

55th Annual General Meeting Wednesday, 8 May 2024



DISCLAIMER

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A Leading International Energy-Related Maritime Solutions & Services Provider





Global presence with

56 years history



Within the

Top 15 Companies

by market capitalisation in Bursa Malaysia Main Market



Moving Energy

with operating presence in **11 countries**



Solid balance sheet with total assets of

RM65 billion



transport sector

<u>...</u>

S&P Global Ratings

Baa2

Moody's

BBB+

(Stable) (Stable)



104²

Reputable

FPSO/FSO

owner-operators

Modern fleet of LNG, Petroleum & Product vessels





KWSP EPF

51%

12%

PNB Permedalan Nasianal Berhad **♦KW**AP

9%

5%



>10,000

Sea & shore employees



10 Consecutive Years

Constituent of FTSE4Good Bursa Malaysia Index

S&P Global

Member of the S&P Global Sustainability Yearbook since 2023



18.7 Low Risk

Votes:

- . All information are as at 31 December 2023 unless otherwise stated.
- Information as at 1 March 2024

Strictly Confidential

What We Do



Key Revenue Drivers



Gas Assets & Solutions

23%

of 2023 Group Revenue

- Transports up to 6% of global LNG
- Rank among the largest owners and operators of LNG carriers –
 31 LNG carriers¹



Petroleum & Product Shipping

35%

of 2023 Group Revenue

- Leading global owner and operator of crude and clean petroleum tankers
- Market leader in specialist lightering operations
- 64 Vessels (including 8 LSVs)



Offshore Business

18%

of 2023 Group Revenue

- Among the top Floating Production Systems owner and operator in the world
- ❖ 13 Floating assets



Marine & Heavy Engineering

23%

of 2023 Group Revenue

 Owner of the single largest fabrication yard and one of the largest drydocks in Southeast Asia

New Incubation



New Energy Division

- Incubated in 2023, this unit is poised to become a fully operational business division in 2024
- Pivoting into clean energy solutions e.g., CCS, ammonia value chain and ZEVs.

Supported by



Marine Services

- High vessel availability and utilisation rate >99%
- Reputable experience in marine services



Maritime Education & Training

- Training institution for seafarers, offshore platforms and shipping industry
- To achieve University College status by 2025/2026



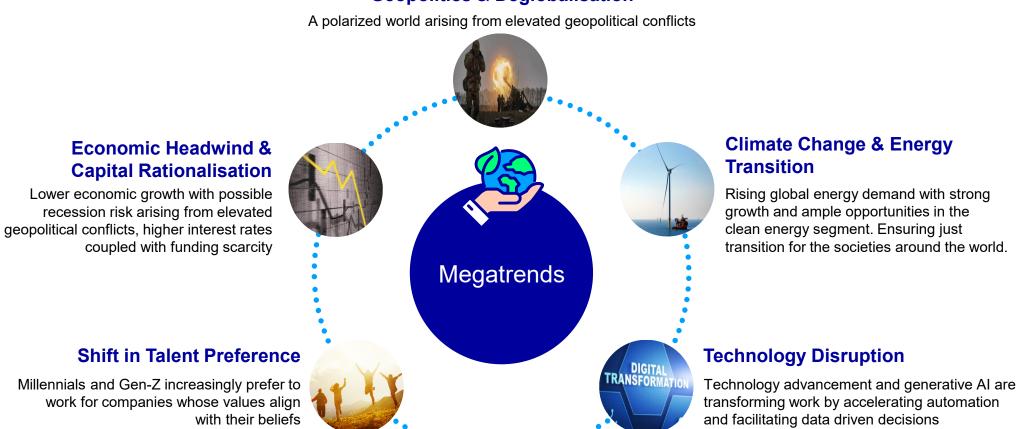
Notos

- 1. Excluding 6 Very Large Ethane Carriers (VLECs), 2 Floating Storage Unit (FSUs) and 1 LNG Bunker Vessel (LBV).
- 2. All vessel information are as at 1 March 2024.

Megatrends Influencing Our Industry



Geopolitics & Deglobalisation



We have embraced the challenges, seized the opportunities and delivered value to our stakeholders.

Delivering Our 2023 Strategy



Strategic Pillars

Key Focus Areas

Key Achievements

Selective
Investments and
Project Delivery
Excellence

Long-Term Contracts



Improved cash flows from operating activities by 14% and cash flow from secured income by 25%

Diversifying Into New Asset Classes



HoA with Pengerang LNG (Two) Sdn Bhd for an LNG FSU

Project Execution, Delivery and Operational Excellence *



Delivered 3 dual-fuel VLCCs;
 Eagle Ventura, Eagle Vellore
 and Eagle Veracruz

Delivered 2 eco-efficient LNGCs; Seri Daya and Seri Damai

Sail away of FPSO
 Marechal Duque de Caxias

Pacing Growth to Ensure Sustainability **Decarbonisation**



Reduction in Fleet average CO₂e intensity by 24% compared to 2008 baseline

Maintaining Financial Discipline



One of the highest rated shipping companies

Moody's

Baa2 (Stable)

S&P Global Ratings

BBB+ (Stable)

Strategic Business Review Reassess Business Portfolio to Unlock Value



Established MISC 2030 Aspiration



Integration of Port Management & Maritime Services and Integrated Marine Services business segments

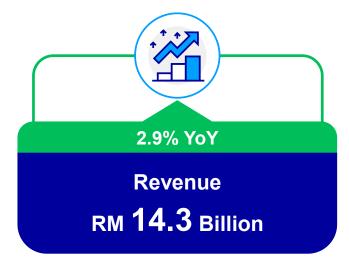


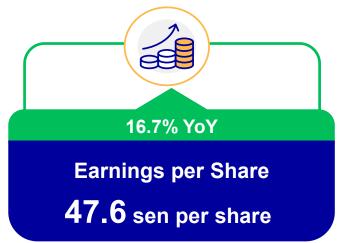
Incubation of New Energy and Decarbonisation (NED) unit

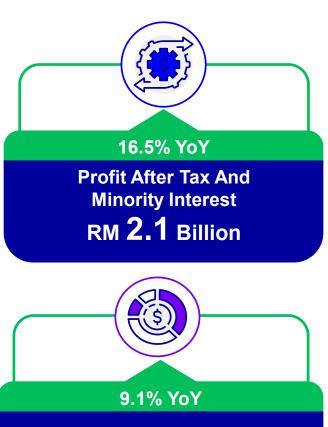
Strictly Confidential *as at 1 March 2024

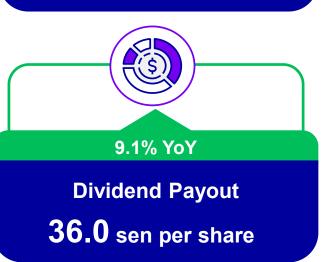
Financial Achievements 2023

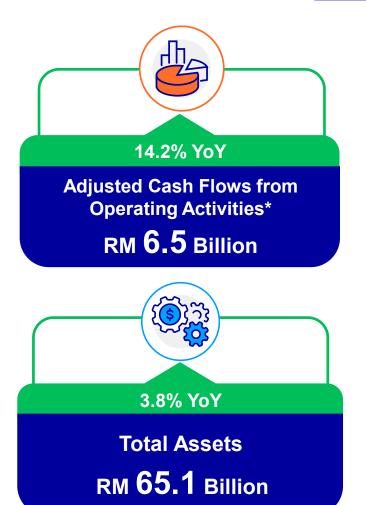










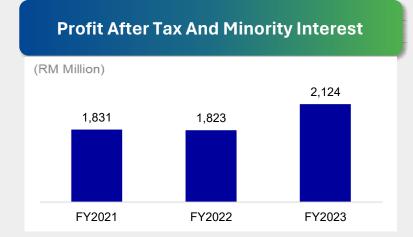


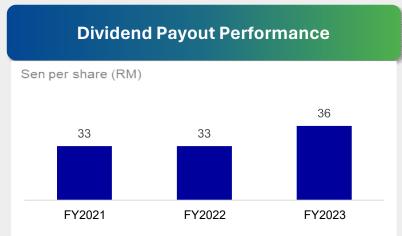
Note:

- 1. YoY represents FY2023 against FY2022.
- 2. All figures in RM unless otherwise stated.

Creating Value for Our Shareholders









Healthy profit growth

Improved dividend payout

Stable stock performance

Healthy profit growth, improved dividend payout and stable stock performance underpinned our commitment to creating value for shareholders.

Business Achievements 2023









Delivered two LNGCs to SeaRiver Maritime



Delivered two dual-fuel VLCCs to Shell with the third delivered in January 2024



MHB secured works for the first offshore substation high voltage direct current platform



PETRONAS, MOL and MISC collaboration on Liquefied Carbon Dioxide carriers



ALAM achieved 87% readiness for University College status



Secured an Approval in Principle for innovative Floating CO2
Storage Unit



Signed Heads of Agreement with Pengerang LNG (Two) Sdn Bhd for an LNG FSU

Awards & Recognitions 2023







MISC's Sustainability-Linked
USD527 million Senior
Secured Term Loan for Six
VLECs



Chamber Of Shipping Of America

AET and Eaglestar awarded with Jones F. Devlin Safety Award for 48 vessels and Environmental Achievement Award for 40 vessels



MPA Green Ship Programme

Seri Damai and Seri Daya achieved Green Ship status



41st Malaysian Society for Occupational Safety and Health Awards 2023

MISC Group wins
One Grand Award,
Four Gold Class 1 Award and
One Gold Merit Awards



The Edge Malaysia ESG Awards 2023

MISC and MHB were respectively awarded with Silver Award (Transport & Logistics Sector) and Silver Award (Green Transition)



Marine Fuels 360 Awards

Eaglestar awarded with the Alternative-Fuelled Vessel Design of the Year



The Building Trust Awards 2023

Among **Top 20** companies recognised by PwC for outstanding efforts in building stakeholder trust



The Star ESG Positive Impact Awards 2022

MISC received Silver Award
under the Large Companies
Tier for the Environmental
Category: Sustainable Ecosystems

Sustainability Achievements 2023







Achieved **24%** reduction in our fleet average GHG intensity compared with 2008



Recycled almost **100%** of hazardous waste generated from shore operations



Surveyed **36** coral reef sites



Gathered a total of **10,011kg** of refuse since 2020





Attained a score of **4.16** in the MISC HSSE Culture Maturity Survey



Achieved 28 million man-hours without LTI for the MERO 3 Project



Recorded **92.6%** high-performing talent retention



ALAM: Cadet Sponsorship for 829 students with an investment of RM29.6 million





50% female Board members as of March 2024



Zero major cybersecurity incidents and data breaches



Attained ISO 37001:2016
Anti-Bribery Management System
(ABMS) certification for ALAM



Completed supply chain ESG self-assessment for **55%** of critical suppliers

Strategic Initiatives & Key Priorities to Drive Our Success



Business Model Transformation



Balancing core business with clean energy investment



Selective investments for optimal portfolio returns

50% CFO* **Improvements**

50%

GHG Emissions

Reduction in

Shipping

Operations

25% CFO* from Clean Energy

Solutions

Strategic Partnerships and Client Positioning

Organisational Culture

and Behaviour



Strategic collaboration to pursue asset growth and new ventures in clean energy across the value chain



Improving value proposition to strategic clients



Embed Generative HSSE culture across the Group



on enterprise culture to future-proof MISC

Embark on a transformation journey focusing

2024 Strategy & Key Priorities

MISC 2030 Aspiration

THANK YOU

