

STATEMENTS OF CASH FLOWS

for the year ended 31 December 2015

	Note	Group		Company	
		2015 RM'000	2014 RM'000	2015 RM'000	2014 RM'000
Cash flows from operating activities					
Dividends received from investees		–	–	–	3,847
Management fee received from subsidiaries		–	–	11,088	12,764
Cash receipts from customers		112,977	107,708	–	818
Cash payments to suppliers		(25,800)	(17,663)	(175)	(105)
Cash payments to employees and for expenses		(56,637)	(38,560)	(13,229)	(9,101)
Cash flows generated from/(used in) operating activities		30,540	51,485	(2,316)	8,223
Net taxation		(9,204)	(7,926)	–	–
Interest and other income received		–	–	215	98
Zakat paid		(359)	(259)	–	–
Net cash generated from/(used in) operating activities		20,977	43,300	(2,101)	8,321
Cash flows from investing activities					
Advances to subsidiaries		–	–	(17,191)	(4,778)
Interest received		1,644	1,772	–	–
Proceeds from disposal of plant and equipment		6	611	3	–
Purchase of plant and equipment, and intangible assets		(18,385)	(6,783)	–	(82)
Acquisition of subsidiaries		(1,377)	–	(1,477)	(800)
Deposit for acquisition of investments		(7,621)	(10,153)	–	(10,153)
Net cash used in investing activities		(25,733)	(14,553)	(18,665)	(15,813)
Cash flows from financing activities					
Dividend paid by a subsidiary to non-controlling interests		–	(1,553)	–	–
Interest paid		(1,458)	(2,473)	(264)	–
Increase in pledged deposits and restricted cash		(2,001)	(5,550)	–	–
Payment from subsidiary companies		–	–	21,528	4,064
Proceeds from issue of share capital of a subsidiary company		–	200	–	–
Repayment of borrowing		(18,494)	(18,494)	–	–
Net cash (used in)/generated from financing activities		(21,953)	(27,870)	21,264	4,064
Net change in cash and cash equivalents		(26,709)	877	498	(3,428)
Cash and cash equivalents at 1 January		63,610	62,733	1,792	5,220
Cash and cash equivalents at 31 December	(i)	36,901	63,610	2,290	1,792

NOTES TO THE STATEMENTS OF CASH FLOWS**(i) Cash and cash equivalents**

Cash and cash equivalents included in the statements of cash flows comprise the following statements of financial position amounts:

	Group		Company	
	2015	2014	2015	2014
	RM'000	RM'000	RM'000	RM'000
Current				
<i>Restricted and pledged</i>				
– Cash and bank balances	8,169	7,218	–	–
– Deposits with licensed banks	1,050	–	–	–
	9,219	7,218	–	–
<i>Unrestricted</i>				
– Cash and bank balances	10,755	11,945	2,290	1,792
– Deposits with licensed banks	15,180	51,665	–	–
– Short-term investments	10,966	–	–	–
	36,901	63,610	2,290	1,792
Less: Cash and cash equivalents pledged as security	46,120 (9,219)	70,828 (7,218)	2,290 –	1,792 –
	36,901	63,610	2,290	1,792

The notes on pages 76 to 128 are an integral part of these financial statements.