

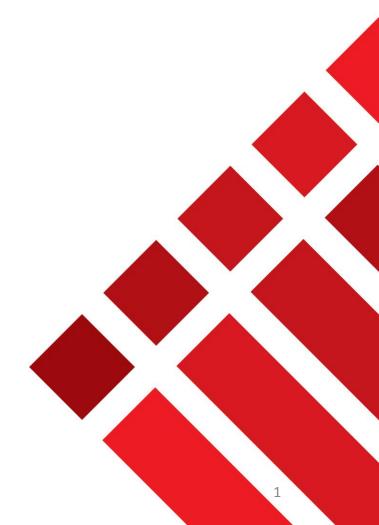
media prima

INVESTOR PRESENTATION

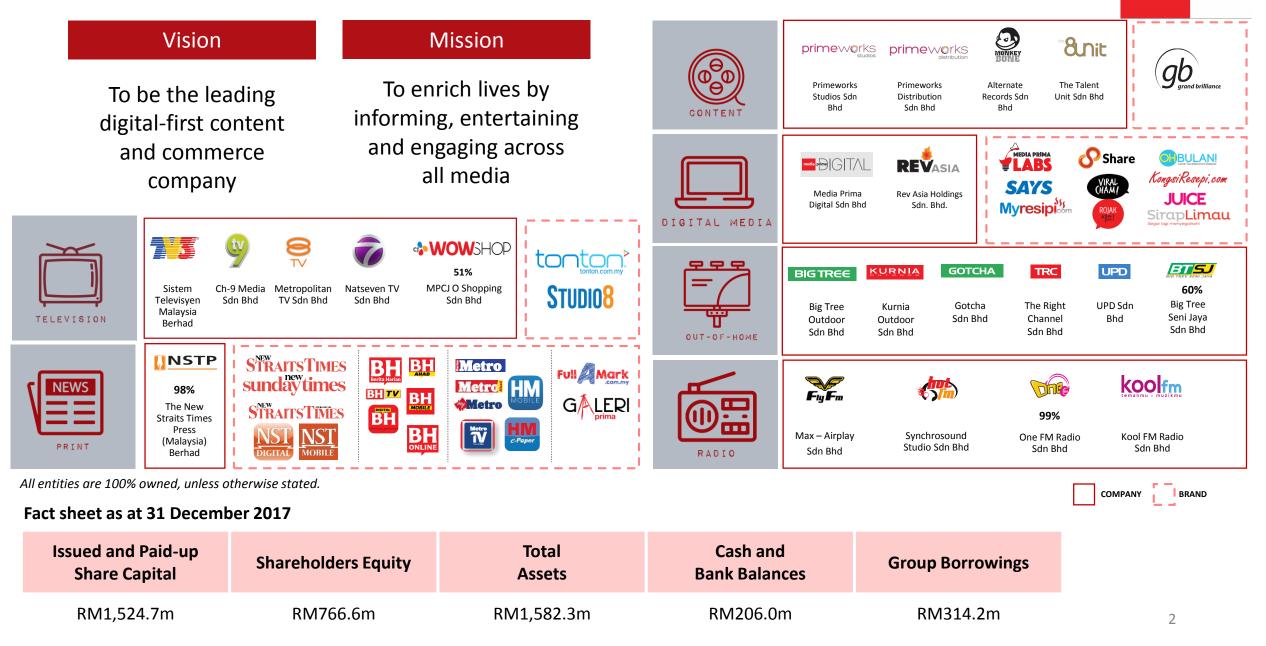
FINANCIAL & BUSINESS REVIEW FOR THE FINANCIAL YEAR ENDED 31ST DECEMBER 2017

22nd February 2018

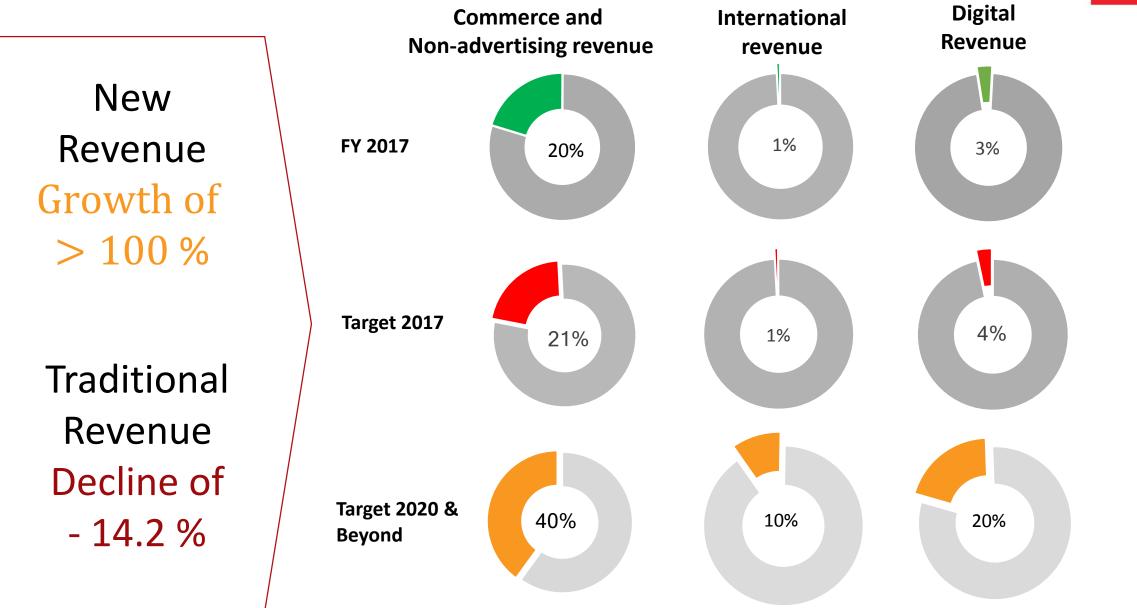




Media Prima Today

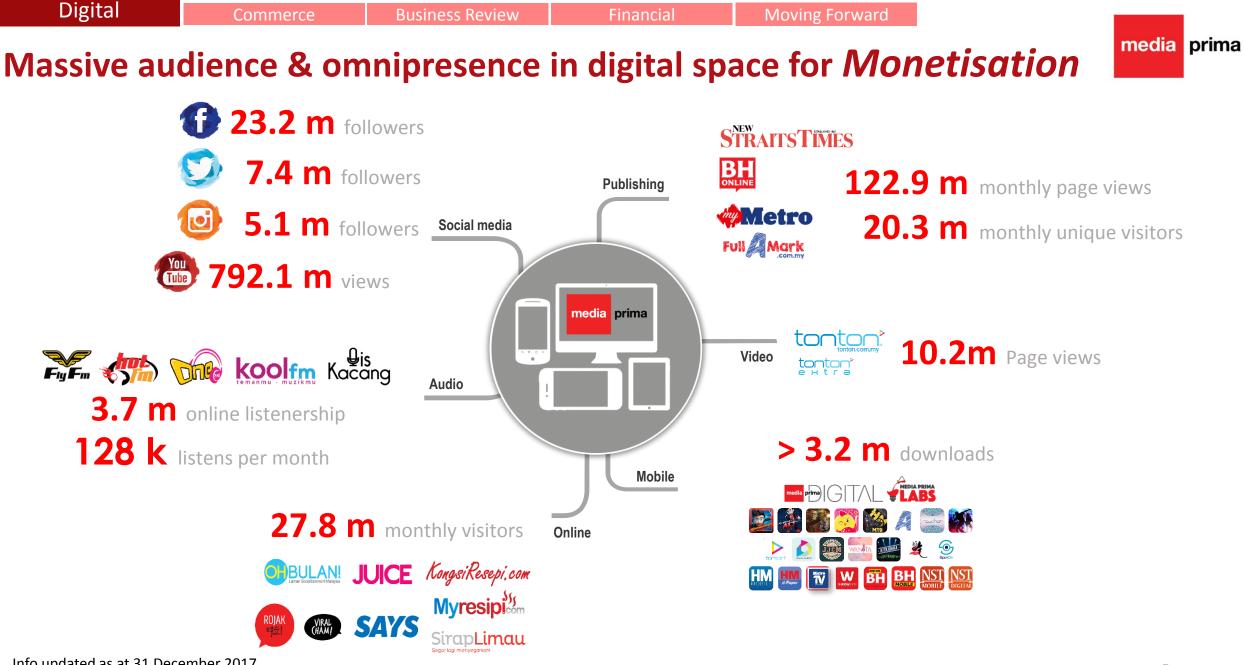


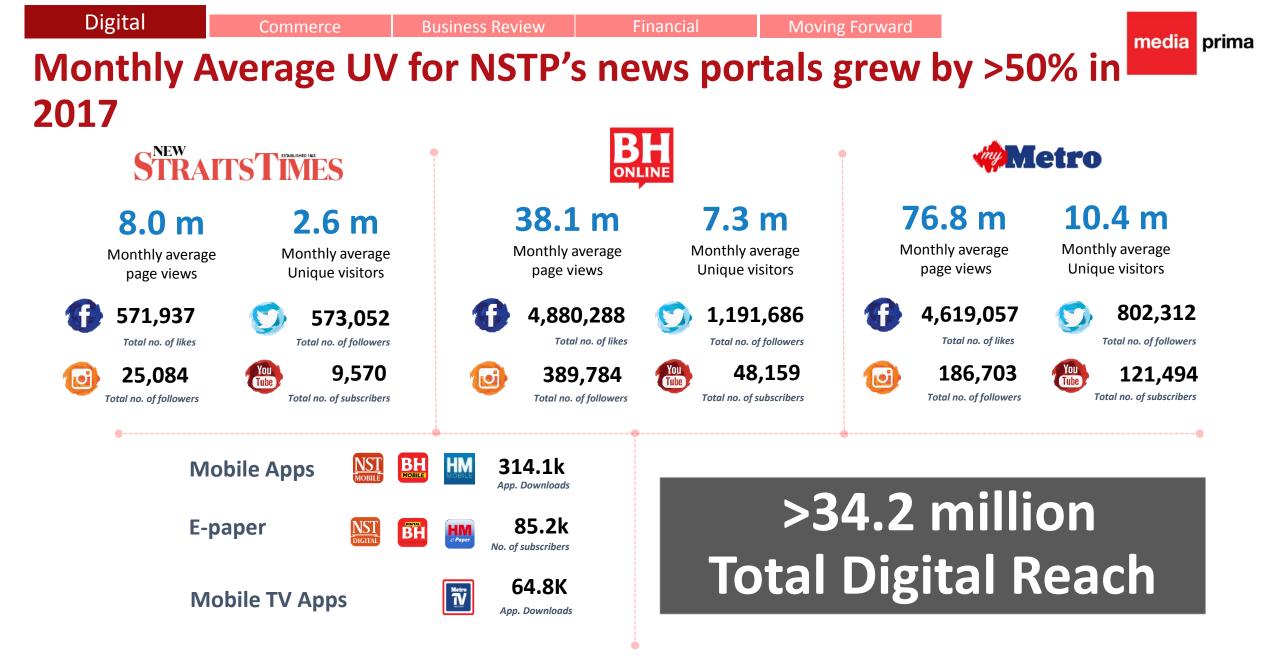
A reference to our journey to bring about growth



media prima



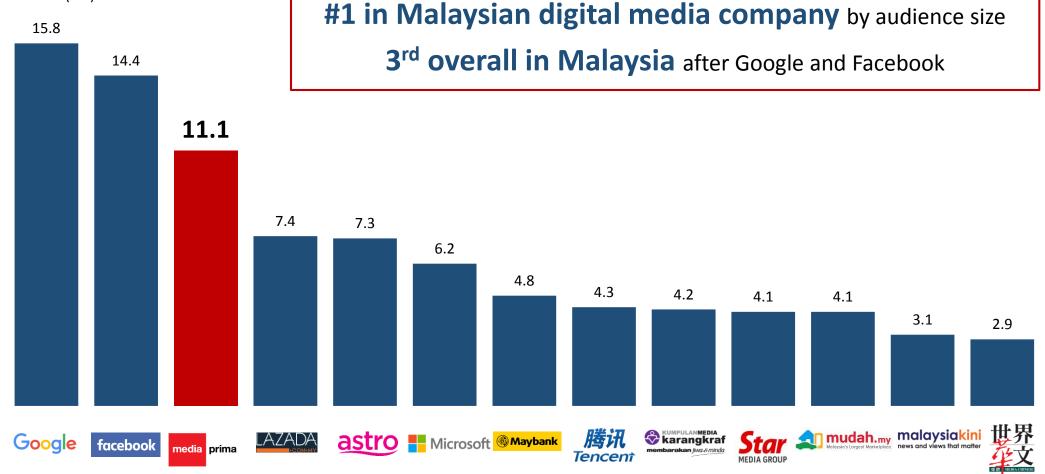






3rd highest in Malaysia with digital reach at > 10 million UVs

Unique Visitors (mil)





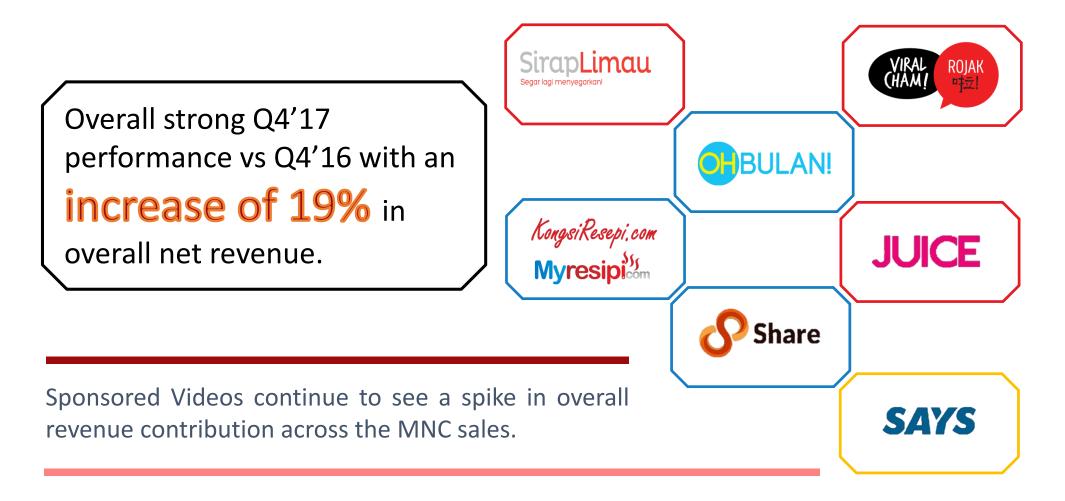
Acquisition of new digital assets fortifying competitive position





Source: Google Analytics, Facebook & Youtube as at 31/12/2017

Rev Asia's revenue synergy kicks in

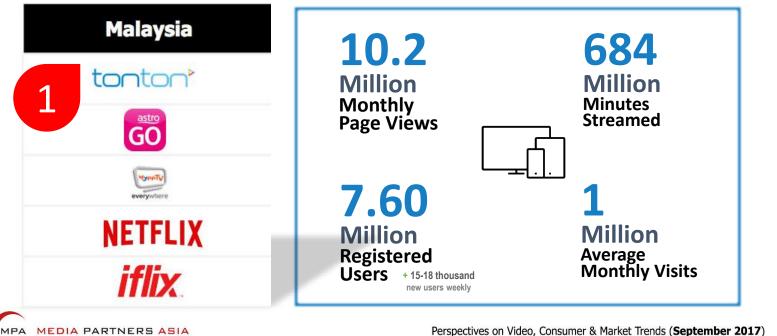




84% 1 in hours watched tonton 104% 1 in average watch time in 2017



Ranking - Active Users



OVER 30,000 hours of content, 80% local

LIVE TV + Premium Channels,

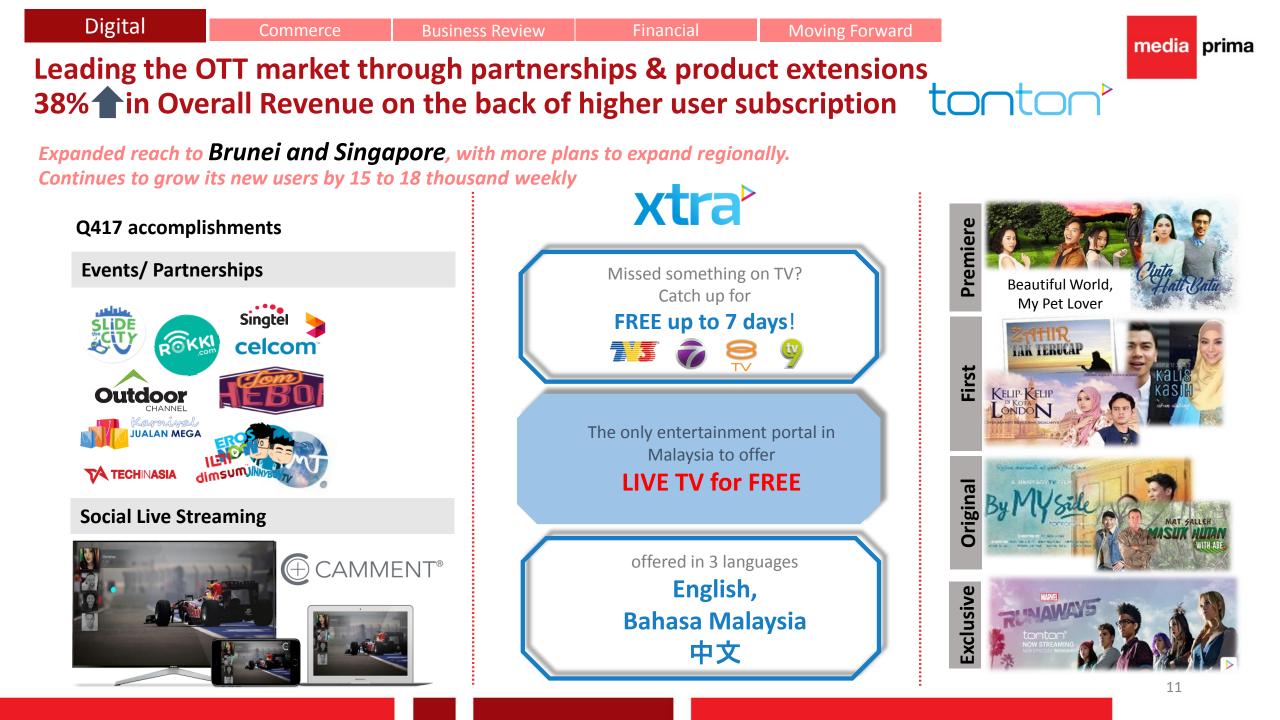
PREMIUM VIRTUAL LIVE

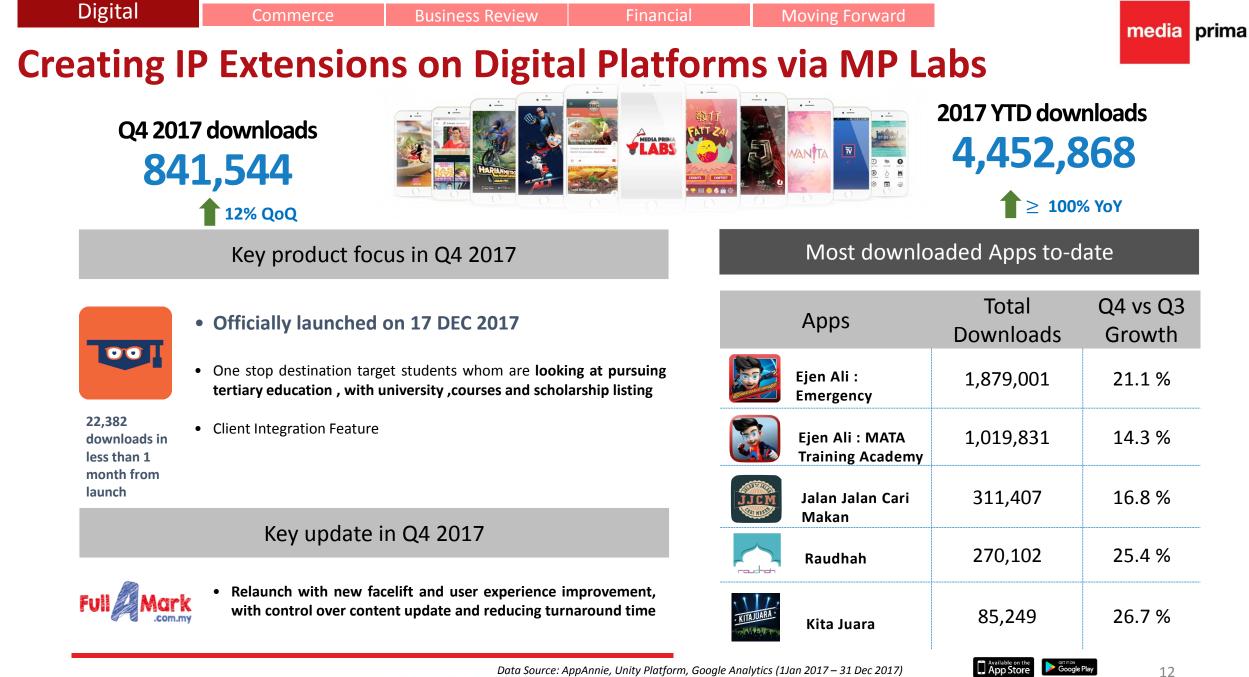
Exclusive LIVE events in **HIGH DEFINITION**

Video **AD-FREE** experience

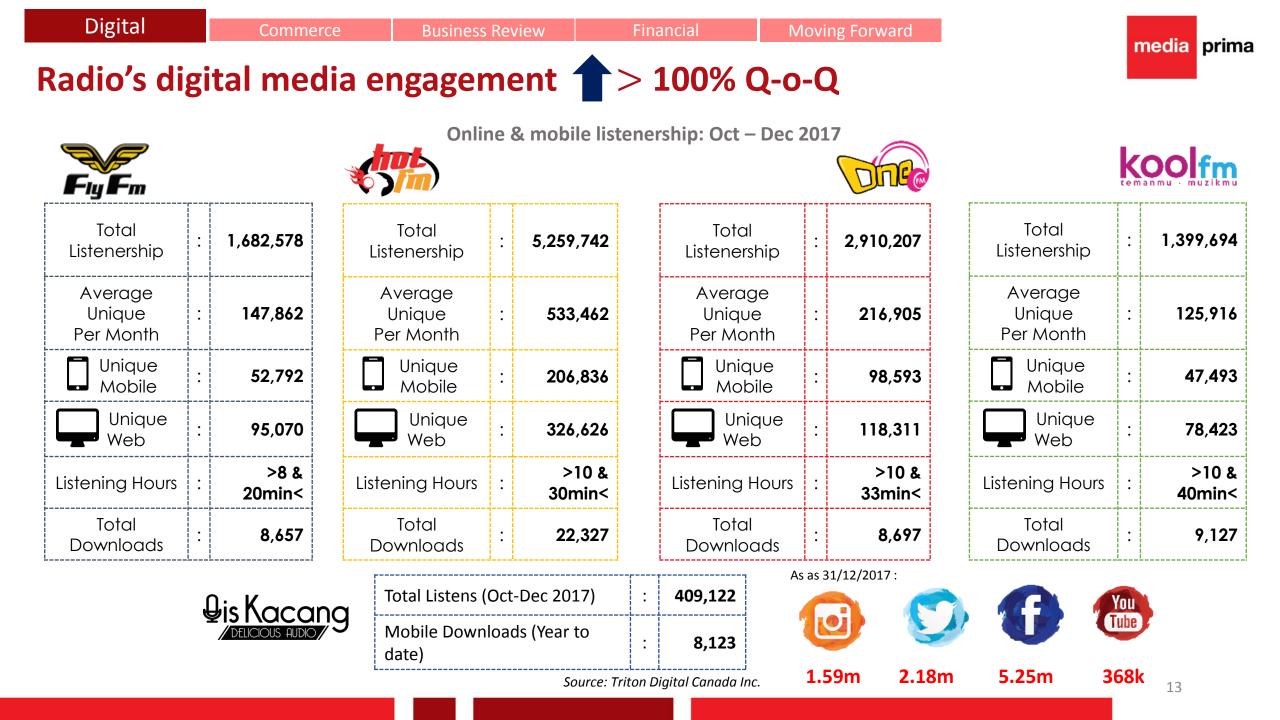
Binge watch **EXCLUSIVE** content, dramas & more **BEFORE IT EVEN HITS TV**

Source: Google Analytics, Gigya, Ooyala as at 31 December 2017





Data Source: AppAnnie, Unity Platform, Google Analytics (1Jan 2017 – 31 Dec 2017)





Media Prima Radio Networks exploring e-commerce



Enables MPRN to function as a **virtual storefront** where clients can advertise their products through the official websites of Fly FM, Hot FM, One FM and Kool FM



Merchants able to optimise sales by **riding on the popularity of the digital and social media** platforms of the four radio stations.

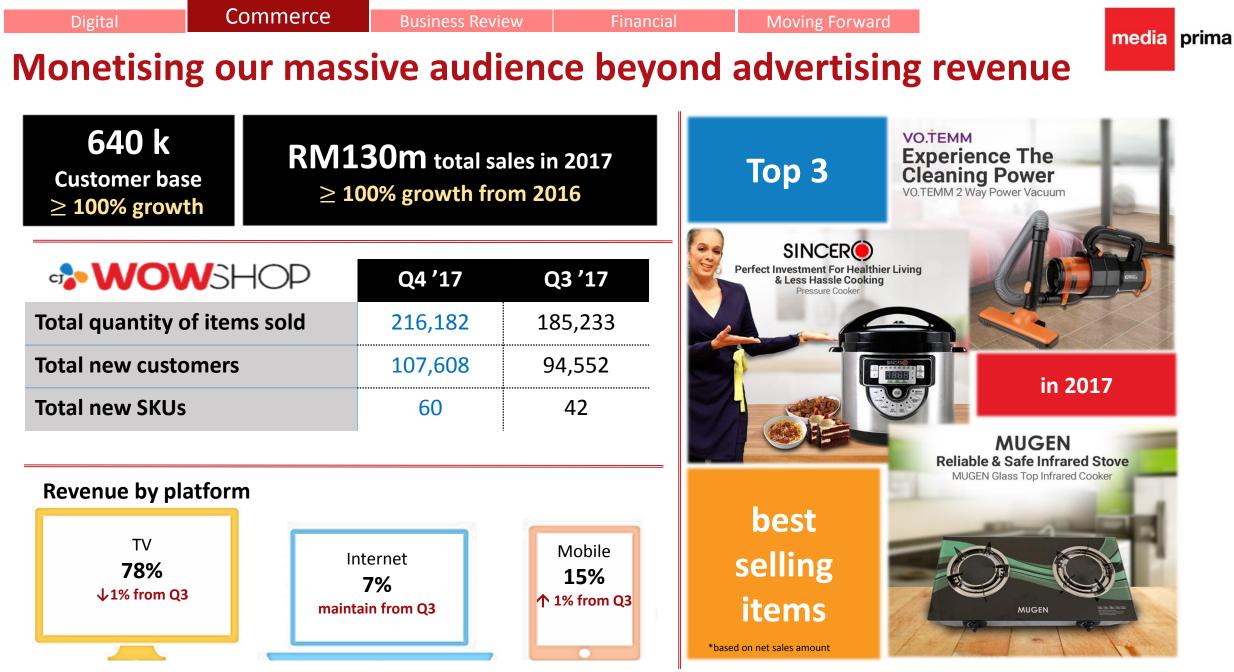


Tying all of our digital efforts together with Audience +

- Allows marketer to create target audiences based on a combination of in-depth first party and third-party audience data.
- Collect data from across Media Prima sites, apps and ad campaigns.
- Use these data (hierarchies) to create audience segments, selecting the specific demographics, interests and actions we want to target against.
- Run **campaigns across multiple** ad formats (display, video, audio, mobile & content)

Rich data mining platform across all our digital properties





Optimising the value of Intellectual properties by creating extensions

Licensing & Merchandising Q417 Highlights



Commerce Digital **Business Review Financial Moving Forward Going Vertical – Banking on our strength in educational content** FullAMark recorded over 5,000 subscribers, achieving double-digit growth in revenue in 2017

> 52% conversion rate (FY2016: 15%) from registered to paid subscribers

Initiative to grow revenue beyond print and beyond B2B

Monthly Average Pages Views

81,097

17,568

Monthly Average **Unique Visitors**



4,742

69,673

Total Apps

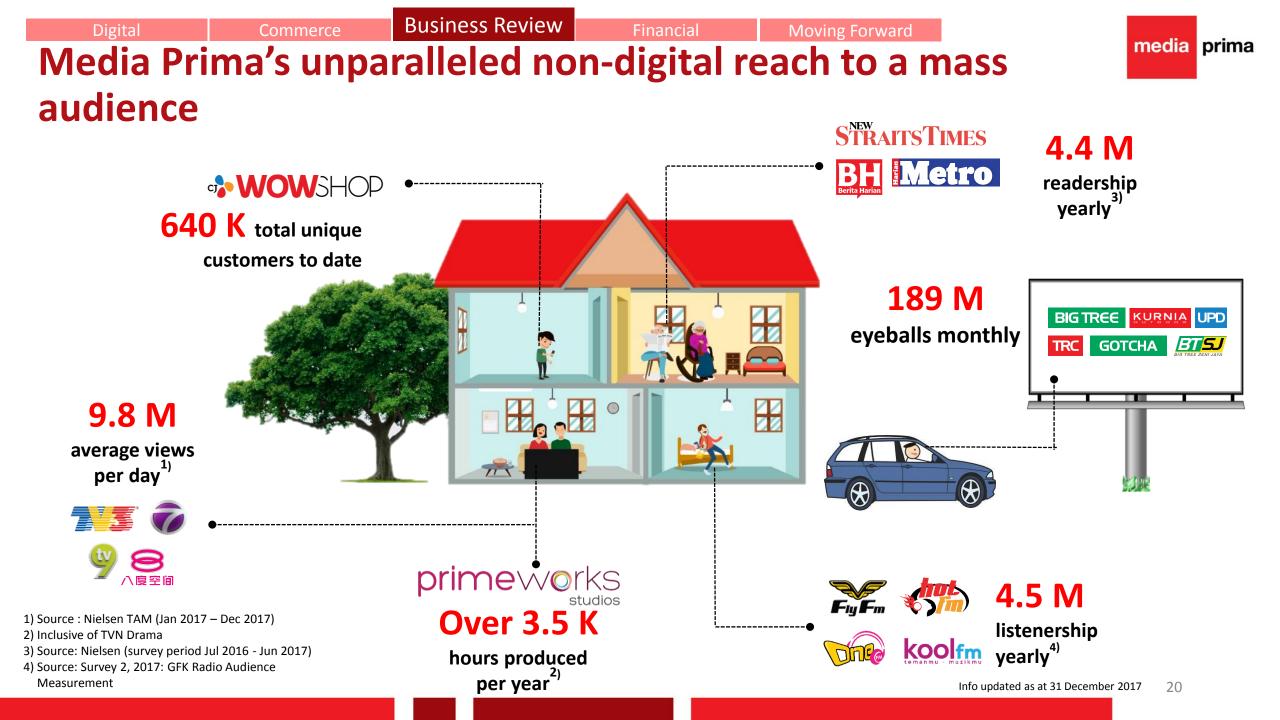
Download

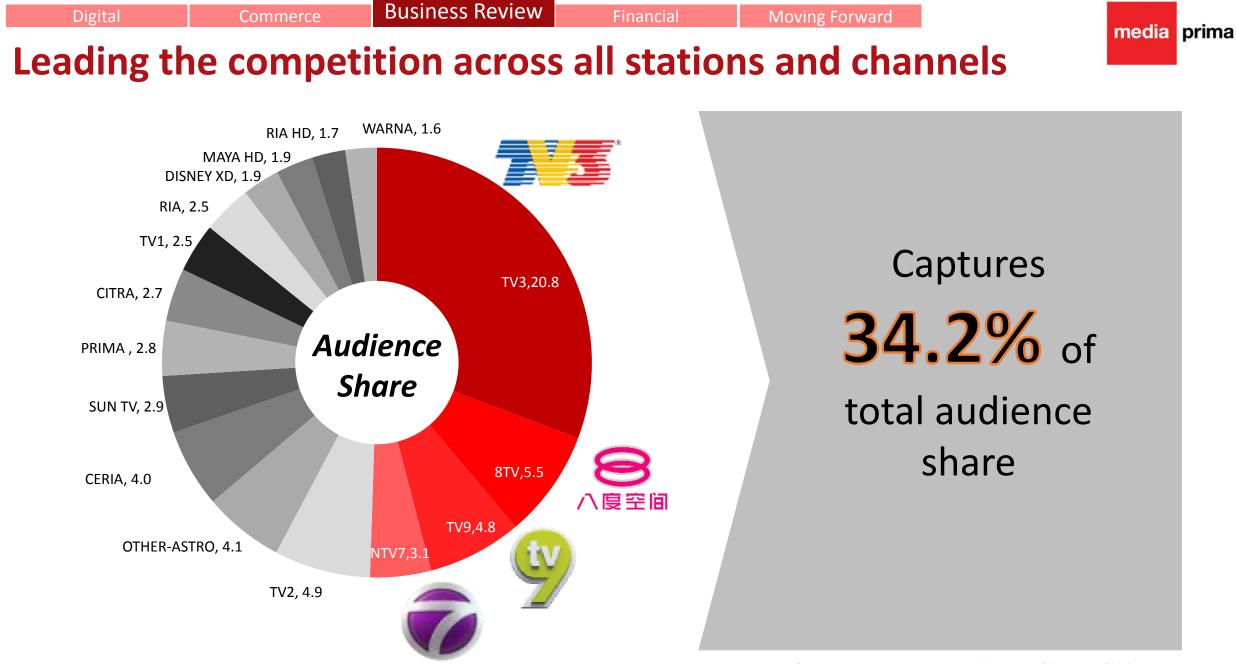
No. of unique **Paid Subscribers**



media prima

Business Review by Platform Over and Above Digital & Commerce





tonton[>] Leads OTT market in Malaysia based on active usage

* SOURCE: OOYALA

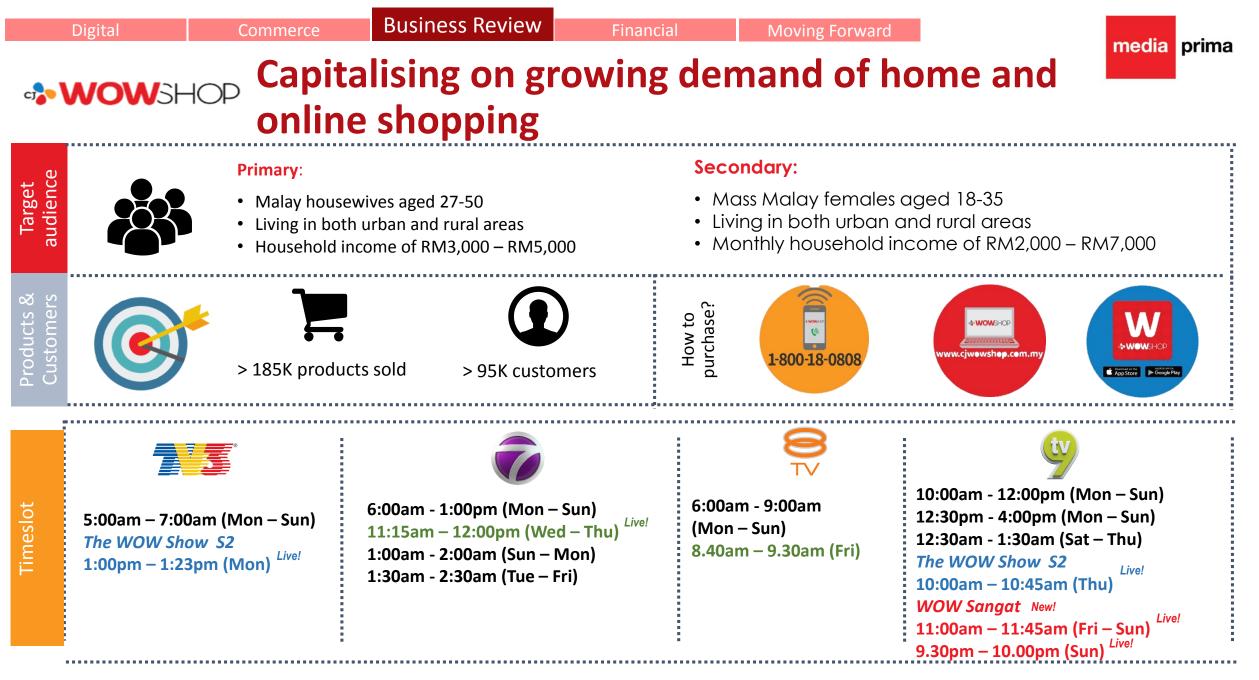
COMBINED VIDEO VIEWS ON tonton ONLINE AND MOBILE

RANK	PROGRAMMES	VIDEO VIEWS	CHANNEL
1.	Titian Cinta	211,226	1 .3
2.	Lelaki Itu Pemilik Hatiku	92,016	1 .5
3.	Dekatkan Jarak Kita	91,081	1 3
4.	Naagin	73,451	75
5.	Ejen Ali (Season 2)	67,101	13
6.	Kelip-Kelip Di Kota London	35,303	tonton⁵
7.	Goblin	26,931	8 ∧ē空间
8.	Growth Behind The Sun	26,689	8
9.	Ejen Ali	21,233	75
10.	Muzium Misteri	18,776	73

	Video Views					
LIVE TV	Total Q4 '17	Total Q3 '17				
75	916,148	710,471				
Ŷ	212,959	212,030				
o	145,662	112,291				
	130,800	111,714				

LIVE VIEWS





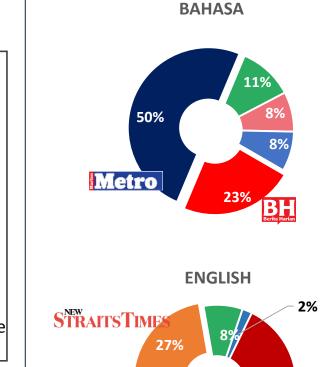
grew

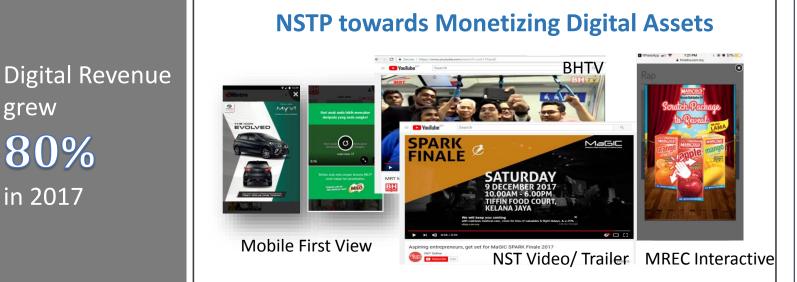
80%

in 2017



NSTP's digital-first model has increased digital revenue by 80% **Industry ADEX Share**





63%

Financial



NSTP's digital growth through smart partnerships

E-paper circulation of the 3 dailies recorded double-digit growth in 2017





New ePaper Strategic Partnership



- Collaboration with ATX as our distribution partner at retail points, covering more than 10,000 outlets & agents nationwide
- Consumers can now purchase ePaper via a prepaid voucher directly from the cash terminals (MOLPay & ePAY concept)

ePaper HM Mountain Bike 2017



HM Mountain Bike has garnered around 2,500 participants & generated 2,339 new subscriptions



Any purchase of FAM 1 year package, consumers will be entitled for POPULAR BOOKSTORES gift voucher worth RM20



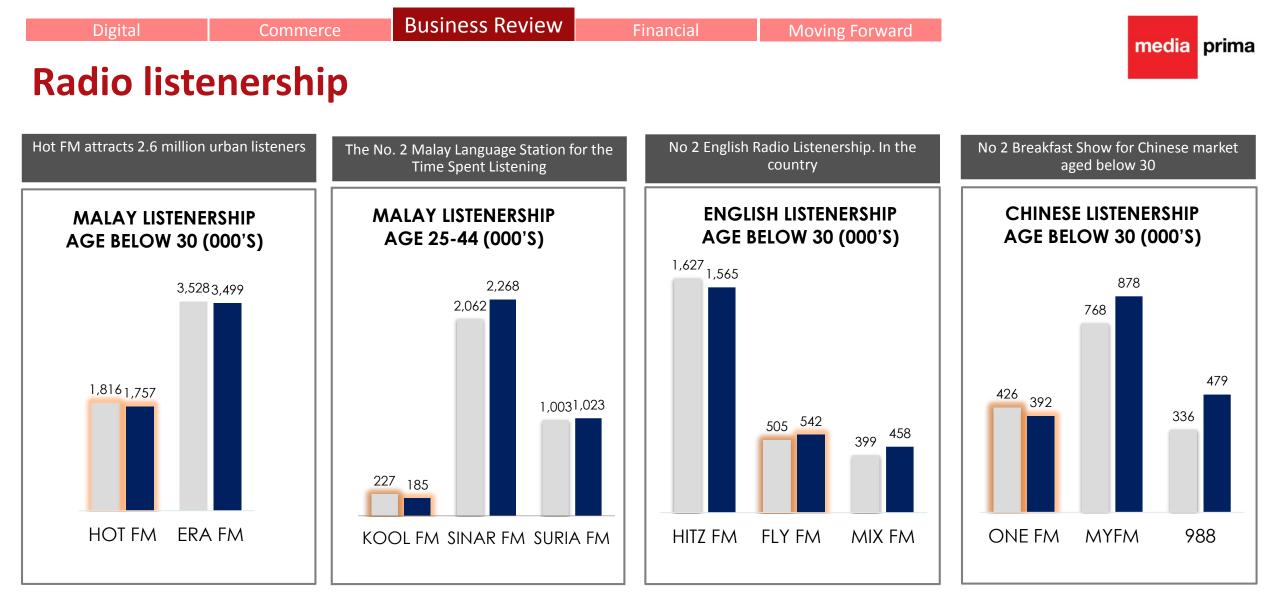
Managing changing patterns in newspaper circulation

as the Readership & Circulation continues to decline globally

	CIRCULATION		READE	NEWSRPINT COST (USD)								
	July – Dec 2016	Jan – Jun 2017	July – June 2016	July – June 2017								
STRAITSTIMES	54,490	44,779	182,000	200,000	2017					5	24	
sundaytimes	55,998	49,396	157,000	154,000	2016					51	L4	
BH Berita Harian	91,229	91,648	1,190,000	946,000	2015					488		
BH	90,809	77,614	1,175,000	916,000	2014						559	
Metro	142,262	133,003	3,165,000	2,584,000	2013						608	3
Metro	154,548	142,795	3,451,000	3,027,000	0	100	200	300	400	500	600	700
	589,336	539,235	9,320,000	7,827,000								
	Source:											

source:

Circulation – Audit Bureau of Circulations Readership – Nielsen Media Research



Survey #1 2017

Survey #2 2017

*Sources: : GFK Radio Audience Measurement



Widening competitive position beyond conventional billboards

Significantly investing in new billboard designs and technologies has enabled us to stay ahead of our competitors and garner higher yield

Big Tree's growth catalysts

Digital Development







New Sites – Urban Peninsular Malaysia, East Malaysia









Financial



PWS – At the forefront of our regional expansion efforts

Achieved success in production and distribution of local content to markets outside Malaysia

Clients

Local & regional broadcasters

OTT service providers

Airlines companies acquiring content for their in-flight entertainment service

Distribution of Ejen Ali, an animated cartoon series produced by PWS & Wau Animation

To over 45 countries



PWS expanding sales into new digital platforms & territories

Business Review

20 titles available on Netflix as at end Dec 2017

Financial

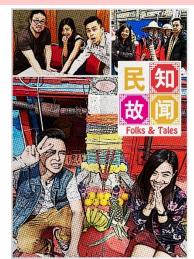
Moving Forward



Over 50 titles distributed to iflix as at end Dec 2017



Digital



Commerce







media prima



Mobile Apps: Monetisation as key focus

Digital Revenue from Mobile Apps



Mobile Apps Revenue (RM)

Level Up KL SEA Game Dev Conference

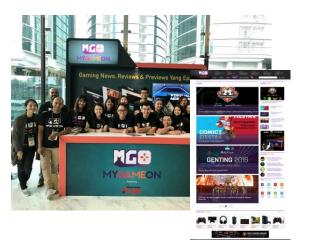
- 36hrs SEA Jam Game Hackathon & Mobile Games Awards & Announcement of up coming e-Game events.
- Ejen Ali Emergency "Best Audience Award" out of 30 games from SEA Mobile Games Awards.





MyGameon.com.my in collaboration with MDEC & Garena

- Launched on 7 Nov 2017.
- Comprehensive localised game news portal focusing on relevant game content to Malaysian audience.
- Features local and international news, reviews and events for games.





Cleaning up legacy assets and right-sizing the Group

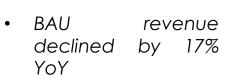
Recorded a loss of RM172.3m mainly due to impairment charges and resizing of Group's workforce in line with the Group's direction and focus to become a digital first content and commerce company

	FY 2017 (RM mill)	FY 2016 (RM mill)	Change (%)
Net Revenue	1,195.7	1,289.0	(7)
EBITDA	20.3	163.6	(88)
(LBT)/ PBT	(108.1)	32.0	(>100)
Exceptional Items ("EI")	(497.4)	(97.9)	(>100)
LBT (after EI)	(605.5)	(65.9)	(>100)
	-	-	
LAT (after EI)	(669.7)	(69.8)	(>100)
Normalised (LAT)/ PAT	(172.3)	28.1	(>100)

Exceptional items in 2017	RM mill	Annualised Savings (RM mill)
Impairment in investment in an associate	141.5	-
Impairment of property, plant and equipment (PPE)	120.0	18.5
Impairment of intangible assets in relation to publishing rights	100.5	-
Road reserve occupancy fees payable to Malaysian Highway Authority	24.7	-
Provision for manpower rationalisation	58.4	29.4
Termination benefits (Early Retirement Scheme)	52.2	24.2
Total Exceptional Items	497.4	72.1

Detailed Group financials FY2017

	BAU FY 2017	Odyssey FY 2017	Group Actual FY 2017	BAU FY 2016	Odyssey FY 2016	Group Actual FY 2016	Change (%)
RM'000	Α	В	i C	D	E	F	C - F
Gross revenue	1,199,671	181,741	1,381,412	1,440,412	71,649	1,512,061	(9)
Netrevenue	1,026,649	169,023	1,195,672	1,221,709	67,299	1,289,008	(7)
Royalties	(1,219)	I -	(1,219)	(3,221)	_	(3,221)	62
Net revenue after royalties	1,025,430	169,023	1,194,453	1,218,488	67,299	1,285,787	(7)
Direct costs	(382,532)	(100,069)	(482,601)	(394,296)	(44,254)	(438,550)	(10)
Contribution	642,898	68,954	711,852	824,192	23,045	847,237	(16)
Other income	27,388	3,823	31,211	34,450	978	35,428	(12)
Overheads	(604,778)	<u>(117,995)</u>	(722,773)	(650,951)		(719,033)	(1)
EBITDA / (LBITDA)	65,508	(45,218)	20,290	207,691		I 163,632	(88)
Finance costs	(14,574)	(86)	(14,660)	(13,325)		(13,325)	(10)
Depreciation & amortization	(106,153)	(2,721)	(108,874)	(106,889)	(1,326)	(108,215)	(1)
Profit/(Loss) before associate	(55,219)	I (48,025)	(103,244)	87,477	(45,385)	42,092	(>100)
Share of associate's results	(4,889)	<u> </u>	I (4,889)	(10,089)	_	(10,089)	52
PBT/(LBT)	(60,108)	(48,025)	(108,133)	77,388	(45,385)	32,003	(>100)
Exceptional Items ("EI")	(495,327)	(2,068)	(497,395)	(97,912)	-	(97,912)	(>100)
PBT/ (LBT) (after EI)	(555,435)	(50,093)	(605,528)	(20,524)	(45,385)	(65,909)	(>100)
Taxation	(63,237)	(900)	(64,137)	(3,874)	-	I (3,874)	(>100)
PAT/ (LAT)	(618,672)	(50,993)	(669,665)	(24,398)	(45,385)	(69,783)	(>100)
Minority interest	11,467	7,587	19,054	2,223	8,362	10,585	80
PATAMI/ (LATAMI)	(607,205)	I (43,406)	(650,611)	(22,175)	(37,023)	(59,198)	(>100)
PATAMI/ (LATAMI) Excluding El	(111,878)	(41,338)	(153,216)	75,737	(37,023)	38,714	(>100)
EBITDA margin	6%	(27%)	2%	17%	(65%)	13%	
PATAMI margin	(59%)	(26%)	(54%)	(2%)	(>100%)	(5%)	
Notes:			•				



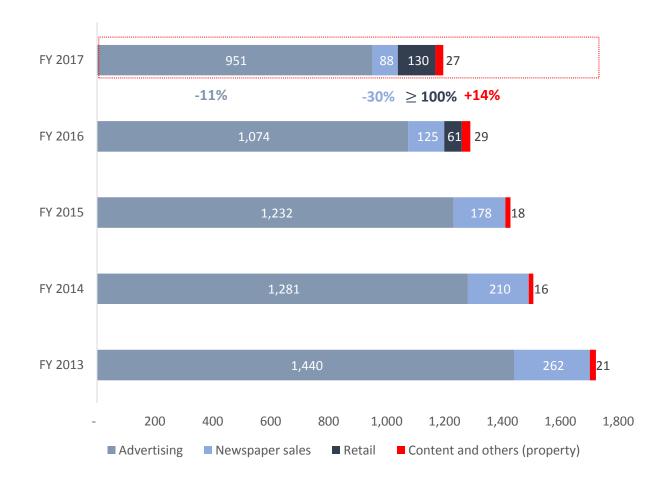
media prima

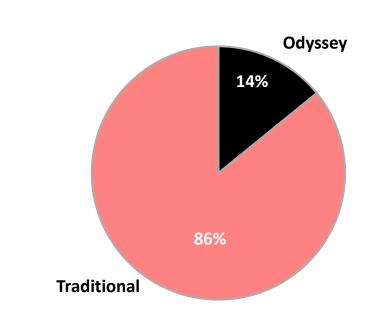
- Odyssey revenue increased by >100% YoY, to RM169m in FY 2017.
- New sources of Revenue cushioned BAU's revenue drop by 50%.
- Excluding the El, the Group posted а LAT of lower RM172.3m.

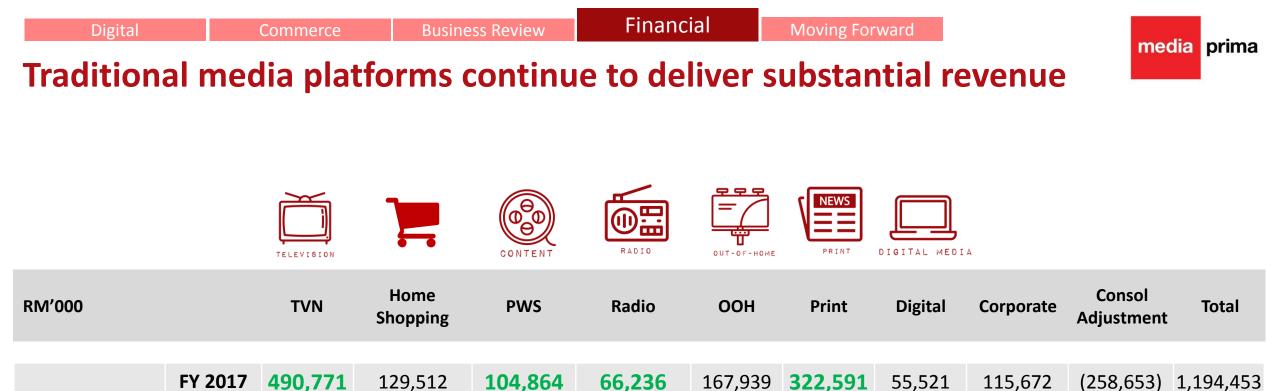
Notes:

- El of RM 497.4m in FY 2017 consists mainly of RM142.4m one-off cost from impairment of MNI in June 2017 and RM52.3m cost incurred for early retirement scheme undertaken in August 2017 and Impairment of PPE & Intangible assets of RM 220.4m.
- Included in taxation is one-off reversal of deferred tax assets of RM67.6m in relation to the impairment of assets.
- EI of RM97.9m in FY2016 was due to the one-off restructuring expense as a result from the restructuring of NSTP's printing manufacturing operations undertaken in Q3 2016.

While the decline in ad & newspaper circulation revenue is significant, there has been encouraging growth in content & new consumer revenue







68,073

(3)

158,743

6

415,490

(22)

32,460

71

239,091

(52)

115,275

(9)

Please refer to Appendix for detailed financial review of respective media platforms.

61,413

>100

572,940

(14)

Net revenue

(after royalties)

FY 2016

Growth %

(377,698) 1,285,787

(7)

32



Moving Forward



Accelerating our business transformation plan

Making the necessary changes & dealing with legacy assets and practices to live up to our vision of being a leading digital-first content and commerce company

Transformation Enablers



Re-organisation of business operations



Development of digital-first mindset

Our Progress – Made positive headways in our Odyssey efforts



Commerce and non-ad revenue - 22% of Media Prima's 2017 revenue



Digital revenue – 3% of Media Prima's 2017 revenue

Moving Forward

Media business largely dependent on reach & ability to effectively monetize that reach

Decision made to orient the Company by shedding legacy resources and investing in areas we believe can provide a platform for us to move forward



THANK YOU

For more information, visit **www.mediaprima.com.my**

or www.mediaprima.com.my/investorcenter/feedbackcomments

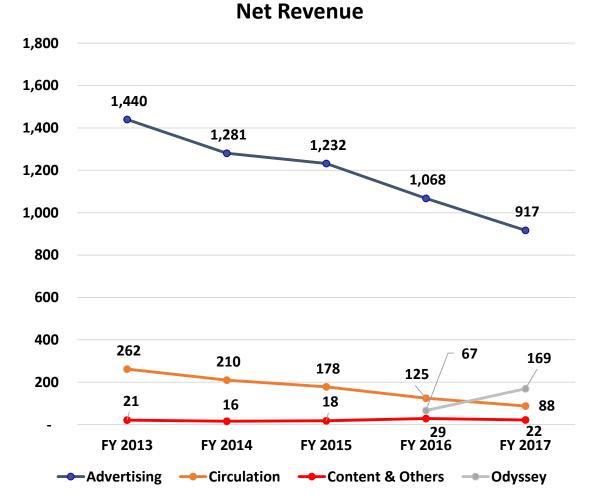
for inquiries, suggestions & comments

Note: This presentation may contain forward-looking statements which are based on MPB's current expectations, forecasts and assumptions based on management's good faith expectations and belief concerning future developments. In some cases forward-looking statements may be identified by forward-looking words like "would", "intend", "hope", "will", "may", "should", "expect", "anticipate", "believe", "estimate", "predict", "continue", or similar words. Forward-looking statements involve risks and uncertainties which could cause actual outcomes and results to differ materially from MPB's expectations, forecasts and assumptions. We caution that these forward-looking statements are not statements of historical facts and are subject to risks and uncertainties not in the control of MPB, including, without limitation, economic, competitive, governmental, regulatory, technological and other factors that may affect MPB's operations. Unless otherwise required by law, MPB disclaims any intention or obligation to update or revise any forward-looking statements, whether as a result of new information, future events, or otherwise. Although we believe the expectations reflected in forward-looking statements are reasonable we cannot guarantee future results, levels of activity, performance or achievements.

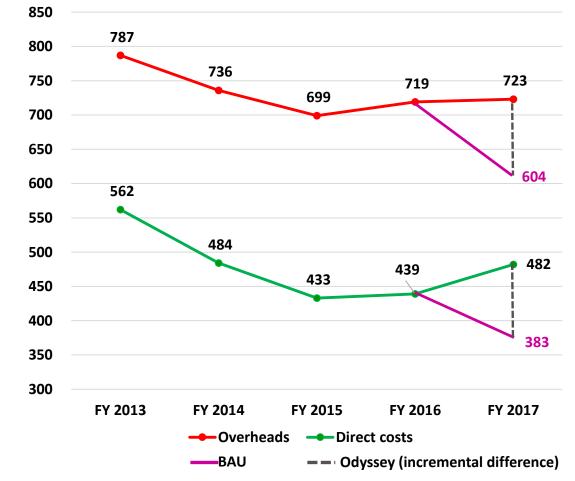


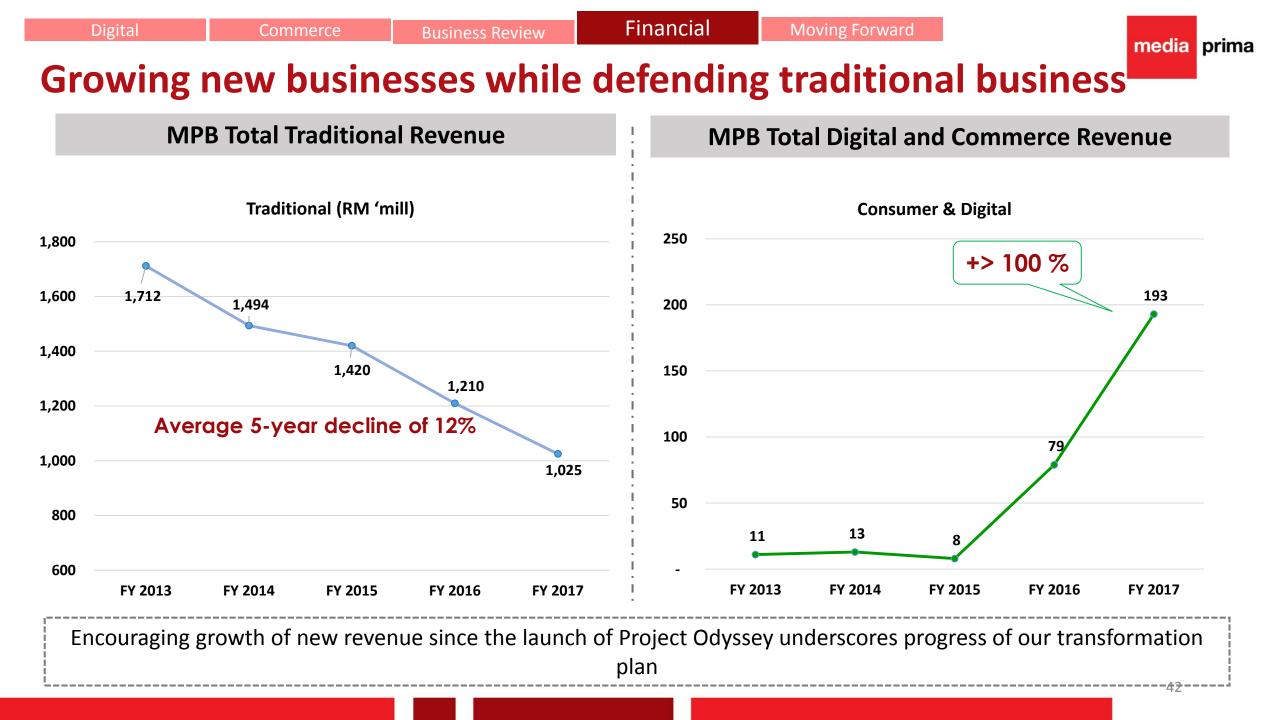
Appendix - Detailed Financial Review





Direct costs and Overheads





TVN financial performance FY2017

Commerce

Digital

	FY2017	FY 2016	Change
	(RM'	000)	(%)
Gross revenue	593,765	701,290	(15)
Net revenue	490,771	572,940	(14)
Direct costs	(192,922)	(250,415)	23
Contribution	297,849	322,525	(8)
Other income	13,606	9,740	40
Overheads	(303,251)	(246,092)	(23)
(EBITDA)/ LBITDA	8,204	86,173	(90)
Finance charges	(4,624)	(4,400)	(5)
Depreciation	(49,835)	(43,160)	(15)
PBT/ (LBT)	(46,255)	38,613	(>100)
Exceptional Item	(36,305)	-	NA
PBT/ (LBT) After El	(82,560)	38,613	(>100)
Taxation	(30,303)	(16,369)	85
PAT/ (LAT)	(112,863)	22,244	(>100)
PAT/ (LAT) excluding EI	(76,558)	22,244	(>100)
EBITDA margin	2%	15%	
PAT margin	(23%)	(4%)	

Business Review

Financial

Revenue and earnings

Moving Forward

- Traditional TV business affected by the shift to digital media whilst FTA remains pressured by weak Adex sentiment.
- LAT of RM112.9 million, was due to compensation for #terimakasih of RM7.4 mil, provision for manpower rationalisation of RM7.0 mil and net movement of deferred tax RM28.2 mil.
- Excluding the EI, TV loss is lower at RM 76.6 mill.

Encouraging growth for our home shopping business

	FY 2017	FY 2016	Change	
	(RM ⁴	(000)	(%)	
Net revenue	129,512	61,413	>100	
Direct costs	(92,422)	(41,794)	(>100)	
Contribution	37,090	19,619	89	
Other income	1,394	956	46	
Overheads	(52,577)	(36,673)	(43)	
LBITDA	(14,093)	(16,098)	12	
Depreciation	(1,391)	(966)	(44)	
Finance charges	-	-	N/A	
LBT	(15,484)	(17,064)	9	
Taxation	-	-	N/A	
LAT	(15,484)	(17,064)	9	
EBITDA margin	(11%)	(26%)		
PAT margin	(12%)	(28%)		

Revenue & earnings

- Encouraging growth in line with Group's initiative to grow commerce revenue
- Future expansion through diversification into more local products offerings
- Target to break-even by end 2018

Note:

Revenue in FY2017 is for twelve-month operations while FY2016 revenue is for ninemonth operations as the business commenced on 1 April 2016.

Digital	Commerce	Business Review	Financial	Moving Forward		
NICTD's fin	ancial norf		V2017		media pr	ima

NSTP's financial performance FY2017

	FY 2017	FY 2016	Change
	(RM'000)	(RM'000)	(%)
Gross revenue	371,024	481,306	(23)
Net revenue	322,591	415,490	(22)
Direct costs	(85,271)	(111,173)	23
Contribution	237,320	304,317	(22)
Other income	14,820	19,803	(25)
Overheads	(278,657)	(317,018)	12
EBITDA/ (LBITDA)	(26,517)	7,102	(>100)
Finance charges	(1,539)	(686)	(>100)
Depreciation	(36,227)	(45,454)	19
Profit/ (Loss) Before Associate	(64,283)	(39,038)	(65)
Share of Associates	(4,889)	(10,089)	52
PBT/ (LBT) Before EI	(69,172)	(49,127)	(41)
Exceptional Item	(314,315)	(97,912)	(>100)
PBT/(LBT) after El	(383,487)	(147,039)	- (>100)
Taxation	(49,562)	22,820	(>100)
PAT/ (LAT)	(433,049)	(124,219)	(>100)
PAT/ (LAT) excluding EI	(118,734)	(26,307)	(>100)
EBITDA margin	(8%)	2%	
PAT margin	(>100%)	(30%)	

Revenue and earnings

- Lower Net revenue FY2017 of 22% (as compared to FY2016) were due to lower Adex and Circulation, in tandem with Global trend.
- Encouraging growth for Odyssey initiatives – >100% growth in Digital revenue recorded as compared to FY 2016.

Continuous implementation of cost management initiatives

• Lower direct costs by 23% & and lower total overheads by 12% YoY.

Note:

El consist of Impairment of investment in MNI of RM142mil, Impairment of Printing plants of RM98mil, #TERIMAKASIH of RM32.6mil and rationalization cost of RM42mil.

DigitalCommerceBusiness ReviewFinancialMoving ForwardRadio networks financial performance - FY2017

	FY 2017 (RM'000)	FY 2016 (RM'000)	Change (%)
Gross revenue	75,699	80,449	(6)
Net revenue	66,236	68,073	(3)
Direct costs	(40)	(1,221)	97
Contribution	66,196	66,852	(1)
Other income	2,009	2,064	(3)
Overheads	(41,212)	(43,256)	5
EBITDA	26,993	25,660	5
Finance charges	(308)	(682)	55
Depreciation	(1,914)	(1,508)	(27)
РВТ	24,771	23,470	6
Taxation	(1,124)	2,196	151
PAT	23,647	25,666	(8)
EBITDA margin	41%	38%	
PAT margin	36%	38%	

Revenue and earnings

- 3% lower net revenue contributed by lower Adex, leading to PAT of RM23.6m for FY 2017.
- Direct cost reduced significantly due to ceasing of airtime purchase from 8TV for Hot FM AM Crew broadcasted live in studio in Q1 2016.
- Healthier EBIDTA in FY 2017 as a result of effective cost management measures taken during the year.

DigitalCommerceBusiness ReviewFinancialMoving ForwardOOH financial performance – FY 2017

	FY 2017 (RM'000)	FY 2016 (RM'000)	Change (%)
Gross revenue	183,914	173,556	6
Net revenue	167,939	158,743	6
Direct costs	(114,437)	(81,716)	(40)
Contribution	53,502	77,027	(31)
Other income	1,729	3,527	(51)
Overheads	(26,672)	(21,499)	(24)
EBITDA	28,559	59,055	(52)
Finance Charges	(54)	-	NA
Depreciation & amortisation	(11,379)	(9,660)	(18)
PBT before El	17,126	49,395	(65)
Exceptional Item	(24,975)	-	NA
PBT/LBT after EI	(7,849)	49,395	(>100)
Taxation	(48)	(12,344)	100
PAT/LAT	(7,897)	37,051	(>100)
Minority Interest	3,585	-	NA
PATAMI	(4,312)	37,051	(>100)
PATAMI/ Excluding EI	20,663	37,051	(44)
EBITDA margin	17%	37%	
PATAMI margin	3%	23%	

Revenue and earnings

- Revenue growth supported by higher display and production revenue.
- PAT declined partly due to the startup cost incurred for its MRT segment which commenced operations in 2017.
- Direct costs increased mainly due to additional cost from BTSJ.
- Overheads increased impairment for trade receivables made in December 2017 amounting to RM4.9m.
- Excluding El, PAT stood at RM17.1m.

Digital Commerce Business Review Finalicial Moving Forward
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PWS financial performance - FY 2017

	FY 2017 (RM'000)	FY 2016 (RM'000)	Change (%)
Net revenue	104,864	115,275	(9)
Direct costs	(44,144)	(55,260)	20
Contribution	60,720	60,015	1
Other income	366	510	(28)
Overheads	(48,909)	(49,048)	0
EBITDA	12,177	11,477	6
Depreciation	(69)	(74)	7
PBT Before El	12,108	11,403	6
Exceptional Item (EI)	(10,752)	-	NA
PBT after El	1,356	11,403	(88)
Taxation	(1,901)	(989)	(92)
PAT	(545)	10,414	(>100)
PAT Excluding EI	10,207	10,414	(2)
EBITDA margin	12%	10%	
PAT margin	(1%)	9%	

Revenue and earnings

- Revenue decreased mainly from lower production revenue from TVN and Box Office collections.
- Lower direct costs mainly due to lower programme production costs.
- Exceptional Item (EI) of RM10.7m mainly consist manpower rationalization costs.
- Excluding EI, PAT would improve to RM10.2 m.

Digital	Commerce	Business Review	Financial	Moving Forward

Media Prima Digital financial performance - FY2017

	FY 2017 (RM'000)	FY 2016 (RM'000)	Change (%)
Net revenue	55,521	32,460	71
Direct costs	(2,506)	(1,157)	(>100)
Contribution	53,015	31,303	69
Other income	2,488	209	>100
Overheads	(45,330)	(26,725)	(70)
EBITDA	10,173	4,787	>100
Finance charges	(86)	-	NA
Depreciation & Amortisation	(5,144)	(4,456)	(15)
РВТ	4,943	331	>100
Taxation	(7,246)	-	NA
PAT/ (LAT)	(2,303)	331	>100
EBITDA margin	18%	15%	
PAT margin	NA	1%	

Revenue and earnings

- Net revenue grew by 71% against prior year due to higher shared service revenue, higher advertising revenue (generated from the acquisition of RevAsia) and higher digital marketing revenue.
- Other Income increased significantly due to a write-off of Intercompany balances by TV3.
- Media Prima Digital company incurred a tax expense due to a reversal of deferred tax asset.
- The tax tax expense amounted to about RM6.0m hence the RM2.3m Loss after Tax.