# 2014 ANNUAL REPORT





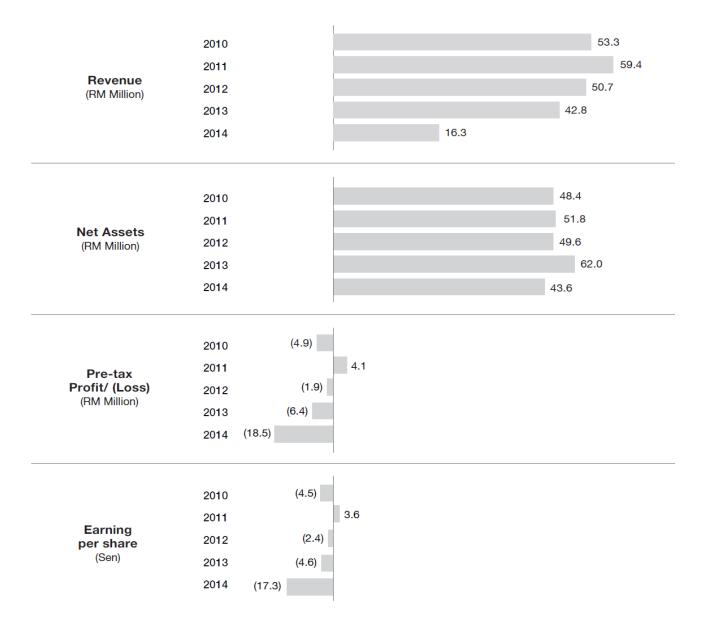
INDUSTRONICS BERHAD (company No.23699-X)

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# **Financial Highlights**

RM Million	2010	2011	2012	2013	2014
Revenue	53.3	59.4	50.7	42.8	16.3
Profit / (Loss) Before Taxation	(4.9)	4.1	(1.9)	(6.4)	(18.5)
Profit / (Loss) Attributale to Shareholders	(4.2)	3.4	(2.2)	(4.3)	(17.7)
Net Assets	48.4	51.8	49.6	62.0	43.6
SEN	2010	2011	2012	2013	2014
Earnings Per Share	(4.5)	3.6	(2.4)	(4.6)	(17.3)
Net Assets Per Share	51.4	55.0	52.7	61.5	42.4
Gross Dividend Per Share	0	0	0	0	0



#### **CORPORATE INFORMATION**

#### **BOARD OF DIRECTORS**

Liu Wing Yee Amy (Executive Director) Tsui Kwok Ho (Independent Non-Executive Director) Leung Kwok Kuen Jacob (Independent Non-Executive Director) Lu Zhi Qin (Independent Non-Executive Director) Fung Ling Yip (Independent Non-Executive Director)

#### AUDIT COMMITTEE

Fung Ling Yip *(Chairman)* Leung Kwok Kuen Lu Zhi Qin

#### NOMINATION COMMITTEE

Leung Kwok Kuen Jacob (*Chairman*) Tsui Kwok Ho Fung Ling Yip

#### **REMUNERATION COMMITTEE**

Tsui Kwok Ho (*Chairman*) Liu Wing Yee Amy Leung Kwok Kuen Jacob

#### **COMPANY SECRETARIES**

Chok Kwee Wah (MACS No. 00550) Tan Kean Wai (MAICSA No. 7056310) Pang Lee Mei (MAICSA No. 7030934)

#### AUDITORS

CHI-LLTC (AF 1114) Chartered Accountants Suite 18.07, 18<sup>th</sup> Floor, Wisma Zelan No.1, Jalan Tasik Permaisuri 2 Bandar Tun Razak 56000 Kuala Lumpur Tel: (603) 9173 8180 Fax: (603) 9173 1989

#### **CORPORATE INFORMATION (Continued)**

#### **REGISTERED OFFICE**

Suite 18.06, 18<sup>th</sup> Floor, Wisma Zelan No.1, Jalan Tasik Permaisuri 2 Bandar Tun Razak 56000 Kuala Lumpur Tel: (603) 9173 8932 Fax: (603) 9173 1989

#### SHARE REGISTRAR

Symphony Share Registrars Sdn Bhd Level 6, Symphony House, Block D13 Pusat Dagangan Dana 1, Jalan PJU 1A/46 47301 Petaling Jaya Selangor Darul Ehsan Tel: (603) 7841 8000 Fax: (603) 7841 8008

#### **PRINCIPAL BANKERS**

HSBC Bank Malaysia Berhad Malayan Banking Berhad RHB Bank Berhad

#### SOLICITORS

K.H. Wong, Chin & Cheah Harjit & Co.

#### STOCK EXCHANGE LISTING

Main Market of Bursa Malaysia Securities Berhad

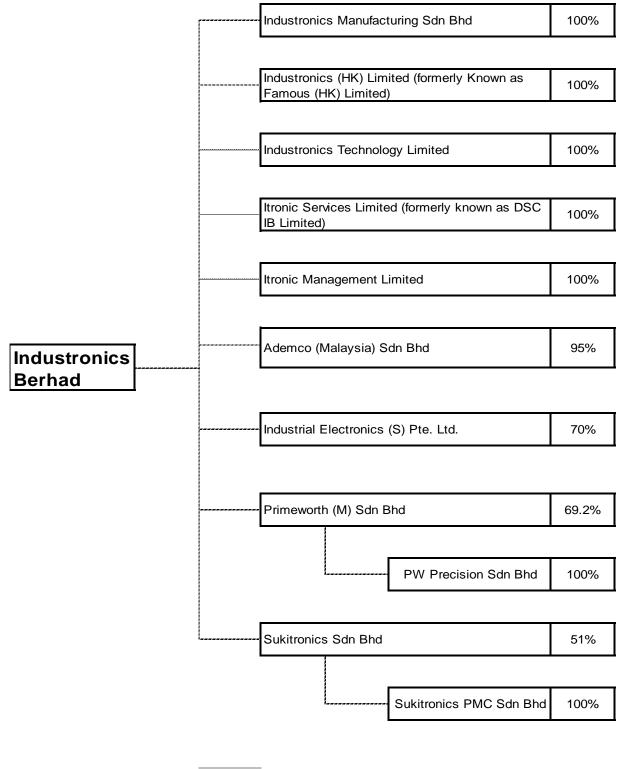
#### **INVESTORS SERVICE**

Shareholders, investors and members of public are invited to access the Company's website at <u>www.industronics.com.my</u> for information on the Group's operations and latest developments. For further details, please contact -

Ms Amy Liu Investor Relations Industronics Berhad Tel: (603) 8961 3024 Fax: (603) 8961 6409 email: <u>IR@industronics.com.my</u>

### **INDUSTRONICS BERHAD**

#### **CORPORATE STRUCTURE AS AT 28 APRIL 2015**



Note: Excluding dormant subsidiaries

#### **EXECUTIVE DIRECTOR'S STATEMENT**

On behalf of the Board of Directors ("Board") of Industronics Berhad ("IB" or "the Company"), I am pleased to present the Annual Report of IB for the financial year ended 31 December 2014.

#### **Financial Performance**

The past two years have been a challenging period for our Group with escalating material costs, project delays, lower book orders and increasingly competitive environment in the industry.

The Company reported a lower revenue of RM16.3 million as compared to RM42.8 million in the previous year. The Group recorded a loss after tax of RM19.38 million compared to a loss of RM5.46 million in the preceding year.

In order to strengthen our financial position and with an aim of focusing on our core businesses, our Group had undertaken efforts to streamline our group structure for better efficiency and relieving our Company from incurring further losses. Efforts that have been undertaken include disposing and dissolving non-performing subsidiaries and disposing properties which are not used for the Group operations.

Our Group has also constantly assessed new business opportunities by expanding to overseas market and new businesses.

The Cash and Bank Balances for the Group stood at RM6.4 million as at 31 December 2014. The Group's loss per share was 17.29 sen as at 31 December 2014.

#### **Operation Review**

2014 was a challenging year for the Group and Company as most of the major projects were at the completion stages and revenue recognition on these projects were mostly up to first half of 2014 only.

To strengthen the financial performance of the Group, The Group has continued to look for ways to increase its sales order such as by participation in open tender of large projects and expansion to overseas markets.

In view of declining revenue on the existing products and services, the Group has also embarked on a diversification strategy to increase its revenue stream. In 2014, the Subsidiaries of the Company ("IB") have ventured into the new areas of provision of mobile entertainment services, integrated internet marketing services and are looking to increase its market presence in the segments.

The Group has also considered the possibility of forming strategic alliance with other companies which enable the Group to increase its products offerings and explore new market opportunities. In 2014, the Company ("IB") has entered into a Conditional Deposit Agreement with Vashion Group Limited, a company incorporated in Singapore as one of its plans to achieve the synergistic strategic alliance.

#### **EXECUTIVE DIRECTOR'S STATEMENT (Continued)**

During the financial year, IB continued to build sales from its main products such as LED Video Scoreboards, Flight Information Display System and CCTV Surveillance System. Apart from local market, IB managed to secure overseas sales in few countries including Singapore, Cambodia and United States. In 2014, IB has successfully completed major works related to the contract awarded on a new airport terminal and thus has further strengthened its reputation and expertise in the Airport / Passenger Terminal sectors.

IB through its AV, ITS & Communication Division ("AIC") is also a well-known supplier of Intelligent Transport Systems (ITS) for roads, highways and local authorities. The Company is a major solutions provider for a number of highway projects and is continuing its efforts to secure for more sales order in this sectors. In 2014, IB has successfully completed the major works of a contract awarded on IRDA CCTV Package which relate to provision of an Integrated Public Safety System for Local Authorities and Police Districts in Iskandar Malaysia.

IB subsidiary, Sukitronics Sdn Bhd is primarily focused on mechanical and electrical engineering (M&E) – System Design & Integration works. It has continued its focus on these areas to generate revenue.

Ademco (Malaysia) Sdn Bhd ("Ademco"), another IB subsidiary, operates in the business sectors related to Security, Fire & Safety aspects for Residential, Commercial and Private and Public Complexes, High Rise Buildings and Industries. In 2014, Ademco continued to generate healthy revenue in its sectors.

IB Singapore subsidiary, Industrial Electronics (S) Pte Ltd, continued to build its market presence in the LED Traffic Lights and LED Video Scoreboards. The company has had good demand on its products from sports stadium and local authorities.

IB Hong Kong Subsidiaries, Industronics (HK) Ltd and Itronic Services Ltd have started its operations in the information technology communications sectors. Among the activities undertaken by the subsidiaries are provision of mobile entertainment services and integrated marketing services. With its expertise and resources, the subsidiaries are expected to tap into these high growth sectors to contribute to Group revenue. Other Hong Kong Subsidiaries are still at the planning stage and are expected to commence operations in near future.

#### Dividend

The Board of Directors does not recommend any payment of dividend for the financial year ended 31 December 2014.

#### Prospects

The prevailing uncertainties in the global economy continue to pose challenges to the Group financial performance.

External factors such as increased globalization, increased competition in the industry, changing business trends, and other macro-economic factors are among those that need to be constantly evaluated.

#### **EXECUTIVE DIRECTOR'S STATEMENT (Continued)**

The Group will continue to explore new investment opportunities and improve the efficiency of its operations to enhance shareholders' values.

#### Acknowledgements

On behalf of the Board of Directors, I wish to extend our appreciation to all stakeholders, business partners, management personnel and employees for their support and contributions over the past year.

I look forward to your continued support in the coming year as we work hard to take IB up to the next level of success.

Thank you.

Liu Wing Yee Amy Executive Director

#### STATEMENT ON CORPORATE GOVERNANCE

#### THE CODE

The Board of Industronics Berhad ("Industronics" or "Company") continues to uphold our commitment and responsibilities in ensuring an appropriate and sound system of corporate governance throughout the Company and its subsidiaries ("Industronics Group") and will strive to continuously improve its governance process and structure towards enhancing long-term shareholder value.

The Board is pleased to set out below the insight of application of the principles and compliance with the recommendations as laid down in the Malaysian Code on Corporate Governance ("the Code") by the Group throughout the financial year ended 31 December 2014 up to the date of this Annual Report.

#### **BOARD OF DIRECTORS**

#### **Composition and Size of Board**

The Board at the date of this statement consists of five (5) members comprising four (4) independent non-executive directors and an executive director. The Board composition complied with the Paragraph 15.02 of the Main Market Listing Requirements of Bursa Malaysia Securities Berhad ("Bursa Securities") whereby at least one third (1/3) of the Board must be of independent Directors.

#### **Board Balance and Board Effectiveness**

The Board views the number of its Independent Directors as ideal to provide the necessary check and balance to the Board's decision-making process. The Board deems the Board composition is appropriate in terms of its membership and size. There is a good mix of skills and core competencies in the Board membership. The Board is well represented by individuals with diverse professional backgrounds and experiences the areas of technology, finance, accounting and law.

The Board did not appoint a Senior Independent Non-Executive Director to whom concerns may be conveyed as the Chairman of the Board encourages the active participation of each and every Board member in the decision making process.

The Board carries out assessment on the performance and effectiveness of the Board as a whole and the Board Committees on annual basis with the assistance of the Nomination Committee.

The Board does not have any gender diversity policy. Nevertheless, the Group is an equal opportunity employer and all appointments and employments are based strictly on merits and are not driven by any racial or gender basis.

In addition, the Independent Non-Executive Directors do not participate in the day-to-day management of the Company and do not engage in any business dealing or other relationship with the Company so that they are capable of exercising independent views, advice and judgment and act in the best interest of the Company and its shareholders.

#### **Board Balance and Board Effectiveness (Continued)**

The Chairman is responsible for ensuring the Board's effectiveness and conduct whilst the Executive Director has overall responsibility over the operating units, organizational effectiveness and implementation of the Board's policies and decisions. The position of Chairman of the Company is currently vacant and at each Board's meeting or shareholders' meeting, its role is assumed by one of the Board members on the appointment by members at the meetings concerned. The Board is of the view that the balance of power is still in place as it has been the practice of the Chairman of the relevant meetings to encourage participation by all concerned.

The Board is collectively responsible for setting policies which promote the success of the Group. The Board is entrusted with the proper stewardship responsibility of providing strategic leadership, overseeing the business conduct ensuring the adequacy and integrity of financial information and enhancing the effectiveness of the Group's system of internal control and risk management process.

#### **Board Charter**

As part of governance process, the Board has formalised and adopted the Board Charter. This Board Charter sets out the composition and balance, roles and responsibilities, operation and processes of the Board and is to ensure that all Board members acting on behalf of the Company are aware of their duties and responsibilities as Board members.

A copy of the Board Charter is available at the Company's website.

#### **Board Meetings**

The Board meets at least once every quarter on a scheduled basis and additional meetings may be convened when necessary should major issues arise that need to be resolved between scheduled meetings. The quarterly Board meetings are scheduled in advance prior to the start of the financial year to allow the Directors to plan their appointments ahead and as such to facilitate full attendance at Board meetings. All proceedings, deliberations and conclusions of the Board Meetings are duly minuted and signed by the Chairman of the meeting.

During the financial year ended 31 December 2014, five (5) Board Meetings were held and details of the attendance record of each Director is set out below:-

Name of Directors	Attendance	% of Attendance
Liu Wing Yee Amy	5/5	100%
Leung Kwok Kuen Jacob	5/5	100%
Tsui Kwok Ho	4/5	80%
Lu Zhi Qin (Appointed on 16.06.2014)	2/2	100%
Fung Ling Yip (Appointed on 10.12.2014)	n/a	n/a
Liau Lian Fatt (Resigned on 9.10.2014)	3/4	75%

#### **Board Meetings (Continued)**

Name of Directors	Attendance	% of Attendance
Tang Wai Man Raymond	3/3	100%
(Resigned on 09.07.2014)		
Wong Yuk Ching Anna	3/3	100%
( <i>Resigned on 08.07.2014</i> )	3/3	100%0

\* reflects the attendance and the number of meetings held during the period the Director held office.

The Board is satisfied with the level of time commitment given by the Directors of the Company towards fulfilling their duties and responsibilities. This is evidenced by all the Directors have complied with the minimum 50% attendance requirement in respect of Board meeting as stipulated in the Listing Requirements of Bursa Securities. In the intervals between Board meetings, for any matters requiring Board's decisions, the Board's approvals are obtained through circular resolutions. The resolutions passed by way of such circular resolutions are then noted in the next Board meeting.

#### Supply of Information

Notice of meetings, setting out the agenda and accompanied by the relevant Board report and documents are provided to the Directors on a timely manner to allow the Directors to review and consider the agenda items to be discussed at Board meetings.

The Chairman of the Audit Committee will report to the Directors of the Board meetings of any salient audit findings deliberated at the Audit Committee meetings which require the Board's notice or direction.

Directors have access to all information within the Company whether as a full Board or in their individual capacity, in furtherance of their duties and receive regular information updates from the Management.

In addition, all Directors have full access to the advice and the services of the Company Secretaries who is responsible for ensuring the Board's meeting procedures are adhered to and that applicable rules and regulations are complied with. The Board recognises that the Company Secretaries are suitably qualified and capable of carrying out the duties required. The Board is satisfied with the service and support rendered by the Company Secretaries in discharge of their functions. When necessary, Directors may whether as a full Board or in their individual capacity, seek independent professional advice at the Company's expense to enable the directors to discharge their duties with adequate knowledge on the matters being deliberated.

The Management is responsible in providing the Board with all the information that will assist the Board in discharging its responsibilities and to facilitate informed decision making. The Company Secretary(ies) attends all Board meetings and ensures that accurate and adequate records of the proceedings of the Board meetings and decisions made are properly recorded. Senior Management of the Group and external auditors are also invited to attend Board meetings on specific items on the agenda which may require further clarification.

#### **Appointment of Directors**

The Nomination Committee established by the Board, is responsible for ensure that the Board has the appropriate balance and size, and the required mix of skills and experience and other core competencies and recommends the appointment of new Director to the Board.

The Nomination Committee would also assess and review the performance and effectiveness of the Board as a whole and the Committees of the Board on annual basis through a formal assessment evaluation. The contribution of each individual Director is reviewed and assessed through the Board's performance as a whole.

The performance evaluation and the result of assessment was tabled to the Nomination Committee for review and reporting to the Board.

From this annual performance assessment, the Board would also be able to review and assess the required mix of skills and experience and other qualities of the Board on an annual basis.

#### **Re-appointment and re-election of Directors**

The Nomination Committee will assess the effectiveness of the Board as a whole and the contribution of each individual director, including review of the independency of the Independent Directors.

In respect of the financial year under review, the Nomination Committee had conducted the annual review and the performance of the Board Committees and the performance assessment of each individual Director.

In accordance with the provisions of the Company's Articles of Association, at least one-third (1/3) of the Board of Directors are required to submit themselves for re-election by rotation at each annual general meeting. Directors who are appointed by the Board are subject to re-election by shareholders at the first annual general meeting after their appointment. Directors over seventy (70) years of age are required to submit themselves for re-appointment annually pursuant to Section 129(6) of the Companies Act, 1965.

The Articles of Association of the Company also requires all directors to retire from office once in every three (3) years, including the Managing Director and such Directors shall be eligible for re-election.

None of the current independent board members had served the company for more than nine (9) years as per the recommendations of the Code. Should the tenure of an independent director exceed nine (9) years, shareholders approval will be sought at a General Meeting or if the services of the director concerned are still required, the director concerned will be re-designated as a non-independent director.

In view thereof, the Board recommends that the retiring directors at the forthcoming  $40^{th}$  AGM be reelected.

#### **Director's Training and Education**

All the Directors of the Company have completed the Mandatory Accreditation Programme (MAP) prescribed by Bursa Securities for director of public listed companies during the financial year ended 31 December 2014, except for Mr Fung Ling Yip. Mr Fung was appointed on 10 December 2014 and attended the MAP in March 2015.

Directors' training is an on-going process as the Directors recognize the need to continually develop and refresh their skills and knowledge and to update themselves on the developments in the related industry and business, relevant changes in laws and regulations and corporate governance matters from time to time.

The Directors will continue to participate in other training programmes to keep abreast with the latest developments in the business, relevant changes in laws and regulations and corporate governance matters, from time to time.

#### **Board Committees**

The Board has established several Board Committees whose compositions and terms of reference are in line with the best practices of the Code. The functions and terms of reference of the Board committees as well as authority delegated to these Board Committees have been clearly defined by the Board.

The composition of the Board Committees comprises members of the Board. The Chairman of the committees will report to the Board on the outcome of the respective committee meetings and such reports are incorporated into the minutes of Board meetings.

#### (i) Audit Committee

The Audit Committee consists of three (3) independent non-executive Directors one of whom fulfilled the requirement of an Audit Committee member in accordance with Paragraph 15.09(1) of the Listing Requirements of Bursa Securities.

The Audit Committee assists and supports the Board in fulfilling its fiduciary responsibilities relating to the Group's financial reporting practices, accounting policies, internal controls, business ethics policies and the independence of the Group's external and internal auditors. The Report of Audit Committee is set out in page 18 to 20 of this Annual Report.

#### (ii) Nomination Committee

The Nomination Committee is empowered to recommend to the Board recommendations on the appointment of any new Executive and Non-Executive Directors by evaluating and assessing the suitability of candidates for Board membership.

The members of the Nomination Committee as at the date of this statement are as follows:

- (1) Leung Kwok Kuen Jacob Chairman, Independent Non-Executive Director
- (2) Tsui Kwok Ho Independent Non-Executive Director
- (3) Fung Ling Yip Independent Non-Executive Director

#### **Board Committees (continued)**

#### (ii) Nomination Committee (continued)

The summary duties of the Nomination Committee are as follows:

- to review the composition of the Board and its subsidiaries;
- to consider and recommend the appointment and removal of directors;
- to review the size and membership of the Board;
- to regularly assess the independence of each member;
- to review annually the Board's required mix of skills, experience and other qualities; and
- to assess annually the effectiveness of the Board as a whole, the committees of the Board and the contribution of each individual director to the effective decision.

The Nomination Committee met one (1) time during the financial year under review.

#### (iii) Remuneration Committee

The Remuneration Committee is primarily responsible for development and carries out review of the overall remuneration policy and packages for the executive directors.

The Remuneration Committee at the date of this statement are as follows:-

(1) Tsui Kwok Ho - Chairman, Independent Non-Executive Director

- (2) Liu Wing Yee Amy Executive Director
- (3) Leung Kwok Kuen Jacob Independent Non-Executive Director

The summary of the duties of the Remuneration Committee are as follows:

- To ensure transparency in the development of the remuneration framework and minimizes the risk of any potential conflict of interest.
- Recommendations are submitted for endorsement by the entire Board.
- Determine the remuneration packages for non-executive directors is the matter of the Board and individuals concerned shall be abstain from discussion of his/her own remuneration.

The non-executive directors are remunerated on the basis of their anticipated time commitment and the responsibilities entailed in their role. The determination of the fees of non-executive directors is a matter for the Board as a whole, subject to shareholders' approval.

#### **Board Committees (continued)**

#### (iii) Remuneration Committee (continued)

The remuneration for the Directors during the year, analysed into bands of RM50,000, which complies with the disclosure requirements under Listing Requirements of Bursa Securities is as follows:

	<b>Executive</b>	<u>Non-Executive</u>
	RM	RM
Fee	-	158,839
Salaries, Employee Provident Funds & Allowances	36,000	-
Termination Benefit	-	-
Benefits-in-kind	-	-
Total	36,000	158,839
	No. of I	Directors
	<u>Executive</u>	<u>Non-Executive</u>
RM 50,000 & below	1	7
RM 50,001 – RM150,000	-	-

*Note: Successive bands of RM50,000 are not shown entirely as they are not represented.* 

Details of the individual Director's remuneration are not disclosed in this report as the Board is of the view that the above remuneration disclosures by band and analysis between Executive and Non-Executive Directors satisfy the accountability and transparency aspects of the Code.

#### **Directors' Responsibility Statement**

The Directors are responsible for ensuring that the financial statements of the Company are provided in accordance with the provisions of the Companies Act, 1965 and applicable Malaysian Financial Reporting Standards so as to give a true and fair view of the state of affairs and the results of the Company and of the Group and for such internal control as the Directors determine is necessary to enable the preparation of financial statements that are free from material misstatement whether due to fraud or error.

In preparing the financial statements, the Directors have considered the presentation of the financial statements and ensure that appropriate accounting policies have been adopted and applied consistently and where judgements and estimates were made, they were based on prudence and reasonableness.

The Directors have the responsibility of ensuring that proper accounting records are kept which disclose with reasonable accuracy, the financial position of the Group and the Company and which enable them to ensure that the financial statements comply with the Companies Act, 1965.

#### **Directors' Responsibility Statement (continued)**

The Directors also have the general overall responsibility for taking such steps as are reasonable to them, to safeguard the assets of the Group and the Company, to prevent and detect fraud and other irregularities.

#### **Financial Reporting**

The Board is responsible for ensuring accurate and timely announcements of quarterly financial results and annual financial statements are made and that they represent a fair assessment of the Group's position and prospects. The Group financial statements are presented on pages 36 to 111 of this Annual Report.

A statement by directors of their responsibility in preparing the financial statements is set out above.

#### **External Audit**

The Company's independent external auditors hold an essential role to the shareholders by enhancing the reliability of the financial statement of the Company and of the Group and provide assurance of that reliability to users of these financial statements. The external auditors may report any significant weaknesses and recommend improvements, in the Company's system of control and compliance, which may arise during the course of audit, to the attention of the management, and if necessary, to the Audit Committee and the Board.

The Audit Committee meets with the external auditors at least twice a year to discuss their audit plan, audit findings and the Company's financial statements without the presence of the Executive Director and management. In addition, the external auditors are invited to attend the Annual General Meeting of the Company and are available to answer shareholders' questions on the conduct of the statutory audit and the preparation and contents of their audit report.

#### **Risk Management and Internal Control**

The Board is overall responsible for the maintenance of a sound system of risk management and internal control that supports effective and efficient operations and compliance with laws and regulations. The Statement on Risk Management and Internal Control is set out on pages 21 to 23 of this Annual Report.

#### Shareholders

#### Communications with Shareholders and Relationship with Investors

The Board acknowledges its role in representing and promoting the interest of the shareholders, and its accountability to shareholders for the performance and activities of the Group. The Board also recognizes the importance of timely and thorough dissemination of information to shareholders whereby announcements and releases of financial results on a quarterly basis provide the shareholders and investing public with a continuous overview of the Group's performances and operations.

Shareholders, investors and members of public are invited to access the Company's website at <u>www.industronics.com.my</u> and Bursa Malaysia's website at <u>www.bursamalaysia.com.my</u> for the latest corporate and market information on the Company and the Group.

#### **Annual General Meeting**

The Company's Annual General Meeting is the principal avenue for dialogue and interaction with the shareholders of the Company. Members of the Board, senior management and the Group's external auditors are available to respond to all queries and undertake to provide clarification on issues and concerns raised by the shareholders.

The outcome of all resolutions proposed at the general meeting is announced to Bursa Securities at the end of the meeting day.

#### **Compliance with the Code**

The Board has taken steps to ensure the Group has implemented as far as possible the recommendations as set out in the Code.

#### **Corporate Social Responsibility ("CSR")**

The Board continues to uphold our commitment and responsibilities towards our stakeholders including our employees, clients, suppliers, business partners, shareholders and the wider environment and community that we operate in.

While there is no formal policy on CSR, our commitment to CSR has become an integral part of our business.

#### Environment

The Group is supportive of green environment and to ensure wastage is kept to the minimum, our Company are working towards bringing down our energy consumption with several key initiatives such as recycling for papers, encouraging all officers to turn off lights and air conditioners when not in use and etc.

#### Community

We believe in sharing our technological knowledge with the community. The Company provided industrial training opportunities to undergraduates in disciplines that are relevant to the Company's operation in our recognition to share technology knowledge with the community.

#### Workplace and employees welfare

The Group continued to improve the welfare of all employees with safe and quality workplace. We encouraged our staff to continuous learning and to develop the skills and competencies to meet challenging environment.

Social events such as festival celebration and annual dinner are organized to enhance the relationship between employees and the management and as a token of appreciation for the employees' continuous support and contribution.

We believe that this is an on-going initiative and will continue to incorporate environmental considerations into our processes.

#### AUDIT COMMITTEE REPORT

The Board is pleased to present the Audit Committee Report for the financial year ended 31 December 2014.

#### **MEMBERSHIP**

The Audit Committee ("Committee") as at the date of this Statement consists of the following members:

Fung Ling Yip Chairman, Independent Non-Executive Director

Leung Kwok Kuen Jacob Independent Non-Executive Director

Lu Zhi Qin Independent Non-Executive Director

#### ATTENDANCE OF MEETINGS

During the financial year ended 31 December 2014, the Committee held a total five (5) meetings. The details of attendance of the Committee members are as follows:-

	ATTENDANCE OF MEETING					
	1/2014	2/2014	3/2014	4/2014	5/2014	TOTAL
NAME	25 Feb	28 Apr	19 May	27 Aug	26 Nov	MEETING ATTENDED
Fung Ling Yip (Appointed on 10.12.2014)	na	na	na	na	na	na
Leung Kwok Kuen Jacob (Appointed on 26.08.2014)	na	na	na	/	/	2/2
Lu Zhi Qin (Appointed on 26.08.2014)	na	na	na	/	/	2/2
Liau Lian Fatt (Resigned on 9.10.2014)	/	/	/	Х	na	3/4
Tang Wai Man Raymond (Resigned on 9.7.2014)	/	/	/	na	na	3/3
Wong Yuk Ching Anna (Resigned on 8.7.2014)	/	/	/	na	na	3/3

The General Manager, Financial Controller and Internal Audit Officers attended these meetings upon invitation by the Audit Committee. The Group's external auditors were invited to attend some of these meetings.

#### SUMMARY OF THE TERM OF REFERENCE

The summary of the terms of reference of the Audit Committee are as follows:

#### Membership

The Audit Committee must be appointed by the Board of Directors from amongst their numbers, which fulfils the following requirements:

- a. the Audit Committee must be comprised of not fewer than three (3) members.
- b. a majority of the members must be independent directors.
- c. at least one (1) member of the audit Committee must be a member of the Malaysian Institute of Accountants (MIA); or any other equivalent qualification recognised by MIA.

The Chairman shall be an independent non-executive director appointed by the Board.

The Company Secretary shall act as Secretary to the Committee and shall provide the necessary administrative and secretarial services for the effective functioning of the Committee.

#### Authority

The Audit Committee shall have the following authority as empowered by the Board of Directors:

- a. to investigate any activity within its term of reference;
- b. to have the resources which are required to perform its duties;
- c. to have full and unrestricted access to information and relevant to its activities, to the Internal and External Auditors, and to senior management of the Company and its subsidiaries;
- d. to have direct communication channels with the External Auditors and person(s) carrying out the internal audit function or activity;
- e. to obtain independent professional or other advice as necessary; and
- f. to convene meetings with the External Auditors without the attendance of the executive board members, whenever deemed necessary.

#### **Duties and Responsibilities**

The duties and responsibilities of the Audit Committee are : -

- a. to consider the appointment, resignation and dismissal of the External Auditors and the audit fees;
- b. to review the nature and scope of the audit with Internal and External Auditors before the audit commences;
- c. to review the quarterly and annual financial statements before submission to the Board;
- d. to review any related party transaction and conflict of interest situation that may arise;
- e. to discuss problems and reservations arising from the interim and final audits and any matter the Auditors may wish to discuss;
- f. to review the audit reports by the Internal and External Auditors, the major findings and management's responses thereto;
- g. to review the effectiveness and efficiency of risk management internal control systems; and
- h. to consider other matters relating to audit.

#### **ACTIVITIES DURING THE FINANCIAL YEAR**

During the year, the Audit Committee carried out its duties as set out in its terms of reference.

The main activities undertaken by the Committee were as follows:

- Reviewed the unaudited quarterly financial statements of the Group prior to recommending them to the Board for their consideration and approval:
- Reviewed the annual audited financial statements of the Group with the external auditors prior to submission to the Board for their consideration and approval;
- Reviewed the annual audit plan of the outsourced internal audit function;
- Reviewed the internal audit reports, recommendations made and management's response to these recommendations; and
- Reviewed financial statement audit plan of the external auditors and the results of the annual audit, their audit report and management letter respectively.

#### **INTERNAL AUDIT FUNCTION**

The Board has engaged an independent professional firm for the provision of Internal Audit (IA) services to Industronics Group. The professional firm reviews the adequacy and integrity of internal control systems in key business areas within the Group operations and reports to the Audit Committee on a quarterly or half yearly basis.

The professional firm assisted the Audit Committee in discharging their roles and responsibilities with regards to assessing the adequacy and integrity of the system of internal control systems by undertaking an Internal Audit Plan for Industronics Group.

#### **INTRODUCTION**

The Malaysian Code on Corporate Governance ("Code") sets out the principle that the Board of Directors ("Board") of a listed company should establish a sound risk management framework and internal control system to safeguard shareholders' investments and the Group's assets.

The Statement on Risk Management and Internal Control outlines the nature and scope of the risk management and internal control of the Group during the year.

#### RESPONSIBILITY

The Board of Directors is committed to maintain a system of risk management and internal controls in financial, operational and compliance to achieve the following objectives:

- Safeguard assets of the Group and shareholders' interest;
- Identify and manage risks affecting the Group;
- Compliance with regulatory requirements; and
- Operational results are closely monitored and substantial variances are promptly explained.

The Board affirms the overall responsibility for maintaining a sound system of risk management and of internal controls and for reviewing its adequacy and integrity so as to safeguard shareholders' investment and the Group's assets.

However, there are limitations that are inherent in any system of risk management and internal controls and such systems are designed to manage and control risks appropriately rather than to eliminate them. Hence, it is imperative to note that these systems can only provide reasonable and not absolute assurance against material misstatement or loss.

#### Key risk management and internal control processes

The Group has instituted an on-going process for identifying, evaluating and managing the significant risks affecting the achievement of its business objectives.

This process includes identifying major risks involved in entering into major contracts.

The process is regularly reviewed by the Board and is in accordance with the "Statement of Risk Management and Internal Control: Guidelines for Directors of Issued Listers". The Board has delegated to management the implementation of the Board's policies, procedures and guidelines on risk and control to identify and evaluate the risks faced and design, operate and monitor a suitable system of internal control to manage these risks.

The Board has outsourced the internal audit functions to RMS Corporate Management Sdn Bhd ("RMS"), with the primary objective of assisting the Board on the following:

- Review the adequacy and integrity of the Group's system of internal controls to manage the risks faced by the Group;
- Check compliance to policies and procedures and recommended business practices; and
- Review and identify any potential areas for improvement in the effectiveness and efficiency of the business processes (where applicable).

#### STATEMENT ON RISK MANAGEMENT AND INTERNAL CONTROL (continued)

Towards this purpose, RMS has developed an annual Internal Audit Plan using a risk-based approach, which was presented to and approved by the Audit Committee. RMS performed periodic internal control reviews according to the approved Internal Audit Plan to assess the adequacy and integrity of the system of internal controls of the major business units within the Group. The audit observations, recommendations for improvement and status of actions taken by the management to address the issues were reported to the Audit Committee. Follow-up audits are conducted to assess the status of implementation of corrective actions and recommendations. The annual cost incurred for the internal audit function is RM16,000.

The Board also takes cognisance the improvement points highlighted by the external auditors and acknowledges that reviewing and enhancing the Group's system of internal controls is a continuing process.

Key elements of the system of internal controls are as follows:

#### Term of Reference

Clear definition of the terms of reference, i.e. functions, authorities and responsibilities of the various committees of the Board of Directors has been established.

#### Operating structure with clearly defined lines of responsibility

The operating structure includes defined delegation of responsibilities to the committees of the Board, the senior management and the operating units.

#### Independence of the Audit Committee

The Audit Committee comprises non-executive members of the Board who are majority independent directors. The Committee holds regular meetings to deliberate on findings and recommendations and reports back to the Board.

#### **Control procedures**

Operating Procedures Manuals that set out the policies, procedures and practices are adopted by all companies in the Group to ensure clear accountabilities and control procedures are in place for all business units.

#### Employee competency

Emphasis is placed on the continuing enhancement of the quality and abilities of employees where continuing education, training and development are actively carried out through various programmes.

#### Internal audit

Periodical internal control reviews were conducted by internal auditors to assess the adequacy and integrity of the system of internal controls and compliance with policies, procedures and recommended business practices. Control deficiencies and relevant recommendations for business improvement as well as management's actions to address the control deficiencies were reported to the Audit Committee.

#### **Financial Reporting**

Regular monitoring and review of financial results by the management and formulation of action plan to address areas of concern.

#### STATEMENT ON RISK MANAGEMENT AND INTERNAL CONTROL (continued)

#### ISO 9001: 2008

An ISO 9001: 2008 Quality Management System, which is subject to regular review and improvement, continually manages and administers the quality requirement of the Group's products and services.

#### **Insurance**

Adequate insurance on major assets, i.e. stocks, property, plant and equipment of the Group is in place to ensure that the Group is sufficiently covered against any mishap that may result in material losses to the Group.

The Board remains committed to enhance the Group's control environment and processes

For the financial year under review, the Board is of the view that the existing system of risk management and internal controls are satisfactory and adequate and has received assurance from the Executive Director and Financial Controller of the Company that the company's risk management and internal control system are operating adequately and effectively, in all material aspects, based on the risk management and internal control system of the company.

As an on-going process of improvement, the Group will continue to take necessary measures to further strengthen its risk management and internal controls.

#### Review of the statement by external auditors

The external auditors have reviewed this Statement on Risk Management and Internal Control for inclusion in the annual report of the Company for the year ended 31 December 2014 and reported to the Board that nothing come to their attention that causes them to believe that the statement is inconsistent with their understanding of the process adopted by the Board in reviewing the adequacy and integrity of the system of internal controls.

#### **DIRECTORS' PROFILE**

#### **MS. LIU WING YEE AMY**

Executive Director

Ms. Liu Wing Yee Amy, a Canadian nationality, aged 28, was appointed to the Board on 2 December 2013 and later on 14 February 2014 was appointed as the Executive Director of Industronics Berhad ("Industronics"). She is currently pursuing her Degree in Bachelor of Arts and Business Management from Kwantien Polytechnic University.

Prior to joining Industronics, she was with TD Canada Trust Bank and was the manager of operations at Elite Team Asia Ltd.

She is a member of the Remuneration Committee.

Ms. Liu does not hold any directorships in any other public companies. She does not have any family relationship with any director and/or major shareholder of the Company. There is no business relationship with the Company in which she has a personal interest. She has had no convictions for any offences within the law.

#### MR. TSUI KWOK HO

Independent Non-Executive Director

Mr. Tsui Kwok Ho, a citizen of People's Republic of China, aged 40, is an Independent Non-Executive Director of Industronics. He was appointed to the Board on 2 December 2013. He graduated from the University of Victoria, British Columbia, Canada with a Bachelor Degree of Commerce in Business Administration as well as Specialized in International Business.

With excellent interpersonal skills and strong commercial acumen, Mr. Tsui began his four years directorship in Regus Business Centre, the world's largest business centre network. He was then appointed as the Exhibition Director in United Business Media (UBM). Presently, he is the General Manager in ITE Asia Exhibitions Limited.

He is a member of the Nomination Committee and Chairman of Remuneration Committee.

Mr. Tsui does not hold any directorships in any other public companies. He does not have any family relationship with any director and/or major shareholder of the Company. There is no business relationship with the Company in which he has a personal interest. He has had no convictions for any offences within the law.

#### **DIRECTORS' PROFILE (continued)**

#### MR. LEUNG KWOK KUEN JACOB

Independent Non-Executive Director

Mr. Leung Kwok Kuen Jacob, a Chinese nationality, aged 50, is an Independent Non-Executive Director of Industronics. He was appointed to the Board on 19 December 2013. He completed the five-year secondary education in Hong Kong on 1982 and passed with the Hong Kong Certificate of Education Examination (HKCEE).

He has extensive experience in securities, financial and corporate management. He is the founder of Eternal Pearl Securities Limited. Since 2003, he has been the Executive Director of Eternal Pearl Securities Limited and responsible for the overall strategic development. He is also the Director of Eternal Pearl Investment Limited and Success Richly Finance Limited.

He is a member of the Remuneration Committee and Chairman of Nomination Committee.

Mr. Leung does not hold any directorship in any public companies. He does not have any family relationship with any director and/or major shareholder of the Company. There is no business relationship with the Company in which he has a personal interest. He has had no convictions for any offences within the law.

#### **MS. LU ZHI QIN**

Independent Non-Executive Director

Ms. Lu Zhi Qin, a Canadian nationality, aged 42, was appointed to the Board on 16 June 2014. Ms. Lu graduated from Baiyun College Shanghai, China.

She is an entrepreneur in food and beverages industries and owned several restaurant.

She is a member of the Audit Committee.

Ms. Lu does not hold any directorships in any other public companies. She does not have any family relationship with any director and/or major shareholder of the Company. There is no business relationship with the Company in which she has a personal interest. She has had no convictions for any offences within the law.

#### **DIRECTORS' PROFILE (continued)**

#### **MR. FUNG LING YIP**

Independent Non-Executive Director

Mr. Fung Ling Yip, a citizen of People's Republic of China, aged 38, was appointed to the Board on 10 December 2014. Mr. Fung is a fellow member of CPA Hong Kong and ACCA.

He has extensive experience in financial consultancy, taxation and auditing.

He is Chairman of the Audit Committee and member of the Nomination Committee.

Mr. Fung does not hold any directorships in any other public companies. He does not have any family relationship with any director and/or major shareholder of the Company. There is no business relationship with the Company in which she has a personal interest. He has had no convictions for any offences within the law.

# FINANCIAL STATEMENTS

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#### **Directors' report**

The directors hereby present their report together with the audited financial statements of the Group and of the Company for the financial year ended 31 December 2014.

#### **Principal activities**

The principal activities of the Company include the design, manufacturing and installation of electronics and microprocessor controlled products, telecommunication system, audio video multimedia systems, intelligent transportation systems and information communication technology related system.

The principal activities of the subsidiaries are described in Note 36 to the financial statements. There have been no significant changes in the nature of the principal activities during the financial year.

#### Results

	Group RM	Company RM
Loss for the year	(19,375,853)	(27,016,781)
Attributable to: Owners of the parent Non-controlling interests	(17,729,096) (1,646,757) (19,375,853)	(27,016,781) (27,016,781)

There were no material transfers to or from reserves or provisions during the financial year other than as disclosed in the financial statements.

In the opinion of the directors, the results of the operations of the Group and of the Company during the financial year were not substantially affected by any item, transaction or event of a material and unusual nature.

#### Dividend

No dividend has been recommended, declared or paid by the Company since the end of the previous financial year.

The directors do not recommend any dividend in respect of the financial year ended 31 December 2014.

#### Directors

The names of the directors of the Company in office since the date of the last report and at the date of this report are:

Liu Wing Yee Amy Tsui Kwok Ho Leung Kwok Kuen Jacob Lu Zhi Qin Fung Ling Yip Wong Yuk Ching Anna Tang Wai Man Raymond Liau Lian Fatt

(Appointed on 16 June 2014) (Appointed on 10 December 2014) (Resigned on 8 July 2014) (Resigned on 9 July 2014) (Resigned on 9 October 2014)

#### **Directors' benefits**

Neither at the end of the financial year, nor at any time during that year, did there subsist any arrangement to which the Company was a party, whereby the directors might acquire benefits by means of the acquisition of shares in or debentures of the Company or any other body corporate.

Since the end of the previous financial year, no director has received or become entitled to receive a benefit (other than benefits included in the aggregate amount of emoluments received or due and receivable by the directors as shown in Note 10 of the financial statements) by reason of a contract made by the Company or a related corporation with any director or with a firm of which the director is a member, or with a company in which the director has a substantial financial interest, except as disclosed in Note 32(c) to the financial statements.

#### **Directors' interests**

According to the register of directors' shareholdings, none of the directors in office at the end of the financial year had any interest in shares in the Company or its related corporations during the financial year.

#### **Treasury shares**

There was no share repurchased or disposed off during the financial year.

#### Industronics Berhad Share Issuance Scheme

The Company Share Issuance Scheme (SIS) was approved by the shareholders at the Extraordinary General Meeting held on 26 June 2013 and become effective on 12 November 2013. The scheme shall be in force for a period of three years from 12 November 2013.

The salient features and other terms of the SIS, details of share options exercised during the financial year, and outstanding at the end of the financial year are disclosed in Note 25 to the financial statements.

#### Industronics Berhad Share Issuance Scheme (Continued)

			< Number of share options>		
Name	Grant date	Exercise price	Granted	Exercised	31.12.14
Champley Reill Edward	12.11.2013	0.565	1,100,000	1,100,000	-
Fung Chan Man Alex	12.11.2013	0.565	418,000	418,000	-
Gabriel Dominic Nathan Heilesen Henrick Kwok	12.11.2013	0.565	1,100,000	1,100,000	-
Hang Yau	12.11.2013	0.565	2,000,000	2,000,000	-
Hung Ka Chun	12.11.2013	0.565	941,000	-	941,000
Siu Hiu Ki	12.11.2013	0.565	2,000,000	1,040,600	959,400
Yau Chi Shing	12.11.2013	0.565	1,500,000	1,186,900	313,100
Yip Wai Man Raymond Christian Kwok-Leun Yau	12.11.2013	0.565	941,000	654,300	286,700
Heilesen	30.12.2013	0.572	4,119,800	-	4,119,800

The list of names of employees accepting the offer under the SIS are as follows:

On 17 March 2015, the Company SIS committee has cancelled the unexercised SIS share options as at that date, number of unexercised share options were same as those unexercised as at 31 December 2014.

After the cancellation, the Company SIS committee has granted the share options to the following eligible employees:

			of share optio	ns>	
			Granted at		Balance at
Name	Grant date	Exercise price	17.3.15	Exercised	28.4.15
Siu Hiu Ki	17.3.2015	0.500	2,187,100	-	2,187,100
Yau Chi Shing	17.3.2015	0.500	313,100	-	313,100
Christian Kwok-Leun Yau					
Heilesen	17.3.2015	0.500	4,119,800	-	4,119,800

#### Issue of shares and debentures

The Company increased its paid up capital from RM 50,336,450 to RM 51,381,400 by allotments of 2,089,900 ordinary shares of RM 0.50 each at par for cash via an exercise of share issuance scheme and for the purpose of increasing the working capital. The details of exercise of share issuance scheme are disclosed in Note 37(a).

These new shares rank pari passu with the existing shares of the Company.

The Company did not issue any debentures during the financial year.

#### Other statutory information

- (a) Before the statements of comprehensive income and statements of financial position of the Group and of the Company were made out, the directors took reasonable steps:
  - (i) to ascertain that proper action had been taken in relation to the writing off of bad debts and the making of allowance for doubtful debts and satisfied themselves that all known bad debts had been written off and that adequate allowance had been made for doubtful debts; and
  - (ii) to ensure that any current assets which were unlikely to realise their values as shown in the accounting records in the ordinary course of business had been written down to an amount which they might be expected so to realise.
- (b) At the date of this report, the directors are not aware of any circumstances:
  - (i) which would render the amount written off for bad debts or the amount of the allowance for doubtful debts in the financial statements of the Group and of the Company inadequate to any substantial extent; or
  - (ii) which would render the values attributed to the current assets in the financial statements of the Group and of the Company misleading; or
  - (iii) At the date of this report, the directors are not aware of any circumstances which have arisen which would render adherence to the existing method of valuation of assets or liabilities of the Group and of the Company misleading or inappropriate; or
  - (iv) At the date of this report, the directors are not aware of any circumstances not otherwise dealt with in this report or financial statements of the Group and of the Company which would render any amount stated in the financial statements misleading.
- (c) At the date of this report, there does not exist:
  - (i) any charge on the assets of the Group or of the Company which has arisen since the end of the financial year which secures the liabilities of any other person; or
  - (ii) any contingent liability of the Group or of the Company which has arisen since the end of the financial year.
- (d) In the opinion of the directors:
  - (i) no contingent or other liability has become enforceable or is likely to become enforceable within the period of twelve months after the end of the financial year which will or may affect the ability of the Group or of the Company to meet their obligations when they fall due; and
  - (ii) no item, transaction or event of a material and unusual nature has arisen in the interval between the end of the financial year and the date of this report which is likely to affect substantially the results of the operations of the Group or of the Company for the financial year in which this report is made.

#### Significant events

Details of significant events are disclosed in Note 37 to the financial statements.

#### Subsequent events

Details of subsequent events are disclosed in Note 38 to the financial statements.

#### Auditors

The auditors, Messrs. CHI-LLTC have indicated their willingness to continue in office.

Signed on behalf of the Board in accordance with a resolution of the directors dated 28 April 2015.

Liu Wing Yee Amy

Leung Kwok Kuen Jacob

#### Statement by directors

#### Pursuant to Section 169(15) of the Companies Act, 1965

We, the undersigned, being two of the directors of Industronics Berhad, do hereby state that, in the opinion of the directors, the accompanying financial statements set out on pages 36 to 110 are drawn up in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the Companies Act 1965 in Malaysia so as to give a true and fair view of the financial position of the Group and of the Company as at 31 December 2014 and of their financial performance and cash flows for the year then ended

The supplementary information set out on page 111 have been prepared in accordance with the Guidance on Special Matter No.1, Determination of Realised and Unrealised Profits or Losses in the Context of Disclosure Pursuant to Bursa Malaysia Securities Berhad Listing Requirements, as issued by the Malaysian Institute of Accountants, and the directive of Bursa Malaysia Securities Berhad.

Signed on behalf of the Board in accordance with a resolution of the directors dated 28 April 2015.

Liu Wing Yee Amy

Leung Kwok Kuen Jacob

#### Statutory declaration

#### Pursuant to Section 169(16) of the Companies Act, 1965

I, Lee Kim Vun, being the officer primarily responsible for the financial management of Industronics Berhad, do solemnly and sincerely declare that the accompanying financial statements set out on pages 36 to 111 are in my opinion correct, and I make this solemn declaration conscientiously believing the same to be true and by virtue of the provisions of the Statutory Declarations Act, 1960.

Lee Kim Vun

Subscribed and solemnly declared by the abovenamed Lee Kim Vun at Kuala Lumpur in the Federal Territory on 28 April 2015.

Before me,

No. W272 Ho Fook Keong

Commissioner for Oaths

#### Independent auditors' report to the members of Industronics Berhad (Incorporated in Malaysia)

#### Report on the financial statements

We have audited the financial statements of Industronics Berhad, which comprise statements of financial position as at 31 December 2014 of the Group and of the Company, and statements of profit and loss and other comprehensive income, statements of changes in equity and statements of cash flows of the Group and of the Company for the year then ended, and a summary of significant accounting policies and other explanatory notes, as set out on pages 36 to 110.

#### Directors' responsibility for the financial statements

The directors of the Company are responsible for the preparation of financial statements so as to give a true and fair view in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act 1965 in Malaysia. The directors are also responsible for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditors' responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with approved standards on auditing in Malaysia. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on our judgment, including the assessment of risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, we consider internal control relevant to the entity's preparation of financial statements that give a true and fair view in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the directors, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### Opinion

In our opinion, the financial statements give a true and fair view of the financial position of the Group and of the Company as at 31 December 2014 and of their financial performance and cash flows for the year then ended in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act 1965 in Malaysia.

#### Report on other legal and regulatory requirements

In accordance with the requirements of the Companies Act 1965 in Malaysia, we also report the following:

(a) In our opinion, the accounting and other records and the registers required by the Act to be kept by the Company and its subsidiaries of which we have acted as auditors have been properly kept in accordance with the provisions of the Act.

#### Independent auditors' report to the members of Industronics Berhad (continued) (Incorporated in Malaysia)

- (b) We have considered the financial statements and the auditors' reports of all the subsidiaries of which we have not acted as auditors, which are indicated in Note 36 to the financial statements.
- (c) We are satisfied that the financial statements of the subsidiaries that have been consolidated with the financial statements of the Company are in form and content appropriate and proper for the purposes of the preparation of the consolidated financial statements and we have received satisfactory information and explanations required by us for those purposes.
- (d) The audit reports on the accounts of the subsidiary companies did not contain any qualification or any adverse comment made under Section 174(3) of the Act.

#### Other reporting responsibilities

The supplementary information set out on page 111 is disclosed to meet the requirement of Bursa Malaysia Securities Berhad and is not part of the financial statements. The directors are responsible for the preparation of the supplementary information in accordance with Guidance on Special Matter No. 1, Determination of Realised and Unrealised Profits or Losses in the Context of Disclosure Pursuant to Bursa Malaysia Securities Berhad Listing Requirements, as issued by the Malaysian Institute of Accountants ("MIA Guidance") and the directive of Bursa Malaysia Securities Berhad. In our opinion, the supplementary information is prepared, in all material respects, in accordance with the MIA Guidance and the directive of Bursa Malaysia Securities Berhad.

#### Other matters

This report is made solely to the members of the Company, as a body, in accordance with Section 174 of the Companies Act 1965 in Malaysia and for no other purpose. We do not assume responsibility to any other person for the content of this report.

The financial statements of the Group and of the Company for the financial year ended 31 December 2013 were audited by another auditor who expressed an unqualified opinion on those statements on 28 April 2014.

CHI-LLTC AF: 1114 Chartered Accountants Chong Sai Sin Partner - 2398/06/15(J) Chartered Accountant

Kuala Lumpur, Malaysia 28 April 2015

# Statements of profit or loss and other comprehensive income

For the financial year ended 31 December 2014

	_	Gro	up	Compa	any
		2014	2013	2014	2013
	Note	RM	RM	RM	RM
Revenue	4	16,270,764	42,801,145	14,429,744	27,357,702
Cost of sales	5	(12,792,185)	(35,004,646)	(9,430,356)	(22,078,390)
Gross profit	J _	3,478,579	7,796,499	4,999,388	5,279,312
Other income	6	1,627,649	10,468,598	295,646	7,621,620
Administrative expenses	0	(15,420,177)	(17,220,720)	(7,077,059)	(7,045,119)
Selling and marketing expenses		(2,051,107)	(3,803,349)	(1,987,118)	(2,861,156)
Other expenses		(5,948,776)	(3,436,201)	(23,198,550)	(1,758,543)
Operating (loss)/profit	-				
Finance costs	7	(18,313,832)	(6,195,173)	(26,967,693)	1,236,114
	-	(186,448)	(212,507)	(49,088)	(110,452)
(Loss)/profit before tax Income tax (expense)/	8	(18,500,280)	(6,407,680)	(27,016,781)	1,125,662
credit	11	(875,573)	944,035	-	14,263
(Loss)/profit net of tax	-	(19,375,853)	(5,463,645)	(27,016,781)	1,139,925
Other comprehensive income (Reversal of revaluation)/ revaluation of land and buildings		(700,000)	11,919,576	(700,000)	7,095,950
Foreign currency translation		1,275,017	(54,567)	-	
Fair values (loss)/gain on financial assets		(585,143)	2,938,533	(585,143)	2,938,533
Available-for-sale financial assets reclassification of fair value					
adjustment to profit or loss upon disposal		(2,278,584)	_	(2,278,584)	
Income tax relating to components		(2,270,004)		(2,210,004)	
comprehensive income/ (loss)	_	761,306	(1,069,895)	604,588	(671,988
	_	(1,527,404)	13,733,647	(2,959,139)	9,362,495
Total comprehensive (loss)/ income for the year	_	(20,903,257)	8,270,002	(29,975,920)	10,502,420
Loss attributable to:					
Owners of the parent		(17,729,096)	(4,343,609)		
Non-controlling interests	_	(1,646,757)	(1,120,036)		
	-	(19,375,853)	(5,463,645)		
Total comprehensive (loss)/income attributable to:					
Owners of the parent		(19,514,924)	7,535,193		
Non-controlling interests		(1,388,333)	734,809		
	-				
	-	(20,903,257)	8,270,002		

# Statements of profit or loss and other comprehensive income (continued)

For the financial year ended 31 December 2014

		Group		
		2014	2013	
	Note	RM	RM	
Loss per share attributable to owners of the parent (sen per share):				
Basic	12(a)	(17.29)	(4.56)	
Diluted	12(b)	(16.24)	(4.60)	

# Statements of financial position

As at 31 December 2014

	_	Grou		Compa	
		2014	2013	2014	2013
	Note	RM	RM	RM	RN
Assets					
Non-current assets					
Property, plant and equipment	13	13,168,113	25,352,792	4,694,670	15,114,534
Investment in subsidiaries	14	-	-	4,358,065	3,922,11
Investment properties	15	461,727	501,490	196,794	201,48
Intangible assets	16	-	1,495,307	-	
Other investments	17	1,034,231	6,931,246	1,034,231	6,931,240
Deferred Tax Assets	18	-	848,117	-	
		14,664,071	35,128,952	10,283,760	26,169,38
Current assets					
Inventories	19	6,271,323	3,403,237	1,180,185	2,269,540
Trade and other receivables	20	29,332,067	11,200,680	18,252,209	6,777,956
Amount due from customers on contract	21	1,541,064	8,230,053	1,541,064	4,154,052
Amount due from subsidiaries	22	-	-	5,023,049	6,737,793
Tax recoverable		319,078	332,419	152,546	145,878
Cash and bank balances	23	6,443,800	27,544,478	3,811,643	22,698,97
		43,907,332	50,710,867	29,960,696	42,784,18
Total assets		58,571,403	85,839,819	40,244,456	68,953,57
	_				
Equity and liabilities					
Equity attributable to owners of the par-	ent				
Share capital	24	51,381,400	50,336,450	51,381,400	50,336,450
Treasury shares	24	-	-	-	
Reserves	26	(7,760,408)	11,618,672	(22,802,785)	7,037,29
		43,620,992	61,955,122	28,578,615	57,373,74
Non-controlling interests		4,111,650	5,499,983		
Total equity	_	47,732,642	67,455,105	28,578,615	57,373,741
Non-current liabilities					
Borrowings	27	300,728	303,726	27,589	34,964
Deferred tax liabilities	18	1,152,984	1,914,289	459,900	1,064,488
	_	1,453,712	2,218,015	487,489	1,099,452
Current liabilities					
Trade and other payables	29	6,979,226	12,809,487	4,440,922	7,495,18
Amount due to customers on contract	21	932,585	895,831	545,151	895,62
Provisions for maintenance warranties		130,211	114,175	94,123	78,08
Borrowings	27	1,335,774	2,313,046	42,266	185,96
Amount due to subsidiaries	22	-	_,0.0,0.0	6,055,890	1,825,52
Tax payable		7,253	34,160	-	1,020,02
		9,385,049	16,166,699	11,178,352	10,480,38
Total liabilities	_	10,838,761	18,384,714	11,665,841	11,579,832
Total equity and liabilities		58,571,403	85,839,819	40,244,456	68,953,573

# Statement of changes in equity For the year ended 31 December 2014

				Attributable to		•					
Graun	capital RM	Treasury shares RM	Share premium RM	Non-distribu Share issuance scheme (SIS) reserve RM	Revaluation reserves RM	Foreign currency translation reserve RM	Fair value adjustment reserve RM	Accumulated losses RM	Total RM	Non- controlling interests RM	Total equity RM
Group	(Note 24)	(Note 24)	(Note 26)	(Note 26)	(Note 26)	(Note 26)	(Note 26)	(Note 26)			
At 1 January 2014	50,336,450	-	946,674	629,156	11,220,043	(64,312)	2,938,533	(4,051,422)	61,955,122	5,499,983	67,455,105
Loss for the financial year Other comprehensive income: - Reversal of revaluation of land and	-	-	-	-	- (700,000)	-	-	(17,729,096)	(17,729,096)	(1,646,757)	(19,375,853)
<ul> <li>Available-for-sales financial assets</li> <li>Current year gain</li> <li>Available-for-sale financial assets</li> </ul>	-	-	-	-	-	-	(585,143)	-	(585,143)	-	(585,143)
reclassification of fair value adjustment to profit or loss upon disposal	_				-		(2,278,584)		(2,278,584)	-	(2,278,584)
- Crystalisation of deferred tax upon disposal of properties	-	-	-		-	-	-	761,306	761,306	-	761,306
<ul> <li>Foreign exchange translation</li> <li>Total comprehensive income financial year</li> </ul>	-	-	-	-	(700,000)	1,016,593 1,016,593	(2,863,727)	(16,967,790)	1,016,593 (19,514,924)	258,424 (1,388,333)	1,275,017 (20,903,257)
Transactions with owners											
Share based payments under SIS	-	-	-	-	-	-		-	-	-	-
Exercise of SIS options	1,044,950	-	306,380	(170,536)				-	1,180,794	-	1,180,794
Total transactions with owners	1,044,950	-	306,380	(170,536)	-	-	-	-	1,180,794	-	1,180,794
Arising from disposal of properties	-	-	-	-	(6,121,767)	-	-	6,121,767	-	-	-
At 31 December 2014	51,381,400	-	1,253,054	458,620	4,398,276	952,281	74,806	(14,897,445)	43,620,992	4,111,650	47,732,642
At 1 January 2013	47,631,500	(545,154)	732	-	2,889,122	40,925	-	(422,399)	49,594,726	4,765,174	54,359,900
Loss for the financial year Other comprehensive income:	-	-	-	-	-	-	-	(4,343,609)	(4,343,609)	(1,120,036)	(5,463,645)
<ul> <li>Revaluation of land and building</li> <li>Available-for-sales financial assets</li> </ul>	-	-	-	-	9,045,507	-	-	-	9,045,507	1,804,175	10,849,682
- Current year gain	-	-	-	-	-	-	2,938,533	-	2,938,533	-	2,938,533
<ul> <li>Foreign exchange translation</li> <li>Total other comprehensive</li> </ul>	-	-	-	-	-	(105,237)		-	(105,237)	50,670	(54,567)
for the financial year	-	-	-	-	9,045,507	(105,237)	2,938,533	(4,343,609)	7,535,194	734,809	8,270,003
Transactions with owners											
Share based payments under SIS	-	-		1,070,604	-	-	-	-	1,070,604	-	1,070,604
Exercise of SIS options	2,704,950	-	793,091 793,091	(441,448)	-	-	-	-	3,056,593	-	3,056,593
Total transactions with owners	2,704,950	-	793,091	629,156	-	-	-	-	4,127,197	-	4,127,197
Disposal of treasury shares	-	545,154	152,851	-	-	-	-	-	698,005	-	698,005
Arising from disposal of properties	-	-	-	-	(714,586)	-	-	714,586	-	-	-
At 31 December 2013	50,336,450	-	946,674	629,156	11,220,043	(64,312)	2,938,533	(4,051,422)	61,955,122	5,499,983	67,455,105

# Statement of changes in equity For the year ended 31 December 2014

Share         Transactions with overes         Fail of value         Total comprehensive income         Fail value         Company           At January 2014         50.358.450         -         946.674         62.9156         6.540.690         2.938.533         (6.017.762)         57.373.741           Loss for the financial year         -         -         -         -         (700.000)         -         (700.000)           Autiable for-cale financial avear         -         -         -         -         (700.000)         -         (700.000)           Autiable for-cale financial avear         -         -         -         -         (700.000)         -         (700.000)           Autiable for-cale financial avear         -         -         -         (22.78.584)         (22.278.584)           Current year loss         -         -         -         -         (22.78.584)         (22.87.520)           Transactions with overes         -         -         -         -         -         1.180.794           At January 2013         -         -         -         -         -         1.180.794           At January 2013         -         -         -         -         -         1.180.794         1.180.794			Non-distributable				1		
Company         Company         reserve NM         reserve RM         reserve RM <th></th> <th>I</th> <th colspan="3">· · · · · · · · · · · · · · · · · · ·</th> <th></th> <th></th> <th></th>		I	· · · · · · · · · · · · · · · · · · ·						
FM         RM         RM<					• • •		•		
Company         At January 2014         50.336.450         946.674         628,156         8.540,690         2,938,533         (6.017.762)         57.373.711           Loss for the financial year Other comprehensive income:         -         -         -         (27.016.781)         (27.716.781)         (27.726.782)         (24.717		•							
At January 2014         50,336,450         946,674         629,158         8,540,690         2,938,533         (6,017,762)         57,373,711           Loss for the financial year Other comprehensive income: Revaluation of and and building Available (for-stelling and assets Ourrent year loss Available (for-stelling and assets) Ourrent year loss Ourrent year gain Ourrent year gain O		(Note 24)	(Note 24)	(Note 26)	(Note 26)	(Note 26)	(Note 26)	(Note 26)	
Loss for the financial year Other comprehensive income: Revealuation of land and building Available-for-asker financial assets - Current year los         -         -         -         -         -         (700.000)         -         -         (700.000)	Company								
Other comprehensive income:         -         -         -         -         -         (700,000)           Available-for-sales financial assets         -         -         -         -         -         -         (700,000)           Available-for-sales financial assets         -         -         -         -         -         -         (585,143)         -         (585,143)           Available-for-sales financial assets         -         -         -         -         -         604,588         604,588           Total comprehensive income for the financial year         -         -         -         -         604,588         604,588           Total comprehensive income for the financial year         -         -         -         -         604,588         604,588           Transactions with owners         -         -         -         -         -         1,180,794           Arising from disposal of properties         -         -         -         -         -         -         1,180,794           At 1 December 2014         51,381,400         -         1,253,054         458,202         2,834,754         74,806         2,724,019         28,578,615           At 1 January 2013         47,631,500         (5	At 1 January 2014	50,336,450	-	946,674	629,156	8,540,690	2,938,533	(6,017,762)	57,373,741
Revaluation of fair and mubiling       -       -       -       (700,000)       -       -       (700,000)         Available-for-safes financial assets       -       -       -       (585,143)       -       (585,143)         Available-for-safe financial assets       -       -       -       (585,143)       -       (585,143)         Available-for-safe financial assets       -       -       -       (585,143)       -       (585,143)         Available-for-safe financial assets       -       -       -       (645,884)       -       (2,278,584)         Crystalisation of deferred tax upon disposal of properties       -       -       -       604,588       604,588         Total comprehensive income for the financial year       -       -       -       604,588       604,588         Total comprehensive income for the financial year       -       -       -       604,588       604,588         Total comprehensive income for the financial year       1,044,950       -       306,380       (170,536)       -       -       1,180,794         Arising from disposal of properties       -       -       -       (5005,306)       -       -       -       -       -       -       1,180,794 <td< td=""><td>Loss for the financial year</td><td>-</td><td>-</td><td>-</td><td>-</td><td>-</td><td>-</td><td>(27,016,781)</td><td>(27,016,781)</td></td<>	Loss for the financial year	-	-	-	-	-	-	(27,016,781)	(27,016,781)
Available-for-sale simancial assets       -       -       -       (585,143)       -       (585,143)         - Current year loss       -       -       -       -       (585,143)       -       (585,143)         - Current year loss       -       -       -       -       (2,278,584)       -       (2,278,584)         Crystalisation of deferred tay on disposal       -       -       -       -       604,588       604,588         Total comprehensive income for the financial year       -       -       -       -       604,588       604,588         Total comprehensive income for the financial year       1,044,950       -       306,380       (170,586)       -       -       1,180,794         Arising from disposal of properties       -       -       -       (5,005,936)       -       5,005,936       -         At 1 January 2013       47,631,600       (545,154)       732       -       2,219,069       -       (7,260,028)       42,046,119         Profit for the financial year       -       -       -       -       6,423,962       -       6,423,962         - Current year gain       -       -       -       6,423,962       -       6,423,962       -       1,070,604 <td>Other comprehensive income:</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>	Other comprehensive income:								
- Orrent year loss       -       -       -       (585,143)       -       (585,143)         Available for-sale financial assets reclassification of fair value adjustment to profit or loss upon disposal of properties       -       -       -       (2,278,584)       -       (2,278,584)         Crystalisation of deferred ta upon disposal of properties       -       -       -       -       604,588       604,588       604,588         Crystalisation of deferred ta upon disposal of properties       -       -       -       -       604,588       604,588       604,588         Transactions with owners       -       -       -       -       -       -       -       -       1,180,794         Arising from disposal of properties       -       -       -       -       -       -       -       1,180,794         Arising from disposal of properties       -	5	-	-	-	-	(700,000)	-	-	(700,000)
Available for safe financial sests redassification of fair value adjustment to opfit or forss upon disposal (crystalisation of deferred tax upon disposal of properties       -       -       -       (2.278,584)       (2.278,584)         Total comprehensive income for the financial year       -       -       -       -       604,588       604,588         Total comprehensive income for the financial year       -       -       -       -       604,588       604,588         Total comprehensive income for the financial year       -       -       -       -       604,588       604,588         Total comprehensive income for the financial year       -       -       -       -       -       1,180,794         Arising from disposal of properties       -       -       -       -       -       1,180,794         Arising from disposal of properties       -       -       -       -       -       1,180,794         At 31 December 2014       51,381,400       -       1,253,054       458,620       2,834,754       74,806       (27,424,019)       28,578,615         At 1 January 2013       47,631,500       (545,154)       732       -       2,219,069       -       (1,39,925       1,139,925         Total comprehensive income: Revaluation of hard an building Avaitable for-sates fin							(505.4.40)		(505.4.40)
redassification of fair value adjustment to profit or loss upon disposal Crystalisation of deferred tax upon disposal of properties         ·		-	-	-	-	-	(585,143)	-	(585,143)
adjustment to profit or loss upon disposal (cystalisation of deferred tax upon disposal of properties       .									
upon disposal       -       -       -       (2,278,584)       -       (2,278,584)         Crystalisation of deferred tax upon disposal forporeties       -       -       -       -       604,588       604,588         Total comprehensive income for the financial year       -       -       -       -       604,588       604,588         Total comprehensive income for the financial year       -       -       -       -       604,588       604,588         Tarasections with owners       Exercise of SIS options       1,044,950       -       306,380       (170,536)       -       -       1,180,794         Arising from disposal of properties       -       -       (5,005,936)       -       5,005,936       -       -       1,180,794         At 1 January 2013       47,631,500       (545,154)       732       2,219,069       -       (7,260,028)       42,046,119         Profit for the financial year       -       -       -       -       6,423,962       -       6,423,962       -       6,423,962       -       6,423,962       -       6,423,962       -       6,423,962       -       6,423,962       -       -       1,070,604       -       -       1,070,604       -       -       1,070,									
Crystalisation of deferred tax upon disposal of properties       -       -       -       -       604,588       604,588         Total comprehensive income for the financial year       -       -       -       -       604,588       604,588         Transactions with owners       -       -       -       -       -       604,588       604,588         Exercise of SIS options       1,044,950       -       306,380       (170,536)       -       -       1,180,794         Arising from disposal of properties       -       -       -       (5,005,936)       5,005,936       -         At 31 December 2014       51,381,400       -       1,253,054       458,620       2,834,754       74,806       (27,424,019)       28,578,615         At 1 January 2013       47,631,500       (545,154)       732       2,219,069       -       (7,260,028)       42,046,119         Profit for the financial year       -       -       -       6,423,962       -       6,423,962         - Current year gain       -       -       -       6,423,962       -       6,423,962         Transactions with owners       Share based payments under SIS       -       -       -       -       -       -       1,070,604		-	-	-	-	-	(2.278.584)	-	(2.278.584)
Total comprehensive income for the financial year         . <th< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td>( , -, ,</td><td></td><td>() -//</td></th<>							( , -, ,		() -//
financial year       -       -       -       (700,000)       (2,863,727)       (26,412,193)       (29,975,920)         Transactions with owners Exercise of SIS options       1,044,950       -       306,380       (170,536)       -       -       1,180,794         Arising from disposal of properties       -       -       (5,005,936)       -       -       1,180,794         Arising from disposal of properties       -       -       (5,005,936)       -       5,005,936       -         At 31 December 2014       51,381,400       -       1,253,054       458,620       2,834,754       74,806       (27,424,019)       28,578,615         At 1 January 2013       47,631,500       (545,154)       732       -       2,219,069       -       (7,260,028)       42,046,119         Profit for the financial year       -       -       -       6,423,962       -       -       6,423,962         Available/formatial assets       -       -       6,423,962       2,938,533       1,139,925       1,050,420         Transactions with owners       -       -       -       6,423,962       2,938,533       1,050,420         Transactions with owners       -       -       -       6,423,962       -       1,0	disposal of properties	-	-	-	-	-	-	604,588	604,588
Transactions with owners Exercise of SIS options         1,04,950         306,380         (170,536)         -         -         1,180,794           Arising from disposal of properties         -         -         -         (5,005,936)         -         5,005,936         -           At 31 December 2014         51,381,400         -         1,253,054         458,620         2,834,754         74,806         (27,424,019)         28,578,615           At 1 January 2013         47,631,500         (545,154)         732         -         2,219,069         -         (7,260,028)         42,046,119           Profit for the financial year         -         -         -         -         1,139,925         1,139,925         1,139,925         1,139,925         1,139,925         1,139,925         1,139,925         1,139,925         1,139,925         1,139,925         1,139,925         1,050,420           Transactions with owners         -         -         -         -         2,938,533         1,139,925         10,502,420           Transactions with owners         -         -         -         -         2,938,533         1,139,925         10,502,420           Transactions with owners         -         -         -         -         -         4,127,197									
Exercise of SIS options       1,044,950       - 306,380       (170,536)       -       -       1,180,794         Arising from disposal of properties       -       -       -       (5,005,936)       -       -       1,180,794         At 31 December 2014       51,381,400       -       1,253,054       458,620       2,834,754       74,806       (27,424,019)       28,578,615         At 1 January 2013       47,631,500       (545,154)       732       -       2,219,069       -       (7,260,028)       42,046,119         Profit for the financial year       -       -       -       -       6,423,962       -       6,423,962       -       6,423,962       -       6,423,962       -       6,423,962       -       6,423,962       -       6,423,962       -       6,423,962       -       6,423,962       -       6,423,962       -       6,423,962       -       6,423,962       -       6,423,962       -       6,423,962       -       6,423,962       -       6,423,962       -       -       1,070,604       -       -       -       1,070,604       -       -       1,070,604       -       -       -       4,127,197       1,050,6593       3,056,593       3,056,593       3,056,593       <	financial year	-	-	-	-	(700,000)	(2,863,727)	(26,412,193)	(29,975,920)
Arising from disposal of properties       -       -       -       (5,005,936)       -       5,005,936       -         At 31 December 2014       51,381,400       -       1,253,054       458,620       2,834,754       74,806       (27,424,019)       28,578,615         At 1 January 2013       47,631,500       (545,154)       732       -       2,219,069       -       (7,260,028)       42,046,119         Profit for the financial year       -       -       -       -       -       -       1,139,925       1,139,925       1,139,925       1,139,925       1,139,925       1,139,925       1,139,925       1,139,925       1,139,925       1,139,925       1,139,925       1,139,925       1,139,925       1,139,925       1,139,925       1,139,925       1,139,925       1,139,925       1,139,925       1,050,420         Available-for-sales financial assets - Current year gain       -       -       -       6,423,962       -       -       6,423,962         Transactions with owners       Share based payments under SIS       -       -       1,070,604       -       -       1,070,604       -       -       4,127,197       Disposal of transactions with owners       2,704,950       -       793,091       629,156       -       - <th< td=""><td>Transactions with owners</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></th<>	Transactions with owners								
At 31 December 2014       51,381,400       1,253,054       458,620       2,834,754       74,806       (27,424,019)       28,578,615         At 1 January 2013       47,631,500       (545,154)       732       2,219,069       (7,260,028)       42,046,119         Profit for the financial year Other comprehensive income: Revaluation of land and building Available-for-sales financial assets - Current year gain       47,631,500       (545,154)       732       2,219,069       (7,260,028)       42,046,119         Total comprehensive income for the financial year       -       -       -       -       6,423,962       -       6,423,962         Transactions with owners       Share based payments under SIS Exercise of SIS options       -       -       1,070,604       -       -       1,070,604         2,704,950       -       793,091       (441,448)       -       -       3,056,593       3,056,593         Disposal of treasury shares       -       545,154       152,851       -       -       -       6,980,005         Arising from disposal of properties       -       -       -       -       -       6980,005	Exercise of SIS options	1,044,950	-	306,380	(170,536)	-	-	-	1,180,794
At 1 January 2013       47,631,500       (545,154)       732       -       2,219,069       -       (7,260,028)       42,046,119         Profit for the financial year Other comprehensive income: Revaluation of land and building Available-for-sales financial assets - Current year gain       -       -       -       -       1,139,925       1,139,925         Total comprehensive income for the financial year       -       -       -       6,423,962       -       6,423,962         Total comprehensive income for the financial year       -       -       -       -       2,938,533       1,139,925       10,502,420         Transactions with owners       -       -       -       -       -       -       1,070,604       -       -       1,070,604         Z,704,950       -       793,091       (441,448)       -       -       3,056,593         Total transactions with owners       2,704,950       -       793,091       629,156       -       -       4,127,197         Disposal of treasury shares       -       545,154       152,851       -       -       -       688,005         Arising from disposal of properties       -       -       -       -       -       688,005	Arising from disposal of properties	-	-	-	-	(5,005,936)	-	5,005,936	-
Profit for the financial year Other comprehensive income: Revaluation of land and building Available-for-sales financial assets - Current year gain1,139,9251,139,925Available-for-sales financial assets - Current year gain6,423,962-6,423,962Total comprehensive income for the financial year2,938,5331,139,92510,502,420Transactions with owners Share based payments under SIS Exercise of SIS options Total transactions with owners6,423,9622,938,5331,139,92510,502,4202,704,9506,423,9622,938,5331,139,92510,502,420Total transactions with owners Exercise of SIS options Total transactions with owners1,070,6041,070,6042,704,950-793,091(441,448)3,056,5933,056,5933,056,593Disposal of treasury shares-545,154152,851698,005Arising from disposal of properties(102,341)-102,341-	At 31 December 2014	51,381,400	-	1,253,054	458,620	2,834,754	74,806	(27,424,019)	28,578,615
Profit for the financial year Other comprehensive income: Revaluation of land and building Available-for-sales financial assets - Current year gain1,139,9251,139,925Available-for-sales financial assets - Current year gain6,423,962-6,423,962Total comprehensive income for the financial year2,938,5331,139,92510,502,420Transactions with owners Share based payments under SIS Exercise of SIS options Total transactions with owners6,423,9622,938,5331,139,92510,502,4202,704,9506,423,9622,938,5331,139,92510,502,420Total transactions with owners Exercise of SIS options Total transactions with owners1,070,6041,070,6042,704,950-793,091(441,448)3,056,5933,056,5933,056,593Disposal of treasury shares-545,154152,851698,005Arising from disposal of properties(102,341)-102,341-									
Other comprehensive income: Revaluation of land and building Available-for-sales financial assets - Current year gain6,423,9626,423,962Total comprehensive income for the financial year2,938,5331,139,92510,502,420Transactions with owners Share based payments under SIS Exercise of SIS options6,423,9622,938,5331,139,92510,502,420Transactions with owners Disposal of treasury shares6,423,9622,938,5331,139,92510,502,420Total transactions with owners Exercise of SIS options Total transactions with owners1,070,6042,704,950-793,091(441,448)3,056,5933,056,593Total transactions with owners2,704,950-793,091629,1564,127,197Disposal of treasury shares-545,154152,851698,005Arising from disposal of properties(102,341)-102,341-	At 1 January 2013	47,631,500	(545,154)	732	-	2,219,069	-	(7,260,028)	42,046,119
Revaluation of land and building       -       -       -       6,423,962       -       -       6,423,962         Available-for-sales financial assets       -       -       -       2,938,533       -       2,938,533         Total comprehensive income for the financial year       -       -       -       -       2,938,533       1,139,925       10,502,420         Transactions with owners       -       -       -       6,423,962       2,938,533       1,139,925       10,502,420         Transactions with owners       -       -       -       1,070,604       -       -       -       1,070,604         Exercise of SIS options       -       -       1,070,604       -       -       -       3,056,593         Total transactions with owners       2,704,950       -       793,091       (441,448)       -       -       3,056,593         Total transactions with owners       2,704,950       -       793,091       629,156       -       -       -       698,005         Arising from disposal of properties       -       -       -       -       -       698,005		-	-	-	-	-	-	1,139,925	1,139,925
Available-for-sales financial assets       -       -       -       2,938,533       -       2,938,533         Total comprehensive income for the financial year       -       -       -       6,423,962       2,938,533       1,139,925       10,502,420         Transactions with owners       -       -       -       6,423,962       2,938,533       1,139,925       10,502,420         Transactions with owners       -       -       -       6,423,962       2,938,533       1,139,925       10,502,420         Share based payments under SIS       -       -       -       1,070,604       -       -       -       1,070,604         Exercise of SIS options       -       -       793,091       (441,448)       -       -       3,056,593         Total transactions with owners       2,704,950       -       793,091       629,156       -       -       4,127,197         Disposal of treasury shares       -       545,154       152,851       -       -       -       698,005         Arising from disposal of properties       -       -       -       -       102,341       -									
- Current year gain       -       -       -       2,938,533       -       2,938,533         Total comprehensive income for the financial year       -       -       -       6,423,962       2,938,533       1,139,925       10,502,420         Transactions with owners       -       -       -       6,423,962       2,938,533       1,139,925       10,502,420         Transactions with owners       -       -       -       6,423,962       2,938,533       1,139,925       10,502,420         Share based payments under SIS       -       -       -       1,070,604       -       -       -       1,070,604         Exercise of SIS options       -       -       793,091       (441,448)       -       -       3,056,593         Total transactions with owners       2,704,950       -       793,091       629,156       -       -       4,127,197         Disposal of treasury shares       -       545,154       152,851       -       -       -       698,005         Arising from disposal of properties       -       -       -       (102,341)       -       102,341       -	5	-	-	-	-	6,423,962	-	-	6,423,962
Total comprehensive income for the financial year         -         -         -         6,423,962         2,938,533         1,139,925         10,502,420           Transactions with owners         Share based payments under SIS         -         -         1,070,604         -         -         1,070,604           Exercise of SIS options         2,704,950         793,091         (441,448)         -         -         3,056,593           Total transactions with owners         2,704,950         -         793,091         629,156         -         -         4,127,197           Disposal of treasury shares         -         545,154         152,851         -         -         -         698,005           Arising from disposal of properties         -         -         -         -         -         102,341         -							2 029 522		2 029 522
financial year       -       -       -       6,423,962       2,938,533       1,139,925       10,502,420         Transactions with owners       Share based payments under SIS       -       -       1,070,604       -       -       -       1,070,604         Exercise of SIS options       -       -       1,070,604       -       -       -       1,070,604         Total transactions with owners       2,704,950       -       793,091       (441,448)       -       -       3,056,593         Disposal of treasury shares       -       545,154       152,851       -       -       -       698,005         Arising from disposal of properties       -       -       -       -       -       102,341       -		•	-		-	•	2,930,333	-	2,930,555
Share based payments under SIS       -       -       -       1,070,604       -       -       -       1,070,604         Exercise of SIS options       2,704,950       -       793,091       (441,448)       -       -       -       3,056,593         Total transactions with owners       2,704,950       -       793,091       629,156       -       -       -       4,127,197         Disposal of treasury shares       -       545,154       152,851       -       -       -       698,005         Arising from disposal of properties       -       -       -       (102,341)       -       102,341       -		-	-	-	-	6,423,962	2,938,533	1,139,925	10,502,420
Exercise of SIS options         2,704,950         -         793,091         (441,448)         -         -         -         3,056,593           Total transactions with owners         2,704,950         -         793,091         629,156         -         -         -         4,127,197           Disposal of treasury shares         -         545,154         152,851         -         -         -         698,005           Arising from disposal of properties         -         -         -         -         102,341         -	Transactions with owners								
Total transactions with owners         2,704,950         -         793,091         629,156         -         -         4,127,197           Disposal of treasury shares         -         545,154         152,851         -         -         -         698,005           Arising from disposal of properties         -         -         -         -         102,341         -	Share based payments under SIS	-	-	-	1,070,604	-	-	-	1,070,604
Disposal of treasury shares         -         545,154         152,851         -         -         -         698,005           Arising from disposal of properties         -         -         -         -         (102,341)         -         102,341         -	Exercise of SIS options	2,704,950	-	793,091	(441,448)	-	-	-	
Arising from disposal of properties         -         -         -         (102,341)         -         102,341         -	Total transactions with owners	2,704,950	-	793,091	629,156	-	-	-	4,127,197
· · · · ·	Disposal of treasury shares	-	545,154	152,851	-	-	-	-	698,005
At 31 December 2013         50,336,450         -         946,674         629,156         8,540,690         2,938,533         (6,017,762)         57,373,741	Arising from disposal of properties	-	-	-	-	(102,341)	-	102,341	-
	At 31 December 2013	50,336,450	-	946,674	629,156	8,540,690	2,938,533	(6,017,762)	57,373,741

### Statements of cash flows For the year ended 31 December 2014

	Group		Company		
	2014 2013		2014	2013	
	RM	RM	RM	RM	
Operating activities					
(Loss)/profit before tax	(18,500,280)	(6,407,680)	(27,016,781)	1,125,662	
Adjustments for:					
Interest income	(131,516)	(148,343)	(146,903)	(158,934)	
Dividend income	-	-	-	-	
Bad debts written off	35,944	38,291	-	-	
Trade and other payables written off	(26,447)	-	-	-	
(Reversal)/provision for maintenance warranties	16.036	(25,753)	16,036	(25,753)	
Share based payment expense	-	1,070,604	-	1,070,604	
Property, plant and equipment written off	241,212	39,286	-	-	
Loss/(gain) on disposal of subsidiaries	-	2,772	-	(20,000)	
Gain on disposal of transferable					
membership in golf clubs	(5,000)	-	(5,000)	-	
Interest expense	131,047	105,243	13,663	29,216	
Depreciation of property, plant and equipment	806,376	882,846	339,914	396,340	
Depreciation of investment properties	39,763	39,763	4,695	4,695	
Amortisation of intangible assets	349,520	191,567	-		
Impairment on investment properties	-	249,863	-		
Impairment on intangible assets	1,145,787	-	-	-	
Loss/(Gain) on disposal of property,					
plant and equipment - net	1,434,908	(3,971,931)	1,354,432	(2,148,974)	
(Reversal of write-down)/					
write-down of inventories - net	7,560	1,837,846	(1,397,435)	1,727,746	
Allowance/(Reversal) for doubtful debts					
Third parties	213,885	253,320	-	-	
Written back - third parties	-	(1,078,906)	-	(110,000)	
Related companies	-	-	20,140,598	-	
Loss/(Gain) on disposal of quoted investments	963,445	(3,898,544)	963,445	(3,898,544)	
Gain on disposal of unquoted investments	-	(999,999)	-	(999,999)	
Net unrealised (gain)/loss on foreign exchange	21,134	(84,925)	(4,383)	(127,000)	
Operating loss before working			. , ,		
capital changes	(13,256,626)	(11,904,680)	(5,737,719)	(3,134,941)	
· •	/				

# Statements of cash flows (continued) For the year ended 31 December 2014

	Group		Company		
	2014	2013	2014	2013	
<b>D</b> ///	RM	RM	<u>RM</u>	RM	
Decrease/(increase) in inventories	(2,875,646)	1,974,952	2,486,790	890,456	
Decrease/(increase) in trade and other receivables	(10 104 411)	5 421 022	(1 101 252)	702 450	
Decrease/(increase) in amount	(10,104,411)	5,431,823	(4,184,253)	723,450	
due from customers on contract	6,725,743	2,959,516	2,262,513	(236,625)	
(Decrease)/increase in trade and other payables	(6,186,745)	(7,699,621)	(3,411,677)	(465,686)	
(Increase)/decrease in amount due from	(0,100,140)	(1,000,021)	(0,411,077)	(400,000)	
subsidiaries	-	-	(14,195,485)	(8,358,105)	
Cash flows used in operations	(25,697,685)	(9,238,010)	(22,779,831)	(10,581,451)	
Interest paid	(131,047)	(105,243)	(13,663)	(29,216)	
Income taxes refunded		81,583		12,736	
Income taxes paid	(13,566)	(133,072)	(6,668)	(10,000)	
Net cash flows used in operating activities	(25,842,298)	(9,394,742)	(22,800,162)	(10,607,931)	
Investing activities					
Purchase of property, plant and equipment	(162,189)	(1,414,595)	(45,520)	(601,999)	
Purchase of quoted investments	-	(10,489,323)	-	(10,489,323)	
Purchase of intangible assets	-	(1,692,800)	-	-	
Proceeds from disposal of property, plant and equipment	1,813,761	6,650,702	1,182,835	3,779,212	
Proceeds from disposal of investments	2,074,843	11,512,154	2,074,843	11,512,154	
Net cash (outflow)/inflow from disposal of subsidiaries	-	(3,637)	-	20,004	
Investment in a subsidiary	-	-	(435,950)	-	
Interest received	131,516	148,343	146,903	133,136	
Net cash flows from investing activities	3,857,931	4,710,844	2,923,111	4,353,184	
Financing activities					
Proceeds from issuance of ordinary shares					
pursuant to SIS	1,180,794	3,056,593	1,180,794	3,056,593	
Proceeds from disposal of treasury shares	-	698,005	-	698,005	
Net (repayment)/drawndown of bankers acceptances	(984,000)	(1,251,000)	-	(486,000)	
Net drawndown/(repayment) of term loans	(182,495)	69,414	-	-	
Net drawndown/(repayment) of hire purchase liabilities	(267,085)	(214,801)	(84,786)	(92,074)	
Net cash flows from financing activities	(252,786)	2,358,211	1,096,008	3,176,524	

### Statements of cash flows (continued)

# For the year ended 31 December 2014

	Grou	р	Company		
	2014	2014 2013		2013	
	RM	RM	RM	RM	
Net decrease in cash and					
cash equivalents	(22,237,153)	(2,325,687)	(18,781,043)	(3,078,223)	
Effects of foreign exchange rate changes	1,226,943	(25,114)	-	-	
Cash and cash equivalents at					
beginning of year	26,383,579	28,734,380	22,592,686	25,670,909	
Cash and cash equivalents at					
end of year	5,373,369	26,383,579	3,811,643	22,592,686	
Cash and cash equivalents at end					
of year comprised:					
Cash and bank balances	6,443,800	27,544,478	3,811,643	22,698,970	
Bank overdrafts - unsecured (Note 27)	(1,070,431)	(1,160,899)	-	(106,284)	
	5,373,369	26,383,579	3,811,643	22,592,686	

## 1. Corporate information

The Company is a public limited liability company, incorporated and domiciled in Malaysia, and is listed on the Main Market of Bursa Malaysia Securities Berhad. The registered office of the Company is located at Suite 18.06, 18th Floor, Wisma Zelan, No. 1, Jalan Tasik Permaisuri 2, Bandar Tun Razak, 56000 Kuala Lumpur and principal place of business of the Company is located at 9, Jalan Taming 3, Taman Tanming Jaya, 43300 Seri Kembangan, Selangor Darul Ehsan.

The principal activities of the Company include the design, manufacturing and installation of electronics and microprocessor controlled products, telecommunication system, audio video multimedia systems, intelligent transportation systems and information communication technology related system. The principal activities of the subsidiaries are disclosed in Note 36. There have been no significant changes in the nature of these principal activities during the financial year.

### 2. Summary of significant accounting policies

#### 2.1 Basis of preparation

The financial statements of the Group and of the Company have been prepared in accordance with Malaysian Financial Reporting Standards ("MFRS"), International Financial Reporting Standard and the Companies Act 1965 in Malaysia.

The financial statements of the Group and of the Company have been prepared on the historical cost conversion, unless otherwise indicated in the summary of significant accounting policies.

The financial statements are presented in Ringgit Malaysia ("RM").

#### 2.2 Statement of Compliance

The accounting policies adopted are consistent with those of the previous financial year except for the adoption of new standards and interpretations as follows:-

On 1 January 2014, the Group and the Company adopted the following new and amended MFRS and IC Interpretations mandatory for annual financial periods beginning on or after 1 January 2014.

#### Effective for financial periods beginning on or after 1 January 2014

Amendments to MFRS 10	Consolidated Financial Statements - Investments Entities				
Amendments to MFRS 12	Disclosure of Interest in Other Entities - Investments Entities				
Amendments to MFRS 127	Consolidated and Separate Financial Statements - Investments Entities				
Amendments to MFRS 132	Financial Instruments: Presentation - Offsetting Financial Assets and Financial Liabilities				
Amendments to MFRS 136	Impairment of Assets – Recoverable Amount Disclosure for Non-Financial Assets				

# 2.2 Statement of Compliance (continued)

### Effective for financial periods beginning on or after 1 January 2014 (continued)

Amendments to MFRS 139	Financial Measurement Hedge Account	- Novation of E	Recognition Derivaties and	and Continuation of
IC Interpretation 21	Levies			

Adoption of the above standards and interpretations did not have any effect on the financial performance or position of the Group and of the Company.

### Standards issued but not yet effective

The standards and interpretations that are issued but not yet effective up to the date of issuance of the Group's and the Company's financial statements are disclosed below. The Group and the Company intends to adopt these standards and interpretations, if applicable when they become effective.

#### Effective for financial periods beginning on or after 1 July 2014

Amendment to MFRS 2	Share-based Payment (Annual Improvement to MFRSs 2010-2012 Cycle)
Amendment to MFRS 3	Business Combinations (Annual Improvement to MFRSs 2010-2012 Cycle)
Amendment to MFRS 3	Business Combinations (Annual Improvement to MFRSs 2011-2013 Cycle)
Amendment to MFRS 8	Operating Segments (Annual Improvement to MFRSs 2010-2012 Cycle)
Amendment to MFRS 13	Fair Value Ádjustment (Annual Improvement to MFRSs 2011-2013 Cycle)
Amendment to MFRS 116	Property, Plant and Equipment (Annual Improvement to MFRSs 2010-2012 Cycle)
Amendment to MFRS 119	Employee Benefits (Defined Benefit Plans: Employee Contributions)
Amendment to MFRS 124	Related Party Disclosures (Annual Improvements to MFRSs 2010-2012 Cycle)
Amendment to MFRS 138	Intangible Assets (Annual Improvements to MFRSs 2010-2012 Cycle)
Amendment to MFRS 140	Investment Property (Annual Improvements to MFRSs 2011-2013 Cycle)

# 2.2 Statement of Compliance (continued)

### Effective for financial periods beginning on or after 1 January 2016

Amendment to MFRS 5	Non-current Assets Held for Sale and Discontinued Operation (Annual Improvements to MFRSs 2012-2014 Cycle)
Amendment to MFRS 7	Financial Instruments (Annual Improvements to MFRSs 2012-2014 Cycle)
Amendment to MFRS 10	Consolidated Financial Statements (Sale or Contribution of Assets between an Investor and its Associate or Joint Venture)
Amendment to MFRS 10	Consolidated Financial Statements (Investment Entities: Applying the Consolidation Exception)
Amendment to MFRS 11	Joint Arrangement (Accounting for Acquisitions of interest in Joint Operations)
Amendment to MFRS 12	Disclosures of Interest in Other Entities (Investment Entities: Applying the Consolidation Exception)
Amendment to MFRS 101	Presentation of Financial Statements (Disclosure Initiatives)
Amendment to MFRS 116	Property, Plant and Equipment (Clarification of Acceptable Methods of Depreciation and Amortisation)
Amendment to MFRS 116	Property, Plant and Equipment (Bearer Plants)
Amendment to MFRS 119	Employee Benefits (Annual Improvements to MFRSs 2012-2014 Cycle)
Amendment to MFRS 127	Consolidated and Separate Financial Statements (Equity Method in Separate Financial Statements)
Amendment to MFRS 128	Investment in Associates (Sale or Contribution of Assets between an Investor and its Associate or Joint Venture)
Amendment to MFRS 128	Investment in Associates (investment Entities: Applying the Consolidation Exception)
Amendment to MFRS 134	Interim Financial Reporting (Annual improvements to MFRSs 2012-2014 Cycle)
Amendment to MFRS 138	Intangible Assets (Clarification of Acceptable Methods of Depreciation and Amortisation
Amendment to MFRS 141 MFRS 14	Agriculture - Bearer Plants Regulatory Deferred Accounts

# Effective for financial periods beginning on or after 1 January 2017

MFRS 15 Revenue fr	rom Contracts with Customers
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# Effective for financial periods beginning on or after 1 January 2018

MFRS 9 Financial Instruments

### 2.2 Statement of Compliance (continued)

The Directors expect that the adoption of the above standards and interpretations will have no material impact on the financial statements in the period of initial application except as discussed below:

#### MFRS 9 Financial Instruments: Classification and Measurement

In November 2014, MASB issued the final version of MFRS 9 Financial Instruments which reflects all phases of the financial instruments project and replaces MFRS 139 Financial Instruments: Recognition and Measurement and all previous versions of MFRS 9. The standard introduces new requirements for classification and measurement, impairment and hedge accounting. MFRS 9 is effective for annual periods beginning on or after 1 January 2018, with early application permitted. Restrospective application is required, but comparative information is not compulsory. The adoption of MFRS 9 will have an effect on the classification and measurement of the Group's financial assets, but no impact on the classification and measurement of the Group's financial liabilities.

### MFRS 15 Revenue from Contracts with Customers

MFRS 15 establishes a new five-step models that will apply to revenue arising from contracts with customers. MFRS 15 will supersede the current revenue recognition guidance including MFRS 118 Revenue, MFRS 111 Construction Contracts and the related interpretations when it becomes effective.

The core principle of MFRS 15 is that an entity should recognise revenue which depict the transfer of promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services.

Under MFRS 15, an entity recognises revenue when (or as) a performance obligation is satisfied, i.e. when "control" of the goods or services underlying the particular performance obligation is transferred to the customer.

Either a full or modified retrospective application is required for annual periods beginning on or after 1 January 2017 with early adoption permitted. The Directors anticipate that the application of MFRS 15 will have a material impact on the amounts reported and disclosures made in the Company's financial statements. The Company is currently assessing the impact of MFRS 15 and plans to adopt the new standard on the required effective date.

## 2.3 Basis of consolidation

The consolidated financial statements include the financial statements of the Company and all its subsidiary companies, which have been prepared in accordance with the Group's accounting policies, and are all drawn up to the same reporting period.

#### 2.3 Basis of consolidation (continued)

#### (i) Subsidiary Companies

Subsidiary companies are all entities (including structured entities) over which the Group has control. The Group controls an entity when the Group is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity.

In the Company's separate financial statements, investments in subsidiary companies are stated at cost less any impairment losses, unless the investment is held for sale or distribution. The cost of investments includes transaction costs.

Upon the disposal of investment in a subsidiary company, the difference between the net disposal proceeds and its carrying amount is included in profit or loss.

(ii) Consolidation

The acquisition method of accounting is used to account for business combination. The consideration transferred for acquisition of a subsidiary company is the fair value of the assets transferred, equity instruments issued and liabilities incurred or assumed at the date of exchange, as well as any contingent consideration given. Acquisition related costs are expensed off in the profit or loss as incurred. Identifiable assets acquired and liabilities and contingent liabilities assumed in a business combination are measured initially at their fair values on the date of acquisition.

The consolidated financial statements include the financial statements of the Company and all its subsidiary companies made up to the end of the financial year. Subsidiary companies are fully consolidated from the date on which control is transferred to the Group. They are deconsolidated from the date that control ceases.

In a business combination achieved in stages, the previously held equity interest in the acquiree is re-measured at its acquisition date fair value and the resulting gain or loss is recognised in profit or loss.

Any contingent consideration to be transferred by the Group is recognised at fair value at the acquisition date. Subsequent changes to the fair value of the contingent consideration that is deemed to be an asset or liability is recognised in accordance with MFRS 139 either in profit or loss or as a change to other comprehensive income. Contingent consideration that is classified as equity is not remeasured, and its subsequent settlement is accounted for within equity.

Changes in the Company owners' ownership interest in a subsidiary company that do not result in a loss of control are accounted for as equity transactions. Any difference between the Group's share of net assets before and after the change, and any consideration received or paid is recognised directly in equity.

If the Group loses control of a subsidiary company, the assets and liabilities of the subsidiary company, including any goodwill, and non-controlling interests are derecognised at their carrying value on the date that control is lost. Any remaining investment in the entity is recognised at fair value. The difference between the fair value of consideration received and the amounts derecognised and the remaining fair value of the investment is recognised as a gain or loss on disposal in profit or loss. Any amounts previously recognised in other comprehensive income in respect of that entity are accounted for as if the Group had directly disposed of the related assets or liabilities.

### 2.3 Basis of consolidation (continued)

(ii) Consolidation (continued)

Inter-company transactions, balances and unrealised gains or losses on transactions between Group companies are eliminated, unless the transaction provides evidence of an impairment of the asset transferred. Where necessary, the accounting policies of subsidiaries have been changed to ensure consistency with the policies adopted by the Group.

(iii) Non-controlling interest

Non-controlling interest is the equity in a subsidiary company not attributable, directly or indirectly, to a parent. On an acquisition-by-acquisition basis, the Group measures any non-controlling interest in the acquiree either at fair value or at the non-controlling interest's proportionate share of the acquiree's identifiable net assets. At the end of reporting period, non-controlling interest consists of amount calculated on the date of combinations and its share of changes in the subsidiary's equity since the date of combination.

All earnings and losses of the subsidiary company are attributed to the parent and the non-controlling interest, even if the attribution of losses to the non-controlling interest results in a debit balance in the shareholders' equity. Profit or loss attribution to non-controlling interests for prior years is not restated.

### 2.4 Foreign currency

### (a) Functional and presentation currency

The individual financial statements of each entity in the Group are measured using the currency of the primary economic environment in which the entity operates ("the functional currency"). The consolidated financial statements are presented in Ringgit Malaysia ("RM"), which is also the Group and the Company's functional currency.

## (b) Foreign currency transactions

Transactions in foreign currencies are measured in the respective functional currencies of the Company and its subsidiaries and are recorded on initial recognition in the functional currencies at exchange rates approximating those ruling at the transaction dates. Monetary assets and liabilities denominated in foreign currencies are translated at the rate of exchange ruling at the reporting date.

Non-monetary items denominated in foreign currencies that are measured at historical cost are translated using the exchange rates as at the dates of the initial transactions. Non-monetary items denominated in foreign currencies measured at fair value are translated using the exchange rates at the date when the fair value was determined.

Exchange differences arising on the settlement of monetary items or on translating monetary items at the reporting date are recognised in profit or loss except for exchange differences arising on monetary items that form part of the Group's net investment in foreign operations, which are recognised initially in other comprehensive income and accumulated under foreign currency translation reserve in equity. The foreign currency translation reserve is reclassified from equity to profit or loss of the Group on disposal of the foreign operation.

#### 2.4 Foreign currency

#### (b) Foreign currency transactions

Exchange differences arising on the translation of non-monetary items carried at fair value are included in profit or loss for the period except for the differences arising on the translation of non-monetary items in respect of which gains and losses are recognised directly in equity. Exchange differences arising from such non-monetary items are also recognised directly in equity.

The assets and liabilities of foreign operations are translated into RM at the rate of exchange ruling at the reporting date and income and expenses are translated at exchange rates at the dates of the transactions. The exchange differences arising on the translation are taken directly to other comprehensive income. On disposal of a foreign operation, the cumulative amount recognised in other comprehensive income and accumulated in equity under foreign currency translation reserve relating to that particular foreign operation is recognised in the profit or loss.

#### (c) Foreign operations

Goodwill and fair value adjustments arising on the acquisition of foreign operations are treated as assets and liabilities of the foreign operations and are recorded in the functional currency of the foreign operations and translated at the closing rate at the reporting date.

#### 2.5 Property, plant and equipment

All items of property, plant and equipment are initially recorded at cost. The cost of an item of property, plant and equipment is recognised as an asset if, and only if, it is probable that future economic benefits associated with the item will flow to the Group and the Company and the cost of the item can be measured reliably.

Subsequent to recognition, property, plant and equipment other than freehold land and buildings are measured at cost less accumulated depreciation and accumulated impairment losses. When significant parts of property, plant and equipment are required to be replaced in intervals, the Group and the Company recognise such parts as individual assets with specific useful lives and depreciation, respectively. Likewise, when a major inspection is performed, its cost is recognised in the carrying amount of the plant and equipment as a replacement if the recognition criteria are satisfied. All other repair and maintenance costs are recognised in profit or loss as incurred. Freehold land and buildings are measured at revalued amount, which is the fair value at the date of the revaluation less accumulated depreciation on buildings and impairment losses recognised after the date of the revaluation. Revaluations are made at least once in every five years based on a valuation by an independent valuer on an open market value basis. Valuations are performed with sufficient regularity to ensure that the carrying amount does not differ materially from the fair value of the freehold land and buildings at the reporting date.

Any revaluation surplus is recognised in other comprehensive income and accumulated in equity under the asset revaluation reserve, except to the extent that it reverses a revaluation decrease of the same asset previously recognised in profit or loss, in which case the increase is recognised in profit or loss. A revaluation deficit is recognised in profit or loss, except to the extent that it offsets an existing surplus on the same asset carried in the asset revaluation reserve.

### 2.5 Property, plant and equipment (continued)

Any accumulated depreciation as at the revaluation date is eliminated against the gross carrying amount of the asset and the net amount is restated to the revalued amount of the asset. The revaluation surplus included in the asset revaluation reserve in respect of an asset is transferred directly to retained earnings on retirement or disposal of the asset.

Freehold land has an unlimited useful life and therefore is not depreciated. Depreciation is computed on the straight line basis to write off the cost of each asset to its residual value over their estimated useful lives, at the following annual rates:

Leasehold Land	remaining lease period
Buildings	2%
Plant and machinery	10% - 20%
Factory, tools and equipment	10% - 15%
Motor vehicles	20%
Computer and office equipment	10% - 33%
Furniture, fittings and renovation	5% - 50%

The carrying values of property, plant and equipment are reviewed for impairment when events or changes in circumstances indicate that the carrying value may not be recoverable. The residual value, useful life and depreciation method are reviewed at each financial yearend, and adjusted prospectively, if appropriate.

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss on derecognition of the asset is included in the profit or loss in the year the asset is derecognised.

#### 2.6 Investment properties

Investment properties are properties which are held either to earn rental income or for capital appreciation or for both. Such properties are stated at cost less accumulated depreciation and any accumulated impairment losses. No depreciation is provided on the freehold land within investment properties as it has an indefinite useful life. Depreciation on the building is provided on the straight-line basis to write off the cost of investment properties to its residual value over its estimated useful life.

Investment properties are derecognised when either they have been disposed of or when the investment property is permanently withdrawn from use and no future economic benefit is expected from its disposal. Any gain or loss on the retirement or disposal of an investment property is recognised in profit or loss in the year of retirement or disposal.

Transfers are made to or from investment property only when there is a change in use. For a transfer from investment property to owner-occupied property, the deemed cost for subsequent accounting is the fair value at the date of change in use. For a transfer from owner-occupied property to investment property, the property is accounted for in accordance with the accounting policy for property, plant and equipment set out in Note 2.5 up to the date of change in use.

### 2.7 Impairment of non-financial assets

The Group and the Company assess at each reporting date whether there is an indication that an asset may be impaired. If any such indication exists, or when an annual impairment assessment for an asset is required, the Group and the Company make an estimate of the asset's recoverable amount.

### 2.7 Impairment of non-financial assets (continued)

An asset's recoverable amount is the higher of an asset's fair value less costs to sell and its value in use. For the purpose of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash flows (cash-generating units ("CGU")).

In assessing value in use, the estimated future cash flows expected to be generated by the asset are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. Where the carrying amount of an asset exceeds its recoverable amount, the asset is written down to its recoverable amount. Impairment losses recognised in respect of a CGU or groups of CGUs are allocated first to reduce the carrying amount of any goodwill allocated to those units or groups of units and then, to reduce the carrying amount of the other assets in the unit or groups of units on a pro-rata basis.

Impairment losses are recognised in profit or loss except for assets that are previously revalued where the revaluation was taken to other comprehensive income. In this case the impairment is also recognised in other comprehensive income up to the amount of any previous revaluation.

An assessment is made at each reporting date as to whether there is any indication that previously recognised impairment losses may no longer exist or may have decreased. A previously recognised impairment loss is reversed only if there has been a change in the estimates used to determine the asset's recoverable amount since the last impairment loss was recognised. If that is the case, the carrying amount of the asset is increased to its recoverable amount. That increase cannot exceed the carrying amount that would have been determined, net of depreciation, had no impairment loss been recognised previously. Such reversal is recognised in profit or loss unless the asset is measured at revalued amount, in which case the reversal is treated as a revaluation increase. Impairment loss on goodwill is not reversed in a subsequent period

#### 2.8 Other non-current investments

Non-current investments other than investment in subsidiaries and jointly controlled entity are stated at cost less impairment losses. On disposal of a non-current investments, the difference between net disposal proceeds and its carrying amount is recognised in profit or loss.

### 2.9 Financial assets

Financial assets are recognised in the statements of financial position when, and only when, the Group and the Company become a party to the contractual provisions of the financial instrument.

Financial assets are initially recognised at fair value plus transaction costs except for financial assets at fair value through profit or loss, which are recognised at fair value. Transaction costs for financial assets at fair value through profit or loss are recognised immediately in profit or loss.

The Group and the Company classify their financial assets depends on the purpose for which it was acquired at initial recognition, into the following categories:

#### 2.9 Financial assets (continued)

#### (i) Financial assets at fair value through profit or loss

Financial assets at fair value through profit or loss are financial assets held for trading, including derivative or financial assets that are designated into this category upon initial recognition. A financial asset is classified in this category if it is acquired or incurred principally for the purpose of selling or repurchasing it in the near term. Derivatives are also categorised as held for trading unless they are designated as hedges. Assets in this category are classified as current assets.

After initial recognition, financial assets in this category are measured at fair value with any gains or losses arising from changes in the fair values recognised in profit or loss in the period in which the changes arise.

#### (ii) Loans and receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. They are presented as current assets, except for those maturing later than 12 months after the end of the reporting period which are presented as non-current assets.

After initial recognition, financial assets categorised as loans and receivables are measured at amortised cost using the effective interest method, less impairment losses. Gains and losses are recognised in profit or loss when the loans and receivables are derecognised or impaired, and through the amortisation process.

#### (iii) Held-to-maturity investment

Held-to-maturity investments are non-derivative financial assets with fixed or determinable payments and fixed maturity that the Group and the Company have the positive intention and ability to hold to maturity. They are classified as non-current assets, except for those having maturity within 12 months after the end of the reporting period which are classified as current.

After initial recognition, financial assets categorised as held-to-maturity investments are measured at amortised cost using the effective interest method, less impairment losses. Gains and losses are recognised in profit or loss when held-to-maturity investments are derecognised or impaired, and though the amortisation process.

#### (iv) Available-for-sales financial assets

Available-for-sale financial assets are non-derivatives that are either designated in this category or not classified in any of the other categories. They are presented as non-current assets unless management intends to dispose of the assets within 12 months after the end of the reporting period.

After initial recognition, available-for-sale financial assets are measured at fair value. Any gains or losses from changes in fair value of the financial asset are recognised in other comprehensive income, except that impairment losses, foreign exchange gains and losses on monetary instruments and interest calculated using the effective interest method are recognised in profit or loss. The cumulative gain or loss previously recognised in other comprehensive income is reclassified from equity to profit or loss as a reclassification adjustment when the financial asset is derecognised. Interest income calculated using the effective interest method is recognised in profit or loss. Dividends on an available-for-sale equity instrument are recognised in profit or loss when the Group's and the Company's right to receive payment is established.

#### 2.9 Financial assets (continued)

Investments in equity instruments that do not have a quoted market price in an active market and whose fair value cannot be reliably measured are measured at cost less impairment loss.

(v) Regular way purchase or sale of financial assets

Regular way purchases or sales are purchases or sales of financial assets that require delivery of assets within the period generally established by regulation or convention in the marketplace concerned. All regular way purchases and sales of financial assets are recognised or derecognised on the trade date i.e. the date that the Group and the Company commit to purchase or sell the asset.

(vi) Derecognition of financial assets

Financial assets are derecognised when the contractual rights to receive cash flows from the financial assets have expired or have been transferred and the Group and the Company have transferred substantially all risks and rewards of ownership. On derecognition of a financial asset, the difference between the carrying amount and the sum of consideration received and any cumulative gains or loss that had been recognised in equity is recognised in the profit or loss.

#### 2.10 Impairment of financial assets

All financial assets, other than those at fair value through profit or loss, investment in subsidiary company and investment on associate company, are assessed at each reporting date whether there is any objective evidence of impairment as a result of one or more events having an impact on the estimated future cash flows of the asset.

#### Financial assets carried at amortised cost

To determine whether there is objective evidence that an impairment loss on financial assets has been incurred, the Group and the Company consider factors such as the probability of insolvency or significant financial difficulties of the receivable and default or significant delay in payments. For certain categories of financial assets, such as trade receivables, assets that are assessed not to be impaired individually are subsequently assessed for impairment on a collective basis based on similar risk characteristics.

Objective evidence of impairment for a portfolio of receivables could include the Group's past experience of collecting payments, an increase in the number of delayed payments in the portfolio past the average credit period and observable changes in national or local economic conditions that correlate with defaults on receivables.

If any such evidence exists, the amount of impairment loss is measured as the difference between the assets carrying amount and the present value of estimated future cash flows (excluding future expected credit losses that have not yet been incurred) discounted at the financial asset's original effective interest rate. The carrying amount of the asset is reduced through the use of an allowance account and the amount of impairment loss is recognised in the profit or loss.

If in a subsequent period, the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognised, the previously recognised impairment loss is reversed to the extent that the carrying amount of the asset does not exceed its amortised cost at the reversal date. The amount of reversal is recognised in profit or loss.

#### 2.10 Impairment of financial assets (continued)

#### Available-for-sale financial assets

Significant or prolonged decline in fair value below cost, significant financial difficulties of the issuer or obligor, and the disappearance of an active trading market are considerations to determine whether there is objective evidence that investment securities classified as available-for-sale financial assets are impaired.

If an available-for-sale financial asset is impaired, the amount of impairment loss is recognised in profit or loss and is measured as the difference between its cost (net of any principal payment and amortisation) and its current fair value, less any impairment loss previously recognised. When a decline of fair value of an available-for-sale financial asset has been recognised in other comprehensive income, the cumulative loss is reclassified from equity to profit or loss.

Impairment losses on available-for-sale equity investment that is carried at cost are not reversed in profit or loss in the subsequent periods. For available-for-sale debt investments, impairment losses are subsequently reversed in profit or loss, if an increase in the fair value of the investment can be objectively related to an event occurring after the recognition of the impairment loss in profit or loss.

#### 2.11 Cash and cash equivalents

Cash and cash equivalents comprise cash at bank and on hand, demand deposits, and short-term, highly liquid investments that are readily convertible to known amount of cash and which are subject to an insignificant risk of changes in value. These also include bank overdrafts that form an integral part of the Group's and the Company's cash management.

#### 2.12 Construction contracts

Where the outcome of a construction contract can be estimated reliably, contract revenue and contract costs are recognised as revenue and expenses respectively by using the stage of completion method. The stage of completion is measured by reference to the proportion of contract costs incurred for work performed to date to the estimated total contract costs.

Where the outcome of a construction contract cannot be estimated reliably, contract revenue is recognised to the extent of contract costs incurred that are likely to be recoverable. Contract costs are recognised as expenses in the period in which they are incurred.

When it is probable that total contract costs will exceed total contract revenue, the expected loss is recognised as an expense immediately.

Contract revenue comprises the initial amount of revenue agreed in the contract and variations in contract work, claims and incentive payments to the extent that it is probable that they will result in revenue and they are capable of being reliably measured.

When the total of costs incurred on construction contracts plus recognised profits (less recognised losses) exceeds progress billings, the balance is classified as amount due from customers on contracts. When progress billings exceed costs incurred plus, recognised profits (less recognised losses), the balance is classified as amount due to customers on contracts.

#### 2.13 Inventories

Inventories are stated at the lower of cost and net realisable value.

Cost of raw materials and finished goods is determined on a weighted average or first-in-firstout basis, as appropriate, according to the category of inventories concerned. The cost of raw materials comprises costs of purchase.

Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

#### 2.14 Provisions

Provisions are recognised when the Group has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of economic resources will be required to settle the obligation and the amount of the obligation can be estimated reliably.

Provisions are reviewed at each reporting date and adjusted to reflect the current best estimate. If it is no longer probable that an outflow of economic resources will be required to settle the obligation, the provision is reversed. If the effect of the time value of money is material, provisions are discounted using a current pre tax rate that reflects, where appropriate, the risks specific to the liability. When discounting is used, the increase in the provision due to the passage of time is recognised as a finance cost.

#### Warranties

Provisions for the expected cost of warranty obligations are recognised at the date of sale of the relevant products, at the directors' best estimate of the expenditure required to settle the Group's and the Company's obligation.

#### 2.15 Financial liabilities

Financial liabilities are classified according to the substance of the contractual arrangements entered into and the definitions of a financial liability.

Financial liabilities, within the scope of MFRS 139, are recognised in the statements of financial position when, and only when, the Group and the Company become a party to the contractual provisions of the financial instrument. Financial liabilities of the Group and the Company are classified as other financial liabilities.

#### Other financial liabilities

Other financial liabilities are non-derivatives financial liabilities. The Group's and the Company's other financial liabilities include trade payables, other payables and loans and borrowings.

Trade and other payables are recognised initially at fair value plus directly attributable transaction costs and subsequently measured at amortised cost using the effective interest method. For other financial liabilities, gains and losses are recognised in profit or loss when the liabilities are derecognised, and through the amortisation process.

Loans and borrowings are recognised initially at fair value, net of transaction costs incurred, and subsequently measured at amortised cost using the effective interest method. Loans and borrowings are classified as current liabilities unless the Group and the Company have an unconditional right to defer settlement of the liability for at least 12 months after the reporting date.

#### 2.15 Financial liabilities (continued)

#### Financial guarantee contracts

A financial guarantee contract is a contract that requires the issuer to make specified payments to reimburse the holder for a loss it incurs because a specified debtor fails to make payment when due.

Financial guarantee contracts are recognised initially as a liability at fair value, net of transaction costs. Subsequent to initial recognition, financial guarantee contracts are recognised as income in profit or loss over the period of the guarantee. If the debtor fails to make payment relating to financial guarantee contract when it is due and the Group and the Company, as the issuer, is required to reimburse the holder for the associated loss, the liability is measured at the higher of the best estimate of the expenditure required to settle the present obligation at the end of the reporting period and the amount initially recognised less cumulative amortisation.

#### **Derecognition of financial liabilities**

A financial liability is derecognised when the obligation under the liability is extinguished. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as a derecognition of the original liability and the recognition of a new liability, and the difference in the respective carrying amounts is recognised in profit or loss.

#### 2.16 Borrowing costs

Borrowing costs are capitalised as part of the cost of a qualifying asset if they are directly attributable to the acquisition, construction or production of that asset. Capitalisation of borrowing costs commences when the activities to prepare the asset for its intended use or sale are in progress and the expenditures and borrowing costs are incurred. Borrowing costs are capitalised until the assets are substantially completed for their intended use or sale.

All other borrowing costs are recognised in profit or loss in the period they are incurred. Borrowing costs consist of interest and other costs that the Group and the Company incurred in connection with the borrowing of funds.

#### 2.17 Employee benefits

#### (a) Defined contribution plans

The Group and the Company participate in the national pension schemes as defined by the laws of the countries in which it has operations. The Malaysian companies in the Group make contributions to the Employees Provident Fund ("EPF") in Malaysia, a defined contribution pension scheme. Contributions to defined contribution pension schemes are recognised as an expense in the period in which the related service is performed. Once the contributions have been paid, the Group has no further payment obligations.

#### 2.17 Employee benefits (continued)

#### (b) Short term benefits

Wages, salaries, bonuses and social security contributions are recognised as an expense in the year in which the associated services are rendered by employees of the Group and of the Company. Short term accumulating compensated absences such as paid annual leave are recognised when services are rendered by employees that increase their entitlement to future compensated absences, and short term non-accumulating compensated absences such as sick and medical leave are recognised when the absences occur.

The expected cost of accumulating compensated absences is measured as additional amount expected to be paid as a result of the unused entitlement that has accumulated at the end of the reporting period.

#### (c) Share- based payments

#### Equity-settled Share-based Payment Transaction

The Group operates an equity-settled, share-based compensation plan for the employees of the Group. Employee services received in exchange for the grant of the share options is recognised as an expense in the profit or loss over the vesting periods of the grant with a corresponding increase in equity.

The total amount to be expensed over the vesting period is determined by reference to the fair value of the share options granted, excluding the impact of any non-market vesting conditions (for example, profitability and sales growth targets). Non-market vesting conditions are included in assumptions about the number of options that are expected to be vested. At the end of each reporting date, the Group revises its estimates of the number of share options that are expected to be vested. It recognises the impact of the revision of original estimates, if any, in the profit or loss, with a corresponding adjustment to equity.

#### (d) Termination benefits

Termination benefits are payable when employment is terminated before the normal retirement date or whenever an employee accepts voluntary redundancy in exchange for these benefits. The Group and the Company recognise termination benefits as a liability and an expense when it is demonstrably committed to either terminate the employment of current employees according to a detailed plan without possibility of withdrawal or providing termination benefits as a result of an offer made to encourage voluntary redundancy. In the case of an offer made to encourage voluntary redundancy, the measurement of termination benefits is based on the number of employees expected to accept the offer. Benefits falling due more than 12 months after the reporting period are discounted to present value.

#### 2.18 Leases

#### (a) As lessee

Finance leases, which transfer to the Group and to the Company substantially all the risks and rewards incidental to ownership of the leased item, are capitalised at the inception of the lease at the fair value of the leased asset or, if lower, at the present value of the minimum lease payments. Any initial direct costs are also added to the amount capitalised. Lease payments are apportioned between the finance charges and reduction of the lease liability so as to achieve a constant rate of interest on the remaining balance of the liability. Finance charges are charged to profit or loss.

#### 2.18 Leases (continued)

Contingent rents, if any, are charged as expenses in the periods in which they are incurred.

Leased assets are depreciated over the estimated useful life of the asset. However, if there is no reasonable certainty that the Group or the Company will obtain ownership by the end of the lease term, the asset is depreciated over the shorter of the estimated useful life and the lease term.

Operating lease payments are recognised as an expense in profit or loss on a straightline basis over the lease term. The aggregate benefit of incentives provided by the lessor is recognised as a reduction of rental expense over the lease term on a straightline basis.

#### (b) As lessor

Leases where the Group and the Company retain substantially all the risks and rewards of ownership of the asset are classified as operating leases. Initial direct costs incurred in negotiating an operating lease are added to the carrying amount of the leased asset and recognised over the lease term on the same bases as rental income. The accounting policy for rental income is set out in Note 2.20(f).

### 2.19 Intangible assets

Intangible assets acquired separately are measured on initial recognition at cost. Subsequent expenditure is capitalised when it increases the future economic benefits embodied in the specific asset to which it relates. All other expenditure is recognised in profit or loss as incurred.

Intangible assets which have finite useful lives are carried at cost less accumulated amortisation and accumulated impairment losses. Amortisation is recognised in profit or loss on a straight-line basis over the estimated useful lives. The useful lives and amortisation methods are reviewed, and adjusted if appropriate, at each reporting date.

Intangible assets with indefinite useful lives are carried at cost less accumulated impairment losses, are not amortised but tested for impairment annually. The assessment of indefinite useful lives is reviewed annually to determine whether the indefinite useful lives continue to be supportable. If not, the change in useful life from indefinite to finite is made on a prospective basis.

Gain or losses arising from derecognition of intangible asset is measured as the difference between the net disposal proceeds and the carrying amount of the asset and are recognised in the profit or loss when the asset is derecognised.

#### 2.20 Revenue

Revenue is recognised to the extent that it is probable that the economic benefits will flow to the Group and the Company and the revenue can be reliably measured. Revenue is measured at the fair value of consideration received or receivable.

#### (a) Sale of goods

Revenue from sale of goods is recognised upon the transfer of significant risk and rewards of ownership of the goods to the customer. Revenue is not recognised to the extent where there are significant uncertainties regarding recovery of the consideration due, associated costs or the possible return of goods.

#### 2.20 Revenue (continued)

#### (b) Rendering of services

Revenue from services rendered is recognised net of service taxes and discounts as and when the services are performed.

#### (c) Construction contracts

Revenue from construction contracts is accounted for by the stage of completion method as described in Note 2.12.

#### (d) Interest income

Interest income is recognised using the effective interest method.

#### (e) Dividend income

Dividend income is recognised when the Group's and the Company's rights to receive payment is established.

#### (f) Rental income

Rental income is accounted for on a straight-line basis over the lease terms. The aggregate costs of incentives provided to lessees are recognised as a reduction of rental income over the lease term on a straight-line basis.

#### (g) Management fee

Management fee is recognised when services are rendered.

#### 2.21 Income taxes

#### (a) Current tax

Current tax assets and liabilities are measured at the amount expected to be recovered from or paid to the taxation authorities. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted by the reporting date.

Current taxes are recognised in profit or loss except to the extent that the tax relates to items recognised outside profit or loss, either in other comprehensive income or directly in equity.

#### (b) Deferred tax

Deferred tax is provided using the liability method on temporary differences at the reporting date between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes.

Deferred tax liabilities are recognised for all temporary differences, except:

- where the deferred tax liability arises from the initial recognition of goodwill or of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss; and
- in respect of taxable temporary differences associated with investments in subsidiaries, associates and interests in joint ventures, where the timing of the reversal of the temporary differences can be controlled and it is probable that the temporary differences will not reverse in the foreseeable future.

#### 2.21 Income taxes (continued)

#### (b) Deferred tax (continued)

Deferred tax assets are recognised for all deductible temporary differences, carry forward of unused tax credits and unused tax losses, to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, and the carry forward of unused tax credits and unused tax losses can be utilised except:

- where the deferred tax asset relating to the deductible temporary difference arises from the initial recognition of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss; and
- in respect of deductible temporary differences associated with investments in subsidiaries, associates and interests in joint ventures, deferred tax assets are recognised only to the extent that it is probable that the temporary differences will reverse in the foreseeable future and taxable profit will be available against which the temporary differences can be utilised.

The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilised. Unrecognised deferred tax assets are reassessed at each reporting date and are recognised to the extent that it has become probable that future taxable profit will allow the deferred tax assets to be utilised.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply to the year when the asset is realised or the liability is settled, based on tax rates and tax laws that have been enacted or substantively enacted at the reporting date.

Deferred tax relating to items recognised outside profit or loss is recognised outside profit or loss. Deferred tax items are recognised in correlation to the underlying transaction either in other comprehensive income or directly in equity and deferred tax arising from a business combination is adjusted against goodwill on acquisition.

Deferred tax assets and deferred tax liabilities are offset, if a legally enforceable right exists to set off current tax assets against current tax liabilities and the deferred taxes relate to the same taxable entity and the same taxation authority.

#### (c) Sales tax

Revenues, expenses and assets are recognised net of the amount of sales tax except:

- Where the sales tax incurred in a purchase of assets or services is not recoverable from the taxation authority, in which case the sales tax is recognised as part of the cost of acquisition of the asset or as part of the expense item as applicable; and
- Receivables and payables that are stated with the amount of sales tax included.

The net amount of sales tax recoverable from, or payable to, the taxation authority is included as part of receivables or payables in the statements of financial position.

### 2.22 Segment reporting

For management purposes, the Group is organised into operating segments based on their products and services which are independently managed by the respective segment managers responsible for the performance of the respective segments under their charge. The segment managers report directly to the management of the Company who regularly review the segment results in order to allocate resources to the segments and to assess the segment performance. Additional disclosures on each of these segments are shown in Note 35, including the factors used to identify the reportable segments and the measurement basis of segment information.

### 2.23 Share capital and share issuance expenses

An equity instrument is any contract that evidences a residual interest in the assets of the Group and of the Company after deducting all of its liabilities. Ordinary shares are equity instruments.

Ordinary shares are recorded at the proceeds received, net of directly attributable incremental transaction costs. Ordinary shares are classified as equity. Dividends on ordinary shares are recognised in equity in the period in which they are declared.

### 2.24 Treasury shares

When shares of the Company, that have not been cancelled, recognised as equity are reacquired, the amount of consideration paid is recognised directly in equity. Reacquired shares are classified as treasury shares and presented as a deduction from total equity. No gain or loss is recognised in profit or loss on the purchase, sale, issue or cancellation of treasury shares. When treasury shares are reissued by resale, the difference between the sales consideration and the carrying amount is recognised in equity.

#### 2.25 Contingencies

A contingent liability or asset is a possible obligation or asset that arises from past events and whose existence will be confirmed only by the occurrence or non-occurrence of uncertain future event(s) not wholly within the control of the Group and of the Company.

Contingent liabilities and assets are not recognised in the statements of financial position of the Group and the Company.

#### 3. Significant accounting judgements and estimates

The preparation of the Group's and the Company's financial statements require management to make judgements, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and the disclosure of contingent liabilities at the end of the reporting period. However, uncertainty about these assumptions and estimates could result in outcomes that could require a material adjustment to the carrying amount of the asset or liability affected in the future.

#### 3.1 Judgements made in applying accounting policies

There are no critical judgements made by management in the process of applying the Group's accounting policies that may have significant effect on the amounts recognised in the financial statements except for the following:

#### Classification between investment properties and property, plant and equipment

The Group has developed certain criteria based on MFRS 140 in making judgement whether a property qualifies as an investment property. Investment property is a property held to earn rentals or for capital appreciation or both.

Some properties comprise a portion that is held to earn rentals or for capital appreciation and another portion that is held for use in the production or supply of goods or services or for administrative purposes. If these portions could be sold separately (or leased out separately under a finance lease), the Group would account for the portions separately. If the portions could not be sold separately, the property is an investment property only if an insignificant portion is held for use in the production or supply of goods or services or for administrative purposes. Judgement is made on an individual property basis to determine whether ancillary services are so significant that a property does not qualify as investment property.

### 3.2 Key sources of estimation uncertainty

The key assumptions concerning the future and other key sources of estimation uncertainty at the reporting date that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

#### (a) Write-down of inventories

Significant judgement is exercised by management when determining items of inventories considered slow-moving and the amount of write-down required to net realisable value. Management takes into consideration the useful life of these inventories, their alternative uses, the possible technological obsolescence, the number of customers who still rely on the Group and the Company to provide maintenance service and other numerous factors before determining the amount of write-down required.

#### (b) Useful lives of property, plant and equipment

Management estimates the useful lives of the property, plant and equipment to be within 2 to 50 years and reviews the useful lives of depreciable assets at end of each reporting period. At 31 December 2014 management assesses that the useful lives represent the expected utilisation of the assets to the Group. Actual results, however, may vary due to change in the business plan and strategies, expected level of usage and technological developments, which resulting the adjustment to the Group's assets. A reduction in the estimated useful lives of property, plant and equipment would increase the recorded depreciation and decrease the value of property, plant and equipment.

### 3. Significant accounting judgements and estimates (continued)

### 3.2 Key sources of estimation uncertainty (continued)

#### (c) Income taxes

Significant estimation is involved in determining the provision for income taxes. There are certain transactions and computations for which the ultimate tax determination is uncertain during the ordinary course of business. The Group and the Company recognises liabilities for expected tax issues based on estimates of whether additional taxes will be due. Where the final tax outcome of these matters is different from the amounts that have been initially recognised, such differences will impact the income tax and deferred tax provisions in the period in which such determination is made.

#### (d) Deferred tax assets

Deferred tax assets are recognised for all unused tax losses and unabsorbed capital allowances to the extent that it is probable that taxable profit will be available against which the losses and capital allowances can be utilised. Significant management judgement is required to determine the amount of deferred tax assets that can be recognised, based upon the likely timing and level of future taxable profits. The total carrying value of unrecognised tax losses, unabsorbed capital allowances and other unrecognised deductible differences of the Group and of the Company are disclosed in Note 18.

### (e) Contracts accounting

The Group and the Company recognise contracts revenue and expenses in the profit or loss by using the stage of completion method. The stage of completion is determined by the proportion that costs incurred for work performed to date bear to the estimated total costs.

Significant judgement is required in determining the stage of completion, the extent of the costs incurred, the estimated total revenue and costs, as well as the recoverability of the projects. In making the judgement, the Group and the Company evaluate based on past experience.

### (f) Maintenance warranties

The Group and the Company give an average one (1) year warranty on certain products and undertakes to repair or replace items that fail to perform satisfactorily due to manufacturing defect. A provision is recognised for expected warranty claims on products sold during the year, based on past experience of the level of repairs. Assumptions used to calculate the provision for warranties were based on current sales levels and current data on repairs and replacement costs on past one year warranty period for all products sold.

#### (g) Material litigations

The Group and the Company determine whether a present obligation in relation to a material litigation exists at the reporting date by taking into account all available evidence, including the opinion of its solicitors and subsequent events after the statements of financial position date. On the basis of such evidence, the Group and the Company evaluate if a provision needs to be recognised in the financial statements.

#### 3. Significant accounting judgements and estimates (continued)

#### 3.2 Key sources of estimation uncertainty (continued)

#### (h) Allowance for bad and doubtful debts

The Group and the Company make allowance for doubtful debts based on objective evidence and the circumstances that affect the recoverability of receivables and counterparties.

Allowances are applied to receivables and counterparties where events or changes in circumstances indicate that the carrying amounts may not be recoverable. Management specifically reviewed historical bad debts, customer creditworthiness and current economic trends when making a judgement to evaluate the allowance for doubtful debts on receivables and counterparties where the expectation is different from the original estimate, such difference will impact the carrying amounts.

#### (i) Amortisation of intangible assets

Management estimates the useful lives of the intangible assets to be within 5 years and reviews the useful lives of the assets at the end of each reporting period. At 31 December 2014, the management assesses that the useful lives represent the expected utilisation of the assets to the Company. Actual results, however, may vary due to change in the business plan and strategies, expected level of usage and technological developments, resulting in the adjustment to the Company's assets. A reduction in the estimated useful lives of property, plant and equipment would increase the recorded depreciation and decrease the value of intangible assets.

#### (j) Employee share options

The Group measures the cost of equity-settled transactions with employees by reference to the fair value of the equity instruments at the date at which they are granted. Estimating fair value for share-based payment transactions requires determining the most appropriate valuation model, which is dependent on the terms and conditions of the grant. This estimate also require determining the most appropriate inputs to the valuation model including the expected life of the share option, volatility and dividend yield and making assumptions about them.

### 4. **REVENUE**

	Group		Com	npany
	2014	2013	2014	2013
	RM	RM	RM	RM
Construction contracts	2,617,020	26,792,554	1,783,450	18,516,060
Sale of goods	13,249,813	15,992,332	12,646,294	8,841,642
Rendering of services	403,931	16,259	-	
	16,270,764	42,801,145	14,429,744	27,357,702

# 5. COST OF SALES

	Gre	Group		npany
	2014	2014 2013		2013
	RM	RM	RM	RM
Construction contract costs	4,513,825	24,367,568	1,345,480	16,250,223
Cost of goods sold	7,951,143	10,538,148	8,084,876	5,828,167
Cost of services rendered	327,217	98,930	-	-
	12,792,185	35,004,646	9,430,356	22,078,390

## 6. OTHER INCOME

	Group		Cor	npany
	2014	2013	2014	2013
	RM	RM	RM	RM
Written back of allowance for doubtful debts	-	1,078,906	-	110,000
Bad debts recovered	-	21,020	-	-
Trade and other payables written off	26,447	-	-	-
Gain on disposal of property, plant and equipment	19,903	3,971,931		2,148,974
Gain on foreign exchange				
- Realised	17,538	14,600	26,767	-
- Unrealised	30,739	144,974	4,383	127,000
Interest income				
- Fixed deposits and short term deposits	131,516	148,343	121,105	133,136
- Subsidiary	-	-	25,798	25,798
Rental income				
- Third parties	91,400	101,400	-	-
- Subsidiaries	-	-	48,000	108,000
Gain on disposal of quoted investments	-	3,898,544	-	3,898,544
Gain on disposal of unquoted investments	-	999,999	-	999,999
Gain on disposal on transferable membership in golf clubs	5,000	-	5,000	-
Gain on disposal of a subsidiary	-,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	-	-,000	20,000
Reversal of share of collaboration profit	1,096,495	-	-	-

# 7. FINANCE COSTS

	Group		Company	
	2014	2013	2014	2013
	RM	RM	RM	RM
Interest expense:				
- Bank overdrafts	107,781	85,756	6,750	18,534
- Term loans	10,449	6,296	-	-
- Hire purchase/finance lease	12,817	13,191	6,913	10,682
	131,047	105,243	13,663	29,216
Other finance costs	55,401	107,264	35,425	81,236
	186,448	212,507	49,088	110,452

# 8. (LOSS)/PROFIT BEFORE TAX

The following amounts have been included in arriving at (loss)/profit before tax:

	Group		Company	
	2014	2013	2014	2013
	RM	RM	RM	RM
Employee benefits expenses - Included in expenses (Note 9)	11,813,193	14,443,091	7,024,927	8,303,608
Directors' remuneration (Note 10)	1,549,934	2,342,592	194,839	104,060
Allowance for doubtful debts				
- Third parties (Note 20)	213,885	253,320	-	-
- Related companies (Note 22)	-	-	20,140,598	-
Auditors' remuneration				
- Statutory auditors	110,000	110,000	65,000	62,000
- Other auditors	67,723	93,614	16,000	62,000
- Overprovision in				
prior years	(42,000)	(14,250)	(42,000)	(11,500)
	135,723	189,364	39,000	112,500
Bad debts written off	35,944	38,291	-	-
Amortisation of intangible assets (Note 16)	349,520	191,567	-	-
Depreciation of property, plant and equipment				
- Included in cost of sales	18,558	51,005	-	-
- Included in administrative				
expenses	447,904	435,501	-	-
<ul> <li>Included in other operating expenses</li> </ul>	339,914	396,340	339,914	396,340
(Reversal)/provision for	806,376	882,846	339,914	396,340
maintaince warranties				
- Included in the cost of sales	16,036	(25,753)	16,036	(25,753)
Depreciation of investment				
properties	39,763	39,763	4,695	4,695

### 8. (LOSS)/PROFIT BEFORE TAX (CONTINUED)

	Group		Cor	npany
	2014	2013	2014	2013
	RM	RM	RM	RM
Loss on foreign exchange				
- Realised	_	_	8,454	_
- Unrealised	51,873	60,049		_
Rent of premises	242,728	228,777	669,663	204,400
	242,720	220,111	009,003	204,400
Property, plant and equipment	044.040	00.000		
written off (Reversal of write-down)/write-down of inventories	241,212	39,286	-	-
- Included in cost of sales	(1,397,435)	1,837,846	(1,397,435)	(1,727,746)
<ul> <li>Included in other expenses</li> </ul>	1,404,995	-	-	-
Loss on disposal of				
property, plant and equipment	1,454,811	-	1,354,432	-
Loss on disposal of				
quoted investments	963,445	-	963,445	-
Loss on disposal of			,	
subsidiaries	-	2,772	-	-
Impairment loss on		,		
Intangible assets	1,145,787	-	-	-
Impairment loss on	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,			
Investment properties	-	249,863	-	

#### 9. EMPLOYEE BENEFITS EXPENSE

	Gr	Group		pany
	2014	2013	2014	2013
	RM	RM	RM	RM
Wages and salaries	10,778,457	11,807,955	6,142,559	6,189,611
Social security contributions	45,994	68,921	35,487	48,495
Contributions to defined				
contribution plan	824,986	1,079,381	466,295	646,636
Share based payment				
expenses	-	1,070,604	-	1,070,604
Termination benefits	44,000	227,040	44,000	227,040
Other benefits	119,756	189,190	66,586	121,222
	11,813,193	14,443,091	7,024,927	8,303,608

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Included in employee benefits expense of the Group and of the Company are executive directors' remuneration amounting to RM1,391,095 (2013: RM2,337,092) and RM36,000 (2013: RM98,560) respectively as further disclosed in Note 10.

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# **10. DIRECTORS' REMUNERATION**

	Gr	Group		any
	2014	2013	2014	2013
	RM	RM	RM	RM
Directors of the Group:				
Executive directors' remuneration:				
- Salaries and				
other emoluments	1,340,577	2,239,995	36,000	88,000
- Defined contribution plan	50,518	97,097	-	10,560
Total remuneration including				
benefits-in-kind (Note 9)	1,391,095	2,337,092	36,000	98,560
Non-executive directors' remuneration :				
- Fees				
- Current year	158,839	69,000	158,839	69,000
- Overprovision in prior year	-	(89,000)	-	(89,000)
- Other emoluments	-	25,500	-	25,500
	158,839	5,500	158,839	5,500
Total directors' remuneration				
(Note 8 and Note 32(c))	1,549,934	2,342,592	194,839	104,060
Directors of the Company:				
Executive directors' remuneration				
- Salaries and other emoluments	36,000	88,000	36,000	88,000
- Defined contribution plan	-	10,560	-	10,560
	36,000	98,560	36,000	98,560
Non-executive directors'				
remuneration :				
- Fees				
- Current year	158,839	69,000	158,839	69,000
- Other emoluments	-	25,500	_	25,500
	158,839	94,500	158,839	94,500
<b>-</b>				
Total directors' remuneration	194,839	193,060	194,839	193,060

The number of directors of the Company whose total remuneration during the year fell within the following bands is analysed below:

	2014	2013
Executive director:		
RM50,001 and below	1	1
RM50,001 - RM150,000	-	1
RM200,001 - RM300,000	-	-
RM300,001 - RM350,000	-	-
Non-executive directors:		
RM50,001 and below	7	10

#### Number of directors

#### **11. INCOME TAX CREDIT**

	Gr	Group		npany
	2014	2013	2014	2013
	RM	RM	RM	RM
Statements of profit or loss and other comprehensive income:				
Current income tax:				
Malaysian income tax	-	61,500	-	-
Foreign tax	-	-	-	-
Overprovision in prior year	-	(83,510)	-	
Income tax credit	-	(22,010)	-	
Deferred income tax (Note 18):				
Reversal of				
temporary differences	-	(922,025)	-	(14,263)
Overprovision in prior year	875,573		-	
	875,573	(922,025)	-	(14,263)
	875,573	(944,035)	-	(14,263)

Domestic income tax is calculated at the Malaysian statutory tax rate of 25% (2013: 25%) of the estimated assessable profit for the year. Taxation for other jurisdictions is calculated at the rates prevailing in the respective jurisdictions.

The reconciliation is prepared by aggregating separate reconciliations for each national jurisdiction.

The reconciliation between tax (credit)/expense and the product of accounting profit multiplied by the applicable corporate tax rate for the years ended 31 December 2014 and 2013 is as follows:

	2014	2013
	RM	RM
Group		
Loss before tax	(18,500,280)	(6,407,680)
Tax at Malaysian statutory tax rate of 25% (2013: 25%)	(4,625,070)	(1,601,920)
Different tax rate in other countries	552,245	457,608
Effect of Income not subject to tax	(337,823)	(2,093,593)
Effect of Non-deductible expenses	1,605,167	498,800
Crystalisation of deferred tax liabilities of revaluation surplus	-	(99,360)
Utilisation of previously unrecognised tax losses, unabsorbed		
capital allowances and other temporary differences	(3,246)	-
Deferred tax assets not recognised in respect of current		
year's tax losses and unabsorbed capital allowances	2,808,727	1,977,940
Overprovision of tax expense in prior year	-	(83,510)
Overprovision of deferred tax in prior year	875,573	-
Income tax credit / (expense) recognised in profit or loss	875,573	(944,035)

#### **11.INCOME TAX CREDIT (CONTINUED)**

	2014	2013
	RM	RM
Company		

#### (27,016,781) (Loss)/Profit before tax 1,125,662 Tax at Malaysian statutory tax rate of 25% (2013: 25%) (6,754,195) 281,416 Effect of Income not subject to tax (2,346)(1,604,916)Effect of Non-deductible expenses 3,494,269 107,769 Deferred tax assets not recognised in respect of current year's tax losses and unabsorbed capital allowances 3,262,272 1,215,731 Crystalisation of deferred tax on revaluation surplus (14,263) Income tax expense recognised in profit or loss -(14,263)

The Group and the Company has unutilised tax losses and unabsorbed capital allowances available for carry forward to set-off against future taxable profits. The said amounts are subject to approval by the tax authorities.

	Gr	oup	Company		
	2014 2013		2014	2013	
	RM	RM	RM	RM	
Unutilised tax losses	28,934,663	19,360,000	8,016,000	5,930,000	
Unabsorbed capital allowances	764,430	8,985,000	517,000	472,000	

Tax savings during the financial year arising from:

	Co	Company		
	2014	2013		
	RM	RM		
Utilisation of current year tax losses	182,903	174,216		

## 12. LOSS PER SHARE

## (a) Basic

Basic loss per share are calculated by dividing the loss for the year, net of tax, attributable to owners of the parent by the weighted average number of ordinary shares in issue during the financial year.

	G	oup
	2014	2013
	RM	RM
Loss, net of tax attributable to owners of the parent (RM)	(17,729,096)	(4,343,609)
Weighted average number of ordinary shares in issue	102,551,775	95,299,766
Basic loss per share (sen)	(17.29)	(4.56)

## 12. LOSS PER SHARE (CONTINUED)

## (b) Diluted

Diluted loss per share are calculated by dividing the loss for the year, net of tax, attributable to owners of the parent by the weighted average number of ordinary shares in issue during the financial year plus the weighted average number of ordinary shares that would be issued on the conversion of all the dilutive potential ordinary shares into ordinary shares.

	G	roup
	2014	2013
	RM	RM
Loss, net of tax attributable to owners of		
the parent (RM)	(17,729,096)	(4,343,609)
Weighted average number of ordinary shares in issue Adjusted for:	102,551,775	92,798,788
Shares issuance scheme	6,620,000	1,713,234
	109,171,775	94,512,022
Diluted loss per share (sen)	(16.24)	(4.60)

# 13. PROPERTY, PLANT AND EQUIPMENT

				Long term	Plant	Factory,		Computer	Furniture,	
	Freehold	Freehold	Leasehold	leasehold	and	tools and	Motor	and office	fittings and	
	land	buildings	buildings	land	machinery	equipment	vehicles	equipment	renovation	Total
	RM	RM	RM	RM	RM	RM	RM	RM	RM	RM
Group At 31 December 201 Cost or valuation	4									
At 1 January 2014										
At cost	-	-	-	-	3,359,823	953,536	2,575,038	2,468,646	2,369,313	11,726,356
At valuation	15,610,000	8,040,000	-	-	-	-	-	-	-	23,200,000
	15,610,000	8,040,000	-	-	3,359,823	953,536	2,575,038	2,468,646	2,369,313	34,926,356
Additions	-	-	-	-	-	-	654,638	6,550	44,779	705,967
Disposals	(7,090,000)	(3,810,000)	-	-	(40,234)	(27,739)	(711,416)	(2,752)	(410)	(11,682,551)
Written off	-	-	-	-	(27,787)	(350,658)	(60,727)	(332,479)	(623,627)	(1,395,278)
Revaluation Surplus	(370,588)	(329,412)	-		-	-	-	-	-	(700,000)
Exchange differences	-	-	-	-	-	-	-	13,700	16,440	30,140
At 31 December 2014	7,699,412	3,900,588		-	3,291,802	575,139	2,457,533	2,153,665	1,806,495	21,884,634
Representing:										
At cost	-	-	-	-	3,291,802	575,139	2,457,533	2,153,665	1,806,495	10,284,634
At valuation At 31 December	7,699,412	3,900,588	-	-	-	-	-	-	-	11,600,000
2014	7,699,412	3,900,588	-	-	3,291,802	575,139	2,457,533	2,153,665	1,806,495	21,884,634
Accumulated depre	ciation				1					
At 1 January 2014 Depreciation for the	-	-	-	-	2,997,336	848,876	1,865,534	2,103,639	1,758,179	9,573,564
year	-	154,471	-	-	106,606	12,521	216,547	106,941	209,290	806,376
Disposals	-	(67,871)	-	-	(40,234)	(25,157)	(384,944)	(504)	(164)	(518,874)
Written off Elimination of accumulated	-	-	-	-	(12,704)	(345,511)	(60,727)	(330,710)	(404,414)	(1,154,066)
depreciation on revaluation	-	-	-	-	-	-	-	-	-	-
Exchange differences		-	-	-	-	-	821	3,197	5,503	9,521
At 31 December 2014	-	86,600	-	-	3,051,004	490,729	1,637,231	1,882,563	1,568,394	8,716,521
Net carrying amount										
At cost	-	-	-	-	240,798	84,410	820,302	271,102	238,101	1,654,713
At valuation	7,699,412	3,813,988	-	-	-	-	-	-	-	11,513,400
At 31 December 2014	7,699,412	3,813,988	-	-	240,798	84,410	820,302	271,102	238,101	13,168,113

				Long term	Plant	Factory,		Computer	Furniture,	
	Freehold	Freehold	Leasehold	leasehold	and	tools and	Motor	and office	fittings and	
	land	buildings	buildings	land	machinery	equipment	vehicles	equipment	renovation	Total
	RM	RM	RM	RM	RM	RM	RM	RM	RM	RM
Group At 31 December 2013										
Cost or valuation	2									
At 1 January 2013										
At cost	-	-	-	-	4,037,564	958,026	2,770,815	2,539,769	1,850,540	12,156,714
At valuation	5,610,000	6,115,000	1,150,000	1,550,000	-	-	-	-	-	14,425,000
	5,610,000	6,115,000	1,150,000	1,550,000	4,037,564	958,026	2,770,815	2,539,769	1,850,540	26,581,714
Additions	-	-	-	-	8,850	-	707,850	247,427	719,318	1,683,445
Disposals	-	-	(1,150,000)	(1,550,000)	(121,331)	-	(905,338)	(194,443)	(500)	(3,921,612)
Written off	-	-	-	-	(565,260)	(4,490)	-	(125,768)	(201,974)	(897,492)
Revaluation surplus	9,550,000	1,925,000	-	-	-	-	-	-	-	11,475,000
Exchange differences	-	-	-	-	-	-	1,711	1,661	1,929	5,301
At 31 December 2013	15,160,000	8,040,000	-	-	3,359,823	953,536	2,575,038	2,468,646	2,369,313	34,926,356
Representing:										
At cost	-	-	-	-	3,359,823	953,536	2,575,038	2,468,646	2,369,313	11,726,356
At valuation At 31 December	15,160,000	8,040,000	-	-	-	-	-	-	-	23,200,000
2013	15,160,000	8,040,000	-	-	3,359,823	953,536	2,575,038	2,468,646	2,369,313	34,926,356
At 31 December 2013										
Accumulated deprec										
At 1 January 2013	-	322,275	37,904	52,203	3,475,030	836,906	2,587,880	2,267,376	1,645,964	11,225,538
Depreciation for the year	-	122,301	12,114	15,222	150,720	15,833	181,334	111,116	274,206	882,846
Disposals	-	-	(50,018)	(67,425)	(50,700)	-	(905,334)	(168,865)	(499)	(1,242,841)
Written off	-	-	-	-	(577,714)	(3,863)	-	(108,223)	(168,406)	(858,206)
Elimination of accumulated										
depreciation on revaluation	-	(444,576)	-	-	-	-	-	-	-	(444,576)
Exchange differences	-	-	-	-	-	-	1,654	2,235	6,914	10,803
At 31 December 2013	-	_	-	_	2,997,336	848,876	1,865,534	2,103,639	1,758,179	9,573,564
-					, , ,		, ,,,,,		,, -	
Net carrying amount										
At cost	-	-	-	-	362,487	104,660	709,504	365,007	611,134	2,152,792
At valuation	15,610,000	8,040,000	-	-	-	-	-	-	-	23,200,000
At 31 December 2013	15,610,000	8,040,000	-	-	362,487	104,660	709,504	365,007	611,134	25,352,792

	Freehold	Freehold	Leasehold	Long term leasehold	Plant and	Factory, tools and	Motor	Computer and office	Furniture, fittings and	
	land	buildings	buildings	land RM	machinery	equipment	vehicles	equipment	renovation	Total
Company	RM	RM	RM	RIVI	RM	RM	RM	RM	RM	RM
At 31 December 201	4									
Cost or valuation										
At 1 January 2014										
At cost	-	-	-	-	42,890	115,890	2,069,578	1,259,997	1,277,750	4,766,105
At valuation	8,450,000	5,850,000	-	-	-	-	-	-	-	14,300,000
	8,450,000	5,850,000	-	-	42,890	115,890	2,069,578	1,259,997	1,277,750	19,066,105
Additions	-	-	-	-	-	-	84,320	1,200	-	85,520
Disposals	(5,750,000)	(3,450,000)	-	-	-	-	(666,750)	(2,752)	-	(9,869,502)
Revaluation reversal	(370,588)	(329,412)	-	-	-	-	-	-	-	(700,000)
At 31 December 2014	2,329,412	2,070,588	-	-	42,890	115,890	1,487,148	1,258,445	1,277,750	8,582,123
		, ,			,	,	, ,	, ,	, ,	, ,
Representing:										
At cost	-	-	-	-	42,890	115,890	1,487,148	1,258,445	1,277,750	4,182,123
At valuation	2,329,412	2,070,588	-	-	-	-	-	-	-	4,400,000
At 31 December 2014	2,329,412	2,070,588	-	-	42,890	115,890	1,487,148	1,258,445	1,277,750	8,582,123
At 31 December 201	4									
Accumulated depred	iation									
At 1 January 2014	-	-	-	-	42,802	104,250	1,588,601	1,162,766	1,053,152	3,951,571
Depreciation for the year	-	111,250	-	-	87	3,168	126,609	35,278	63,522	339,914
Disposal	-	(63,250)	-	-	-	-	(340,278)	(504)	-	(404,032)
At 31 December 2014	-	48,000	-	-	42,889	107,418	1,374,932	1,197,540	1,116,674	3,887,453

Net carrying amount

Net carrying amour	nt									
At cost	-	-	-	-	1	8,472	112,216	60,905	161,076	342,670
At valuation	2,329,412	2,022,588	-	-	-	-	-	-	-	4,352,000
At 31 December 2014	2,329,412	2,022,588	-	-	1	8,472	112,216	60,905	161,076	4,694,670

				Long term	Plant	Factory,		Computer	Furniture, fittings	
	Freehold	Freehold	Leasehold	leasehold	and	tools and	Motor	and office	and	
	land	buildings	buildings	land	machinery	equipment	vehicles	equipment	renovation	Total
	RM	RM	RM							
Company										
At 31 December 2013										
Cost or valuation										
At 1 January 2013										
At cost	-	-	-	-	42,890	115,890	2,047,916	1,247,988	1,134,890	4,589,574
At valuation	2,940,000	4,585,000	800,000	900,000	-	-	-	-	-	9,225,000
	2,940,000	4,585,000	800,000	900,000	42,890	115,890	2,047,916	1,247,988	1,134,890	13,814,574
Additions	-	-	-	-	-	-	439,000	20,139	142,860	601,999
Disposal	-	-	(800,000)	(900,000)	-	-	(417,338)	(8,130)	-	(2,125,468)
Revaluation Surplus	5,510,000	1,265,000	-	-	-	-	-	-	-	6,775,000
At 31 December 2013	8,450,000	5,850,000	_	_	42,890	115,890	2,069,578	1,259,977	1,277,750	19,066,105
Representing:										
At cost	-	-	-	-	42,890	115,890	2,069,578	1,259,977	1,277,750	4,766,105
At valuation	8,450,000	5,850,000	-	-	-	-	-	-	-	14,300,000
At 31 December 2013	8,450,000	5,850,000	-	-	42,890	115,890	2,069,578	1,259,977	1,277,750	19,066,105
Accumulated depreciation	on									
At 1 January 2013 Depreciation for the	-	229,250	24,844	27,950	42,585	100,992	1,869,825	1,120,089	955,876	4,371,411
year	-	91,700	9,938	11,180	217	3,258	136,113	46,658	97,276	396,340
Disposal	-	-	(34,782)	(39,130)	-	-	(417,337)	(3,981)	-	(495,230)
Elimination of accumulated										
depreciation on revaluation	-	(320,950)	-	-	-	-	-	-	-	(320,950)
At 31 December 2013	-	-	-	-	42,802	104,250	1,588,601	1,162,766	1,053,152	3,951,571
Net carrying amount										
At cost	-	-	-	-	88	11,640	480,977	97,231	224,598	814,534
At valuation	8,450,000	5,850,000	-	-	-	-	-	-	-	14,300,000
At 31 December 2013	8,450,000	5,850,000	-	-	88	11,640	480,977	97,231	224,598	15,114,534

(a) Freehold land and buildings were revalued on 31 December 2013 by the directors based on a valuation performed by a chartered surveyor and registered valuer, namely Messrs Stocker Roberts and Gupta Sdn. Bhd. who is a member of the Institution of Surveyors, Malaysia. Valuation were made using comparison method on the basis of open market value.

If the freehold land and buildings and leasehold buildings were measured using the cost model, the carrying amounts would be as follows:

	Gro	up	Com	pany
	2014	2013	2014	2013
	RM	RM	RM	RM
Freehold land and buildings	3,058,076	6,588,082	1,458,352	4,676,497

(b) During the financial year, the Group and the Company acquired motor vehicle under hire purchase and finance lease arrangements with the balance paid in cash.

	Gro	oup	Com	pany
	2014	2013	2014	2013
	RM	RM	RM	RM
Financed by hire purchase and				
finance lease	543,778	268,850	40,000	-

(c) Net carrying amounts of property, plant and equipment held under hire purchase arrangements are as follows:

	Group		Company	
	2014	2013	2014	2013
	RM	RM	RM	RM
Motor vehicles	721,194	351,683	69,667	123,160

(d) Freehold land and building of the Group with a net carrying amount of RM11,513,400 (2013: RM8,900,000) are pledged as securities for borrowings as disclosed in Note 27.

#### 14. INVESTMENT IN SUBSIDIARIES

	Co	mpany
	2014	2013
	RM	RM
Unquoted shares at cost	4,667,292	4,231,342
Less: Accumulated impairment losses	(309,227)	(309,227)
	4,358,065	3,922,115

## 14. INVESTMENT IN SUBSIDIARIES (CONTINUED)

Details of the subsidiaries are disclosed in Note 36.

(a) Summarised financial information on subsidiaries with material non-controlling interests (NCI). Set out below are the Group's subsidisries that have material non-controlling interest:

Name of company	interests and held by no	of ownership d voting rights n-controlling erests	(Loss)/Profit a non-controllii			non-controlling rests
	2014	2013	2014	2013	2014	2013
	%	%	RM	RM	RM	RM
Ademco (M) Sdn. Bhd	5	5	(80,493)	46,889	71,750	152,244
Sukitronics Sdn Bhd and its						
subsidiaries	49	49	(1,242,270)	(779,490)	3,102,826	4,345,096
Primeworth (M) Sdn Bhd and its						
subsidiaries	30.8	30.8	(245,072)	(266,857)	259,581	504,653
Industrial Electronics (S) Pte Ltd.	30	30	179,502	(120,578)	677,492	497,990
Total non-controlling interest			(1,388,333)	(1,120,036)	4,111,650	5,499,983

Summarised financial information for each subsidiary that has non-controlling interest that are material to the Group is set out below. The summarised financial information below represents amounts before inter-company eliminations.

	Ademco (M)		Sukitronics Sd subsidi		•	) Sdn Bhd and ∣ idiaries	Industrial Electi Ltd	• •
	2014	2013	2014	2013	2014	2013	2014	2013
	RM	RM	RM	RM	RM	RM	RM	RM
Total assets	1,908,477	3,388,855	9,587,236	14,807,960	2,007,991	3,367,628	3,423,566	2,968,034
Total liabilities	(473,473)	(343,978)	(3,254,938)	(5,940,417)	(1,165,194)	(1,729,142)	(1,165,258)	(652,010)
Net assets	1,435,004	3,044,877	6,332,298	8,867,543	842,797	1,638,486	2,258,308	2,316,024
Envite attribute blacks average of the								
Equity attributable to owners of the	1,363,254	2,892,633	3,229,472	4,522,447	583,216	1,133,832	1,580,816	1,621,217
Company	71,750	2,892,633	3,229,472	4,522,447	259.581			694.807
Non-controlling interests	1,435,004	3,044,877	6,332,298	8,867,543	842,797	504,653 1,638,485	677,492 2,258,308	2,316,024
	1,435,004	3,044,077	0,332,290	0,007,343	042,191	1,030,403	2,230,300	2,310,024
_								
Revenue	1,568,604	1,831,552	1,161,744	8,821,969	222,295	2,690,344	1,532,174	2,907,275
Profit before taxation	(1,609,873)	861,990	(2,535,245)	(1,588,643)	(952,408)	(943,267)	(102,176)	(412,538)
Taxation	-	75,794	-	(2,153)	-	76,853	-	10,612
Net profit for the financial year	(1,609,873)	937,784	(2,535,245)	(1,590,796)	(952,408)	(866,414)	(102,176)	(401,926)
Other comprehensive income	-	-	-	(35,229)	156,718	1,008,594	-	-
Total comprehensive income	(1,609,873)	937,784	(2,535,245)	(1,626,025)	(795,690)	142,180	(102,176)	(401,926)
Net cash (used in) / generated from								
operating activities Net cash generated from/ (used in)	(2,138,104)	(778,402)	877,852	(84,388)	151,002	(344,217)	(1,850,256)	756,646
investing activities Net cash (used in)/ from financing	15,031	2,683,053	(5,350)	332	628,098	19,030	(66,540)	44
activities	-	-	(1,055,782)	(810,263)	(182,495)	40,800	1,376,186	(1,519,277)
Net increase / (decrease) in cash and cash equivalents	(2,123,073)	1,904,651	(183,280)	(894,319)	596,605	(284,387)	(540,610)	(762,587)

## (a) Incorporation of new subsidiary

On 27 February 2014, the Company has incorporated a wholly-owned subsidiary in Hong Kong with the name "DSC IB Limited" with paid up capital of HKD500,000 (approximately RM210,650). The intended principal activities of DSC IB Limited is general business. The subsidiary has subsequently changed its name to Itronic Services Limited on 26 June 2014.

#### 14. INVESTMENT IN SUBSIDIARIES (CONTINUED)

#### (b) Winding up of a subsidiary

On 21 August 2013, the Board of Directors ("Board") of the Company announces the commencement of the proposed dissolution of its wholly owned subsidiary, Industronics Corporation Limited ("ICL").

The Board had decided to dissolve ICL as the business opportunities making loss. The Company was consolidated based on management account as at 31 December 2014, with the net loss of RM8,250 (RM125,162 in 2013). There was no revenue generated by ICL during the financial year ended 31 December 2014. Other than the above, there is no material impact to the Group on the proposed dissolution. The dissolution still in the process.

#### 15. INVESTMENT PROPERTIES

	Gro	ир	Company		
	2014	2013	2014	2013	
	RM	RM	RM	RM	
Buildings					
Costs					
At 1 January / 31 December	2,534,394	2,534,394	234,745	234,745	
Accumulated depreciation					
At 1 January	313,803	274,040	33,256	28,561	
Depreciation for the year	39,763	39,763	4,695	4,695	
At 31 December	353,566	313,803	37,951	33,256	
Accumulated Impairment loss					
At 1 January	1,719,101	1,469,238	-	-	
Impairment loss for the year	-	249,863	-	-	
At 31 December	1,719,101	1,719,101	-	-	
Carrying amount at 31 December	461,727	501,490	196,794	201,489	
Estimated fair value	530,000	530,000	230,000	230,000	

The impairment loss recorded in previous financial years was derived after considering the estimated fair value of those properties.

The fair value is derived based on valuation performed using the comparison method by Messrs D B Das Gupta, a chartered surveyor and registered valuer of Stocker Roberts & Gupta Sdn. Bhd.

	Gro	oup
	2014	2013
	RM	RM
Costs		
At 1 January	1,692,800	-
Additions	-	1,692,800
Written off	(1,692,800)	-
At 31 December	-	1,692,800
Amortisation		
At 1 January	197,493	-
Additions	349,520	191,567
Written off	(547,013)	-
Exchange difference	-	5,926
At 31 December	-	197,493
Carrying amount		
At 31 December	-	1,495,307

Intangible assets of the Group are the mobile game application acquired in previous year.

## 17. OTHER INVESTMENTS

	Group		Company	
	2014	2013	2014	2013
	RM	RM	RM	RM
Avaialble -for-sales				
Quoted shares in Malaysia	945,231	6,814,246	945,231	6,814,246
Transferable memberships in golf clubs, at cost	236,000	264,000	236,000	264,000
Less: Impairment losses	(147,000)	(147,000)	(147,000)	(147,000)
	89,000	<u> </u>	89,000	<u>117,000</u> 6,931,246

## 18. DEFERRED TAX ASSETS/LIABILITIES

(a) Deferred tax assets

	Group		
	2014	2013	
	RM	RM	
At 1 January	848,117	-	
Recognised in profit or loss (Note 11)	(875,573)	822,665	
Exchange differences	27,456	25,452	
At 31 December	-	848,117	

The net deferred tax assets and liabilities shown on the statements of the financial position after appropriate offsetting are as follows:

	_	Group		
		2014	2013	
		RM	RM	
Deferred tax assets		-	1,100,522	
Deferred tax liabilities		-	(252,405)	
		-	848,117	

The components and movements of the deferred tax assets and liabilities are as follows:

## Deferred tax assets of the Group:

	Unabs tax lo		Accelerated capital allowance	
	2014	2013	2014	2013
	RM	RM	RM	RM
At 1 January	1,100,522	-	252,405	-
Recognised in profit or loss	(1,136,149)	1,100,522	(260,576)	252,405
Exchange differences	35,627	-	8,171	-
At 31 December	-	1,100,522	-	252,405

## (b) Deferred tax liabilities

	Gro	up	Com	Company		
	2014 2013		2014	2013		
	RM	RM	RM	RM		
At 1 January Recognised in profit or loss (Note	1,914,289	943,754	1,064,488	406,763		
11)	-	(99,360)	-	(14,263)		
Recognised in other comprehensive						
income	(761,305)	1,069,895	(604,588)	671,988		
At 31 December	1,152,984	1,914,289	459,900	1,064,488		

## 18. DEFERRED TAX ASSETS/LIABILITIES (CONTINUED)

## (b) Deferred tax liabilities (continued)

The components and movements of deferred tax liabilities and assets during the financial year prior to offsetting are as follows:

	Gro	up	Company		
	2014	2014 2013		2013	
	RM	RM	RM	RM	
Deferred tax assets	(393,821)	(393,821)	-	-	
Deferred tax liability	1,546,805	2,308,110	459,900	1,064,488	
	1,152,984	1,914,289	459,900	1,064,488	

# Deferred tax liabilities of the Group:

	Accelerated capital allowances RM	Revaluation Surplus of Land and buildings RM	Total RM
At 1 January 2014	514,053	1,794,057	2,308,110
Recognised in profit or loss	-	-	-
Recognised in other			
comprehensive income	-	(761,305)	(761,305)
At 31 December 2014	514,053	1,032,752	1,546,805
At 1 January 2013	514,053	823,522	1,337,575
Recognised in profit or loss	-	(99,360)	(99,360)
Recognised in other			
comprehensive income	-	1,069,895	1,069,895
At 31 December 2013	514,053	1,794,057	2,308,110

## Deferred tax assets of the Group:

	Unused tax		
	losses and		
	unabsorbed		
	capital		
	allowances	Provisions	Total
	RM	RM	RM
At 1 January/31 December 2014	(49,835)	(343,986)	(393,821)
At 1 January/31 December 2013	(49,835)	(343,986)	(393,821)

## 18. DEFERRED TAX ASSETS/LIABILITIES (CONTINUED)

(b) Deferred tax liabilities (continued)

# Deferred tax liabilities of the Company:

	Revaluation surplus of land and building	
	RM	
At 1 January 2014	1,064,488	
Recognised in profit or loss	-	
Recognised in other comprehensive income	(604,588)	
At 31 December 2014	459,900	
At 1 January 2013	406,763	
Recognised in profit or loss	(14,263)	
Recognised in other comprehensive income	671,988	
At 31 December 2013	1,064,488	

Deferred tax assets have not been recognised in respect of the following items:

	G	roup	Company		
	2014	2014 2013		2013	
	RM	RM	RM	RM	
Unutilised tax losses	28,934,663	16,033,117	8,016,136	8,491,775	
Unabsorbed capital allowance	764,430	3,327,034	517,117	493,253	
Other deductible differences	3,632,285	5,281,895	23,082,913	2,942,315	
	33,331,378	24,642,046	31,616,166	11,927,343	

The availability of the unused tax losses for offsetting against future taxable profits of the respective subsidiaries is subject to no substantial changes in shareholdings of those subsidiaries under the Income Tax Act, 1967 and guidelines issued by the tax authority.

#### 19. INVENTORIES

	G	Group		Company	
	2014	2014 2013 2014	2014 2013 2014	2014 2013 2014	2013
	RM	RM	RM	RM	
Cost					
Finished goods	3,706,819	696,136	4,474	466,673	
Raw materials	316,350	385,100	-	-	
Work-in-progress	466,247	342,856	219,727	242,861	
	4,489,416	1,424,092	224,201	709,534	

## 19. INVENTORIES (CONTINUED)

	Group		Company	
	2014	2013	2014	2013
	RM	RM	RM	RM
Net realisable value				
Finished goods	821,656	414,872	-	-
Raw materials	960,251	1,564,273	955,984	1,560,006
	1,781,907	1,979,145	955,984	1,560,006
	6,271,323	3,403,237	1,180,185	2,269,540

During the year, the amount of inventories recognised as an expense in cost of sales of the Group and of the Company were RM7,951,142 (2013: RM10,538,148) and RM8,084,876 (2013: RM5,828,167) respectively.

## 20. TRADE AND OTHER RECEIVABLES

		Group		Company		
	2014	2013	2014	2013		
	RM	RM	RM	RM		
Trade receivables						
Third parties	6,094,140	7,165,871	4,214,830	5,066,262		
Retention sum (Note 21)	2,943,556	5,831,167	1,296,822	3,195,231		
	9,037,696	12,997,038	5,511,652	8,261,493		
Less: Allowance for doubtful debts	(3,007,917)	(2,802,292)	(2,156,165)	(2,164,425)		
Trade receivables, net	6,029,779	10,194,746	3,355,487	6,097,068		
Other receivables						
Other receivables	8,891,242	509,110	7,640,940	473,377		
Less: Allowance for doubtful debts	(35,633)	(35,633)	(35,633)	(35,633)		
Other receivables, net	8,855,609	473,477	7,605,307	437,744		
Deposits	14,283,835	361,066	7,223,972	163,489		
Prepayments	162,844	171,391	67,443	79,655		
	23,302,287	1,005,934	14,896,722	680,888		
Total trade and other receivables	29,332,067	11,200,680	18,252,209	6,777,956		

Trade receivables are generally on 30 to 90 day (2013: 30 to 90 day) terms. They are recognised at their original invoice amounts which represent their fair values on initial recognition.

## 20. TRADE AND OTHER RECEIVABLES (CONTINUED)

## (a) Trade receivables

Ageing analysis of trade receivables for the financial year ended are as follow:

	Group		Cor	Company	
	2014	2013	2014	2013	
	RM	RM	RM	RM	
Neither past due nor impaired	1,983,425	2,858,001	1,282,815	2,571,888	
1 to 3 months past due but not impaired	733,884	1,418,298	505,431	835,938	
4 to 6 months past due but not impaired	388,937	1,538,487	351,193	99,621	
7 to 12 months past due but not impaired	571,234	368,371	536,322	69,226	
More than 12 months past due but not impaired	2,352,299	4,011,589	679,726	2,520,395	
	4,046,354	7,336,745	2,072,672	3,525,180	
	6,029,779	10,194,746	3,355,487	6,097,068	
Impaired	3,007,917	2,802,292	2,156,165	2,164,425	
	9,037,696	12,997,038	5,511,652	8,261,493	

#### Receivables that are neither past due nor impaired

Trade receivables that are neither past due nor impaired are credit worthy debtors with good payment record with the Group.

None of the Group's trade receivables that are neither past due nor impaired have been renegotiated during the financial year.

#### Receivables that are past due but not impaired

The Group and the Company have trade receivables amounting to RM4,046,354 (2013: RM7,336,745) and RM2,072,672 (2013: RM3,525,180) respectively that are past due at the reporting date but not impaired.

In assessing the recoverability of these debts, the directors have given due consideration to all pertinent information relating to the ability of these debtors to settle their debts. Aside from allowances for doubtful debts made above, the directors have assessed the remaining amounts that are past due but not impaired to be fully recoverable, notwithstanding that these debts have exceeded the terms granted. Accordingly, no further provision has been made in respect of these amounts.

#### Receivables that are impaired

The Group's trade and other receivables that are impaired at the reporting date and the movement of the allowance accounts used to record the impairment are as follows:

## 20. TRADE AND OTHER RECEIVABLES (CONTINUED)

## (b) Trade receivables (continued)

Movement in impairment on trade receivables' are as follows:

	Group		Company	
	2014	2013	2014	2013
	RM	RM	RM	RM
At 1 January	2,802,292	3,781,177	2,164,425	2,264,425
Charge for the year	213,885	253,320	-	-
Written off	(8,260)	(111,451)	(8,260)	-
Reversal of impairment losses	-	(1,068,906)	-	(100,000)
Subsidaries disposed off	-	(51,848)	-	-
Exchange differences	-	-	-	-
At 31 December	3,007,917	2,802,292	2,156,165	2,164,425

Trade receivables that are individually determined to be impaired at the reporting date relate to debtors that are in significant financial difficulties and have defaulted on payments. These receivables are not secured by any collateral or credit enhancements.

#### Credit risk

The Group's and the Company's primary exposure to credit risk arises through their trade receivables. The Group and the Company seek to maintain strict control over its outstanding receivables and have a credit control department to minimise credit risk. Overdue balances are reviewed regularly by senior management. Trade receivables are non-interest bearing.

In determining the recoverability of a contract and trade receivables, the Group and the Company consider any change in the credit quality of the contract and trade receivables from the date the credit was initially granted up to the reporting date. At the reporting date, management has taken the current market conditions into account when assessing the credit quality of contract and trade receivables. The project directors also hold regular meetings with contract customers to renegotiate payment terms and to ensure the credit-worthiness of the ultimate end-users.

Other information on financial risks of other receivables are disclosed in Note 35(a).

#### (b) Other receivables

Movement in impairment of other receivables are as follows:

	Group		Company	
	2014	2013	2014	2013
	RM	RM	RM	RM
At 1 January	35,633	137,425	35,633	122,459
Charge for the year	-	-	-	-
Written off	-	(91,792)		(76,826)
Reversal of impairment losses	-	(10,000)	-	(10,000)
At 31 December	35,633	35,633	35,633	35,633

## 21. AMOUNT DUE FROM /(TO) CUSTOMERS ON CONTRACTS

	Group		Company	
	2014	2013	2014	2013
_	RM	RM	RM	RM
Contract costs incurred to date	27,233,035	47,615,365	23,233,628	21,053,694
Attributable profits	5,250,291	10,812,075	7,438,944	7,100,974
	32,483,326	58,427,440	30,672,572	28,154,668
Less: Progress billings	(31,874,847)	(51,093,218)	(29,676,659)	(24,896,242)
	608,479	7,334,222	995,913	3,258,426
Presented as:				
Amount due from customers on contract	1,541,064	8,230,053	1,541,064	4,154,052
Amount due to customers on contract	(932,585)	(895,831)	(545,151)	(895,626)
	608,479	7,334,222	995,913	3,258,426
Retention sum on contract, included within				
trade receivables (Note 20)	2,943,556	5,831,167	1,296,822	3,195,231

## 22. AMOUNT DUE FROM/(TO) SUBSIDIARIES

	Company	
	2014	2013
	RM	RM
Amount due from subsidiaries	29,058,706	10,632,852
Less: Accumulated impairments	(24,035,657)	(3,895,059)
	5,023,049	6,737,793
Amount due to subsidiaries	(6,055,890)	(1,825,521)

Movement in impairment on amount due from subsidiaries are as follows:

	Company		
	2014	2013	
	RM	RM	
At 1 January	3,895,059	9,028,238	
Impairment made during the financial year	20,140,598	-	
Disposal of subsidiaries	-	(5,133,179)	
At 31 December	24,035,657	3,895,059	

The normal trade credit term given to trade amount ranges from 60 to 90 days (2013: 60 to 90 days).

The non-trade amount is non-interest bearing, unsecured and repayable on demand.

Further details on related party transactions are disclosed in Note 32.

## 23. CASH AND BANK BALANCES

	Group		Comp	any
	2014 2013		2014	2013
	RM	RM	RM	RM
Cash on hand and at banks	6,429,417	16,015,376	3,811,643	13,198,970
Fixed deposit with licensed bank	14,383	11,529,102	-	9,500,000
Total cash and bank balances	6,443,800	27,544,478	3,811,643	22,698,970

The range of effective interest rates and maturities of deposits at the reporting date were as follows:

	Group		Company	
	2014 2013		2014	2013
	Months	Months	Months	Months
Effective interest rates (%)	0.50	0.50 to 2.95	-	0.50 to 2.95
Maturities (months)	2	1 to 14	-	1

## 24. SHARE CAPITAL AND TREASURY SHARES

	Rroup/Company  Number of ordinary			
	shares of RM0.50 each  Amount			
	2014	2013	2014	2013
			RM	RM
Authorised share capital				
At 1 January/31 December	200,000,000	200,000,000	100,000,000	100,000,000

	Group/Companyl			
	Number of ordinary			
	share of RI	M0.50 each	Amc	ount
	Share		Share	
	capital		capital	
	(issued and	Treasury	(issued and	Treasury
	fully paid)	shares	fully paid)	shares
	Unit	Unit	RM	RM
At 1 January 2014	100,672,900	-	50,336,450	-
Exercise of SIS (Note 25)	2,089,900	-	1,044,950	-
At 31 December 2014	102,762,800	-	51,381,400	-
At 4. January 0040	05 000 000	(4,404,000)	47 004 500	
At 1 January 2013	95,263,000	(1,131,000)	47,631,500	(545,154)
Exercise of SIS (Note 25)	5,409,900	-	2,704,950	-
Sales of treasury shares	-	1,131,000	-	545,154
At 31 December 2013	100,672,900	-	50,336,450	-

## 24. SHARE CAPITAL AND TREASURY SHARES (CONTINUED)

#### (a) Share capital

The holders of ordinary shares (except treasury shares) are entitled to receive dividends as declared from time to time and are entitled to one vote per share at meetings of the Company. All ordinary shares rank equally with regard to the Company's residual assets.

#### (b) Treasury shares

There was no acquisition or disposal of treasury shares during the financial year.

## 25. INDUSTRONICS BERHAD SHARE ISSUANCE SCHEME

The Company SIS was approved by the shareholders at the Extraordinary General Meeting held on 26 June 2013 and become effective on 12 November 2013. The scheme shall be in force for a period of three years from 12 November 2013.

The principal features of the SIS are as follows:

- (i) The total number of shares offered under the scheme shall not exceed 15% of the total issued and paid up share capital of the Company excluding treasury shares at any one time during the duration of the scheme.
- (ii) The aggregate number of SIS options that may be offered to the eligible persons shall be determined at the sole and absolute discretion of the option committee.
- (iii) The eligible persons are directors or employee of any company in the Group excluding dormant subsidiaries. For employee, he/she must attain 18 years old, employed full time and has been confirmed. For director, the director must attain 18 years old, his/her name is in the register of directors and the allocation of new shares must have been approved by the shareholders in a general meeting. Subject to the By-laws, there are no performance target to be achieved by the grantee before the SIS options can be exercised.
- (iv) All the new ordinary shares issued arising from the SIS shall rank pari-passu in all respect with the existing ordinary shares of the Company.

The fair value of services received in return for share options granted during the financial year is based on the fair value of share options granted, estimated by the management using Black-Scholes-Merton model, taking into account the terms and conditions upon which the options were granted. The fair value of share options measured at grant date and the assumptions are as follows:

	First grant	Second grant
Fair value at grant date (RM)	0.82	0.62
Weighted average share price (RM)	0.65	0.64
Weighted average exercises price (RM)	0.565	0.572
Weighted average volatility	16.69%	16.15%
Expected weighted average option life	3 years	3 years
Expected dividends	-	-
Risk-free interest rate	3.55%	3.46%

## 25. INDUSTRONICS BERHAD SHARE ISSUANCE SCHEME (CONTINUED)

Movements in the number of share options outstanding and their related weighted average exercise prices ("WAEP") are as follows:

	At 1 January		Exercised	At	Exercisable at 31
2014	· · · · · · · · · · · · · · · · · · ·	Granted	(Note 24)	31 December	December
First grant	4,590,100	-	2,089,900	2,500,200	2,500,200
Second grant	4,119,800	-	-	4,119,800	4,119,800
	8,709,900	-	2,089,900	6,620,000	6,620,000
WAEP	0.57	-	0.57	0.57	0.57

2013					
First grant	-	10,000,000	5,409,900	4,590,100	4,590,100
Second grant	-	4,119,800	-	4,119,800	4,119,800
	-	14,119,800	5,409,900	8,709,900	8,709,900
WAEP	-	0.57	0.57	0.57	0.57

## 26. RESERVES

	Group		Compa	any
	2014	2013	2014	2013
	RM	RM	RM	RM
Non-distributable				
Share premium (Note a)	1,253,054	946,674	1,253,054	946,674
Foreign currency translation reserve (Note b)	952,281	(64,312)	-	-
Revaluation reserves (Note c)	4,398,276	11,220,043	2,834,754	8,540,690
Share issuance scheme reserve (note d)	458,620	629,156	458,620	629,156
Fair value adjustment reserve (Note e)	74,806	2,938,533	74,806	2,938,533
	7,137,037	15,670,094	4,621,234	13,055,053
Accumulated losses	(14,897,445)	(4,051,422)	(27,424,019)	(6,017,762)
	(7,760,408)	11,618,672	(22,802,785)	7,037,291

## (a) Share Premium

	Grou	up	Comp	bany
	2014 2013		2014	2013
	RM	RM	RM	RM
At 1 January	946,674	732	946,674	732
Exercise of SIS options	306,380	793,091	306,380	793,091
Disposal of treasury shares	-	152,851	-	152,851
At 31 December	1,253,054	946,674	1,253,054	946,674

## 26. RESERVES (CONTINUED)

#### (b) Foreign Currency translation reserve

The foreign currency translation reserve is used to record exchange differences arising from the translation of the financial statements of foreign operations whose functional currencies are different from that of the Group's presentation currency. It is also used to record the exchange differences arising from monetary items which form part of the Group's net investment in foreign operations, where the monetary item is denominated in either the functional currency of the reporting entity or the foreign operation.

#### (c) Revaluation reserves

	Grou	qu	Com	bany
	2014 2013		2014	2013
	RM	RM	RM	RM
At 1 January	11,220,043	2,889,122	8,540,690	2,219,069
(Reversal)/Additions	(700,000)	9,045,507	(700,000)	6,423,962
Realisation of revaluation	(6,121,767)	(714,586)	(5,005,936)	(102,341)
At 31 December	4,398,276	11,220,043	2,834,754	8,540,690

Revaluation reserves comprise the cumulative changes, net of tax effects, arising from the revaluation of freehold and leasehold land and buildings which are not distributable.

#### (d) Share issuance scheme reserve

	Group/C	Group/Company	
	2014	2013	
	RM	RM	
At 1 January Share based payment	629,156	-	
expenses	-	1,070,604	
Exercise of SIS options	(170,536)	(441,448)	
At 31 December	458,620	629,156	

Share issuance scheme reserve represents the equity-settled share options granted to employees. The reserve is made up of the cumulative value of services received from employees recorded on the grant date of equity-settled share options, and is reduced by the expiry or exercise of the share options.

#### (e) Fair value adjustment reserve

Fair value adjustment reserve represents the cumulative fair value changes in the fair value of available-forsale financial assets until they are disposed or impaired.

## 27. BORROWINGS

	Gro	up	Com	bany
	2014 RM	2013 RM	2014 RM	2013 RM
Current				
Secured:				
Term loans	-	16,688	-	-
Hire purchase liabilities (Note 28)	265,343	151,459	42,266	79,677
	265,343	168,147	42,266	79,677
Unsecured:				
Bank overdrafts	1,070,431	1,160,899	-	106,284
Bankers acceptances	-	984,000	-	-
	10,70,431	2,144,899	-	106,284
	1,335,774	2,313,046	42,266	185,961
Non-current				
Secured:				
Term loans	-	165,807	-	-
Hire purchase liabilities (Note 28)	300,728	137,919	27,589	34,964
	300,728	303,726	27,589	34,964
Total borrowings				
Bank overdrafts	1,070,431	1,160,899	-	106,284
Bankers acceptances	-	984,000	-	-
Term loans	-	182,495	-	-
Hire purchase liabilities (Note 28)	566,071	289,378	69,855	114,641
	1,636,502	2,616,772	69,855	220,925

The borrowings of the Group and of the Company are denominated in RM.

The maturity periods for these borrowings were as follows:

	Group		Company	
	2014	2013	2014	2013
	RM	RM	RM	RM
Bank overdrafts	On demand	On demand	On demand	On demand
Bankers acceptances	Within 1 year	Within 1 year	Within 1 year	Within 1 year
Term loans	-	2024	-	-
Hire purchase liabilities	2015 - 2017	2014 - 2016	2015	2014 - 2015

## 27. BORROWINGS (CONTINUED)

The range of effective interest rates during the financial year for these borrowings, excluding hire purchase payables, were as follows:

		Group		Com	pany
	Type of	2014	2013	2014	2013
	rate	%	%	%	%
Bank overdrafts	Floating	8.10 - 8.60	8.10 - 8.60	8.10 - 8.35	8.10 - 8.35
Bankers acceptances	Floating	4.25 - 4.70	4.25 - 4.70	4.27 to 4.70	4.27 to 4.70
Term loans	Floating	-	BFR - 1.9	-	-

## Borrowings

The secured borrowings of the Group are pledged against a freehold land and building of the Group at a carrying amount of RM 11,513,400 (2013: RM8,900,000) as disclosed in Note 13(d).

Maturity of the term loans are as follows:

	Gro	Group	
	2014	2013	
	RM	RM	
Analysis of maturity period of term loans:			
Not later than 1 year	-	16,688	
Later than 1 year but not later than 2 years	-	17,489	
Later than 2 years but not later than 5 years	-	57,671	
5 years and more	-	90,647	
	-	182,495	
Less: Amount due within 12 months	-	(16,688)	
Amount due after 12 months	-	165,807	

Other information on financial risk of borrowings are disclosed in Note 34.

#### 28. HIRE PURCHASE/FINANCE LEASE LIABILITIES

		Group		Company	
	2014	2013	2014	2013	
	RM	RM	RM	RM	
Future minimum lease					
payments:					
Not later than 1 year Later than 1 year and not later than 2 years	290,752 201,343	165,166 116,239	45,127 9,420	84,634 35,707	
Later than 2 years and not					
later than 5 years Total minimum future lease	112,753	26,830	21,195		
payments	604,848	308,235	75,742	120,341	
Less: Future finance charges	(38,777)	(18,857)	(5,887)	(5,700)	
Present value of finance lease					
liabilities (Note 27)	566,071	289,378	69,855	114,641	
Analysis of present value of finance lease liabilities:					
Not later than 1 year	265,343	151,459	42,266	79,677	
Later than 1 year and not					
later than 2 years	190,507	111,414	7,860	34,964	
Later than 2 years and not					
later than 5 years	110,221	26,505	19,729	-	
Present value of finance					
lease liabilities	566,071	289,378	69,855	114,641	
Less: Amount due within					
12 months (Note 27)	(265,343)	(151,459)	(42,266)	(79,677)	
Amount due after 12 months (Note 27)	300,728	137,919	27,589	34,964	

These obligations are secured by a charge over the lease assets. The average discount rate implicit in the leases is 3.19% per annum (2013: 3.37% per annum).

## 29. TRADE AND OTHER PAYABLES

	Group		Com	Company	
	2014	2013	2014	2013	
	RM	RM	RM	RM	
Trade payables					
Third parties	1,337,931	3,232,629	601,937	1,034,967	
Other payables					
Deposits	-	5,730	-	-	
Accruals	4,345,246	8,110,112	3,379,064	5,794,971	
Sundry payables	934,252	1,461,016	98,124	665,247	
Real property gain tax payables	361,797	-	361,797	-	
	5,641,295	9,576,858	3,838,985	6,460,218	
Total trade and other payables	6,979,226	12,809,487	4,440,922	7,495,185	

The normal trade credit terms granted to the Group ranges from 60 to 90 days (2013: 60 to 90 days).

## **30. OPERATING LEASE COMMITMENTS**

Operating lease payments represent rentals payable by the Group and the Company for use of office buildings and warehouse.

The future aggregate minimum lease payments under non-cancellable operating leases contracted for as at the reporting date but not recognised as liabilities, are as follows:

	Gr	Group		Company	
	2014	2013	2014	2013	
	RM	RM	RM	RM	
Future minimum rental payments:					
Not later than 1 year	1,262,434	569,588	13,800	-	
Later than 1 year and not					
later than 5 years	1,832,642	164,200	-	-	
	3,095,076	733,788	13,800	-	

## 31. CONTINGENT LIABILITIES

	Group		Company	
	2014	2013	2014	2013
	RM	RM	RM	RM
Unsecured				
Potential liquidated ascertained				
damages chargeable by customers	260,212	510,212	-	250,000
Corporate guarantees given to				
the license banks for credit				
facility granted to subsidiary				
company - unsecured	-	-	5,000,000	5,000,000

## 32. RELATED PARTY DISCLOSURES

In addition to the related party information disclosed in Note 22, the significant related party transactions of the Group and the Company are as follows:

## (a) Group

	2014	2013
	RM	RM
Sales to an entity connected with a director of a subsidiary of the Group	2,376,466	8,553,235

Outstanding balance arising from the above transactions with related party as at 31 December 2014 is as follows:

	2014	2013
	RM	RM
Sales to an entity connected with a director		
of a subsidiary of the Group	1,291,711	2,264,880

## (b) Company

	2014	2013
	RM	RM
Sales to subsidiaries	2,804,455	910,432
Purchases from subsidiaries	(1,513,251)	(1,774,770)
Management fee receivable from a subsidiary	36,000	36,000
Secretarial fee receivable from subsidiaries	-	5,700
Loan to subsidiaries	(18,207,524)	(7,016,000)
Interest income from a subsidiary	25,798	25,798
Recharge of costs from a subsidiary	(3,296,740)	(1,083,533)
Rental income from subsidiaries	48,000	108,000

## 32. RELATED PARTY DISCLOSURES (CONTINUED)

## (c) Remuneration package of key management personnel

The remuneration package of the directors and other member of key management personnel during the year is as follows:

	Gro	Group		Company	
	2014 2013	2014 2013 2014	2014	2013	
	RM	RM	RM	RM	
Short-term employee benefits	5,391,429	4,625,270	841,980	1,726,980	
Defined contribution plan	238,898	374,836	76,560	204,150	
	5,630,327	5,000,106	918,540	1,931,130	

Included in the total key management personnel are:

	Gro	oup	Company			
	2014 2013		2014		2014	2013
	RM	RM	RM	RM		
Directors' remuneration (Note 10)	1,549,934	2,342,592	194,839	104,060		

## 33. FINANCIAL INSTRUMENTS

The carrying amounts of all financial assets and liabilities are a reasonable approximation of their fair values, except for the following:

## (a) Fair Values

In addition to information disclosed elsewhere in the financial statements, the carrying amounts of financial assets and liabilities of the Group and of the Company at the reporting date approximated their fair values except for the following:

		Gro	up	Company		
		Carrying	Fair	Carrying	Fair	
	Note	amount	value	amount	value	
		RM	RM	RM	RM	
At 31 December 2014						
Financial liabilities:						
Hire purchase liabilities	27	604,848	566,071	75,742	69,855	
At 31 December 2013						
Financial liabilities:						
Hire purchase liabilities	27	308,235	289,378	120,341	114,641	

## 33. FINANCIAL INSTRUMENTS (CONTINUED)

### (a) Fair Values (continued)

The following methods and assumptions used by management to determine fair values of the following classes of financial instruments:

# (i) Cash and cash equivalents, receivables/payables and current borrowings and floating rate term loans

The carrying amounts of these financial assets and liabilities are approximate fair values due to the relatively short term maturity of these financial instruments. The discounted amounts are not material. The carrying amounts of non-current term loans are reasonable approximate of fair value as they are floating rate instruments that are re-priced to market interest rates on or near the reporting date.

#### (ii) Amount owing from/(to) subsidiaries

The carrying amounts of amount owing from/(to) subsidiaries approximate their fair values due to the short-term nature of the repayment terms.

#### (b) Categories of financial instruments

	Loan and receivables	Available-for- sales financial assets	Other financial liabilities	Total
	RM	RM	RM	RM
Group				
Financial assets				
2014				
Other investments	-	1,034,231	-	1,034,231
Trade and other receivables	29,332,067	-	-	29,332,067
Cash and bank balances	6,443,800	-	-	6,443,800
	35,775,867	1,034,231	-	36,810,098
2013				
Other investments	-	6,931,246	-	6,931,246
Trade and other receivables	11,200,680	-	-	11,200,680
Cash and bank balances	27,544,478	-	-	27,544,478
	38,745,158	6,931,246	-	45,676,404
Financial Liabilities				
2014				
Trade and other payables	-	-	6,979,226	6,979,226
Provisions for maintenance warranty	-	-	130,211	130,211
Borrowings	-	-	1,636,502	1,636,502
	-	-	8,745,939	8,745,939
2013				
Trade and other payables	-	-	12,809,487	12,809,487
Provisions for maintenance warranty	-	-	114,175	114,175
Borrowings	_	_	2,616,772	2,616,772
	-	-	15,540,434	15,540,434

	Loan and receivables	Available-for- sales financial assets	Other financial liabilities	Total
	RM	RM	RM	RM
Company				
Financial assets				
2014				
Other investments	-	1,034,231	-	1,034,231
Trade and other receivables	18,252,209	-	-	18,252,209
Amount due by subsidiaries	5,023,049	-	-	5,023,049
Cash and bank balances	3,811,644	-	-	3,811,644
	27,086,902	1,034,231	-	28,121,133
2013				
Other investments	-	6,931,246	-	6,931,246
Trade and other receivables	6,777,956	-	-	6,777,956
Amount due by subsidiaries	6,737,793	-	-	6,737,793
Cash and bank balances	22,698,970		-	22,698,970
	36,214,719	6,931,246	-	43,145,965
Company Financial Liabilities 2014				
Trade and other payables	-	-	4,440,922	4,440,922
Provisions for maintenance warranty	-	-	94,123	94,123
Borrowings	-	-	69,855	69,855
Amount owing to subsidiaries company	-	-	6,055,890	6,055,890
	-	-	10,660,790	10,660,790
2013				
Trade and other payables	-	-	7,495,185	7,495,185
Provisions for maintenance warranty	-	-	78,087	78,087
Borrowings	-	-	220,925	220,925
Amount owing to subsidiaries company	-	-	1,825,521	1,825,521
	-	-	9,619,718	9,619,718

The fair value measurement hierarchies used to measure financial instruments at fair value in the statements of financial position are as follows:

Level 1: Quoted prices (unadjusted) in active markets for identical assets or liabilities.

Level 2: Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices).

Level 3: Inputs for the asset or liability that are not based on observable market data (unobservable inputs).

## 33. FINANCIAL INSTRUMENTS (CONTINUED)

## (b) Categories of financial instruments (Continued)

		Group / Company					
	Level 1	Level 2	Level 3	Total			
	RM	RM	RM	RM			
Financial assets							
2014							
Quoted shares	945,231	-	-	945,231			
Transferable							
Memberships in golf club	-	-	89,000	89,000			
	945,231	-	89,000	1,034,231			
2013							
Unquoted shares	6,814,246	-	-	6,814,246			
Transferable							
Memberships in golf club	-	-	117,000	117,000			
	6,814,246	-	117,000	6,931,246			

## 34. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES

The Group and the Company are exposed to financial risks arising from their operations and the use of financial instruments. The key financial risks include credit risk, liquidity risk, interest rate risk and foreign currency risk.

#### (a) Credit risks

Credit risk is the risk of loss that may arise on outstanding financial instruments should a counterparty default on its obligations. The Group's and the Company's exposure to credit risk arises primarily from trade and other receivables. For other financial assets (including cash and bank balances), the Group and the Company minimise credit risk by dealing exclusively with high credit rating counterparties.

The Group's objectives is to seek continual revenue growth while minimising losses incurred due to increased credit risk exposure. The Group trade only with recognised and creditworthy third parties. It is the Group's policy that all customers who wish to trade on credit terms are subject to credit verification procedures. In addition, receivable balances are monitored on an ongoing basis with the result that the Group's exposure to bad debts is not significant.

#### Exposure to credit risk

At the reporting date, the Group's and the Company's maximum exposure to credit risk is represented by the carrying amount of each class of financial assets recognized in the statements of financial position

Information regarding credit enhancements for trade and other receivables is disclosed in Note 20(a).

#### Credit risk concentration profile

The Group determines concentrations of credit risk by monitoring the business segment of its trade receivables on an ongoing basis. The credit risk concentration profile of the Group's and the Company's trade receivables at the end of the reporting period is as follows:

## 34. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONTINUED)

## (a) Credit risks (Continued)

	2014		2013	13	
	RM	% of total	RM	% of total	
By business segments:					
Electronics and system integration	3,425,399	57%	6,133,555	60%	
Security systems, mechanical and					
electrical engineering	2,070,043	35%	3,111,278	31%	
Sheet metal fabrication	330,290	5%	912,243	9%	
Other operations	204,047	3%	37,670	*0%	
	6,029,779	100%	10,194,746	100%	

	2014		2013		
	RM	% of total	RM	% of total	
By geographic regions:					
Malaysia	5,761,566	100%	10,135,533	100%	
Singapore	69,913	*0%	27,290	*0%	
Hong Kong	198,300	*0%	3,038	*0%	
Vietnam	-	0%	28,885	*0%	
	6,029,779	100%	10,194,746	100%	

\* Below 1%

## Financial assets that are neither past due nor impaired

Information regarding trade receivables that are neither past due nor impaired is disclosed in Note 20. Cash and cash equivalents are placed with or entered into with reputable financial institutions.

## Financial assets that are either past due or impaired

Information regarding trade receivables that are either past due or impaired is disclosed in Note 20.

## (b) Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of the Group's and of the Company's financial instrument will fluctuate because of changes in market interest rates. The Group's interest-bearing financial assets are mainly short term in nature and have been mostly placed in fixed deposits with financial institutions.

The information on effective interest rates of the financial assets and financial liabilities are disclosed in Note 23 and Note 27.

## Sensitivity analysis for interest rate risk

At the reporting date, if interest rates had been 10 basis points (2013: 10 basis points) lower/higher, with all other variables held constant, the Group's loss net of tax would have been RM1,217 (2013: RM43) lower/higher, arising mainly as a result of lower/higher interest income from deposit with financial institutions. The assumed movement in basis points for interest rate sensitivity analysis is based on the currently observable market environment.

## 34. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONTINUED)

## (c) Liquidity risk

Liquidity risk is the risk that the Group or the Company will encounter difficulty in meeting financial obligations due to shortage of funds. The Group's and the Company's exposure to liquidity risk arises primarily from mismatches of the maturities of financial assets and liabilities. The Group and the Company monitor and maintain a level of cash and cash equivalents deemed adequate by management to finance the Group's and the Company's operations and to mitigate the effect of fluctuating in cash flow

## Analysis of financial instruments by remaining contractual maturities

The table below summarises the maturity profile of the Group's and the Company's liabilities at the reporting date based on contractual undiscounted repayment obligations.

	On demand or within one year RM	One to two years RM	Two to five years RM	After five years RM	Total Contracted Cash Flow RM	Carrying Amount RM
At 31 December 2014						
Group						
Trade and other payables Provision for	6,979,226	-	-		6,979,226	6,979,226
maintenance warranty	130,211	-	-	-	130,211	130,211
Borrowings	1,361,183	201,343	112,753	-	1,675,279	1,636,502
Total undiscounted financial liabilities	8,470,620	201,343	112,753	-	8,784,716	8,745,939
Company						
Trade and other payables Provision for	4,440,922				4,440,922	4,440,922
maintenance warranty	94,123	-	-	-	94,123	94,123
Borrowings Acount owing to	45,127	9,420	21,195	-	75,742	69,855
subsidiaries	6,055,890	-		-	6,055,890	6,055,890
Total undiscounted financial liabilities	10,636,062	9,420	21,195	-	10,666,677	10,660,790
At 31 December 2013						
Group						
Trade and other payables Provision for	12,809,482	-	-		12,809,482	12,809,482
maintenance warranty	114,175	-	-	-	114,175	114,175
Borrowings	2,339,200	141,344	102,145	104,605	2,687,294	2,616,772
Total undiscounted financial liabilities	15,262,857	141,344	102,145	104,605	15,610,951	15,540,429
Company						
Trade and other payables Provision for	7,565,055	-	-		7,565,055	7,565,055
maintenance warranty	78,087	-	-	-	78,087	78,087

## 34. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONTINUED)

	On demand or within one year RM	One to two years RM	Two to five years RM	After five years RM	Total Contracted Cash Flow RM	Carrying Amount RM
Borrowings	190,918	35,707	-	-	226,625	220,925
Amount owing to subsidiaries Total undiscounted	1,825,521	-	<u> </u>	-	1,825,521	1,825,521
financial liabilities	9,659,581	35,707		-	9,695,288	9,689,588

## (d) Foreign currency risk

Foreign currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchanges rates.

The net unhedged financial assets and financial liabilities of the Group that are not denominated in their functional currencies are as follows:

		United					
	Singapore	States	Thai	Philippin es	Hong Kong		
	Dollar	Dollar	Baht	Peso	Dollar	Others	Total
	RM	RM	RM	RM	RM	RM	RM
Functional currency of Group companies At 31 December 2014							
Ringgit Malaysia Cash and bank							
balances	758,251	1,548,773	42,400	-	3,041	44,363	2,396,828
Trade receivables	437,834	448,193	-	-	-	103,190	989,217
Trade payables	(16,597)	(93,360)	-	-	-	(3,884)	(113,841)
Singapore Dollar Cash and bank							
balances	-	506,078	-	-	-	-	506,078
Trade receivables	-	9,548	-	-	-	-	9,548
Trade payables	-	-	-	-	-	-	-
	1,179,488	2,419,232	42,400	-	3,041	143,669	3,787,830

		United					
	Singapore	States	Thai	Philippin es	Hong Kong		
					-		
	Dollar	Dollar	Baht	Peso	Dollar	Others	Total
<u>-</u>	RM	RM	RM	RM	RM	RM	RM
At 31 December 2013							
Ringgit Malaysia Cash and bank							
balances	407,988	2,536,745	3,247,911	-	1,084,445	80,700	7,357,789
Trade receivables	-	535,714	-	998,034	-	-	1,533,748
Trade payables	(48,054)	(535,050)	-	-	-	(7,342)	(590,446)
Singapore Dollar							
Cash and bank							
balances	-	383,759	-	-	-	-	383,759
Trade receivables	-	20,020	-	-	-	-	20,020
Trade payables	-	-	-	-	-	-	-
-	359,934	2,941,188	3,247,911	998,034	1,084,445	73,358	8,704,870

#### Sensitivity analysis for foreign currency risk

A 10% (2013: 10%) strengthening of RM against the following currencies at the reporting date would have increased/(decreased) the loss before tax by the amount shown below and increase would have an equal but opposite effect.

	Gro	oup
	2014	2013
	RM	RM
	117.040	25.002
Singapore Dollar	117,949	35,993
United States Dollar	241,923	294,119
Thai Baht	4,240	324,791
Philippines Peso	-	99,803
Hong Kong Dollar	304	108,445
Others	14,367	7,336
Decrease in loss before tax	378,783	870,487

## 35. SEGMENT INFORMATION

During the year, for management purposes, the Group was reorganised into business units based on their services and has five reportable business segments as follows:

Electronics and system integration	Design, manufacturing and installation of electronics and microprocessor controlled products. Trading, maintenance and supply of industrial electronic equipment. Intelligent transportation system and major system integration projects involving Information Communication Technology, supply and service of telecommunication equipment, audio visual multimedia systems.
Security systems, Mechanical electrical engineering ("M&E")	Supply and installation of security systems. Specialist in fire protection system design and installation works and mechanical engineering services. Industrial maintenance and service works. Trading of transport equipment and provision of related services. Manufacturing of filter inclusive of import and marketing.
Environment and scada system	Design and Scada integration in environmental monitoring services.
,	
Sheet metal fabrication	Involving in precision sheet metal fabrication works and manufacturing of precision fabrication.
Other Operations	Assemble and maintain electronic display system of public security and fire systems.

## **Geographical segments**

The Group operates in three principal geographical areas based on location of assets:

Malaysia	All main businesses disclosed in primary reporting format-business segments
Hong Kong	Provision of mobile entertainment services, general trading and provision of integrated internet marketing services
Singapore	Trading, maintenance and supply of industrial electronic equipment

## Allocation basis and transfer pricing

Segment revenue, results, assets and liabilities include items directly attributable to a segment as well as those that can be allocated on a reasonable basis.

Inter-segment sales comprise revenue from projects and trading, office rental and secretarial and management fees. The inter-segment transactions have been entered into in the ordinary course of business at terms mutually agreed between the companies concerned.

# 35. SEGMENT INFORMATION (CONTINUED)

Business segments:

Business segments:	Electron System In 2014 RM'000		Security and I 2014 RM'000		Environr Scada S 2014 RM'000		Sheet Fabric 2014 RM'000		Other or 2014 RM'000	erations 2013 RM'000	Adjustm elimin 2014 RM'000		Per conse financial st 2014 RM'000	
Revenue														
External customers	12,796	29,335	2,730	10,592	-	250	222	2,473	523	151	-	-	16,271	42,801
Inter-segment	2,298	3,500	3,061	61	-	79	-	217	-	100	(5,359)	(3,957)	-	-
Total revenue	15,094	32,835	5,791	10,652	-	329	222	2,690	523	251	(5,359)	(3,957)	16,271	42,801
Results														
Interest income	121	133	10	15	-	-	-	-	-	-	-	-	131	148
Finance costs	76	136	80	49	-	-	50	53	5	1	(25)	(25)	186	213
Depreciation	357	416	163	114	-	-	103	119	183	234	-	-	806	883
Amortisation	-	-	-	-	-	-	-	-	350	192	-	-	350	192
Impairment loss on														
intangible assets	-	-	-	-	-	-	-	-	1,146	-	-	-	1,146	-
Impairment loss on														
investment property	-	-	-	250	-	-	-	-	-	-	-	-	-	250
Write-down of														
inventories	-	1,838	1,338	-	-	-	67	-	-	-	-	-	1,405	1,838
Allowance for														
doubtful debts	-	-	-	135	-	-	214	118	-	-	-	-	214	253
Reversal of allowance														
for doubtful debts	-	(110)	-	(969)	-	-	-	-	-	-	-	-	-	(1,079)
Segment (loss)/profit	(27,246)	826	(4,145)	(727)	-	(229)	(953)	(943)	(6,396)	(5,324)	20,240	(11)	(18,500)	(6,408)
A														
Assets Segment assets	38,588	48,291	11,496	15,624			2,015	3,284	13,093	2,280	(6,621)	(12,372)	58,571	57,106
Unallocated assets	30,300	24,569	2,573	2,573	_	-	2,015	5,204	13,093	1,523	(0,021)	(12,372)		28,733
Total assets	38,588	72,860	14,069	18,197			2,015	3,351	13,093	3,803	(6,621)	(12,372)	58,571	85,839
i otal assets	30,300	72,000	14,009	10,197	-	-	2,015	3,331	13,095	3,003	(0,021)	(12,372)	30,571	03,039
Segment liabilities	(10,550)	(9,451)	(7,087)	(6,394)	-	-	(1,644)	(1,488)	(11,598)	(11,598)	20,040	12,495	(10,839)	(16,436)
Unallocated liabilities	-	(1,099)	-	(693)	-	-	-	(156)	-	-	-	-	-	(1,948)
Total Liabilities	(10,550)	(10,550)	(7,087)	(7,087)	-	-	(1,644)	(1,644)	(11,598)	(11,598)	20,040	12,495	(10,839)	(18,384)
Capital expenditure	152	602	5	362	-	-	-	-	549	2,412	-	-	706	3,376

Geographical segments:

Geographical segments.	Mala 2014 RM'000	oysia 2013 RM'000	Hong I 2014 RM'000	Cong 2013 RM'000	Singa 2014 RM'000	pore 2013 RM'000	Viet 2014 RM'000	nam 2013 RM'000	Adjustm elimin 2014 RM'000		Per conse financial st 2014 RM'000	
Revenue												
Revenue from external customers	14,217	39,880	522	34	1,532	2,887	-	-	-	-	16,271	42,801
Results												
Interest income	131	148	-	-	-	-	-	-	-	-	131	148
Finance costs	202	235	6	-	3	3	-	-	(25)	(25)	186	213
Depreciation	614	683	180	192	12	8	-	-	-	-	806	883
Amortisation	-	-	350	192	-	-	-	-	-	-	350	192
Impairment loss on											-	
intangible assets	-	-	1,146	-	-	-	-	-	-	-	1,146	-
Impairment loss on											-	
investment property	-	250	-	-	-	-	-	-	-	-	-	250
Write-down of											-	
inventories	1,405	1,838	-	-	-	-	-	-	-	-	1,405	1,838
Allowance for											-	
doubtful debts	214	253	-	-	-	-	-	-	-	-	214	253
Reversal of allowance											-	
for doubtful debts	-	(1,079)	-	-	-	-	-	-	-	-	-	(1,079)
Segment (loss)/profit	(32,229)	(864)	(6,401)	(4,995)	(102)	(413)	(8)	(125)	20,240	(11)	(18,500)	(6,408)
Total assets	48,502	91,115	12,979	3,818	3,634	3,171	77	107	(6,621)	(12,372)	58,571	85,839
Total liabilities	(5,593)	(22,061)	(24,120)	(7,936)	(1,165)	(855)	(2)	(28)	20,041	12,495	(10,839)	(18,385)
Capital expenditure	90	964	549	2,412	67	-	-	-	-	-	706	3,376

Note

(a) Inter-segment sales are eliminated on consolidation.

(b) The inter-segment assets are added to segment assets to arrive at total assets reported in the consolidated financial statements.

(c) The inter-segment liabilities are added to segment liabilities to arrive at total liabilities reported in the consolidated statement of financial position.

### 36. SUBSIDIARIES

Details of subsidiaries are as follows:

Name of subsidiaries	Country of Incorporation	Equity 2014 %	Interest 2013 %	Principal activities
Held by the Company:				
Industronics Manufacturing Sdn. Bhd.	Malaysia	100	100	Assembly, installation and maintenance of high-tech electronics appliances and communication
TTE Electronics Sdn.Bhd.	Malaysia	100	100	Assembly of electronics device and contract manufacturing
* Industronics (HK) Limited	Hong Kong	100	100	Provision of mobile entertainment services and general trading
* Industronics Technology Limited	Hong Kong	100	100	Undertake the development of IT applications
* Itronic Services Limited (formerly known as DSC IB Limited)	Hong Kong	100	-	Provision of integrated internet marketing services
Ademco (Malaysia) Sdn. Bhd.	Malaysia	95	95	Supply and installation of security systems
* Industrial Electronics (S) Pte. Ltd.	Singapore	70	70	Trading, maintenance and supply of industrial electronic equipment
Primeworth (M) Sdn. Bhd.	Malaysia	69.2	69.2	Involving in precision sheet metal fabrications works
Sukitronics Sdn. Bhd.	Malaysia	51	51	Specialist in fire protection system design and installation works and mechanical engineering services
* Industronics Corporation Ltd. #	Vietnam	100	100	Supply, assembly and maintenance of electronic displays, mechanical and electrical equipment
Held through Sukitronics Sdn. Bhd.				
Sukitronics PMC Sdn. Bhd.	Malaysia	100	100	Mechanical engineering and contracting in firefighting system
Held through Primeworth (M) Sdn. Bhd.				-,
PW Precision Sdn. Bhd.	Malaysia	100	100	Manufacturing of precision fabrication

\* Subsidiaries audited by firms of auditors other than CHI-LLTC.

# Subsidiary which is in the process of dissolution and the company being consolidated based on management account.

#### **37. SIGNIFICANT EVENTS**

During the financial year, the following significant events took place for the Company:

#### (a) Issued of ordinary shares pursuant to the Company's SIS

- (i) On 13 January 2014, the Company issued 812,000 ordinary shares of RM0.50 per share for cash pursuant to the Company's SIS at an exercise price of RM0.565 per ordinary share.
- (ii) On 14 February 2014, the Company issued 581,400 ordinary shares of RM0.50 per share for cash pursuant to the Company's SIS at an exercise price of RM0.565 per ordinary share.
- (iii) On 5 March 2014, the Company issued 138,600 ordinary shares of RM0.50 per share for cash pursuant to the Company's SIS at an exercise price of RM0.565 per ordinary share.
- (iv) On 4 April 2014, the Company issued 557,900 ordinary shares of RM0.50 per share for cash pursuant to the Company's SIS at an exercise price of RM0.565 per ordinary share.

#### (b) Incorporated a wholly-owned subsidiary in Hong Kong

(i) On 27 February 2014, the Company has incorporated a wholly-owned subsidiary in Hong Kong, Itronic Services Limited (formerly known as DSC IB Limited) with paid up capital of HKD500,000 (approximately RM210,650). The intended principal activities of the subsidiary is general business.

#### (c) Disposal of ordinary shares in Solution Engineering Holding Berhad

- On 28 April 2014, the Company disposed in the open market an aggregate of 5,500,000 ordinary shares of RM0.10 each in Solution Engineering Holding Berhad at a proceed of RM696,650.
- (ii) On 29 April 2014, the Company disposed in the open market an aggregate of 8,000,000 ordinary shares of RM0.10 each in Solution Engineering Holding Berhad at a proceed of RM1,054,610.
- (iii) On 8 May 2014, the Company disposed in the open market an aggregate of 140,800 ordinary shares of RM0.10 each in Solution Engineering Holding Berhad at a proceed of RM21,824.
- (iv) On 9 May 2014, the Company disposed in the open market an aggregate of 900,000 ordinary shares of RM0.10 each in Solution Engineering Holding Berhad at a proceed of RM135,000.
- (v) On 16 May 2014, the Company disposed in the open market an aggregate of 1,000,000 ordinary shares of RM0.10 each in Solution Engineering Holding Berhad at a proceed of RM140,000.

#### (d) Disposal of properties

- (i) On 4 Aug 2014, the subsidiary of the Company, Primeworth (M) Sdn Bhd has entered into a sale and purchase agreement with Perniagaan Mehko Sdn Bhd to dispose its property for a total consideration of RM1,650,000. The carrying amount of the property is RM1,695,378.
- (ii) On 19 November 2014, the Company had entered into a sale and purchase agreement with Uptownace (M) Sdn Bhd to dispose a two (2) storey factory with office and guardhouse bearing postal address of No. 6, Jalan Perusahaan Utama, Taman Industri Selesa Jaya, 43300 Kajang, Selangor Darul Ehsan to the Purchaser for a total consideration of RM8,100,000. The carrying amount of the property is RM9,148,250 and loss on disposal is approximately RM1.2 million.

#### 37. SIGNIFICANT EVENTS (CONTINUED)

## (e) Agreements signed

- (i) On 9 July 2014, the Group entered into a Conditional Deposit Agreement in relation to the proposed subscription of shares in Vashion Group Limited by way of private placement for such number of new ordinary shares in Vashion and at such price and on such terms as shall be agreed and documented in a Placement Agreement to be entered into.
- (ii) On 10 July 2014, the Group had entered into an Exclusive Agency Contract with Dragonway Group Holdings Limited for the appointment of the Group as sole agent in Malaysia, Thailand and one of the authorised agent in Hong Kong.

#### 38. SUBSEQUENT EVENTS

#### (a) Incorporated a wholly-owned subsidiary in Hong Kong

On 17 March 2015, the Company has incorporated a wholly-owned subsidiary in Hong Kong with the name "Itronic Management Limited" with paid up capital of HKD10,000. The intended principal activities of Itronic Management Limited is to carry on hospitality management.

## (b) Cancellation of Share Issuance Scheme

On 17 March 2015, the Share Issuance Scheme (SIS) Committee of the Company agreed to cancel the existing unexercised SIS options of 6,620,000 and granted the same number of options to eligible persons at an exercise price of RM0.50. Details of the options granted are disclosed in Directors' report.

### (c) Extension of agreement

On 31 March 2015, the Company and Vashion Group Limited ("Vashion") have agreed to extend the validity of the Conditional Deposit Agreement in relation to the proposed subscription of shares in Vashion by way of private placement for such number of new ordinary shares in Vashion and at such price and on such terms as shall be agreed and documented in a Placement Agreement to be entered into between Vashion and the Company, by another three (3) months i.e. until 30 June 2015.

#### (d) Disposal of ordinary shares in Solution Engineering Holding Berhad

- On 17 April 2015, the Company disposed in the open market an aggregate of 3,241,900 ordinary shares of RM0.10 each in Solution Engineering Holding Berhad at a proceed of RM1,063,343.
- (ii) On 20 April 2015, the Company disposed in the open market an aggregate of 700,000 ordinary shares of RM0.10 each in Solution Engineering Holding Berhad at a proceed of RM232,500.
- (iii) On 21 April 2015, the Company disposed in the open market an aggregate of 100,000 ordinary shares of RM0.10 each in Solution Engineering Holding Berhad at a proceed of RM32,000.
- (iv) On 23 April 2015, the Company disposed in the open market an aggregate of 200,000 ordinary shares of RM0.10 each in Solution Engineering Holding Berhad at a proceed of RM64,500.

#### **39. MATERIAL LITIGATION**

Other than as disclosed below, the Group and the Company are not involved, either as plaintiff or defendant, in any other material litigations. In this aspect, the directors are not aware of any other proceedings pending and against the Group and the Company or any events likely to give rise to a litigation which might materially or adversely affect the financial position and business operations of the Group and of the Company.

#### Claims by Sukitronics Sdn. Bhd. against First Kuwaiti and Contracting W.L.L.

Sukitronics Sdn. Bhd. ("SSB"), a subsidiary has claimed loss and damage of approximately USD1,184,000 or RM3,706,000 against First Kuwaiti Trading and Contracting W.L.L. ("FKTC") for the breach of the contract while FKTC has counter claimed SSB for an amount of USD8,626,000 or approximately RM26,999,000. The Arbitration was relating to the appointment of SSB by FKTC to construct, complete, test, commission and maintain the building, mechanical and electrical works relating to the construction of US New Consulate Compound in Surabaya, Indonesia.

The Continued Arbitration Hearing was held on 22nd till 25th April 2013, 1st till 2nd August 2013, 18th till 22nd November 2013, 20th till 23rd January 2014, 19th till 23rd May 2014, 8th August 2014, 12th till 14th November 2014 and 30th till 31st March 2015. The Arbitrator had further fixed the Arbitration for Continued Hearing on 20th May 2015.

#### 40. COMPARATIVE INFORMATION

The financial statements of the previous financial year which are presented for comparative purposes were examined and reported on by another firm of auditors.

#### 41. CAPITAL MANAGEMENT

The primary objective of the Group's capital management is to ensure that it maintains a strong credit rating and acceptable capital ratios in order to support its business and maximise shareholder value.

The Group manages its capital structure and makes adjustments to it, in light of changes in economic conditions or expansion plans of the Group. The Group may adjust the capital structure by issuing new shares, returning capital to shareholders or adjusting dividend payment policies.

#### 42. AUTHORISATION OF FINANCIAL STATEMENTS FOR ISSUE

The financial statements for the year ended 31 December 2014 were authorised for issue in accordance with a resolution of the directors on 28 April 2015.

# SUPPLEMENTARY INFORMATION ON THE DISCLOSURE OF REALISED AND UNREALISED PROFITS OR LOSSES

The breakdown of the accumulated losses of the Group and of the Company as at 31 December 2014 into realised and unrealised profits/(losses) is presented in accordance with the directive issued by Bursa Malaysia Securities Berhad dated 25 March 2010 and prepared in accordance with Guidance on Special Matter No. 1, Determination of Realised and Unrealised Profits or Losses in the Context of Disclosure Pursuant to Bursa Malaysia Securities Berhad Listing Requirements, as issued by the Malaysian Institute of Accountants.

	Gro	Group		pany
	2014	2013	2013	2013
	RM	RM	RM	RM
Accumulated losses of the				
Group and Company				
- Realised	(46,842,023)	(13,398,317)	(27,325,825)	(6,066,675)
- Unrealised	(31,113)	(771,397)	(98,194)	48,913
Less: Consolidation adjustments	31,975,691	10,118,292	_	
Accumulated losses as per				
financial statements	(14,897,445)	(4,051,422)	(27,424,019)	(6,017,762)

The disclosure of realised and unrealised profit or losses above is solely for complying with the disclosure requirements stipulated in the directive of Bursa Malaysia Securities Berhad and should not be applied for any other purposes.

#### (i) Share Buy backs

During the financial year, there were no share buybacks by the Company.

#### (ii) Utilisation of Proceeds

There were no fund raising exercises implemented during the financial year.

#### (iii) Options, Warrants or Convertible Securities

Save for the options granted, exercised and lapsed as disclosed in the Directors' Report of Financial Statements, the Company did not issue any options, warrants or convertible securities during the financial year.

#### (iv) American Depository Receipt ("ADR") or Global Depository Receipt ("GDR")

During the financial year, the Company and its subsidiaries did not sponsor any ADR or GDR programme.

#### (v) Sanctions and/ or Penalties

There were no sanctions and/or penalties imposed on the Company and its subsidiaries, directors or management by the relevant regulatory bodies during the financial year.

#### (vi) Non-Audit Fees

There was no non-audit fee paid by the Company to external auditors or company affiliated to the external auditor's firm for the financial year.

#### (vii) Variance in Results

There was no significant variation between the audited results for the financial year and unaudited results previously announced.

#### (viii) Profit Guarantee

The Company and its subsidiaries did not give any profit guarantee during the financial year.

#### (ix) Material Contracts

Saved as disclosed below there are no other material contracts entered into by Industronics Group since the end of the preceding year which are still subsisting:-

(i) On 9 July 2014, the Company entered into a Conditional Deposit Agreement in relation to the proposed subscription of shares in Vashion Group Limited ("Vashion") by way of private placement for such number of new ordinary shares in Vashion and at such price and on such terms as shall be agreed and documented in a Placement Agreement to be entered into between Vashion and the Company.

#### (x) Revaluation Policy on Landed Properties

The Group does adopt a policy of regular revaluation of its landed properties.

## (xi) Recurrent Related Party Transactions ("RRPT") of Revenue Nature

During the financial year, there was no RRPT of Revenue Nature.

		Description of Property	Existing	Age of	Net Book Value	Date of
Location	Tenure	(approximate land area)	use	Building	RM	Revaluation
COMPANY						
9 Jalan Taming 3 Taman Tanming Jaya 43300 Seri Kembangan Selangor Darul Ehsan	Freehold	Industrial land and building (14,876 sq ft)	Factory, office and warehouse	24 years	4,352,000	December 2013
HS (D) 159898 No. PT 1693, Pekan Panchor Daerah Seremban Negeri Sembilan	Leasehold (99 years) Expire in 2103	Industrial land (1,552 sq. m.)	Vacant land	N/A	196,794	December 2013
SUBSIDIARIES						
<u>Sukitronics Sdn Bhd</u> No. 22, Jalan Pendidik U1/31 Seksyen U1 Hicom Glenmarie Industrial Park 40150 Shah Alam Selangor Darul Ehsan	Freehold	Industrial land and building (9,750 sq ft)	Factory and office	17 years	4,969,400	December 201
No. 20, Jalan Pendidik U1/31 Seksyen U1 Hicom Glenmarie Industrial Park 40150 Shah Alam Selangor Darul Ehsan	Freehold	Industrial land and building (3,900 sq ft)	Office and warehouse	17 years	2,192,000	December 201
#GF53, Jalan Persiaran Tun Sri Lanang, Daerah Sentral 80000 Johor Bahru Johor Darul Takzim	Leasehold (99 years) Expire in 2095	Shoplot (475 sq ft)	Vacant	14 years	-	December 201
#GF53A, Jalan Persiaran Tun Sri Lanang, Daerah Sentral 80000 Johor Bahru Johor Darul Takzim	Leasehold (99 years) Expire in 2095	Shoplot (475 sq ft)	Vacant	14 years	-	December 201
No. 6A-13-2A, Kondominium BBK Persiaran Bukit Raja 41150 Klang Selangor Darul Ehsan	Leasehold (99 years) Expire in 2093	Condominium (1,605 sq ft)	Rented	13 years	264,933	December 201

# **ANALYSIS OF SHAREHOLDING AS AT 24 APRIL 2015**

Authorised Capital	:	RM100,000,000
Issued and paid up capital	:	RM51,381,400
Class of shares	:	Ordinary shares of RM0.50 each
Voting Rights	:	One Vote per Share

# **DISTRIBUTION OF SHAREHOLDERS**

Size of shareholdings	No. of	% of	No. of shares	% Of Issued
(Number of Ordinary Shares)	shareholders	Shareholders		Share Capital
Less than 100	11	0.73	352	0.00
100 – 1,000	114	7.61	51,348	0.05
1,001 – 10,000	855	57.04	4,524,600	4.40
10,001 – 100,000	439	29.29	15,705,200	15.28
100,001 to less than 5% of issued shares	76	5.07	27,277,000	26.54
5% and above of issued shares	4	0.26	55,204,300	53.73
	1,499	100.00	102,762,800	100.00

# **DIRECTORS' SHAREHOLDING**

	←Direct intere	st→	←Indirect in	nterest→
In the Company	No. of shares	%	No. of shares	%
Liu Wing Yee Amy	0	0	0	0
Tsui Kwok Ho	0	0	0	0
Leung Kwok Kuen Jacob	0	0	0	0
Lu Zhi Qin	0	0	0	0
Fung Ling Yip	0	0	0	0

# SUBSTANTIAL SHAREHOLDERS AS PER REGISTER OF SUBSTANTIAL SHAREHOLDERS

	$\leftarrow$ Direct interval	$\leftarrow$ Direct interest		erest→
	No. of shares	%	No. of shares	%
Sunny Luck International Limited	17,521,900	17.05	0	0
Zhou Qi Lin	9,278,700	9.03	0	0
Lissington Limited	8,547,800	8.32	0	0
Bloom Billion Sdn Bhd	10,000,000	9.73	0	0
Zipco Industrial Finance Pvt Ltd*	0	0	10,000,000 <sup>(1)</sup>	9.73
Ruia Sons Private Ltd*	0	0	10,000,000 (1)	9.73
Indo Wagon Engineering Ltd*	0	0	10,000,000 <sup>(1)</sup>	9.73
Cranberry Star Asia Investment Limited (formerly known as CKLY Equity Holdings Ltd)	9,745,600	9.48	0	0

Note: (1) Deemed interested by virtue of Section 6A(4) of the Companies Act, 1965 via Bloom Billions Sdn Bhd

# THIRTY (30) LARGEST SHAREHOLDERS AS AT 24 APRIL 2015

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-	Names	Investor ID	Shareholding	<u>%</u>
1	AFFIN HWANG NOMINEES (ASING) SDN BHD Exempt AN for Phillip Securities (Hong Kong) Ltd (Clients' Acc	278474A count)	17,826,500	17.35
2	MAYBANK SECURITIES NOMINEES (ASING) SDN BHD Exempt AN For Maybank Kim Eng Securities Pte Ltd (A/C 648	284592K 8849)	17,632,200	17.16
3	BLOOM BILLIONS SDN BHD	759406A	10,000,000	9.73
4	CITIGROUP NOMINEES (ASING) SDN BHD Exempt AN For UBS AG Hong Kong (Foreign)	263875D	9,745,600	9.48
5	LIM JIT CHOW	400519-08-5673	1,449,900	1.41
6	MAYBANK SECURITIES NOMINEES (ASING) SDN BHD Maybank Kim Eng Securities Pte Ltd For Lim Jit Teng @ Lim Y	284592K it Teng	1,409,000	1.37
7	HSBC NOMINEES (ASING) SDN BHD Exempt AN For Bank Julius Baer & Co. Ltd. (Singapore BCH)	4381U	1,180,000	1.15
8	AFFIN HWANG NOMINEES (ASING) SDN BHD DBS Vickers Secs (S) Pte Ltd for Siu Hiu Ki Jamie	278474A	1,040,600	1.01
9	AFFIN HWANG NOMINEES (ASING) SDN BHD DBS Vickers Secs (S) Pte Ltd for Henrick Kwok-Hang Yau Heile	278474A esen	1,000,000	0.97
10	AFFIN HWANG NOMINEES (ASING) SDN BHD DBS Vickers Secs (S) Pte Ltd for Champley Reill Edward	278474A	900,000	0.88
11	GAN LU TER	911216-14-5581	855,700	0.83
12	KINGSLEY LIM FUNG WANG	740531-14-5641	760,000	0.74
13	PUBLIC NOMINEES (TEMPATAN) SDN BHD Pledged Securities Account For Tee Kim Hew (E-KLG/BTG)	6464T	723,900	0.70
14	ZECON ENGINEERING BERHAD	134463X	689,500	0.67
15	M & A NOMINEES (TEMPATAN) SDN BHD Pledged Securities Account For Chew Fei Meng (M&A)	320471T	642,400	0.63
16	FRODINE LOW KWAI MING	760324-14-5508	600,000	0.58
17	CHU MOK KIEW	670405-01-5378	589,900	0.57
18	RUKIYAH BINTI OTHMAN	680212-01-5338	586,000	0.57
19	WEALTH OVERSEAS PTE. LTD.	200608392K	507,900	0.49
20	CHOOI KHIN SEONG	511101-08-6101	500,000	0.49
21	KENANGA NOMINEES (TEMPATAN) SDN BHD Pledged Securities Account For Tan Cheow Hian @ Tan Lek Ke	16778M eah	500,000	0.49
22	TA NOMINEES (TEMPATAN) SDN BHD Pledged Securities Account For Muhammad Asyraf Bin Rosli	268290H	500,000	0.49
23	PIONG CHUI LING	780727-04-5040	488,500	0.48
24	AFFIN HWANG NOMINEES (ASING) SDN. BHD. DBS Vickers Secs (S) Pte Ltd For Yau Chi Shing	278474A	447,600	0.44
25	CHU TOO KIEW	650527-01-5220	402,000	0.39
26	WARISAN SERANTAU SDN BHD	1000872W	400,000	0.39
27	MAYBANK SECURITIES NOMINEES (TEMPATAN) SDN BH Amara Investment Management Sdn Bhd For Low Teck Yin	284597P	397,000	0.39
28	SJ SEC NOMINEES (TEMPATAN) SDN BHD Pledge Securities Account For Chan Sai Kim	206501P	394,000	0.38
29	LIM KEN HONG	670213-07-5173	354,000	0.34
30	TAI YOK YEN	540415-04-5428	352,900	0.34
	Total		72,875,100	70.92
	*Paid-up Capital as at 24 April 2015		102,762,800	

# NOTICE OF ANNUAL GENERAL MEETING

**NOTICE IS HEREBY GIVEN** that the Fortieth (40<sup>th</sup>) Annual General Meeting of the Company will be held at Function Room 5, Level 2, Hotel Seri Petaling, 30, Jalan Radin Anum, Bandar Baru Sri Petaling, 57000 Kuala Lumpur at 10:30 a.m. on Monday, 29 June 2015 for purpose of transacting the following businesses:

1.	To receive and adopt the audited financial statements for the financial year ended 31 December 2014 and the reports of the directors and auditors thereon.	To refer to Explanatory Note 1
2.	To approve the payment of Directors' fees for the financial year ended 31 December 2014.	(Resolution 1)
3.	To re-elect Mr. Tsui Kwok Ho, the Director who retires pursuant to Article 97 of the Company's Articles of Association.	(Resolution 2)
4.	To re-elect the following Directors who retire pursuant to Article 102 of the Company's Articles of Association:-	
	(a) Mr. Fung Ling Yip (b) Ms. Lu Zhi Qin	(Resolution 3) (Resolution 4)
5.	To re-appoint Messrs CHI-LLTC as Auditors of the Company for the ensuing year and to authorise the Directors to determine their	(Resolution 5)

# Special Business:

remuneration.

To consider and if thought fit, pass with or without modification, the following resolutions:

# **Ordinary Resolutions:**

6. Authority to allot and issue shares pursuant to Section 132D of the (Resolution 6) Companies Act, 1965

"THAT pursuant to Section 132D of the Companies Act, 1965, and subject to the approvals of the relevant governmental and/or regulatory authorities, the Directors be and are hereby empowered to issue shares in the Company at any time and upon such terms and conditions, for such purposes as the Directors may, in their absolute discretion deem fit, provided that the aggregate number of shares issued in any one financial year of the Company does not exceed ten per centum (10%) of the issued share capital of the Company for the time being and that the Directors be and are hereby also empowered to obtain approval for the listing of and quotation for the additional shares so issued on Bursa Malaysia Securities Berhad and that such authority shall continue in force until the conclusion of the next Annual General Meeting of the Company".

7. Proposed renewal of authority to buy back its own shares by the (Resolution 7) Company

"THAT, subject to the Companies Act, 1965, rules, regulations and orders made pursuant to the Act, provisions of the Memorandum and

Articles of Association of the Company and the Main Market Listing Requirements of Bursa Malaysia Securities Berhad and any other relevant authority, the Directors of the Company be and are hereby unconditionally and generally authorised, to the extent permitted by law, to purchase such number of ordinary shares of RM0.50 each in the Company as may be determined by the Directors from time to time through Bursa Malaysia Securities Berhad upon such terms and conditions as the Directors may deem fit, necessary and expedient in the interest of the Company, provided that the maximum aggregate number of ordinary shares which may be purchased and/or held by the Company shall not exceed ten per centum (10%) of its issued and paid-up share capital; and the maximum funds to be allocated by the Company for the purpose of purchasing its own shares shall not exceed the retained profits and/or share premium account of the Company for the time being.

THAT upon completion of the purchase(s) by the Company of its own shares, the Directors are authorised to decide at their discretion to cancel all the shares so purchased and/or to retain the shares so purchased as treasury shares of which may be distributed as dividends to shareholders and/or to resell on the market of Bursa Malaysia Securities Berhad and/or to retain part thereof as treasury shares and cancel the remainder.

THAT the Directors be and are hereby authorised and empowered to do all acts and things and to take all such steps as necessary [including opening and maintaining of a central depositories account under the Securities Industry (Central Depository) Act, 1991]; and to enter into and execute all relevant documents with any party or parties to implement, finalise and give full effect to the aforesaid purchase(s) with full powers to assent to any conditions, modifications, variations and/or amendments (if any), as may be required or imposed by any relevant authority or authorities.

AND THAT the authority conferred by this resolution shall continue to be in force until the conclusion of the next annual general meeting of the Company, following the general meeting at which this resolution was passed at which time it will lapse unless by ordinary resolution passed at the meeting, the authority is renewed, either unconditionally or subject to conditions; or the expiration of the period within which the next annual general meeting of the Company is required by law to be held; or the revocation or variation by ordinary resolution passed by the shareholders of the Company in a general meeting, whichever occurs first, but not so as to prejudice the completion of purchase(s) by the Company before the aforesaid expiry date."

8. To transact any other matter for which due notices shall have been given in accordance with the Company's Articles of Association and the Companies Act, 1965.

By Order of the Board

Pang Lee Mei (MAICSA 7030934) Chok Kwee Wah (MACS 00550) Tan Kean Wai (MAICSA 7056310) Company Secretaries

#### Notes:

- 1. In respect of deposited securities, only members whose names appear in the Record of Depositors on 23 June 2015 ("General Meeting Record of Depositors") shall be eligible to attend the Meeting.
- 2. A member of the Company entitled to attend and vote at the Meeting is entitled to appoint up to two (2) proxies to attend and vote in his stead. A proxy may but need not be a member of the Company and the provision of Section 149(1) (a), (b), (c) and (d) of the Companies Act, 1965 shall not apply to the Company. There shall be no restriction as to the qualification of the proxy. A proxy appointed to attend and vote at the Meeting shall have the same rights as the member to speak at the Meeting. Where a member appoints two (2) proxies the appointment shall be invalid unless he specifies the proportions of his holding to be represented by each proxy.
- 3. The instrument appointing a proxy shall be in writing under the hand of the appointor or of his attorney duly authorised in writing, or if the appointor is a corporation, either under the common seal or under the hand of an officer or attorney so authorised.
- 4. Where a member of the Company is an exempt authorised nominee which holds ordinary shares in the Company for multiple beneficial owners in one securities account ("omnibus account"), there is no limit to the number of proxies which the exempt authorised nominee may appoint in respect of each omnibus account it holds.
- 5. The instrument appointing a proxy must be deposited at the Registered Office of the Company at Suite 18.06, 18<sup>th</sup> Floor, Wisma Zelan, No.1, Jalan Tasik Permaisuri 2, Bandar Tun Razak, 56000 Kuala Lumpur not less than 48 hours before the time for holding the Meeting or at any adjournment thereof.

#### **Explanatory Notes**

#### **Special Business**

#### 6. Item 1 of the Agenda

This item is meant for discussion only as the provision of Section 169 (1) of the Companies Act, 1965 does not require shareholders' approval for the Audited Financial Statements. Henceforth, this item is not put forward for voting.

#### 7. Ordinary Resolution 6

The Company had, during the 39<sup>th</sup> AGM held on 25 June 2014, obtained its shareholders' approval for the general mandate for issuance of shares pursuant to Section 132D of the Companies Act, 1965. No share has been issued as at the date of this Notice.

The proposed resolution 6 is a renewal of the general mandate for issuance of shares by the Company under Section 132D. This mandate, if passed, will empower the directors of the Company to allot and issue shares in the Company up to an aggregate amount not exceeding 10% of the issued share capital of the Company for the time being for such purposes as they consider would be in the interest of the Company. This would avoid any delay and cost involved in convening a general meeting to specifically approve such an issue of shares for fund raising activities, including but not limited to placing of shares for the purpose of funding current and/or future investment project(s), working capital and/or acquisition as well as any strategic opportunities involving equity deals which may require the Company to allot and issue new shares on urgent basis. This authority, unless revoked or varied at a general meeting will expire at the next AGM of the Company.

#### 8. Ordinary Resolution 7

The Proposed Ordinary Resolution 7, if passed, will empower the Directors of the Company to purchase the Company's shares up to ten percent (10%) of the issued and paid-up share capital of the Company by utilising the funds allocated which shall not exceed the total retained profits and share premium account of the Company.

This authority, unless renewed or revoked or varied by the Company at a general meeting, will expire at the conclusion of the next Annual General Meeting of the Company or the expiration of the period within which the next Annual General Meeting after that date is required by the law to be held, whichever occurs first.

## INDUSTRONICS BERHAD

(Company No. 23699-X)

#### (Incorporated in Malaysia)

#### **PROXY FORM**

I/ We,	NRIC	NRIC/ Passport No. / Company No.		
CDS Account No.	of			
being *a member/ members of INDUS	TRONICS BERHAI	), hereby appoint		
NRIC/ Passport No.	of			
*and/ or failing him/ her,		NRIC/ Passport No.		
of				

or the Chairman of the Meeting as \*my/ our proxy to vote for \*me/ us on \*my/ our behalf at the 40th Annual General Meeting of the Company to be held at Function Room 5, Level 2, Hotel Sri Petaling, 30, Jalan Radin Anum, Bandar Baru Sri Petaling, 57000 Kuala Lumpur on Monday, 29 June 2015 at 10.30 a.m. and any adjournment thereof and to vote as indicated below:-

No.	Resolutions	For	Against
1	To approve the payment of Directors' fees		
2	Re-election of Mr. Tsui Kwok Ho		
3	Re-election of Mr. Fung Ling Yip		
4	Re-election of Ms. Lu Zhi Qin		
5	Re-appointment of Messrs CHI-LLTC as auditors		
Spec	al Business		
6	Authority to issue shares pursuant to Section 132D		
7	Proposed Renewal of authority to buy back its own shares by the Company		

The proportion of \*my/our holding to be represented by \*my/our proxies are as follows:-

First Proxy	(1)	%
Second Proxy	(2)	%

No. of shares held

Signature/ Common Seal of Shareholder

Dated this \_\_\_\_\_day of June, 2015

#### NOTES

- i. In respect of deposited securities, only members whose names appear in the Record of Depositors on 23 June 2015 ("General Meeting Record of Depositors") shall be eligible to attend the Meeting.
- ii. A member of the Company entitled to attend and vote at the Meeting is entitled to appoint up to two (2) proxies to attend and vote in his stead. A proxy may but need not be a member of the Company and the provision of Section 149(1) (a), (b), (c) and (d) of the Companies Act, 1965 shall not apply to the Company. There shall be no restriction as to the qualification of the proxy. A proxy appointed to attend and vote at the Meeting shall have the same rights as the member to speak at the Meeting. Where a member appoints two (2) proxies the appointment shall be invalid unless he specifies the proportions of his holding to be represented by each proxy.
- iii. The instrument appointing a proxy shall be in writing under the hand of the appointor or of his attorney duly authorised in writing, or if the appointor is a corporation, either under the common seal or under the hand of an officer or attorney so authorised.
- iv. Where a member of the Company is an exempt authorised nominee which holds ordinary shares in the Company for multiple beneficial owners in one securities account ("omnibus account"), there is no limit to the number of proxies which the exempt authorised nominee may appoint in respect of each omnibus account it holds.
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Postage

The Company Secretary **INDUSTRONICS BERHAD** Suite 18.06, 18<sup>th</sup> Floor, Wisma Zelan No.1, Jalan Tasik Permaisuri 2 Bandar Tun Razak 56000 Kuala Lumpur



# INDUSTRONICS BERHAD (company No.23699-X)

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