|  | Group |  | Company |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2017 | 2016 | 2017 | 2016 |
|  | RM'000 | RM'000 | RM'000 | RM'000 |
| Cash flows from operating activities |  |  |  |  |
| Dividends received from investees | - | - | 34,237 | 46,023 |
| Management fee received from subsidiaries | - | - | 16,374 | 9,147 |
| Cash receipts from customers | 191,188 | 195,399 | - | - |
| Cash payments to suppliers | $(91,794)$ | $(76,176)$ | - | - |
| Cash payments to employees and for expenses | $(81,522)$ | $(51,750)$ | $(15,711)$ | $(13,203)$ |
| Cash flows generated from operating activities | 17,872 | 67,473 | 34,900 | 41,967 |
| Net taxation | $(14,506)$ | $(12,638)$ | - | 726 |
| Interest and other income received | - | - | 154 | 11 |
| Zakat paid | (521) | (432) | - | - |
| Net cash generated from operating activities | 2,845 | 54,403 | 35,054 | 42,704 |
| Cash flows from investing activities |  |  |  |  |
| Advances to subsidiaries | - | - | $(41,502)$ | $(119,378)$ |
| Interest received | 1,213 | 233 | 2,737 | 1,648 |
| Payment from subsidiary companies | - | - | 5,729 | 46,054 |
| Proceeds from disposal of property, plant and equipment | 140 | 7 | 72 | - |
| Purchase of property, plant and equipment, and intangible assets | $(31,102)$ | $(5,927)$ | - | (315) |
| Acquisition of subsidiaries | - | $(57,411)$ | - | $(79,520)$ |
| Acquisition of investment | - | $(37,965)$ | - | - |
| Deposit for acquisition of investments | $(1,000)$ | $(1,246)$ | - | - |
| Capital repayment by a subsidiary to non-controlling interests | - | $(23,287)$ | - | - |
| Net cash used in investing activities | $(30,749)$ | $(125,596)$ | $(32,964)$ | $(151,511)$ |
| Cash flows from financing activities |  |  |  |  |
| Drawdown of bank borrowings | 21,619 | 26,330 | - | - |
| Proceeds from issuance of ordinary shares | - | 126,281 | - | 126,281 |
| Proceeds from share options exercised | 5,507 | - | 5,507 | - |
| Dividend paid to owners of the Company | $(17,440)$ | $(7,753)$ | $(17,440)$ | $(7,753)$ |
| Dividend paid by a subsidiary to non-controlling interests | - | (300) | - | - |
| Repayment of borrowing interests | (612) | (835) | (253) | (770) |
| (Increase)/Decrease in pledged deposits and restricted cash | $(1,487)$ | 3,565 | - | - |
| Repayment of borrowing principal | $(1,619)$ | $(46,367)$ | - | - |
| Net cash generated from/(used in) financing activities | 5,968 | 100,921 | $(12,186)$ | 117,758 |

## STATEMENTS OF CASH FLOWS

For The Year Ended 31 December 2017 (continued)

|  | Note | Group |  | Company |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 2017 | 2016 | 2017 | 2016 |
|  |  | RM'000 | RM'000 | RM'000 | RM'000 |
| Net change in cash and cash equivalents |  | $(21,936)$ | 29,728 | $(10,096)$ | 8,951 |
| Cash and cash equivalents at 1 January |  | 66,629 | 36,901 | 11,241 | 2,290 |
| Cash and cash equivalents at 31 December | (i) | 44,693 | 66,629 | 1,145 | 11,241 |

## NOTES TO THE STATEMENTS OF CASH FLOWS

i) Cash and cash equivalents

Cash and cash equivalents included in the statements of cash flows comprise the following statements of financial position amounts:

|  | Group |  | Company |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2017 | 2016 | 2017 | 2016 |
|  | RM'000 | RM'000 | RM'000 | RM'000 |
| Current |  |  |  |  |
| Restricted and pledged |  |  |  |  |
| - Cash and bank balances <br> - Deposits with licensed banks | 185 | - | - | - |
|  | 6,956 | 5,654 | - | - |
|  | 7,141 | 5,654 | - | - |
| Unrestricted <br> - Cash and bank balances <br> - Deposits with licensed banks |  |  |  |  |
|  | 20,400 | 28,637 | 1,145 | 2,563 |
|  | 24,293 | 37,992 | - | 8,678 |
|  | 44,693 | 66,629 | 1,145 | 11,241 |
| Less: Cash and cash equivalents pledged as security | $\begin{aligned} & 51,834 \\ & (7,141) \end{aligned}$ | $\begin{gathered} 72,283 \\ (5,654) \end{gathered}$ | 1,145 | 11,241 |
|  | 44,693 | 66,629 | 1,145 | 11,241 |

The notes on pages 105 to 160 are an integral part of these financial statements.

