that your Internet Share Application is successful or successful in part, as the case may be; and
- (b) Your agreement to be bound by the Constitution.
- (vii) You are fully aware that multiple or suspected multiple Internet Share Applications for our Issue Shares will be rejected. **A PERSON WHO SUBMITS MULTIPLE INTERNET SHARE APPLICATIONS IN HIS OWN NAME OR BY USING THE NAME OF OTHERS, WITH OR WITHOUT THEIR CONSENT, COMMITS AN OFFENCE UNDER SECTION 179 OF THE CMSA AND IF CONVICTED, MAY BE PUNISHED WITH A MINIMUM FINE OF RM1,000,000 AND A JAIL TERM OF UP TO 10 YEARS UNDER SECTION 182 OF THE CMSA.** Our Company reserves the right to reject any Internet Share Application or accept any Internet Share Application in whole or in part only without the need to give any reason. Due consideration will be given to the desirability of allotting or allocating our Issue Shares to a reasonable number of applicants with a view to establishing a liquid and adequate market for our Shares.

DETAILED PROCEDURES FOR APPLICATION AND ACCEPTANCE (Cont'd)

- (viii) An Internet Share Application is deemed to be received only upon its completion, which is when the Confirmation Screen is displayed on the Internet financial services website. You are advised to print out and retain a copy of the Confirmation Screen for reference and record purposes. Late Internet Share Applications will not be accepted.
- (ix) You acknowledge that your Internet Share Application is subject to risk of electrical, electronic, technical and computer-related faults and breakdowns, faults with computer software, problems occurring during data transmission, computer security threats such as viruses, hackers and crackers, fires, and other events beyond our control or the control of the Internet Participating Financial Institutions or Participating Securities Firms, the Authorised Financial Institutions, the Issuing House, Bursa Depository and our Company and irrevocably agree that if:-
- (a) our Company, the Issuing House, the Internet Participating Financial Institutions or Participating Securities Firms and/or the Authorised Financial Institutions do not receive your Internet Share Application and/or payment; and
 - (b) any data relating to your Internet Share Application or the tape or any other devices containing such data and/or payment is wholly or partly lost, corrupted, destroyed or otherwise not accessible, and for any reason whatsoever,
- you will be deemed not to have made an Internet Share Application and you will not make any claim whatsoever against our Company, the Issuing House, the Internet Participating Financial Institutions or Participating Securities Firms and/or the Authorised Financial Institution for our Issue Shares applied for or for any compensation, loss or damage whatsoever, as a consequence thereof or arising therefrom.
- (x) All of your particulars in the records of the relevant Internet Participating Financial Institutions or Participating Securities Firms at the time of making your Internet Share Application shall be deemed to be true and correct, and our Company, the Issuing House, the relevant Internet Participating Financial Institutions or Participating Securities Firms and all other persons who, are entitled or allowed under the law to such information or where you expressly consent to the provision of such information, shall be entitled to rely on the accuracy thereof.
- (xi) You must ensure that your personal particulars as recorded by both Bursa Depository and the Internet Participating Financial Institutions or Participating Securities Firms are correct and identical. Otherwise, your Internet Share Application will be rejected. You must inform Bursa Depository promptly of any change in your address, failing which the notification letter on successful allotment will be sent to your registered or correspondence address last maintained with Bursa Depository.

DETAILED PROCEDURES FOR APPLICATION AND ACCEPTANCE (Cont'd)**6. AUTHORITY OF OUR BOARD AND ISSUING HOUSE**

Your Application will be selected in a manner to be determined by our Board. Due consideration will be given to the desirability of allotting and allocating our Issue Shares to a reasonable number of applicants with a view to establishing a liquid and adequate market for our Shares. The Issuing House, on the authority of our Board, reserves the right to:

- (i) reject Applications which:
 - (a) do not conform to the instructions of our Prospectus, Application Forms, Electronic Share Application and Internet Share Application (where applicable); or
 - (b) are illegible, incomplete or inaccurate; or
 - (c) are accompanied by an improperly drawn up, or improper form of remittance; or
- (ii) reject or accept any Application, in whole or in part, on a non-discriminatory basis without the need to give any reason; and
- (iii) bank in all Application monies (including those from unsuccessful/partially successful applicants) which would subsequently be refunded, where applicable (without interest), by:
 - (a) ordinary post through the self-addressed and stamped Official "A" envelope which you have provided to the Issuing House;
 - (b) crediting into your bank account for the purposes of cash dividend/distribution if you have provided such bank account information to Bursa Depository; or
 - (c) ordinary/registered post to your registered or correspondence address last maintained with Bursa Depository if you have not provided such bank account information to Bursa Depository.

If you are successful in your Application, our Board reserves the right to require you to appear in person at the registered office of the Issuing House at any time within 14 days of the date of the notice issued to you to ascertain that your Application is genuine and valid. Our Board shall not be responsible for any loss or non-receipt of the said notice nor will it be accountable for any expenses incurred or to be incurred by you for the purpose of complying with this provision.

7. OVER/UNDER-SUBSCRIPTION

In the event of over-subscription, the Issuing House will conduct a ballot in the manner approved by our Directors to determine the acceptance of Applications in a fair and equitable manner. In determining the manner of balloting, our Directors will consider the desirability of allotting and allocating our Issue Shares to a reasonable number of applicants for the purpose of broadening the shareholding base of our Company and establishing a liquid and adequate market for our Shares.

The basis of allocation of shares and the balloting results in connection therewith will be furnished by our Issuing House to the SC, Bursa Securities, all major Bahasa Malaysia and English newspapers as well as posted on our Issuing House's website www.mih.com.my within 1 market day after the balloting event.

DETAILED PROCEDURES FOR APPLICATION AND ACCEPTANCE (Cont'd)

Pursuant to the Listing Requirements we are required to have at least of 25% of our Company's issued share capital to be held by at least 1,000 public shareholders holding not less than 100 Shares each upon Listing and completion of our IPO. We expect to achieve this at the point of Listing. In the event the above requirement is not met, we may not be allowed to proceed with our Listing. In the event thereof, monies paid in respect of all Applications will be returned in full (without interest).

In the event of an under-subscription of our Issue Shares by the Malaysian Public and/or Eligible Persons, subject to the clawback and reallocation provisions as set out in **Section 4.2.3** of our Prospectus, any of the abovementioned Issue Shares not applied for will then be subscribed by the Underwriter based on the terms of the Underwriting Agreement.

8. UNSUCCESSFUL/PARTIALLY SUCCESSFUL APPLICANTS

If you are unsuccessful/partially successful in your Application, your Application monies (without interest) will be refunded to you in the following manner:-

8.1 For applications by way of Application Form

- (i) The Application monies or the balance of it, as the case may be, will be returned to you through the self-addressed and stamped Official "A" envelope you provided by ordinary post (for fully unsuccessful applications) or by crediting into your bank account (the same bank account you have provided to Bursa Depository for the purposes of cash dividend/distribution) or if you have not provided such bank account information to Bursa Depository, the balance of Application monies will be refunded via banker's draft sent by ordinary/registered post to your registered or correspondence address last maintained with Bursa Depository (for partially successful applications) within 10 Market Days from the date of the final ballot at your own risk.
- (ii) If your Application is rejected because you did not provide a CDS Account number, your Application monies will be refunded via banker's draft sent by ordinary/registered post to your address as stated in the NRIC or official valid temporary identity documents issued by the relevant authorities from time to time or the authority card (if you are a member of the armed forces or police) at your own risk.
- (iii) A number of Applications will be reserved to replace any successfully balloted Applications that are subsequently rejected. The Application monies relating to these Applications which are subsequently rejected or unsuccessful or only partly successful will be refunded (without interest) by the Issuing House as per items (i) and (ii) above (as the case may be).
- (iv) The Issuing House reserves the right to bank into its bank account all Application monies from unsuccessful applicants. These monies will be refunded (without interest) within 10 Market Days from the date of the final ballot by crediting into your bank account (the same bank account you have provided to Bursa Depository for the purposes of cash dividend/distribution) or by issuance of banker's draft sent by ordinary/registered post to your registered or correspondence address last maintained with Bursa Depository if you have not provided such bank account information to Bursa Depository or as per item (ii) above (as the case may be).

DETAILED PROCEDURES FOR APPLICATION AND ACCEPTANCE (Cont'd)**8.2 For applications by way of Electronic Share Application and Internet Share Application**

- (i) The Issuing House shall inform the Participating Financial Institutions or Internet Participating Financial Institutions or Participating Securities Firms of the unsuccessful or partially successful Applications within 2 Market Days after the balloting date. The full amount of the Application monies or the balance of it will be credited (without interest) into your account with the Participating Financial Institutions or Internet Participating Financial Institutions or Participating Securities Firms (or arranged with the Authorised Financial Institution) within 2 Market Days after the receipt of confirmation from the Issuing House.
- (ii) You may check your account on the 5th Market Day from the balloting date.
- (iii) A number of Applications will be reserved to replace any successfully balloted Applications that are subsequently rejected. The Application monies relating to these Applications which are subsequently rejected will be refunded (without interest) by the Issuing House by crediting into your account with the Participating Financial Institutions or Internet Participating Financial Institutions or Participating Securities Firms (or arranged with the Authorised Financial Institutions) not later than 10 Market Days from the date of the final ballot. For Applications that are held in reserve and which are subsequently unsuccessful or partially successful, the relevant Participating Financial Institutions or Internet Participating Financial Institutions or Participating Securities Firms will be informed of the unsuccessful or partially successful Applications within 2 Market Days after the final balloting date. The Participating Financial Institutions or Internet Participating Financial Institutions or Participating Securities Firms will credit the Application monies or any part thereof (without interest) within 2 Market Days after the receipt of confirmation from the Issuing House.

9. SUCCESSFUL APPLICANTS

If you are successful in your Application:

- (i) Our Shares allotted to you will be credited into your CDS Account.
- (ii) A notice of allotment will be despatched to you at your registered or correspondence address last maintained with the Bursa Depository, at your own risk, before our Listing. This is your only acknowledgement of acceptance of your Application.
- (iii) In accordance with Section 14(1) of the SICDA, Bursa Securities has prescribed our Shares as prescribed securities. As such, our Issue Shares issued/offered through our Prospectus will be deposited directly with Bursa Depository and any dealings in these Shares will be carried out in accordance with the SICDA and Rules of Bursa Depository.
- (iv) In accordance with Section 29 of the SICDA, all dealings in our Shares will be by book entries through CDS Accounts. No share certificates will be issued to you and you shall not be entitled to withdraw any deposited securities held jointly with Bursa Depository or its nominee as long as our Shares are listed on Bursa Securities.

DETAILED PROCEDURES FOR APPLICATION AND ACCEPTANCE (Cont'd)

- (v) In the event that the Final Retail Price is lower than the Retail Price, the difference will be refunded to you without any interest thereon. The refund will be credited into your bank account for purposes of cash dividend/distribution if you have provided such bank account information to Bursa Depository or despatched, in the form of cheques, by ordinary post to your address maintained with Bursa Directory if you have not provided such bank account information to Bursa Depository, or by crediting into your account with the Participating Financial Institutions for applications made via the Electronic Share Application or by crediting into your account with the Internet Participating Financial Institutions or Participating Securities Firms for applications made via the Internet Share Application, within 10 Market Days from the date of final ballot of application, at your own risk.

10. ENQUIRIES

Enquiries in respect of your Applications may be directed as follows:

Mode of Application	Parties to direct the enquiries
Application Form	Issuing House Enquiry Services at +603 7890 4700
Electronic Share Application	Participating Financial Institutions
Internet Share Application	Internet Participating Financial Institutions or Participating Securities Firms or Authorised Financial Institutions

You may also check the status of your Application at the Issuing House's website at www.mih.com.my, by entering your CDS Account Number on the site after the allotment date. The status of your Application will be available by 3:00 PM. Alternatively, you may contact any of the ADAs set out in Section 11 below.

(The rest of this page is intentionally left blank)

DETAILED PROCEDURES FOR APPLICATION AND ACCEPTANCE (Cont'd)**11. LIST OF ADAS**

The list of ADAs and their respective addresses, telephone numbers and broker codes are as follows:

Name	Address and telephone number	Broker Code
<u>KUALA LUMPUR</u>		
AFFIN HWANG INVESTMENT BANK BERHAD	2nd Floor, Bangunan AHP No. 2, Jalan Tun Mohd Fuad 3 Taman Tun Dr. Ismail 60000 Kuala Lumpur Tel No. : 03 – 7710 6688	068-019
AFFIN HWANG INVESTMENT BANK BERHAD	Mezzanine & 3rd Floor Chulan Tower No. 3, Jalan Conlay 50450 Kuala Lumpur Tel No. : 03 – 2143 8668	068-018
AFFIN HWANG INVESTMENT BANK BERHAD	38A & 40A, Jalan Midah 1 Taman Midah 56000 Cheras Kuala Lumpur Tel No. : 03 – 9130 8803	068-018
AMINVESTMENT BANK BERHAD	8-9, 11-18, 21-25th Floor Bangunan AmBank Group 55, Jalan Raja Chulan 50200 Kuala Lumpur Tel No. : 03 – 2031 0102	086-001
BIMB SECURITIES SDN BHD	Level 34, Menara Bank Islam 22, Jalan Perak Kuala Lumpur 50450 Kuala Lumpur Tel No. : 03 – 2613 1700	024-001
CGS INTERNATIONAL SECURITIES MALAYSIA SDN BHD	3rd Floor 2 & 4 Jalan Mutiara Timur Satu Taman Mutiara Cheras 56100 Kuala Lumpur Tel No. : 03 – 9132 7424/7428/7429	065-001
CIMB SECURITIES SDN BHD (formerly known as Kaf Equities Sdn Bhd)	14th Floor, Chulan Tower No. 3, Jalan Conlay 50450 Kuala Lumpur Tel. No. : 03 – 2171 0216	053-001
FA SECURITIES SDN BHD	A-10-1 & A-10-17 Level 10, Menara UOA Bangsar No. 5, Jalan Bangsar Utama 1 59000 Kuala Lumpur Tel No. : 03 – 2288 1676	021-001
HONG LEONG INVESTMENT BANK BERHAD	Mezzanine Floor Level 3A, Block B, HP Towers No. 12, Jalan Gelenggang 60000 Kuala Lumpur Tel No. : 03 – 2080 8777	066-002

DETAILED PROCEDURES FOR APPLICATION AND ACCEPTANCE (Cont'd)

Name	Address and telephone number	Broker Code
<u>KUALA LUMPUR (cont'd)</u>		
HONG LEONG INVESTMENT BANK BERHAD	Level 27 & 28, Menara Hong Leong No. 6, Jalan Damanela Bukit Damansara 50490 Kuala Lumpur Tel No. : 03 – 2083 1800	066-008
BERJAYA SECURITIES SDN BHD (formerly known as Inter-Pacific Securities Sdn Bhd)	West Wing, Level 13 Berjaya Times Square No. 1, Jalan Imbi 55100 Kuala Lumpur Tel No. : 03 – 2117 1888	054-001
BERJAYA SECURITIES SDN BHD (formerly known as Inter-Pacific Securities Sdn Bhd)	Ground Floor, 7-0-8, Jalan 3/109F Danau Business Centre, Danau Desa 58100 Kuala Lumpur Tel No. : 03 – 7984 7796	054-003
BERJAYA SECURITIES SDN BHD (formerly known as Inter-Pacific Securities Sdn Bhd)	No. 33-1 (First Floor) Jalan Radin Bagus Bandar Baru Seri Petaling 57000 Kuala Lumpur Tel No. : 03 – 9056 2922	054-007
KENANGA INVESTMENT BANK BERHAD	Level 17, Kenanga Tower 237 Jalan Tun Razak 50400 Kuala Lumpur Tel No. : 03 – 2172 2888	073-001
M & A SECURITIES SDN BHD	Level 1-3, No. 45 & 47 and 43-6 The Boulevard, Mid Valley City Lingkaran Syed Putra 59200 Kuala Lumpur Tel No. : 03 – 2282 1820	057-002
M & A SECURITIES SDN BHD	22A-1 Jalan Kuchai Maju 1 Kuchai Entrepreneurs' Park Off Jalan Kuchai Lama 58200 Kuala Lumpur Tel No. : 03 – 7983 9890	057-004
MALACCA SECURITIES SDN BHD	B-M-10, Block B Plaza Arkadia Jalan Intisari Perdana Desa Park City 52200 Kuala Lumpur Tel No. : 03 – 2733 9782	012-001
MALACCA SECURITIES SDN BHD	B01-A-13A Level 13A, Menara 2 No.3, Jalan Bangsar KL ECO City 59200 Kuala Lumpur Tel No. : 03-2201 2100	012-001
MAYBANK INVESTMENT BANK BERHAD	Level 5, Tower C Dataran Maybank No.1, Jalan Maarof 59000 Kuala Lumpur Tel No. : 03 – 2297 8888	098-001

DETAILED PROCEDURES FOR APPLICATION AND ACCEPTANCE (Cont'd)

Name	Address and telephone number	Broker Code
<u>KUALA LUMPUR (cont'd)</u>		
MAYBANK INVESTMENT BANK BERHAD	27, 31 to 33 Floor Menara Maybank 100 Jalan Tun Perak 50050 Kuala Lumpur Tel No. : 03 – 2059 1888	098-007
MERCURY SECURITIES SDN BHD	L-7-2, No. 2 Jalan Solaris Solaris Mont' Kiara 50480 Kuala Lumpur Tel No. : 03 – 6203 7227	093-002
MOOMOO SECURITIES MALAYSIA SDN BHD	Level 9, Menara Khuan Choo 75A Jalan Raja Chulan Bukit Bintang 50200 Kuala Lumpur Tel No. : 03 – 9212 0718	062-001
PHILLIP CAPITAL SDN BHD	B-3-6, Block B, Level 3 Megan Avenue II No.12, Jalan Yap Kwan Seng 50450 Kuala Lumpur Tel No. :03 – 2783 0361	076-001
NEWPARADIGM SECURITIES SDN BHD	Level 12, EXSIM Tower (Block D) Millerz Square @ Old Klang Road Megan Legasi, No. 357, Jalan Klang Lama 58000 Kuala Lumpur Tel No. : 03 – 2054 8000	064-001
PUBLIC INVESTMENT BANK BERHAD	27th Floor, Menara Public Bank 2 No. 78, Jalan Raja Chulan 50200 Kuala Lumpur Tel No. : 03 – 2268 3000	051-001
RHB INVESTMENT BANK BERHAD	Level 1, Tower 3 RHB Centre, Jalan Tun Razak 50400 Kuala Lumpur Tel No. : 03 – 9280 2233/2354	087-001
RHB INVESTMENT BANK BERHAD	Level 5, Tower One RHB Centre, Jalan Tun Razak 50400 Kuala Lumpur Tel No. : 03 – 9280 2453	087-001
RHB INVESTMENT BANK BERHAD	No. 62, 62-1, 64 & 64-1, Vista Magna Jalan Prima, Metro Prima 52100 Kuala Lumpur Tel No. : 03 – 6257 5869	087-028
RHB INVESTMENT BANK BERHAD	No. 5 & 7 Jalan Pandan Indah 4/33 Pandan Indah 55100 Kuala Lumpur Tel No. : 03 – 4280 4798	087-054

DETAILED PROCEDURES FOR APPLICATION AND ACCEPTANCE (Cont'd)

Name	Address and telephone number	Broker Code
<u>KUALA LUMPUR (cont'd)</u>		
RHB INVESTMENT BANK BERHAD	Ground Floor No. 55, Zone J4 Jalan Radin Anum Bandar Baru Seri Petaling 57000 Kuala Lumpur Tel No. : 03 – 9058 7222	087-058
TA SECURITIES HOLDINGS BERHAD	Menara TA One No. 22, Jalan P. Ramlee 50250 Kuala Lumpur Tel No. : 03 – 2072 1277	058-003
UOB KAY HIAN SECURITIES (M) SDN BHD	N3, Plaza Damas 60, Jalan Sri Hartamas 1 Sri Hartamas 50480 Kuala Lumpur Tel No. : 03 – 6205 6000	078-004
UOB KAY HIAN SECURITIES (M) SDN BHD	Ground & 19th Floor Menara Keck Seng 203 Jalan Bukit Bintang 55100 Kuala Lumpur Tel No. : 03 – 2147 1888	078-010
<u>SELANGOR DARUL EHSAN</u>		
AFFIN HWANG INVESTMENT BANK BERHAD	Suite B 3A1, East Wing 3Ath Floor Wisma Consplant 2 No. 7, Jalan SS 16/1 47500 Subang Jaya Selangor Darul Ehsan Tel No. : 03 – 5635 6688	068-019
AFFIN HWANG INVESTMENT BANK BERHAD	4th Floor, Wisma Meru 1 Lintang Pekan Baru Off Jalan Meru 41050 Klang Selangor Darul Ehsan Tel No. : 03 – 3343 9999	068-019
AFFIN HWANG INVESTMENT BANK BERHAD	No.79-1, Jalan Batu Nilam 5 Bandar Bukit Tinggi 41200 Klang Selangor Darul Ehsan Tel No. : 03 – 3322 1999	068-019
AMINVESTMENT BANK BERHAD	4th Floor, Plaza Damansara Utama No. 2, Jalan SS21/60 47400 Petaling Jaya Selangor Darul Ehsan Tel No. : 03 – 7710 6613	086-001
APEX SECURITIES BERHAD (formerly known as JF Apex Securities Berhad)	Level 5, Menara UAC No.12, Jalan PJU7/5 Mutiar Damansara 47800 Petaling Jaya Selangor Darul Ehsan Tel No. : 03 – 7890 8899 ext 2012/2007	079-001

DETAILED PROCEDURES FOR APPLICATION AND ACCEPTANCE (Cont'd)

Name	Address and telephone number	Broker Code
<u>SELANGOR DARUL EHSAN (cont'd)</u>		
APEX SECURITIES BERHAD (formerly known as JF Apex Securities Berhad)	16th Floor Menara Choy Fook On No. 1B, Jalan Yong Shook Lin 46050 Petaling Jaya Selangor Darul Ehsan Tel No. : 03 – 7620 1118	079-002
CGS INTERNATIONAL SECURITIES MALAYSIA SDN BHD	No. A-07-01 & A-07-02 Empire Office Tower Empire Subang Jalan SS16/1 47500 Subang Jaya Selangor Darul Ehsan Tel. No. : 03 – 5631 7934/7892	065-001
CGS INTERNATIONAL SECURITIES MALAYSIA SDN BHD	1st Floor (No. 11A) Jalan Kenari 1 Bandar Puchong Jaya 47100 Puchong Selangor Darul Ehsan Tel. No. : 03 – 5891 6852	065-001
CGS INTERNATIONAL SECURITIES MALAYSIA SDN BHD	1st Floor, No. 26A(F), 26A(M) & 26A(B) Jalan SJ6, Taman Selayang Jaya 68100 Batu Caves Selangor Darul Ehsan Tel. No.: 03 – 6137 1680	065-001
CGS INTERNATIONAL SECURITIES MALAYSIA SDN BHD	2nd Floor (No. 26-2) Lorong Batu Nilam 4B Bandar Bukit Tinggi 41200 Klang Selangor Darul Ehsan Tel. No. : 03 – 3325 7105/7106	065-001
KENANGA INVESTMENT BANK BERHAD	Lot 240, 2nd Floor, The Curve No. 6, Jalan PJU 7/3 Mutiar Damansara 47800 Petaling Jaya Selangor Darul Ehsan Tel No. : 03 – 7725 9095	073-001
KENANGA INVESTMENT BANK BERHAD	Level 1 East Wing Wisma Consplant 2 No. 7 Jalan SS 16/1 47500 Subang Jaya Selangor Darul Ehsan Tel No. : 03 – 5621 2118	073-001
KENANGA INVESTMENT BANK BERHAD	35 (Ground, 1st & 2nd Floor) Jalan Tiara 3, Bandar Baru Klang 41150 Klang Selangor Darul Ehsan Tel No. : 03 – 3348 8080	073-001
MALACCA SECURITIES SDN BHD	No. 16, Jalan SS15/4B 47500 Subang Jaya Selangor Darul Ehsan Tel No.: 03 – 5636 1533	012-001

DETAILED PROCEDURES FOR APPLICATION AND ACCEPTANCE (Cont'd)

Name	Address and telephone number	Broker Code
<u>SELANGOR DARUL EHSAN (cont'd)</u>		
MALACCA SECURITIES SDN BHD	No. 54M, Mezzanine Floor Jalan SS2/67 47300 Petaling Jaya Selangor Darul Ehsan Tel No. : 03 – 7876 1533	012-001
MBSB INVESTMENT BANK BERHAD (Formerly known as MIDF Amanah Investment Bank Berhad)	Level 21, Menara MBSB Bank, PJ Sentral, Lot 12, Persiaran Barat, Seksyen 52 46200 Petaling Jaya Selangor Darul Ehsan Tel No. : 03 – 2173 8888	026-001
NEWPARADIGM SECURITIES SDN BHD	1st Floor, 157- A, Jalan Kenari 23A Bandar Puchong Jaya 47100 Puchong Selangor Darul Ehsan Tel No. : 03 – 8074 7094	064-003
NEWPARADIGM SECURITIES SDN BHD	No. 18 & 20, Jalan Tiara 2 Bandar Baru Klang 41150 Klang Selangor Darul Ehsan Tel No. : 03 – 3341 5300	064-007
RHB INVESTMENT BANK BERHAD	1,3 & 5, Tingkat 2 Jalan 52/18 New Town Centre 46200 Petaling Jaya Selangor Darul Ehsan Tel No. : 03 – 7873 6366/7875 8428	087-011
RHB INVESTMENT BANK BERHAD	First Floor, 10 & 11 Jalan Maxwell 48000, Rawang Selangor Darul Ehsan Tel No. : 03 – 6092 8916	087-047
RHB INVESTMENT BANK BERHAD	Ground & Mezzanine Floor No. 87 & 89, Jalan Susur Pusat Perniagaan NBC Batu 1½, Jalan Meru 41050 Klang Selangor Darul Ehsan Tel No. : 03 – 3343 9180	087-048
RHB INVESTMENT BANK BERHAD	Unit 1B, 2B & 3B Jalan USJ 10/1J USJ 10, 47610 UEP Subang Jaya Selangor Darul Ehsan Tel No. : 03 – 8022 1888	087-059
SJ SECURITIES SDN BHD	26, Jalan Pendaftar U1/54 Temasya Glenmarie 40150 Shah Alam Selangor Darul Ehsan Tel No. : 03 – 5567 3000	096-001

DETAILED PROCEDURES FOR APPLICATION AND ACCEPTANCE (Cont'd)

Name	Address and telephone number	Broker Code
<u>SELANGOR DARUL EHSAN (cont'd)</u>		
TA SECURITIES HOLDINGS BERHAD	2nd Floor, Wisma TA 1A Jalan SS20/1, Damansara Utama 47400 Petaling Jaya Selangor Darul Ehsan Tel No. : 03 – 7729 5713	058-007
<u>MELAKA</u>		
CGS INTERNATIONAL SECURITIES MALAYSIA SDN BHD	Ground, 1st & 2nd Floor No. 191, Taman Melaka Raya Off Jalan Parameswara 75000 Melaka Tel No. : 06 – 289 8800	065-001
MALACCA SECURITIES SDN BHD	No. 1, 3 & 5, Jalan PPM9 Plaza Pandan Malim (Business Park) Balai Panjang 75250 Melaka Tel No. : 06 – 337 1533	012-001
MERCURY SECURITIES SDN BHD	81, 81A & 81B Jalan Merdeka Taman Melaka Raya 75000 Melaka Tel No. : 06 – 2921 898	093-003
KENANGA INVESTMENT BANK BERHAD	71 (Ground, A&B) & 73 (Ground, A&B) Jalan Merdeka Taman Melaka Raya 75000 Melaka Tel No. : 06 – 2881 720	073-001
NEWPARADIGM SECURITIES SDN BHD	No 6-1, Jalan Lagenda 2 Taman 1 Lagenda 75400 Melaka Tel No. : 06 – 288 0050	064-006
RHB INVESTMENT BANK BERHAD	19, 21, 23, Level 2, Jalan Merdeka Taman Melaka Raya 75000 Melaka Tel No. : 03 – 2330 8450/03-2330 8451	087-026
TA SECURITIES HOLDINGS BERHAD	59, 59A, 59B Jalan Merdeka Taman Melaka Raya 75000 Melaka Tel No. : 06 – 286 2618	058-003
UOB KAY HIAN SECURITIES (M) SDN BHD	7-2 Jalan PPM8 Malim Business Park 75250 Melaka Tel No. : 06 – 335 2511	078-014
<u>PERAK DARUL RIDZUAN</u>		
AFFIN HWANG INVESTMENT BANK BERHAD	21, Jalan Stesen Ground Floor, 1, 2 & 3 34000 Taiping Perak Darul Ridzuan Tel No. : 05 – 806 6688	068-003

DETAILED PROCEDURES FOR APPLICATION AND ACCEPTANCE (Cont'd)

Name	Address and telephone number	Broker Code
<u>PERAK (cont'd)</u>		
CGS INTERNATIONAL SECURITIES MALAYSIA SDN BHD	Ground, 1st, 2nd & 3rd Floor No. 8, 8A-C Persiaran Greentown 4C Greentown Business Centre 30450 Ipoh Perak Darul Ridzuan Tel No. : 05 – 208 8688	065-001
HONG LEONG INVESTMENT BANK BERHAD	51-53, Persiaran Greenhill 30450 Ipoh Perak Darul Ridzuan Tel No. : 05 – 2530 888	066-003
KENANGA INVESTMENT BANK BERHAD	Ground, 1st, 2nd & 4th Floor No. 63 Persiaran Greenhill 30450 Ipoh Perak Darul Ridzuan Tel No. : 05 – 242 2828	073-022
M & A SECURITIES SDN BHD	5th and 6th Floor and Unit 8A M&A Building 52A, Jalan Sultan Idris Shah 30000 Ipoh Perak Darul Ridzuan Tel No. : 05 – 241 9800	057-001
MALACCA SECURITIES SDN BHD	No 3, 1st Floor Persiaran Greenhill 30450, Ipoh Perak Darul Ridzuan Tel No. : 012-618 4998	012-013
MAYBANK INVESTMENT BANK BERHAD	No. 47, Hala Pusat Perdagangan Canning I Pusat Perdagangan Canning II 30350, Ipoh, Perak Tel No. : 05 – 245 3457	098-002
RHB INVESTMENT BANK BERHAD	Ground & 1st Floor No. 17, Jalan Intan 2 Bandar Baru 36000 Teluk Intan Perak Darul Ridzuan Tel No. : 05 – 623 6498	087-014
RHB INVESTMENT BANK BERHAD	Ground & 1st Floor No. 23 & 25 Jalan Lumut 32000 Sitiawan Perak Darul Ridzuan Tel No. : 05 – 692 1228	087-016
RHB INVESTMENT BANK BERHAD	Unit E-2-2A, E-3-2A, E-4-2A & E-5-2A SOHO Ipoh 2, Jalan Sultan Idris Shah 30000 Ipoh Perak Darul Ridzuan Tel. No. : 05 – 241 5100	087-023

DETAILED PROCEDURES FOR APPLICATION AND ACCEPTANCE (Cont'd)

Name	Address and telephone number	Broker Code
<u>PERAK (cont'd)</u>		
RHB INVESTMENT BANK BERHAD	Ground Floor, No. 40, 42 & 44 Jalan Berek 34000 Taiping Perak Darul Ridzuan Tel No. : 05 – 808 8229	087-034
RHB INVESTMENT BANK BERHAD	No 1&3, 1st Floor Jalan Wawasan Satu Taman Wawasan Jaya 34200 Parit Buntar Perak Darul Ridzuan Tel No. : 05 – 717 0888	087-052
TA SECURITIES HOLDINGS BERHAD	Ground, 1st & 2nd Floor Plaza Teh Teng Seng No. 227, Jalan Raja Permaisuri Bainun 30250 Ipoh Perak Darul Ridzuan Tel No. : 05 – 253 1313	058-001
UOB KAY HIAN SECURITIES (M) SDN BHD	153A Jalan Raja Musa Aziz 30300 Ipoh Perak Darul Ridzuan Tel No. : 05 – 241 1290	078-002
<u>PULAU PINANG</u>		
AFFIN HWANG INVESTMENT BANK BERHAD	Level 2, 3, 4, 5, 7 & 8 Wisma Sri Pinang 60, Green Hall 10200 Pulau Pinang Tel No. : 04 – 263 6996	068-001
AFFIN HWANG INVESTMENT BANK BERHAD	1st, 2nd & 3rd Floor No. 2 & 4, Jalan Perda Barat Bandar Perda 14000 Bukit Mertajam Pulau Pinang Tel No. : 04 – 537 2882	068-001
AMINVESTMENT BANK BERHAD	3rd Floor, Menara Liang Court 37, Jalan Sultan Ahmad Shah 10050 Pulau Pinang Tel No. : 04 – 226 1818	086-001
APEX SECURITIES BERHAD (formerly known as JF Apex Securities Berhad)	368-2-5 Jalan Burmah Belissa Row 10350 Pulau Tikus Pulau Pinang Tel No. : 04 – 228 9118	079-005
CGS INTERNATIONAL SECURITIES MALAYSIA SDN BHD	Level 2, Menara BHL 51, Jalan Sultan Ahmad Shah 10050 Pulau Pinang Tel No. : 04 – 238 5900	065-001

DETAILED PROCEDURES FOR APPLICATION AND ACCEPTANCE (Cont'd)

Name	Address and telephone number	Broker Code
<u>PULAU PINANG (cont'd)</u>		
CGS INTERNATIONAL SECURITIES MALAYSIA SDN BHD	No. 20-1 & 20-2 Persiaran Bayan Indah Bayan Bay, Sungai Nibong 11900 Nayan Lepas Pulau Pinang Tel No. : 04 – 641 2881	065-001
MALACCA SECURITIES SDN BHD	28, Lorong Tangling Indah 3 Taman Tangling Indah 14100 Simpang Ampat Pulau Pinang Tel. No. : 04 – 506 0967	012-001
MALACCA SECURITIES SDN BHD	No.11A-1, Persiaran Bayan Indah Taman Bayan Indah 11900 Bayan Lepas Pulau Pinang Tel. No. : 04 – 642 1533	012-001
MAYBANK INVESTMENT BANK BERHAD	Ground Floor, Bangunan KWSP No. 38, Jalan Sultan Ahmad Shah 10050 Georgetown Pulau Pinang Tel No. : 04 – 219 6888	098-006
MERCURY SECURITIES SDN BHD	Ground, 1st & 2nd floor, No. 1, Jalan Todak 5, Pusat Bandar Seberang Jaya, 13700 Prai, Penang Tel No. : 04 – 332 2123	093-001
MERCURY SECURITIES SDN BHD	2nd Floor, Standard Chartered Bank Chambers, 2, Lebuhr Pantai 10300 Pulau Pinang Tel No. : 04 – 263 9118	093-004
BERJAYA SECURITIES SDN BHD (formerly known as Inter-Pacific Securities Sdn Bhd)	Canton Square Level 2 (Unit 1) & Level 3 No. 56, Cantonment Road 10250 Pulau Pinang Tel. No. : 04 – 226 8288	054-002
KENANGA INVESTMENT BANK BERHAD	7th, 8th & 16th Floor Menara Boustead Penang 39, Jalan Sultan Ahmad Shah 10050 Pulau Pinang Tel.No. : 04 – 228 3355	073-023
PHILLIP CAPITAL SDN BHD	29A, Ground Floor Beach Street 10300 Pulau Pinang Tel No. : 04 – 261 6363	076-015
NEWPARADIGM SECURITIES SDN BHD	56B, 1st Floor Jalan Perak, Perak Plaza 10150 Pulau Pinang Tel. No. : 04 – 227 3000	064-004

DETAILED PROCEDURES FOR APPLICATION AND ACCEPTANCE (Cont'd)

Name	Address and telephone number	Broker Code
<u>PULAU PINANG (cont'd)</u>		
RHB INVESTMENT BANK BERHAD	Ground, 1st & 2nd Floor No. 2677, Jalan Chain Ferry Taman Inderawasih 13600 Seberang Prai Pulau Pinang Tel No. : 04 – 390 0022	087-005
RHB INVESTMENT BANK BERHAD	64 & 64-D Ground Floor-3rd Floor & 5th-8th Floor Lebuh Bishop 10200 Pulau Pinang Tel No. : 04 – 263 4222	087-033
RHB INVESTMENT BANK BERHAD	1st Floor No. 15-1-5, 15-1-6, 15-2-5, 15-2-6 & 15-2-24 Medan Kampung Relau (Bayan Point) 11950 Pulau Pinang Tel No. : 04 – 640 4888	087-042
TA SECURITIES HOLDINGS BERHAD	3rd Floor, Bangunan Heng Guan No. 171, Jalan Burmah 10050 Pulau Pinang Tel No. : 04 – 227 2339	058-010
UOB KAY HIAN SECURITIES (M) SDN BHD	1st Floor, Bangunan Heng Guan 171 Jalan Burmah 10050 Pulau Pinang Tel No. : 04 – 229 9318	078-002
UOB KAY HIAN SECURITIES (M) SDN BHD	21, Jalan Bayu Mutiara 2 Taman Bayu Mutiara 14000 Bukit Mertajam Pulau Pinang Tel No. : 04 – 504 7313 / 7316	078-003
<u>PAHANG DARUL MAKMUR</u>		
CGS INTERNATIONAL SECURITIES MALAYSIA SDN BHD	Ground, 1st & 2nd Floor No. A-27, Jalan Dato' Lim Hoe Lek 25200 Kuantan Pahang Darul Makmur Tel No. : 09 – 505 7800	065-001
KENANGA INVESTMENT BANK BERHAD	A15, A17 & A19, Ground Floor Jalan Tun Ismail 2 Sri Dagangan 2 25000 Kuantan Pahang Darul Makmur Tel No. : 09 – 517 1698	073-001
MALACCA SECURITIES SDN BHD	P11-3, Jalan Chui Yin 28700 Bentong Pahang Darul Makmur Tel No. : 09 – 222 0993	012-001

DETAILED PROCEDURES FOR APPLICATION AND ACCEPTANCE (Cont'd)

Name	Address and telephone number	Broker Code
<u>PAHANG DARUL MAKMUR (cont'd)</u>		
PHILLIP CAPITAL SDN BHD	Ground, Mezzanine & 1st Floor B400, Jalan Beserah 25300 Kuantan Pahang Darul Makmur Tel No. : 09 – 566 0800	076-002
RHB INVESTMENT BANK BERHAD	No. 12 Ground Floor, 1st and 2nd Floor Jalan Putra Square 1 Putra Square 25300 Pahang Darul Makmur Tel. No. : 09 – 517 3811	087-007
<u>KELANTAN</u>		
CGS INTERNATIONAL SECURITIES MALAYSIA SDN BHD	Level 4 Wisma TCH (formerly known as Wisma Square Point) Jalan Pengkalen Chepa 15400 Kota Bharu Kelantan Darul Naim Tel. No. : 09 - 741 9050/9051/9052/9053	065-001
RHB INVESTMENT BANK BERHAD	Ground & 1st Floor No. 3953-H, Jalan Kebun Sultan 15350 Kota Bharu Kelantan Darul Naim Tel No. : 09 – 743 0077	087-020
TA SECURITIES HOLDINGS BERHAD	298, Jalan Tok Hakim 15000 Kota Bharu Kelantan Darul Naim Tel No. : 09 – 7432 288/3388	058-004
UOB KAY HIAN SECURITIES (M) SDN BHD	Ground & 1st Floor Lot 712, Sek 9, PT 62 Jalan Tok Hakim 15000 Kota Bharu Kelantan Darul Naim Tel No. : 09 – 747 3906	078-004
<u>TERENGGANU DARUL IMAN</u>		
PHILLIP CAPITAL SDN BHD	No. 46, 1st Floor Jalan Sultan Ismail 20200 Kuala Terengganu Tel No. : 09 – 6317 922	076-009
RHB INVESTMENT BANK BERHAD	1st Floor, 59 Jalan Sultan Ismail 20200 Kuala Terengganu Terengganu Darul Iman Tel No. : 09 – 626 1816	087-055
UOB KAY HIAN SECURITIES (M) SDN BHD	37-B, 1st Floor Jalan Sultan Ismail 20200 Kuala Terengganu Terengganu Darul Iman Tel No. : 09 – 622 4766	078-016

DETAILED PROCEDURES FOR APPLICATION AND ACCEPTANCE (Cont'd)

Name	Address and telephone number	Broker Code
<u>KEDAH DARUL AMAN</u>		
AFFIN HWANG INVESTMENT BANK BERHAD	No. 70 & 70A, Jalan Mawar 1 Taman Pekan Baru 08000 Sungai Petani Kedah Darul Aman Tel No. : 04 – 425 6666	068-011
CGS INTERNATIONAL SECURITIES MALAYSIA SDN BHD	2nd Floor, No. 102 Kompleks Persiaran Sultan Abdul Hamid Jalan Pegawai 05050 Alor Setar Kedah Darul Aman Tel. No. : 04 – 777 4400/4401	065-001
MALACCA SECURITIES SDN BHD	No. 9, First Floor Kompleks Perniagaan LITC Jalan Putra Mergong 05150 Alor Setar Kedah Darul Aman Tel No. : 04 – 735 0888	012-001
PHILLIP CAPITAL SDN BHD	Lot T-30, 2nd Floor, Wisma PKNK Jalan Sultan Badlishah 05000 Alor Setar Kedah Darul Aman Tel No. : 04 – 731 7088/8270	076-004
RHB INVESTMENT BANK BERHAD	Ground & 1st Floor 214-A, 214-B, 215-A & 215-B Medan Putra, Jalan Putra 05150 Alor Setar Kedah Darul Aman Tel No. : 04 – 720 9888	087-021
UOB KAY HIAN SECURITIES (M) SDN BHD	Lot 4, 5 & 5A, 1st Floor EMUM 55 No. 55, Jalan Gangsa Kawasan Perusahaan Mergong 2 Seberang Jalan Putra 05150 Alor Setar Kedah Darul Aman Tel No. : 04 – 732 2111	078-007
<u>NEGERI SEMBILAN DARUL KHUSUS</u>		
AFFIN HWANG INVESTMENT BANK BERHAD	No. 26-2, Jalan S2 B16 Pusat Dagangan Seremban 2 70300 Seremban Negeri Sembilan Darul Khusus Tel No. : 06 – 603 7408	068-019
AFFIN HWANG INVESTMENT BANK BERHAD	6, Upper Level, Jalan Mahligai 72100 Bahau Negeri Sembilan Darul Khusus Tel No. : 06 – 455 3188	068-019
CGS INTERNATIONAL SECURITIES MALAYSIA SDN BHD	1st Floor, No 21, Jalan Mahligai 72100 Bahau Negeri Sembilan Darul Khusus Tel No. : 06 – 455 3166/3266	065-001

DETAILED PROCEDURES FOR APPLICATION AND ACCEPTANCE (Cont'd)

Name	Address and telephone number	Broker Code
<u>NEGERI SEMBILAN DARUL KHUSUS</u> <u>(cont'd)</u>		
CGS INTERNATIONAL SECURITIES MALAYSIA SDN BHD	2nd Floor, Lot 3110 Jalan Besar, Lukut 71010 Port Dickson Negeri Sembilan Darul Khusus Tel No. : 06 – 651 5385	065-001
CGS INTERNATIONAL SECURITIES MALAYSIA SDN BHD	No. 38, 1st Floor Jalan S2 B18 Biz Avenue Seremban 2 70300 Seremban Negeri Sembilan Darul Khusus Tel No. : 06 – 761 4651	065-001
KENANGA INVESTMENT BANK BERHAD	1C & 1D, Ground & 1st Floor Jalan Tunku Munawir 70000 Seremban, Negeri Sembilan Tel No. : 06 – 765 5998	073-001
MAYBANK INVESTMENT BANK BERHAD	Wisma HM No. 43, Jalan Dr Krishnan 70000 Seremban Negeri Sembilan Tel No. : 06 – 766 9555	098-005
NEWPARADIGM SECURITIES SDN BHD	1st-3rd Floor 19-21, Jalan Kong Sang 70000 Seremban Negeri Sembilan Darul Khusus Tel No. : 06 – 762 3131	064-002
NEWPARADIGM SECURITIES SDN BHD	Ground & 1st Floor No. 3, Jalan Dato Abdullah 71200 Kuala Klawang Negeri Sembilan Darul Khusus Tel No. : 06 – 613 7767	064-002
RHB INVESTMENT BANK BERHAD	Ground, 1st & 2nd Floor No. 32 & 33, Jalan Dato' Bandar Tunggal 70000 Seremban Negeri Sembilan Darul Khusus Tel No. : 06 – 764 1641	087-024
<u>JOHOR DARUL TAKZIM</u>		
AFFIN HWANG INVESTMENT BANK BERHAD	Level 7, Johor Bahru City Square (Office Tower) 106-108 Jalan Wong Ah Fook 80000 Johor Bahru Johor Darul Takzim Tel No. : 07 – 222 2692	068-004
AFFIN HWANG INVESTMENT BANK BERHAD	2nd Floor, No 11 & 12 BP Avenue Jalan Abdul Rahman Bandar Penggaram 83000 Batu Pahat Johor Darul Takzim Tel No. : 07 – 431 1081	068-004

DETAILED PROCEDURES FOR APPLICATION AND ACCEPTANCE (Cont'd)

Name	Address and telephone number	Broker Code
<u>JOHOR DARUL TAKZIM (cont'd)</u>		
AMINVESTMENT BANK BERHAD	2nd & 3rd Floor, Penggaram Complex 1, Jalan Abdul Rahman 83000 Batu Pahat Johor Darul Takzim Tel No. : 07 – 434 2282	086-001
CGS INTERNATIONAL SECURITIES MALAYSIA SDN BHD	No 73, Ground Floor No 73A & 79A, First Floor Jalan Kuning Dua, Taman Pelangi 80400 Johor Bahru Johor Darul Takzim Tel No. : 07 – 340 5888	065-001
CGS INTERNATIONAL SECURITIES MALAYSIA SDN BHD	1st Floor, No. 384A Jalan Simbang, Taman Perling 81200 Johor Bahru Johor Darul Takzim Tel No. : 07 – 232 9673	065-001
CGS INTERNATIONAL SECURITIES MALAYSIA SDN BHD	2nd Floor, 113 & 114 Jalan Genuang 85000 Segamat Johor Darul Takzim Tel No. : 07 – 931 1509/1523	065-001
CGS INTERNATIONAL SECURITIES MALAYSIA SDN BHD	1st Floor, 101 Jalan Gambir 8 Bandar Baru Bukit Gambir 84800 Muar Johor Darul Takzim Tel No. : 06 – 976 4559/4560	065-001
CGS INTERNATIONAL SECURITIES MALAYSIA SDN BHD	1st Floor No. 8A Jalan Dedap 20 Taman Johor Jaya 81100 Johor Bahru Johor Darul Takzim Tel No. : 07 – 353 7669/7959	065-001
BERJAYA SECURITIES SDN BHD (formerly known as Inter-Pacific Securities Sdn Bhd)	95, Jalan Tun Abdul Razak 80000 Johor Bahru Johor Darul Takzim Tel No. : 07 – 223 1211	054-004
KENANGA INVESTMENT BANK BERHAD	Level 2, Menara Pelangi Jalan Kuning, Taman Pelangi 80400 Johor Bahru Johor Darul Takzim Tel No. : 07 – 333 3600	073-004
KENANGA INVESTMENT BANK BERHAD	57, 59 and 61 Jalan Ali 84000 Muar Johor Darul Takzim Tel No. : 06 – 953 1222	073-001
M & A SECURITIES SDN BHD	Suite 5.3A, Level 5, Menara Pelangi Jalan Kuning, Taman Pelangi 80400 Johor Bahru Johor Darul Takzim Tel No. : 07 – 338 1233	057-003

DETAILED PROCEDURES FOR APPLICATION AND ACCEPTANCE (Cont'd)

Name	Address and telephone number	Broker Code
<u>JOHOR DARUL TAKZIM (cont'd)</u>		
MALACCA SECURITIES SDN BHD	No. 40A, Jalan Perang Taman Pelangi 80400 Johor Bahru Johor Darul Takzim Tel No. : 07 – 335 1533	012-001
MALACCA SECURITIES SDN BHD	1735-B, Jalan Sri Putri 4 Taman Putri Kulai 81000 Kulaijaya Johor Darul Takzim Tel No. : 07 – 663 8877	012-001
MALACCA SECURITIES SDN BHD	Lot 880, 3 ½ Mile Jalan Salleh 84000 Muar Johor Darul Takzim Tel No. : 06 – 953 6948	012-001
MERCURY SECURITIES SDN BHD	Suite 17.1, Level 17, Menara Pelangi Jalan Kuning, Taman Pelangi 80400 Johor Bahru Johor Darul Takzim Tel No. : 07 – 331 6992	093-005
PHILLIP CAPITAL SDN BHD	No. 73, 1st Floor Jalan Rambutan 86000 Kluang Johor Darul Takzim Tel No. : 07 – 771 7922	076-006
NEWPARADIGM SECURITIES SDN BHD	Ground & 1st Floor No. 43 & 43A, Jalan Penjaja 3 Taman Kim's Park, Business Centre 83000 Batu Pahat Johor Darul Takzim Tel No. : 07 – 433 3608	064-008
RHB INVESTMENT BANK BERHAD	53, 53-A & 53-B, Jalan Sultanah 83000 Batu Pahat Johor Darul Takzim Tel No. : 07 – 438 0288	087-009
RHB INVESTMENT BANK BERHAD	No. 33-1, 1st & 2nd Floor Jalan Ali 84000 Muar Johor Darul Takzim Tel No. : 06 – 953 8262	087-025
RHB INVESTMENT BANK BERHAD	Ground & 1st Floor No. 119 & 121 Jalan Sutera Tanjung 8/2 Taman Sutera Utama 81300 Skudai Johor Darul Takzim Tel No. : 07 – 557 7628	087-029

DETAILED PROCEDURES FOR APPLICATION AND ACCEPTANCE (Cont'd)

Name	Address and telephone number	Broker Code
<u>JOHOR DARUL TAKZIM (cont'd)</u>		
RHB INVESTMENT BANK BERHAD	Ground, 1st & 2nd Floor No. 3, Jalan Susur Utama 2/1 Taman Utama 85000 Segamat Johor Darul Takzim Tel No. : 07 – 932 1543	087-030
RHB INVESTMENT BANK BERHAD	Ground & 1st Floor No. 40 Jalan Haji Manan 86000 Kluang Johor Darul Takzim Tel No. : 07 – 776 9655	087-031
RHB INVESTMENT BANK BERHAD	Ground, 1st & 2nd Floor No. 10, Jalan Anggerik 1 Taman Kulai Utama 81000 Kulai Johor Darul Takzim Tel No. : 07 – 662 6288	087-035
RHB INVESTMENT BANK BERHAD	Ground, 1st & 2nd Floor, No. 21 & 23 Jalan Molek 1/30, Taman Molek 81100 Johor Bahru Johor Darul Takzim Tel No. : 07 – 352 2293	087-043
TA SECURITIES HOLDINGS BERHAD	7A, Jalan Genuang Perdana Taman Genuang Perdana 85000 Segamat Johor Darul Takzim Tel No. : 07 – 943 5278	058-009
TA SECURITIES HOLDINGS BERHAD	15, Jalan Molek 1/5A Taman Molek 81000 Johor Bahru Tel No. : 07 – 364 7388	058-011
TA SECURITIES HOLDINGS BERHAD	No. 29-03, Jalan Sri Pelangi Taman Pelangi 80400 Johor Bahru Tel No. : 07 – 336 4672	058-013
UOB KAY HIAN SECURITIES (M) SDN BHD	Level 6 & 7, Menara MSC Cyberport No. 5, Jalan Bukit Meldrum 80300 Johor Bahru Johor Darul Takzim Tel No. : 07 – 333 2000	078-001
UOB KAY HIAN SECURITIES (M) SDN BHD	42-8, Main Road Kulai Besar 81000 Kulai Johor Darul Takzim Tel No. : 07 – 663 5651	078-001

DETAILED PROCEDURES FOR APPLICATION AND ACCEPTANCE (Cont'd)

Name	Address and telephone number	Broker Code
<u>SARAWAK</u>		
AFFIN HWANG INVESTMENT BANK BERHAD	2nd Floor, Lot No. 27, NBX 2 The Northbank Off Kuching-Samarahan Expressway 93350 Kuching Sarawak Tel No. : 082 – 50 1007	068-005
AMINVESTMENT BANK BERHAD	1st, 2nd, & 3rd Floor No. 162, 164, 166 & 168 Jalan Abell 93100 Kuching Sarawak Tel No. : 082 – 24 4791	086-001
CGS INTERNATIONAL SECURITIES MALAYSIA SDN BHD	No. 6A, Ground Floor Jalan Bako, Off Brooke Drive 96000 Sibu Sarawak Tel No. : 084 – 36 7700	065-001
CGS INTERNATIONAL SECURITIES MALAYSIA SDN BHD	Level 1 (North), Wisma STA 26, Jalan Datuk Abang Abdul Rahim 93450 Kuching Sarawak Tel No. : 082 – 35 8688	065-001
KENANGA INVESTMENT BANK BERHAD	Lot 1866, Jalan MS 2/5 Marina Square 2 Marina Parkcity 98000 Miri Sarawak Tel No. : 085 – 43 5577	073-001
KENANGA INVESTMENT BANK BERHAD	Level 2-4, Wisma Mahmud Jalan Sungai Sarawak 93100 Kuching Sarawak Tel No. : 082 – 33 8000	073-001
KENANGA INVESTMENT BANK BERHAD	11-12, Ground & 1st Floor Lorong Kampung Datu 3 96000 Sibu Sarawak Tel No. : 084 – 31 3855	073-001
MERCURY SECURITIES SDN BHD	1st Floor 16, Jalan Getah 96100 Sarikei Sarawak Tel No. : 084 – 65 6281	093-001
RHB INVESTMENT BANK BERHAD	Tingkat Bawah dan Tingkat 1 No. 221, Parkcity Commerce Square Phase III Jalan Tun Ahmad Zaidi 97000 Bintulu Sarawak Tel No. : 086 – 31 7678	087-053

DETAILED PROCEDURES FOR APPLICATION AND ACCEPTANCE (Cont'd)

Name	Address and telephone number	Broker Code
<u>SARAWAK (cont'd)</u>		
RHB INVESTMENT BANK BERHAD	Yung Kong Abell Units No. 1-10, 2nd Floor Lot 365, Section 50 Jalan Abell 93100 Kuching Sarawak Tel No. : 082 – 25 0888	087-008
RHB INVESTMENT BANK BERHAD	No. 102, Pusat Pedada Jalan Dr Wong Soon Kai 96000 Sibu Sarawak Tel No. : 084 – 32 9100	087-008
TA SECURITIES HOLDINGS BERHAD	12G, H & I Jalan Kampong Datu 96000 Sibu Sarawak Tel No. : 084 – 31 9998	058-002
UOB KAY HIAN SECURITIES (M) SDN BHD	Lot 1265, 1st Floor Centre Point Commercial Centre Jalan Melayu 98000, Miri Sarawak Tel No. : 085 – 32 4128	078-017
UOB KAY HIAN SECURITIES (M) SDN BHD	Ground & 1st Floor No 16, Lorong Intan 6 96000 Sibu Sarawak Tel No. : 084 – 25 2737	078-018
<u>SABAH</u>		
AFFIN HWANG INVESTMENT BANK BERHAD	No. 2 & 3 Block A Level 2, Luyang Commercial Centre Damai Plaza PH3 Jalan Damai, 88300 Kota Kinabalu Sabah Tel No. : 088 – 31 1688	068-005
CGS INTERNATIONAL SECURITIES MALAYSIA SDN BHD	1st & 2nd Floor Central Building No. 28, Jalan Sagunting 88000 Kota Kinabalu Sabah Tel No. : 088 – 32 8878	065-001
CGS INTERNATIONAL SECURITIES MALAYSIA SDN BHD	1st Floor, Lot 12 Block A3, Phase 2 Utama Place Mile 6, Northern Road 90000 Sandakan Sabah Tel No. : 089 – 21 5578	065-001

DETAILED PROCEDURES FOR APPLICATION AND ACCEPTANCE (Cont'd)

Name	Address and telephone number	Broker Code
<u>SABAH (cont'd)</u>		
KENANGA INVESTMENT BANK BERHAD	Level 8, Wisma Great Eastern 68, Jalan Gaya 88000 Kota Kinabalu Sabah Tel No. : 088 – 23 6188	073-032
RHB INVESTMENT BANK BERHAD	2nd Floor 81 & 83, Jalan Gaya 88000 Kota Kinabalu Sabah Tel No. : 088 – 26 9788	087-010
UOB KAY HIAN SECURITIES (M) SDN BHD	11, Equity House, Block K Sadong Jaya, Karamunsing 88100 Kota Kinabalu Sabah Tel No. : 088 – 23 4099	078-004

(The rest of this page is intentionally left blank)